**Miami-Dade County Public Schools** 

# Juvenile Justice Center Alt Ed



2020-21 Schoolwide Improvement Plan

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# **Juvenile Justice Center Alt Ed**

3300 NW 27TH AVE, Miami, FL 33142

http://djjcs.dadeschools.net

## **Demographics**

**Principal: Theron Clark** 

Start Date for this Principal: 8/11/2020

2019-20 Status (per MSID File)	Active
School Type and Grades Served (per MSID File)	High School 6-12
Primary Service Type (per MSID File)	Alternative Education
2019-20 Title I School	No
2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	43%
2019-20 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	
	2018-19: No Grade
	2017-18: No Grade
School Grades History	2016-17: No Grade
	2015-16: No Grade
2019-20 School Improvement (SI) Information	*
SI Region	Southeast
Regional Executive Director	LaShawn Russ-Porterfield
Turnaround Option/Cycle	N/A
Year	
Support Tier	
ESSA Status	CS&I
* As defined under Rule 6A-1.099811, Florida Administrative Code. For more in	nformation, click here.

## **School Board Approval**

This plan is pending approval by the Dade County School Board.

#### **SIP Authority**

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS&I) and Comprehensive Support and Improvement (CS&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS&I, a school must have one or more ESSA subgroup(s) with a Federal Index below 41%. This plan shall be approved by the district. There are three ways a school can be designated as CS&I:

- 1. have a school grade of D or F
- 2. have a graduation rate of 67% or lower
- 3. have an overall Federal Index below 41%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or a graduation rate 67% or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <a href="https://www.floridacims.org">www.floridacims.org</a>.

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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## **Juvenile Justice Center Alt Ed**

3300 NW 27TH AVE, Miami, FL 33142

http://djjcs.dadeschools.net

## **School Demographics**

School Type and Grades Served		2019-20 Economically
(per MSID File)	2019-20 Title I School	Disadvantaged (FRL) Rate
,		(as reported on Survey 3)

High School 6-12

No

%

Primary Service Type
(per MSID File)

Charter School

Charter School

Charter School

Alternative Education

No

2018-19 Minority Rate
(Reported as Non-white
on Survey 2)

%

## **School Grades History**

Year

Grade

#### **School Board Approval**

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## **SIP Authority**

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The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <a href="https://www.floridaCIMS.org">https://www.floridaCIMS.org</a>.

## **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## **Part I: School Information**

#### **School Mission and Vision**

#### Provide the school's mission statement.

The mission of the administration, faculty and staff at the Juvenile Justice Center School is to provide our students a safe, conducive learning environment via a 21st Century educational program that is relevant and sensitive to academic, emotional, and behavioral needs. We believe that each student can learn and has the inalienable right to receive a high quality instruction. We serve as catalysts for change in the outlooks of our students and plant seeds for change by demonstrating that we care about the individual's welfare and future success.

#### Provide the school's vision statement.

At Juvenile Justice Center School, our vision is to empower our at-risk youth to embrace and assume accountability for their learning, positively actualize their efforts and develop healthier attitudes regarding their emotional, physical and social-well being.

#### School Leadership Team

#### Membership

Identify the name, email address, position title, and job duties/responsibilities for each member of the school leadership team.:

Name	Title	Job Duties and Responsibilities
Allen- Lindsay, Sophia	Teacher, ESE	ESE Department Chair and LEAD Teacher Chairpersons - Assist in the implementation of a strong core instruction, using a process for identifying specific student needs, provides information about core curriculum, research-based programs and materials, assist in the design and implementation for progress monitoring, data collection, and data analysis; facilitates in planning and conducting professional development on differentiating instruction and incorporating intervention activities across the curriculum, support least proficient teachers through modeling and/or coteaching, and collaborate with teachers, administrators, regional, district and state personnel about the school's instructional programs and intervention strategies. In the capacity of LEAD Teacher, assists school administration and facility teachers with the implementation of the curriculum, policies and procedures, state program requirements and initiatives deemed an asset to student progression and overall positive school culture.
Cromartie, Rose	Teacher, K-12	Reading/ Language Arts Department Chair Assists in the implementation of a strong core instruction, using a process for identifying specific student needs, provides information about core curriculum, research-based programs and materials, assist in the design and implementation for progress monitoring, data collection, and data analysis; facilitates in planning and conducting professional development on differentiating instruction and incorporating intervention activities across the curriculum, support least proficient teachers through modeling and/or co-teaching, and collaborate with teachers, administrators, regional, district and state personnel about the school's instructional programs and intervention strategies.
Campbell, Desrick	Teacher, K-12	Mathematics Department Chair- Assists in the implementation of a strong core instruction, using a process for identifying specific student needs, provides information about core curriculum, research-based programs and materials, assist in the design and implementation for progress monitoring, data collection, and data analysis; facilitates in planning and conducting professional development on differentiating instruction and incorporating intervention activities across the curriculum, support least proficient teachers through modeling and/or co-teaching, and collaborate with teachers, administrators, regional, district and state personnel about the school's instructional programs and intervention strategies.
Sconiers, Jacquelle	Teacher, ESE	Career Technology, ESE, Assessment Coordinator -Chairpersons - Assist in the implementation of a strong core instruction, using a process for identifying specific student needs, provides information about core curriculum, research-based programs and materials, assist in the design and implementation for progress monitoring, data collection, and data analysis; facilitates in planning and conducting professional development on differentiating instruction and incorporating intervention activities across the curriculum, support least proficient teachers through modeling and/or coteaching, and collaborate with teachers, administrators, regional, district and state personnel about the school's instructional programs and intervention strategies.

Name	Title	Job Duties and Responsibilities
Jean- Pierre, Darline	School Counselor	Chairpersons - Assist in the implementation of a strong core instruction, using a process for identifying specific student needs, provides information about core curriculum, research-based programs and materials, assist in the design and implementation for progress monitoring, data collection, and data analysis; facilitates in planning and conducting professional development on differentiating instruction and incorporating intervention activities across the curriculum, support least proficient teachers through modeling and/or coteaching, and collaborate with teachers, administrators, regional, district and state personnel about the school's instructional programs and intervention strategies.
Lafaille, Eddy	Assistant Principal	Site Administrator- Ensures that all members of the Leadership Team are focused on the school's vision and mission, effectively manages the School Leadership team to promoting collaboration and a positive school climate, ensures implementation of intervention support and documentation, ensures adequate professional development to support the implementation, inform staff and parents of school-based initiatives
Pascale, Sean	Psychologist	Psychologist and PD Liaison - Assist in the implementation of a strong core instruction, using a process for identifying specific student needs, provides information about core curriculum, research-based programs and materials, assist in the design and implementation for progress monitoring, data collection, and data analysis; facilitates in planning and conducting professional development on differentiating instruction and incorporating intervention activities across the curriculum, support least proficient teachers through modeling and/or co-teaching, and collaborate with teachers, administrators, regional, district and state personnel about the school's instructional programs and intervention strategies. Serves as a liaison between state facility mental health agency and the school program.
lber, Alberto	Principal	Aids and provides support to the 8141 Site Administrator, faculty and staff in their mission to provide education to the youth of Juvenile Justice Center School . Serves as liaison between district officials and school site personnel.

## **Demographic Information**

#### Principal start date

Tuesday 8/11/2020, Theron Clark

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Highly Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

## Total number of teacher positions allocated to the school

## **Demographic Data**

<b>2020-21 Status</b> (per MSID File)	Active
School Type and Grades Served (per MSID File)	High School 6-12
Primary Service Type (per MSID File)	Alternative Education
2019-20 Title I School	No
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Turnaround Option/Cycle	N/A
Year	
Support Tier	
ESSA Status	CS&I
* As defined under Rule 6A-1.099811, Florida Administrative Code. For m	ore information, click here.

## **Early Warning Systems**

## **Current Year**

The number of students by grade level that exhibit each early warning indicator listed:

Indicator			Grade Level												
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total	
Number of students enrolled	0	0	0	0	0	0	0	0	0	0	0	0	0		
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0		
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0		
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	0	0	0		
Course failure in Math	0	0	0	0	0	0	0	0	0	0	0	0	0		
Level 1 on 2019 statewide ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0		
Level 1 on 2019 statewide Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0		

## The number of students with two or more early warning indicators:

Indicator			Grade Level													
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOLAT		
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0			

#### The number of students identified as retainees:

Indicator		Grade Level													
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total	
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0		
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0		

## Date this data was collected or last updated

Tuesday 8/11/2020

## **Prior Year - As Reported**

## The number of students by grade level that exhibit each early warning indicator:

Indicator		Grade Level														
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total		
Number of students enrolled	0	0	0	0	0	0	0	0	0	0	0	0	0			
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0			
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0			
Course failure in ELA or Math	0	0	0	0	0	0	0	0	0	0	0	0	0			
Level 1 on statewide assessment	0	0	0	0	0	0	0	0	0	0	0	0	0			

## The number of students with two or more early warning indicators:

Indicator		Grade Level													
mulcator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total	
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0		

#### The number of students identified as retainees:

ladianta						Gr	ade	Le	evel					Total
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

## Prior Year - Updated

## The number of students by grade level that exhibit each early warning indicator:

Indicator						Gr	ade	e Le	vel					Total
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Number of students enrolled	0	0	0	0	0	0	0	0	0	0	0	0	0	
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA or Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on statewide assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	

## The number of students with two or more early warning indicators:

Indicator		Grade Level												Total
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Students with two or more indicators		0	0	0	0	0	0	0	0	0	0	0	0	

#### The number of students identified as retainees:

Indicator	Grade Level												Total	
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times		0	0	0	0	0	0	0	0	0	0	0	0	

## Part II: Needs Assessment/Analysis

#### **School Data**

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

Sahaal Crada Companant		2019		2018					
School Grade Component	School	District	State	School	District	State			
ELA Achievement	0%	59%	56%	0%	56%	53%			
ELA Learning Gains	0%	54%	51%	0%	51%	49%			
ELA Lowest 25th Percentile	0%	48%	42%	0%	45%	41%			
Math Achievement	0%	54%	51%	0%	47%	49%			
Math Learning Gains	0%	52%	48%	0%	47%	44%			
Math Lowest 25th Percentile	0%	51%	45%	0%	45%	39%			
Science Achievement	0%	68%	68%	0%	63%	65%			
Social Studies Achievement	0%	76%	73%	0%	71%	70%			

EWS Indicators as Input Earlier in the Survey												
Indicator		Gra	ade Level	l (prior ye	ar repor	ted)		Total				
indicator	6	7	8	9	10	11	12	Total				
	(0)	(0)	(0)	(0)	(0)	(0)	(0)	0 (0)				

#### **Grade Level Data**

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

			ELA			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
06	2019					
	2018					
Cohort Con	nparison					
07	2019					
	2018					
Cohort Con	nparison	0%				
08	2019					
	2018					
Cohort Con	nparison	0%				
09	2019					
	2018					
Cohort Com	nparison	0%				
10	2019					
	2018					
Cohort Con	nparison	0%				

			MATH	ł		
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
06	2019					
	2018					
Cohort Cor	nparison					
07	2019					
	2018					
Cohort Cor	nparison	0%				
08	2019					
	2018					
Cohort Cor	nparison	0%				

	SCIENCE												
Grade	Year	School	District	School- District Comparison	State	School- State Comparison							
80	2019												

	SCIENCE												
Grade	Year	School	District	School- District Comparison	State	School- State Comparison							
	2018												
Cohort Com	nparison					_							

		BIOLO	GY EOC		
Year	School	District	School Minus District	State	School Minus State
2019					
2018					
		CIVIC	S EOC		
Year	School	District	School Minus District	State	School Minus State
2019					
2018					
•		HISTO	RY EOC		
Year	School	District	School Minus District	State	School Minus State
2019					
2018					
<u> </u>		ALGEE	RA EOC	•	
Year	School	District	School Minus District	State	School Minus State
2019					
2018					
		GEOME	TRY EOC		
Year	School	District	School Minus District	State	School Minus State
2019					
2018					

# Subgroup Data

	2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS													
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18			
BLK														
	2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS													
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17			

		2017	SCHO	OL GRAD	E COMP	PONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2015-16	C & C Accel 2015-16

## **ESSA Data**

This data has been updated for the 2018-19 school year as of 7/16/2019.

This data has been updated for the 2018-19 school year as of 7/16/2019.	
ESSA Federal Index	
ESSA Category (TS&I or CS&I)	CS&I
OVERALL Federal Index – All Students	0
OVERALL Federal Index Below 41% All Students	YES
Total Number of Subgroups Missing the Target	1
Progress of English Language Learners in Achieving English Language Proficiency	
Total Points Earned for the Federal Index	0
Total Components for the Federal Index	1
Percent Tested	
Subgroup Data	
Students With Disabilities	
Federal Index - Students With Disabilities	
Students With Disabilities Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	0
English Language Learners	
Federal Index - English Language Learners	
English Language Learners Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years English Language Learners Subgroup Below 32%	0
Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	0
Asian Students	
Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	0

Dischila Suis and American Observa					
Black/African American Students					
Federal Index - Black/African American Students	0				
Black/African American Students Subgroup Below 41% in the Current Year?	YES				
Number of Consecutive Years Black/African American Students Subgroup Below 32%	2				
Hispanic Students					
Federal Index - Hispanic Students					
Hispanic Students Subgroup Below 41% in the Current Year?	N/A				
Number of Consecutive Years Hispanic Students Subgroup Below 32%	0				
Multiracial Students	<u> </u>				
Federal Index - Multiracial Students					
Multiracial Students Subgroup Below 41% in the Current Year?	N/A				
Number of Consecutive Years Multiracial Students Subgroup Below 32%	0				
Pacific Islander Students					
Federal Index - Pacific Islander Students					
Pacific Islander Students Subgroup Below 41% in the Current Year?					
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%					
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	0				
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%  White Students	0				
	0				
White Students	0 N/A				
White Students  Federal Index - White Students					
White Students  Federal Index - White Students  White Students Subgroup Below 41% in the Current Year?	N/A				
White Students  Federal Index - White Students  White Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years White Students Subgroup Below 32%	N/A				
White Students  Federal Index - White Students  White Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years White Students Subgroup Below 32%  Economically Disadvantaged Students	N/A				

## **Analysis**

#### **Data Reflection**

Answer the following reflection prompts after examining any/all relevant school data sources (see guide for examples for relevant data sources).

Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.

No data reflected

Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.

No data reflected

Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.

No data reflected

Which data component showed the most improvement? What new actions did your school take in this area?

No data reflected

Reflecting on the EWS data from Part I (D), identify one or two potential areas of concern?

No data reflected

Rank your highest priorities (maximum of 5) for schoolwide improvement in the upcoming school year.

- 1. Identifying and following graduation cohorts that transition from Middle to High while registered in JJCS
- 2. Ensure the Gradual Release of Responsibility is being implemented with fidelity
- 3. Engaging youth in more writing to improve reading and activate critical thinking skill across the curriculum
- 4. Improve reading comprehension skills of long term students entering the facility as Level 1 or Level 2
- 5. Improving technology use skills of faculty and staff

## Part III: Planning for Improvement

**Areas of Focus:** 

#### #1. Leadership specifically relating to Managing Accountability Systems

Area of Focus
Description and
Rationale:

An identifiable and consistent system needs to be adapted to document and monitor youth in the program who transition in to the high school cohort while registered in Juvenile Justice Center School

Measurable Outcome:

After identifying a consistent tracking system of student cohorts, the leadership team will analyze the high school completion rates of youth transitioning into a high school cohort while registered within the facility.

Person responsible for monitoring outcome:

Darline Jean-Pierre (djeanpierre@dadeschools.net)

Evidence-based Strategy:

At risk students should be identified early in high school careers and provided with supports to help target and intervene before possibilities exist to fall behind.

Rationale for Evidence-based Strategy:

Tracking students entering HS cohorts while in detention may aid in their successes once transitioned to traditional school environments as well as reduce recidivism.

#### **Action Steps to Implement**

No action steps were entered for this area of focus

#### #2. Instructional Practice specifically relating to Standards-aligned Instruction

Area of
Focus
Description
and
Rationale:

Areas of focus continue to be improving instruction in reading comprehension, improving writing skills, and improving the critical thinking skills of students especially in science and mathematic courses. This was identified by student performances on skills based facility entry assessments and the level of incomplete assignments and/or performing below grade level work provided by students.

Measurable Outcome: With the increased, consistent and effective use of strategies such as gradual release models and graphic organizers, teachers should expect at least an increase of 10% of student products received and grade performance increase on assignments by 15%.

Person responsible for

[no one identified]

monitoring outcome:

Evidence-

based

Evidenced based strategies include: Gradual Release models, graphic organizers, utilization of critical thinking teaching strategies (also provided ,though not solely, through graphic organizers- such as more opportunities to encourage creativity and provide responses beyond mathematical and logical learning styles.

Rationale

Strategy:

for Evidencebased Strategy: Students exposed to increased thinking and reading strategies are will better obtain, understand and analyze information, as well as be provided with the skills to cope and address problems and obstacles they face outside the confines of the classroom.

#### **Action Steps to Implement**

Teachers are responsible for lesson planning and continuing to hone their craft, any strategies learned should be shared amongst each other as part of the "Best Practices" portion of team meetings

Person Responsible

Sean Pascale (seanpascale@dadeschools.net)

#### **Additional Schoolwide Improvement Priorities**

After choosing your Area(s) of Focus, explain how you will address the remaining schoolwide improvement priorities.

The school leadership team will continue to meet school improvement priorities addressed by scheduling monthly meetings to undertake effectiveness of the identified strategies as well as to determine needs for adjustments.

## Part IV: Positive Culture & Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles and relationships in student learning, and a culture that values trust, respect and high expectations. Consulting with various stakeholder groups to employ school improvement strategies that impact the positive school culture and environment are critical. Stakeholder groups more proximal to the school include teachers, students, and families of students, volunteers, and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services, and business partners.

Stakeholders play a key role in school performance and addressing equity. Consulting various stakeholder groups is critical in formulating a statement of vision, mission, values, goals, and employing school improvement strategies.

Describe how the school addresses building a positive school culture and environment ensuring all stakeholders are involved.

School culture is addressed through activities developed by the entire staff or through special department based activities. Additionally, events and activities are encouraged and supported by members of Miami Dade Regional Juvenile Detention facility along with alliances developed through EESAC partners and efforts made by student service personnel.

## Parent Family and Engagement Plan (PFEP) Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.