

# 2013-2014 SCHOOL IMPROVEMENT PLAN

Venice Middle School
1900 CENTER RD
Venice, FL 34292
941-486-2100
www.sarasotacountyschools.net/vms

# **School Demographics**

School Type Title I Free and Reduced Lunch Rate
Middle School No 46%

Alternative/ESE Center Charter School Minority Rate
No No 16%

# **School Grades History**

 2013-14
 2012-13
 2011-12
 2010-11

 A
 B
 A
 A

# **SIP Authority and Template**

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridacims.org. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

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# **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

#### Part I: Current School Status

Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school's Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

# **Part II: Expected Improvements**

Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

- 1. Reading
- 2. Writing
- 3. Mathematics
- 4. Science
- 5. Science, Technology, Engineering and Mathematics (STEM)
- 6. Career and Technical Education (CTE)
- 7. Social Studies
- 8. Early Warning Systems (EWS)
- 9. Parental Involvement
- 10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

# Part III: Coordination and Integration

Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

# **Appendix 1: Professional Development Plan to Support Goals**

Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

# **Appendix 2: Budget to Support Goals**

Appendix 2 is the budget needed to implement the strategies identified in the plan.

# **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

# **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

# **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only currently A or B with at least one F in the prior two years
- Prevent currently C
- Focus currently D
  - Year 1 declined to D, or first-time graded schools receiving a D
  - Year 2 second consecutive D, or F followed by a D
  - Year 3 or more third or more consecutive D, or F followed by second consecutive D
- Priority currently F
  - Year 1 declined to F, or first-time graded schools receiving an F
  - Year 2 or more second or more consecutive F

# **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

# 2013-14 DA Category and Statuses

| DA Category | Region | RED |
|-------------|--------|-----|
| Not in DA   | N/A    | N/A |

| Former F | Post-Priority Planning | Planning | Implementing TOP |
|----------|------------------------|----------|------------------|
| No       | No                     | No       | No               |

# **Current School Status**

#### School Information

#### School-Level Information

#### School

Venice Middle School

#### **Principal**

Dr. Karin Schmidt

# **School Advisory Council chair**

Mrs. Lambert

# Names and position titles of the School-Based Leadership Team (SBLT)

| Name                  | Title               |
|-----------------------|---------------------|
| Ms. Paula Cimillo     | Assistant Principal |
| Mrs. Christine Oliver | Assistant Principal |

#### **District-Level Information**

#### **District**

Sarasota

#### Superintendent

Mrs. Lori White

#### Date of school board approval of SIP

11/19/2013

#### School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Membership of the SAC

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school.

### Involvement of the SAC in the development of the SIP

The purpose of SAC is to enhance school site decision making, to serve in an advisory capacity to the Principal regarding school improvement. SAC assists in the preparation, implementation and evaluation of the 2013-2014 school improvement plan.

# Activities of the SAC for the upcoming school year

The School Advisory Council (SAC) has an important function for the success of Venice Middle School. Some of their responsibilities include but are not limited to:

- ~ Reach out to community to obtain more partners
- ~Organize FCAT/SHOWCASE Family Literacy Night

- ~Sponsor drives to increase parent involvement
- ~Work with SDMT Chair
- ~Analyze school climate surveys from teachers, parents, and students
- ~Support the initiatives helping to further the development of the Venice Middle Young Marines program
- ~Support TechActive Classrooms of Tomorrow

# Projected use of school improvement funds, including the amount allocated to each project

SAC determines how funds are distributed for the 2013-2014 school year.

Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC In Compliance

If not in compliance, describe the measures being taken to comply with SAC requirements

#### **Highly Qualified Staff**

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **Administrators**

#### # of administrators

2

# # receiving effective rating or higher

(not entered because basis is < 10)

#### **Administrator Information:**

| Dr. Karin Schmidt  |   |  |
|--------------------|---|--|
| Principal          | Years as Administrator: 9   | Years at Current School: 7   |
| Credentials        | BA Early Childhood/ElementaryE<br>Master of Science inReading;<br>Professional Certificate Educatio<br>Doctorate in EducationalLeaders<br>Principal Certification - State of F  | nal Leadership;<br>ship & Supervision.   |
| Performance Record | Principal of Venice Middle School 2012- 2013 Performance Reading Level 3 and Above: 66% 61% of Lowest 25% Made Learn Math Level 3 and Above: 62% M 63% of Lowest 25% Made Learn Science Level 3 and Above: 56% Writing Level 3 and Above: 52% | 6 Met High Standards in Reading. ing Gains et High Standards in Math ing Gains 6 Met High Standards in Science |

| Paula Cimillo      |   |  |
|--------------------|---|--|
| Asst Principal     | Years as Administrator: 5   | Years at Current School: 2   |
| Credentials        | BS Psychology & Special Educationida.  MS EducationalLeadership; University Professional Certification Held: Emotionally Handicapped K-12; Middle School Integrated 5-9; ESOL Endorsement; Educational Leadership K-12  | •  |
| Performance Record | Writing during all years as Assist Assistant Principal Venice Middle 2012- 2013 Performance Data Reading Level 3 and Above: 66% 61% of Lowest 25% Made Learn Math Level 3 and Above: 62% M 63% of Lowest 25% Made Learn | s in Reading, Math, Science, and tant Principal at SMS. e School 2012 - Present  Met High Standards in Reading. hing Gains let High Standards in Math hing Gains Met High Standards in Science |

Asst Principal Years as Administrator: Years at Current School:

# **Credentials**

**Performance Record** 

# **Classroom Teachers**

#### # of classroom teachers

40

# # receiving effective rating or higher

0%

# # Highly Qualified Teachers

83%

# # certified in-field

39, 98%

# # ESOL endorsed

39, 98%

# # reading endorsed

4, 10%

# # with advanced degrees

26, 65%

#### # National Board Certified

7, 18%

#### # first-year teachers

5, 13%

#### # with 1-5 years of experience

6, 15%

#### # with 6-14 years of experience

17, 43%

# # with 15 or more years of experience

12, 30%

#### **Education Paraprofessionals**

# # of paraprofessionals

4

#### # Highly Qualified

4, 100%

#### Other Instructional Personnel

# # of instructional personnel not captured in the sections above

4

# # receiving effective rating or higher

(not entered because basis is < 10)

#### **Teacher Recruitment and Retention Strategies**

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible

The Human Resources Department provides online applications for administrative, instructional and non-instructional applicants. Venice Middle School administration works to employ a faculty with the instructional proficiency needed for the school population served by maintaining samples of hiring documents and interview questions/look fors needed to identify highly desirable candidates.

#### **Teacher Mentoring Program/Plan**

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities

First year teachers are partnered with a veteran teacher as a part of our school district induction program. Teachers meet weekly either during common planning or after school to work on coaching, planning, feedback, progress monitoring, and home-school communication.

# Multi-Tiered System of Supports (MTSS) / Response to Intervention (Rtl)

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs

Venice Middle School operates on a "need-driven" decision-making process to ensure that resources reach the appropriate students to accelerate the performance of all students. The MTSS team provides teachers with instructional strategies and interventions that teachers deliver to students in varying intensities (multiple tiers) based on student need.

# Function and responsibility of each school-based leadership team member as related to MTSS and the SIP

- 1.Karin Schmidt, Principal Develops, leads, evaluates, and facilitates data-based decision-making, ensures that the MTSS Team implements, documents, and communicates with staff and parents regarding school-based plans and activities.
- 2. Paula Cimillo, Assistant Principal Assists with the screening and early intervention programs for atrisk students; assists with progress monitoring, data collection, data analysis, and assists with professional development and intervention approaches.
- 3. Ray Peetz, Behavior Intervention Teacher Grades 6-8 Works with student support services personnel and provides services and expertise on issues ranging from intervention with groups of students to individual students.
- 4. Amber Singer, Guidance Counselor Grades 6-8 Educates the team regarding interventions, works with the school social worker and school psychologist to link children and families to community resources and outside agencies, supports family and home/school communication, addresses academic, social, emotional needs of all students and provides overall student support.
- 5. Paula Evans, ESE Liaison Grades 6-8 Participates in data a collection; is key in providing assistance with Tier 2 and 3 Interventions, assists and collaborates with all teachers, and works to align activities and materials based upon student and teacher needs.
- 6. Susan Nell, Math Teacher, Math Department Chair, Curriculum Leader Provides information about core content, identifiesand analyzes key student data points, delivers Tier 1 interventions, collaborates with other colleagues regarding Tier 2 interventions and strategies, and integrates Tier 1 interventions with Tier 2 & 3 activities and strategies.
- 7. Sheree Barlow, Science Teacher, Science Department Chair Provides information about core content, identifies and analyzes key student data points, delivers Tier 1 interventions, collaborates with other colleagues regarding Tier 2 interventions and strategies, and integrates Tier 1 interventions with Tier 2 & 3 activities and strategies.
- 8. Laura Jordan, Language Arts Teacher, Language Arts Department Chair Provides information about core content, identifies and analyzes key student data points, delivers Tier 1 interventions, collaborates with other colleagues regarding Tier 2 interventions and strategies, and integrates Tier 1 interventions with Tier 2 & 3 activities and strategies.
- 9. Lynne Remo, Social Studies Teacher, Social Studies Department Chair Provides information about core content, identifies and analyzes key student data points, delivers Tier 1 interventions, collaborates with other colleagues regarding Tier 2 interventions and strategies, and integrates Tier 1 interventions with Tier 2 & 3 activities and strategies.

# Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP

The MTSS Leadership Team collaborated on the components of the school improvement plan. The team discusses and reviews the tier interventions and expectations as well as various instructional practices that may impact learning within the core curriculum. Professional development opportunities are also explored.

Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement

Baseline Data: FCAT, FAIR, District Benchmark Assessments in Reading, Math, Science and Writing. Mid-year: FAIR, District Benchmark Assessments in Reading, Math, Science, Writing, Algebra and

Geometry

End of year: FCAT and EOC exams Behavior: Monthly discipline reports Attendance: Bi-weekly Attendance reports

# Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents

The school administrative team has participated in district trainings on MTSS/Rtl and Positive Behavior Support. Teacher professional development took place during pre-student week in August. 100% of the VMS staff participated in this offering. On-going training takes place at staff meetings and monthly curriculum leader meetings. Case Managers work directly with teachers and parents.

### Literacy Leadership Team (LLT)

#### Names and position titles of the members of the school-based LLT

| Name              | Title                  |
|-------------------|------------------------|
| Karin Schmidt     | Principal              |
| Paula Cimillo     | Assistant Principal    |
| Christine Oliver  | Assistant Principal    |
| Kristin Mikarts   | LA Teacher             |
| Jessica Hentges   | LA/Reading Teacher     |
| Dixie Lee         | Reading Teacher        |
| Laura Jordan      | LA Department Chair    |
| Mary Alampi       | LA Curriculum Leader   |
| Sierra Lifsey     | ESE LA/Reading Teacher |
| Jaqueline Pollard | ESE Teacher            |

#### How the school-based LLT functions

LLT meets monthly. Administrators and Curriculum Leaders facilitate the meeting. Teachers are participants and oftentimes present their projects and best practices. The LLT provides teachers with classroom resources and materials.

#### Major initiatives of the LLT

School-Wide literacy initiatives involving student choice books; reading across the curriculum (wide-reading), WOW Word Program (Greek and Latin roots), professional development in digital literacy.

# **Every Teacher Contributes to Reading Instruction**

How the school ensures every teacher contributes to the reading improvement of every student

All teachers work on school-wide literacy components in their currciucular areas. All teachers are working to incorporate reading, writing, listening and speaking skills in their content to address Common Core standards. Venice Middle School maintains a school-wide vocabulary program (WOW Words) which highlight Greek and Latin roots for vocabualry development and increased reading comprehension. Students are provided with notebooks to maintain their WOW words and each core teacher teaches a segment of the word part, including using the words in sentences in their content area. Administration supports the WOW words by introducing the word part each week on the morning news show. Reading performance data is provided and discussed with all content area teachers.

# **Expected Improvements**

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Area 1: Reading

# Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               | 78%           | 66%           | No          | 80%           |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     |               |               |             |               |
| Hispanic                   | 78%           | 67%           | No          | 81%           |
| White                      | 78%           | 66%           | No          | 80%           |
| English language learners  |               |               |             |               |
| Students with disabilities | 50%           | 28%           | No          | 55%           |
| Economically disadvantaged | 73%           | 59%           | No          | 75%           |

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 184           | 30%           | 32%           |
| Students scoring at or above Achievement Level 4 | 218           | 36%           | 38%           |

# **Learning Gains**

|   | 2013 Actual # | <b>2013 Actual %</b> | <b>2014 Target %</b> |
|---|---------------|----------------------|----------------------|
| Students making learning gains (FCAT 2.0 and FAA)       | 407           | 67%                  | 71%                  |
| Students in lowest 25% making learning gains (FCAT 2.0) | 93            | 61%                  | 65%                  |

# **Comprehensive English Language Learning Assessment (CELLA)**

|  | 2013 Actual #                       | 2013 Actual %           | 2014 Target<br>% |
|--|-------------------------------------|-------------------------|------------------|
| Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non-ELL students) | -                                   | ed for privacy<br>sons] | 79%              |
| Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)   | [data excluded for privacy reasons] |                         | 65%              |
| Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)  | -                                   | ed for privacy<br>sons] | 63%              |

# Area 2: Writing

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5 | 119           | 53%           | 57%           |
| Florida Alternate Assessment (FAA) Students scoring at or above Level 4               |               |               |               |

# Area 3: Mathematics

# **Elementary and Middle School Mathematics**

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0 and EOC assessments, or scoring at or above Level 4 on FAA

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               | 69%           | 61%           | No          | 72%           |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     |               |               |             |               |
| Hispanic                   | 68%           | 61%           | No          | 72%           |
| White                      | 69%           | 62%           | No          | 72%           |
| English language learners  |               |               |             |               |
| Students with disabilities | 38%           | 28%           | No          | 45%           |
| Economically disadvantaged | 62%           | 53%           | No          | 66%           |

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 190           | 31%           | 33%           |
| Students scoring at or above Achievement Level 4 | 183           | 30%           | 32%           |

# **Learning Gains**

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Learning Gains  | 407           | 67%           | 71%           |
| Students in lowest 25% making learning gains (FCAT 2.0 and EOC) | 96            | 63%           | 67%           |

#### Middle School Acceleration

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Middle school participation in high school EOC and industry certifications | 56            | 100%          | 100%          |
| Middle school performance on high school EOC and industry certifications   | 56            | 100%          | 100%          |

# Algebra I End-of-Course (EOC) Assessment

|  | 2013 Actual # | 2013 Actual %           | 2014 Target<br>% |
|--|---------------|-------------------------|------------------|
| Students scoring at Achievement Level 3          | -             | ed for privacy<br>sons] | 14%              |
| Students scoring at or above Achievement Level 4 | 48            | 86%                     | 86%              |

# Area 4: Science

# **Middle School Science**

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 60            | 26%           | 28%           |
| Students scoring at or above Achievement Level 4 | 66            | 28%           | 30%           |

# Florida Alternate Assessment (FAA)

|  | 2013 Actual # | <b>2013 Actual %</b> | <b>2014 Target %</b> |
|--|---------------|----------------------|----------------------|
| Students scoring at Levels 4, 5, and 6 |               |                      |                      |
| Students scoring at or above Level 7   |               |                      |                      |

# Area 5: Science, Technology, Engineering, and Mathematics (STEM)

#### **All Levels**

|  | 2013 Actual # | 2013 Actual % | 2014 Target |
|--|---------------|---------------|-------------|
| # of STEM-related experiences provided for<br>students (e.g. robotics competitions; field trips;<br>science fairs) | 2             |               | 4           |
| Participation in STEM-related experiences provided for students  | 30            | 100%          | 100%        |

# Area 6: Career and Technical Education (CTE)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students enrolling in one or more CTE courses  | 328           | 54%           | 58%           |
| Students who have completed one or more CTE courses who enroll in one or more <i>accelerated</i> courses |               |               |               |
| Completion rate (%) for CTE students enrolled in accelerated courses                                     |               |               |               |
| Students taking CTE industry certification exams   |               |               |               |
| Passing rate (%) for students who take CTE   |               |               |               |

industry certification exams

CTE program concentrators

CTE teachers holding appropriate industry certifications

# Area 8: Early Warning Systems

#### **Middle School Indicators**

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students who miss 10 percent or more of available instructional time   | 37            | 6%            | 6%            |
| Students who fail a mathematics course   |               |               |               |
| Students who fail an English Language Arts course  |               |               |               |
| Students who fail two or more courses in any subject   |               |               |               |
| Students who receive two or more behavior referrals  | 81            | 14%           | 9%            |
| Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S. | 143           | 24%           | 19%           |

#### **Area 9: Parent Involvement**

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### Parental involvement targets for the school

By 2014, there will be a 5% increase in parent/adult involvement at school functions and activities as measured by the numerous opportunities throughout the school year.

### **Specific Parental Involvement Targets**

| Target               | 2013 Actual # | 2013 Actual % | 2014 Target % |
|----------------------|---------------|---------------|---------------|
| PALS Volunteer Hours | 1232          | 91%           | 96%           |

# **Goals Summary**

- By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.
- By 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are demonstrating annual learning gains or a minimum of 2% increase for all student groups where 70% or more are demonstrating annual learning gains.
- By the year 2014, there will be a minimum of a four percentage point increase in the number of students demonstrating a learning gain in the lowest quartile.
- By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.
- G5. By 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are demonstrating annual learning gains or a minimum of 2% increase for all student groups where 70% or more are demonstrating annual learning gains.
- **G6.** By the year 2014, there will be a minimum of a four percentage point increase in the number of students demonstrating a learning gain in the lowest quartile.
- **G7.** By 2014, there will be a minimum of a 2% increase for all student subgroups where 70% or more are currently demonstrating proficiency (across Levels 3 & 4).
- G8. By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.
- **G9.** By 2014, there will be a 4% increase when less than 75% are currently demonstrating 3.5 or higher on the writing essay. There will be a 2% increase for all student groups where 75% or more are demonstrating a 3.5 or higher on writing.
- **G10.** By 2014, there will be a reduction of suspensions from the previous year by 5%.
- By 2014, there will be a 4% increase for all student subgroups when less than 70% are demonstrating proficiency and a 2% increase when 70% or more are demonstrating proficiency.
- By 2014, there will be a decrease in students absent 10 or more days. When 40% or more of students have 10 or more absences annually, there will be a minimum of a 4% decrease. Less than 40% of the students have 10 or more absences then a 2% point decrease

By 2014, there will be a 5% increase in the number of volunteer hours by parents and adults at school functions and activities as measured by PALS volunteer hours.

# **Goals Detail**

**G1.** By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.

#### **Targets Supported**

# **Resources Available to Support the Goal**

• iEngage Lesson design, IFC, C-Palms, common planning to create lesson plans aligned to standards, common assessments, district assessments

# **Targeted Barriers to Achieving the Goal**

Implementing the Instructional Focus Calendar/standards with fidelity.

# Plan to Monitor Progress Toward the Goal

Classroom walkthrough forms/School and District Assessments

# Person or Persons Responsible

Principal and Assistant Principal, Currciulum Leaders and Department Chairs

# **Target Dates or Schedule:**

Monthly Curriculum Leader/Department Meetings; Quarterly Assessments

#### **Evidence of Completion:**

Teacher ongoing evaluation form using the Instructional Information System, curriculum leader meeting notes, Data from progress monitoring assessments

**G2.** By 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are demonstrating annual learning gains or a minimum of 2% increase for all student groups where 70% or more are demonstrating annual learning gains.

#### **Targets Supported**

#### Resources Available to Support the Goal

 Instructional Indicators for Success, IEngage reflective lesson plan, FAIR Tool Kit, FOCUS minilessons, FCAT Explorer, Common School assessments, and District Benchmark Assessments

# **Targeted Barriers to Achieving the Goal**

• Implementing differentiated instructional strategies and targeted interventions based on classroom and assessment data.

Classroom walkthrough forms/School and District Assessments

### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders and Department Chairs

#### **Target Dates or Schedule:**

Monthly Curriculum Leader/Department Meetings; Quarterly Assessments

## **Evidence of Completion:**

Teacher ongoing evaluation form using the Instructional Information System, curriculum leader meeting notes, Data from progress monitoring assessments and class grades

**G3.** By the year 2014, there will be a minimum of a four percentage point increase in the number of students demonstrating a learning gain in the lowest quartile.

#### **Targets Supported**

#### **Resources Available to Support the Goal**

 Instructional Indicators for Success, IEngage reflective lesson plan, FAIR Tool Kit, FOCUS minilessons, FCAT Explorer, Common School assessments, and District Benchmark Assessments

# **Targeted Barriers to Achieving the Goal**

• Implementing differentiated instructional strategies and targeted interventions based on classroom and assessment data.

# Plan to Monitor Progress Toward the Goal

Classroom walkthrough forms; School and District Assessments

# **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders; Department Chairs

#### **Target Dates or Schedule:**

Monthly Curriculum Leader/Department meetings; Quarterly Assessments

# **Evidence of Completion:**

Teachers on-going evaluation form using the Instructional Information System, curriculum leader meeting notes, Data from monitoring assessments.

**G4.** By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.

# **Targets Supported**

#### Resources Available to Support the Goal

 Instructional Indicators for Success, IEngage reflective lesson plan, FCAT Explorer, Success Maker and COMPASS Math Intervention programs, Common School assessments and District Benchmark Assessments

# **Targeted Barriers to Achieving the Goal**

 Progress monitoring students in math curriculum and basic skills and providing targeted interventions based on classroom and assessment data.

# Plan to Monitor Progress Toward the Goal

Classroom walkthrough forms/School and District Assessments

#### Person or Persons Responsible

Principal, Assistant Principal, Curriculum Leaders, Department Chairs

### **Target Dates or Schedule:**

Monthly Curriculum Leader/Department Meetings; Quarterly Assessments

## **Evidence of Completion:**

Teacher ongoing evaluation form using the Instructional Information System, curriculum leader meeting notes, Data from progress monitoring assessments

**G5.** By 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are demonstrating annual learning gains or a minimum of 2% increase for all student groups where 70% or more are demonstrating annual learning gains.

#### **Targets Supported**

#### Resources Available to Support the Goal

 Instructional Indicators for Success, IEngage reflective lesson plan, FCAT Explorer, Success Maker and COMPASS Math Intervention programs, Common School assessments and District Benchmark Assessments

#### **Targeted Barriers to Achieving the Goal**

 Progress monitoring students in math curriculum and basic skills and providing targeted interventions based on classroom and assessment data.

Principal, Assistant Principal, Curriculum Leaders, Department Chairs

### **Person or Persons Responsible**

Classroom walkthrough forms/School and District Assessments

#### **Target Dates or Schedule:**

Monthly Curriculum Leader/DepartmentMeetings; Quarterly Assessments

## **Evidence of Completion:**

Teacher ongoing evaluation form using the Instructional Information System, curriculumleader meeting notes, Data from progress monitoring assessments

**G6.** By the year 2014, there will be a minimum of a four percentage point increase in the number of students demonstrating a learning gain in the lowest quartile.

#### **Targets Supported**

#### **Resources Available to Support the Goal**

 Instructional Indicators for Success, IEngage reflective lesson plan, FCAT Explorer, Success Maker and COMPASS Math Intervention programs, Common School assessments and District Benchmark Assessments

#### Targeted Barriers to Achieving the Goal

 Progress monitoring students in math curriculum and basic skills and providing targeted interventions based on classroom and assessment data.

# Plan to Monitor Progress Toward the Goal

Classroom walkthrough forms/School and District Assessments

#### Person or Persons Responsible

Principal, Assistant Principal, Curriculum Leaders, Department Chairs

#### **Target Dates or Schedule:**

Monthly Curriculum Leader/DepartmentMeetings; Quarterly Assessments

#### **Evidence of Completion:**

Teacher ongoing evaluation form using the Instructional Information System, curriculum leader meeting notes, Data from progressmonitoring assessments

**G7.** By 2014, there will be a minimum of a 2% increase for all student subgroups where 70% or more are currently demonstrating proficiency (across Levels 3 & 4).

# **Targets Supported**

· Algebra 1 EOC

# **Resources Available to Support the Goal**

 Instructional Indicators for success, iEngage Reflective lesson plan, Common school assessments, district Algebra mid-term assessment, Iowa Test and other advanced math placement assessments

# **Targeted Barriers to Achieving the Goal**

 progress monitoring students in math curriculum and advanced skills and providing enrichment based strategies on classroom and assessment data

# Plan to Monitor Progress Toward the Goal

1. Incorporate higher order questions in lesson plans; creating real world math problems for students to solve in a team task setting 2. Utilize classroom assessments to adjust and enrich math concepts

#### Person or Persons Responsible

Principal, Assistant Principal Math Department Chair and Algebra Teacher

# **Target Dates or Schedule:**

Weekly CWT, quarterly assessments and data chats

## **Evidence of Completion:**

Instructional Indicators for Success and on-going evaluation review forms, student assessment data and class grades.

**G8.** By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.

# **Targets Supported**

· Science - Middle School

#### Resources Available to Support the Goal

 Instructional Indicators for Success, IEngage reflective lesson plan, FCAT Explorer, Common School assessments and District Benchmark Assessments

#### **Targeted Barriers to Achieving the Goal**

 Progress monitoring students in science curriculum and content vocabulary and providing targeted interventions based on classroom and assessment data.

Classroom walkthrough forms/School and District Assessments

### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs and Teachers

### **Target Dates or Schedule:**

Monthly Curriculum Leader/Department Meetings; Quarterly Assessments

## **Evidence of Completion:**

Teacher ongoing evaluation form using the Instructional Information System, curriculumleader meeting notes, Data from progress monitoring assessments

**G9.** By 2014, there will be a 4% increase when less than 75% are currently demonstrating 3.5 or higher on the writing essay. There will be a 2% increase for all student groups where 75% or more are demonstrating a 3.5 or higher on writing.

# **Targets Supported**

Writing

# Resources Available to Support the Goal

• Instructional Indicators for Success, iEngage reflective lesson plan, District writing prompts, FCAT 2.0 writing rubric and samples, Safari Live Writing workshop, WOW words and notebooks

# **Targeted Barriers to Achieving the Goal**

· Monitoring writing progress using the holistic writing scoring guide

#### Plan to Monitor Progress Toward the Goal

Classroom walk through forms, school and district writing prompts

#### Person or Persons Responsible

Principal, Assistant Principal, LA Department Chair and Curriculum Leaders, Teachers

#### **Target Dates or Schedule:**

Weekly CWT and PLC, Quarterly writing prompts

#### **Evidence of Completion:**

Teacher on-going evaluation using the Instructional Information System, PLC Meeting logs, Data from writing prompts

**G10.** By 2014, there will be a reduction of suspensions from the previous year by 5%.

#### **Targets Supported**

· EWS - Middle School

#### Resources Available to Support the Goal

District discipline reports, school-wide Positive Behavior Support plan

# **Targeted Barriers to Achieving the Goal**

 Tracking discipline and implementing behavioral strategies for replacement behaviors to ensure student success.

Progress toward goal will be based on number of student referrals

# **Person or Persons Responsible**

Principal, Assistant Principal, SWST, PBS team, Teachers

#### **Target Dates or Schedule:**

Monthly

## **Evidence of Completion:**

Discipline reports, SWST agendas

**G11.** By 2014, there will be a 4% increase for all student subgroups when less than 70% are demonstrating proficiency and a 2% increase when 70% or more are demonstrating proficiency.

#### **Targets Supported**

# Resources Available to Support the Goal

• ELL school-wide aide, FAIR Test, District benchmark assessments, CELLA assessment.

# Targeted Barriers to Achieving the Goal

 Immersing students into the English and content language, applying differentiated strategies for ELL students.

### Plan to Monitor Progress Toward the Goal

Classroom walkthroughs, lesson plans, student performance

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, ELL school-wide aide

#### **Target Dates or Schedule:**

Weekly CWT,PLC, quarterly assessments

#### **Evidence of Completion:**

Classroom walkthroughs, lesson plans, student performance

**G12.** By 2014, there will be a decrease in students absent 10 or more days. When 40% or more of students have 10 or more absences annually, there will be a minimum of a 4% decrease. Less than 40% of the students have 10 or more absences then a 2% point decrease

# **Targets Supported**

EWS - Middle School

#### Resources Available to Support the Goal

· Attendance reports, School Wide Support Team (SWST) and Truancy worker

#### **Targeted Barriers to Achieving the Goal**

Tracking attendance and monitoring student absences from school.

Monitoring daily attendance reports

# **Person or Persons Responsible**

Principal, Assistant Principal, Attendance Secretary, SWST, and first period teacher

### **Target Dates or Schedule:**

Daily attendance calls and Bi-weekly reports

# **Evidence of Completion:**

Attendance reports

**G13.** By 2014, there will be a 5% increase in the number of volunteer hours by parents and adults at school functions and activities as measured by PALS volunteer hours.

# **Targets Supported**

· Parental Involvement

# **Resources Available to Support the Goal**

PALS Registration computer, Volunteer coordinator

## **Targeted Barriers to Achieving the Goal**

 Maintaining current contact information for home-school communication and informing new families of volunteer opportunities.

# **Plan to Monitor Progress Toward the Goal**

Weekly PAL Volunteer report

#### Person or Persons Responsible

Administration and Teachers

#### **Target Dates or Schedule:**

Weekly

#### **Evidence of Completion:**

Connect Ed logs, Parent climate survey, PALS volunteer report

# **Action Plan for Improvement**

#### **Problem Solving Key**

**G** = Goal

**B** = Barrier

S = Strategy

**G1.** By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.

**G1.B1** Implementing the Instructional Focus Calendar/standards with fidelity.

**G1.B1.S1** Teachers will use the iEngage Lesson design, collaborate on enrichment and intervention activities, create lesson plans aligned to standards, collaborate on common assessments, and participate in school-wide literacy initiatives.

#### **Action Step 1**

1. Lesson purposes and outcomes will be reviewed during classroom walkthroughs with targeted teacher conversations 2. Collaborative planning and discussion on common assessments (school and district)

#### Person or Persons Responsible

Principal, Assistant Principal, Curriculum Leaders and Department Chairs, Teachers

#### **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and Department Meetings

#### **Evidence of Completion**

Instructional Indicators for Success and Ongoing Evaluation forms, PLC Meeting Logs

#### **Facilitator:**

School and District Staff

#### **Participants:**

Instructional Staff

#### Plan to Monitor Fidelity of Implementation of G1.B1.S1

Classroom Walk through forms, lesson plans, student performance data

# **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders and Department Chairs

# **Target Dates or Schedule**

Weekly CWT; PLC

# **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLC Meeting logs, Assessment data

#### Plan to Monitor Effectiveness of G1.B1.S1

Classroom Walkthrough forms, School and District Assessments

# Person or Persons Responsible

Principal, Assistant Principal, Curriculum Leaders and Department Chairs

#### **Target Dates or Schedule**

Weekly CWT and PLC; quarterly assessments

# **Evidence of Completion**

Teacher ongoing evaluation using the Instructional Information System, PLC Meeting Logs, Data from assessments

**G2.** By 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are demonstrating annual learning gains or a minimum of 2% increase for all student groups where 70% or more are demonstrating annual learning gains.

**G2.B1** Implementing differentiated instructional strategies and targeted interventions based on classroom and assessment data.

**G2.B1.S1** Determine core class needs by reviewing assessment data; plan differentiated instruction using evidence-based instruction and intervention strategies based on progress monitoring assessments. Student achievement chats will be conducted with all students following assessments.

#### **Action Step 1**

1. Classroom walk-through with targeted teacher conversations; collaborative planning and discussion on common assessments (school and district) 2. Student data chats regarding assessment data and quarterly grades. 3. Student progress monitoring determined by comparing student data with school targets.

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs, Teachers

#### **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and Department Meetings, Quarterly data chats

#### **Evidence of Completion**

Instructional Indicators for Success and On-going Evaluation Review forms, PLC Meeting Logs, Student assessment data and class grades.

#### Facilitator:

School and District staff

#### **Participants:**

Instructional Staff

#### Plan to Monitor Fidelity of Implementation of G2.B1.S1

Classroom Walkthrough Forms

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders and Department Chairs

#### **Target Dates or Schedule**

Weekly CWT, PLC

#### **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLC meeting logs

#### Plan to Monitor Effectiveness of G2.B1.S1

Classroom walkthrough forms/School and District Assessments

### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders and Department Chairs

### **Target Dates or Schedule**

Weekly CWT and PLC; quarterly assessments

#### **Evidence of Completion**

Teacher ongoing evaluation using the Instructional Information System, PLC Meeting Logs, Data from assessments

**G3.** By the year 2014, there will be a minimum of a four percentage point increase in the number of students demonstrating a learning gain in the lowest quartile.

**G3.B1** Implementing differentiated instructional strategies and targeted interventions based on classroom and assessment data.

**G3.B1.S1** Determine core class needs by reviewing assessment data; plan differentiated instruction using evidence-based instruction and intervention strategies based on progress monitoring assessments. Student achievement chats will be conducted with all students following assessments.

#### **Action Step 1**

1. Classroom walk-through with targeted teacher conversations; collaborative planning and discussion on common assessments (school and district) 2. Student data chats regarding assessment data and quarterly grades. 3. Student progress monitoring determined by comparing student data with school targets.

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs, Teachers

#### **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and Department Meetings, Quarterly data chats

#### **Evidence of Completion**

Instructional Indicators for Success and On-going Evaluation Review forms, PLC Meeting Logs, Student assessment data and class grades.

# Plan to Monitor Fidelity of Implementation of G3.B1.S1

Classroom Walkthrough Forms

# **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders and Department Chairs

# **Target Dates or Schedule**

Weekly CWT, PLC

# **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLC meeting

# Plan to Monitor Effectiveness of G3.B1.S1

Classroom walk through forms/School and District Assessments

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders and Department Chairs

# **Target Dates or Schedule**

Weekly CWT and PLC; quarterly assessments

# **Evidence of Completion**

Teacher ongoing evaluation using the Instructional Information System, PLC Meeting Logs, Data from assessments

**G4.** By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.

**G4.B1** Progress monitoring students in math curriculum and basic skills and providing targeted interventions based on classroom and assessment data.

**G4.B1.S1** Determine core class needs by reviewing assessment data; plan differentiated instruction using evidence-based instruction and intervention strategies based on progress monitoring assessments. Student achievement chats will be conducted with all students following assessments.

### **Action Step 1**

1. Classroom walk-through with targeted teacher conversations; collaborative planning and discussion on common assessments (school and district) 2. Student data chats regarding assessment data and quarterly grades. 3. Student progress monitoring determined by comparing student data with school targets.

#### Person or Persons Responsible

Principal, Assistant Principal, Curriculum Leaders, Department Chairs, Teachers

## **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and Department Meetings, Quarterly data chats

#### **Evidence of Completion**

Instructional Indicators for Success and On-going Evaluation Review forms, PLC Meeting Logs, Student assessment data and class grades.

#### Plan to Monitor Fidelity of Implementation of G4.B1.S1

Classroom Walk through forms, lesson plans, student performance data

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs

#### **Target Dates or Schedule**

Weekly CWT, PLC

#### **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLC Meeting logs, Assessment data

#### Plan to Monitor Effectiveness of G4.B1.S1

Classroom Walkthrough forms, School and District Assessments

### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs

### **Target Dates or Schedule**

Weekly CWT and PLC; quarterly assessments

#### **Evidence of Completion**

Teacher ongoing evaluation using the Instructional Information System, PLC Meeting Logs, Data from assessments

**G5.** By 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are demonstrating annual learning gains or a minimum of 2% increase for all student groups where 70% or more are demonstrating annual learning gains.

**G5.B1** Progress monitoring students in math curriculum and basic skills and providing targeted interventions based on classroom and assessment data.

**G5.B1.S1** Utilize assessments to monitor students in the math core curriculum needing intervention and enrichment via Success Maker and COMPASS Learning programs.

# **Action Step 1**

1. Incorporate Higher order questions in lesson plans; creating real-world math problems for students to solve 2. Utilize grade level common assessments and skills checks to remediate and reinforce concepts taught

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs, Teachers

#### **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and Department Meetings, Quarterly data chats

# **Evidence of Completion**

Instructional Indicators for Success and On-going Evaluation Review forms, PLC Meeting Logs, Student assessment data and class grades.

#### Plan to Monitor Fidelity of Implementation of G5.B1.S1

Classroom Walk through forms, lesson plans, student performance data

# **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs

# **Target Dates or Schedule**

Weekly CWT, PLC

# **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLC Meeting logs, Assessment data

#### Plan to Monitor Effectiveness of G5.B1.S1

Classroom Walkthrough forms, School and District Assessments

# **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chair

#### **Target Dates or Schedule**

Weekly CWT and PLC; quarterly assessments

# **Evidence of Completion**

Teacher ongoing evaluation using the Instructional Information System, PLC Meeting Logs, Data from assessments

**G6.** By the year 2014, there will be a minimum of a four percentage point increase in the number of students demonstrating a learning gain in the lowest quartile.

**G6.B1** Progress monitoring students in math curriculum and basic skills and providing targeted interventions based on classroom and assessment data.

**G6.B1.S1** Utilize assessments to monitor students in the math core curriculum needing intervention and enrichment via Success Maker and COMPASS Learning programs.

#### **Action Step 1**

1. Incorporate Higher order questions in lesson plans; creating real-world math problems for students to solve 2. Utilize grade level common assessments and skills checks to remediate and reinforce concepts taught

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs, Teachers

#### **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and Department Meetings, Quarterly data chats

#### **Evidence of Completion**

Instructional Indicators for Success and On-going Evaluation Review forms, PLC Meeting Logs, Student assessment data and class grades.

## Plan to Monitor Fidelity of Implementation of G6.B1.S1

Classroom Walk through forms, lesson plans, student performance data

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs

#### **Target Dates or Schedule**

Weekly CWT, PLC

#### **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLC Meeting logs, Assessment data

#### Plan to Monitor Effectiveness of G6.B1.S1

Classroom Walkthrough forms, School and District Assessments

# **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs

### **Target Dates or Schedule**

Weekly CWT and PLC; quarterly assessments

#### **Evidence of Completion**

Teacher ongoing evaluation using the Instructional Information System, PLC Meeting Logs, Data from assessments

**G7.** By 2014, there will be a minimum of a 2% increase for all student subgroups where 70% or more are currently demonstrating proficiency (across Levels 3 & 4).

**G7.B1** progress monitoring students in math curriculum and advanced skills and providing enrichment based strategies on classroom and assessment data

**G7.B1.S1** Utilize assessments to monitor students in Algebra curriculum and enrich via real world application for college and career readiness

#### **Action Step 1**

1. Incorporate higher order questions in lesson plans; creating real world math problems for students to solve in a team task setting 2. Utilize classroom assessments to adjust and enrich math concepts

#### **Person or Persons Responsible**

Principal, Assistant Principal Math Department Chair and Algebra Teacher

#### **Target Dates or Schedule**

Weekly CWT, quarterly assessments and data chats

# **Evidence of Completion**

Instructional Indicators for Success and on-going evaluation review forms, student assessment data and class grades.

#### Plan to Monitor Fidelity of Implementation of G7.B1.S1

1. Incorporate higher order questions in lesson plans; creating real world math problems for students to solve in a team task setting 2. Utilize classroom assessments to adjust and enrich math concepts

# **Person or Persons Responsible**

Principal, Assistant Principal Math Department Chair and Algebra Teacher

#### **Target Dates or Schedule**

Weekly CWT, quarterly assessments and data chats

#### **Evidence of Completion**

Instructional Indicators for Success and on-going evaluation review forms, student assessment data and class grades.

#### Plan to Monitor Effectiveness of G7.B1.S1

1. Incorporate higher order questions in lesson plans; creating real world math problems for students to solve in a team task setting 2. Utilize classroom assessments to adjust and enrich math concepts

#### **Person or Persons Responsible**

Principal, Assistant Principal Math Department Chair and Algebra Teacher

#### **Target Dates or Schedule**

Weekly CWT, quarterly assessments and data chats

# **Evidence of Completion**

Instructional Indicators for Success and on-going evaluation review forms, student assessment data and class grades.

**G8.** By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.

**G8.B1** Progress monitoring students in science curriculum and content vocabulary and providing targeted interventions based on classroom and assessment data.

**G8.B1.S1** Determine Science class needs by reviewing assessment data; plan inquiry based instruction using the iEngage lesson design. Increased use of content vocabulary and scientific language.

#### **Action Step 1**

1. Classroom walk-through with targeted teacher conversations; collaborative planning and discussion on common assessments (school and district) 2. Student data chats regarding assessment data, quarterly grades, science content area vocabulary 3. Student progress monitoring determined by comparing student data with school targets.

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs and Teachers

## **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and DepartmentMeetings, Quarterly data chats

# **Evidence of Completion**

Instructional Indicators for Success and On-going Evaluation Review forms, PLC Meeting Logs, Student assessment data and class grades.

#### **Facilitator:**

School and District Staff

#### Participants:

Instructional staff (Science)

#### Plan to Monitor Fidelity of Implementation of G8.B1.S1

Classroom Walk through forms, lesson plans, student performance data

#### Person or Persons Responsible

Principal, Assistant Principal, Curriculum Leaders, Department Chairs and Teachers

#### **Target Dates or Schedule**

Weekly CWT, PLC

#### **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLCMeeting logs, Assessment data

#### Plan to Monitor Effectiveness of G8.B1.S1

Classroom Walkthrough forms, School and District Assessments

#### **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, Department Chairs and Teachers

## **Target Dates or Schedule**

Weekly CWT and PLC; quarterly assessments

#### **Evidence of Completion**

Teacher ongoing evaluation using the Instructional Information System, PLC Meeting Logs, Data from assessments

**G9.** By 2014, there will be a 4% increase when less than 75% are currently demonstrating 3.5 or higher on the writing essay. There will be a 2% increase for all student groups where 75% or more are demonstrating a 3.5 or higher on writing.

#### **G9.B1** Monitoring writing progress using the holistic writing scoring guide

**G9.B1.S1** Using the writing process daily in all content areas, monitoring writing growth and implementing writing coaching sessions with students after each district formative assessment.

#### **Action Step 1**

1. Incorporate writing lessons within content areas 2. Utilize grade level writing prompts and monitoring the writing process and how students organize their plan their writing.

#### **Person or Persons Responsible**

Principal, Assistant Principal, LA Department Chair and Curriculum Leaders, Teachers

# **Target Dates or Schedule**

Weekly CWT, PLC; Monthly Department meetings and quarterly writing assessments

## **Evidence of Completion**

Writing progress between baseline writing data and mid-year check writing prompts.

## Facilitator:

School and District Staff

## **Participants:**

Instructional Staff (content area teachers)

#### Plan to Monitor Fidelity of Implementation of G9.B1.S1

Classroom walk through forms, lesson plans, student performance data

## **Person or Persons Responsible**

Principal, Assistant Principal, LA Department Chair and Curriculum Leaders, Teachers

## **Target Dates or Schedule**

Weekly CWT, PLC, quarterly writing prompts

#### **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLC Meeting logs, Assessment data

#### Plan to Monitor Effectiveness of G9.B1.S1

Classroom walk through forms, lesson plans, student performance data

## **Person or Persons Responsible**

Principal, Assistant Principal, LA Department Chair and Curriculum Leaders, Teachers

#### **Target Dates or Schedule**

Weekly CWT and PLC, Quarterly writing prompts

# **Evidence of Completion**

Teacher on-going evaluation using the Instructional Information System, PLC Meeting logs, Data from writing prompts

#### **G10.** By 2014, there will be a reduction of suspensions from the previous year by 5%.

**G10.B1** Tracking discipline and implementing behavioral strategies for replacement behaviors to ensure student success.

**G10.B1.S1** Discipline data collection with focus on targeted strategies and interventions to ensure student success.

#### **Action Step 1**

1. Chart and track discipline data 2. PLC and School Wide Support teams (SWST) will identify priority social and behavioral strategies.

#### **Person or Persons Responsible**

Principal, Assistant Principal, SWST, PBS team, Teachers

## **Target Dates or Schedule**

Monthly

# **Evidence of Completion**

Discipline reports, SWST agendas

# Plan to Monitor Fidelity of Implementation of G10.B1.S1

Strategies will be monitored during monthly Postive Behavior Support meetings

# **Person or Persons Responsible**

Principal, Assistant Principal, SWST, PBS team, Teachers

#### **Target Dates or Schedule**

Monthly

## **Evidence of Completion**

Discipline reports, SWST agendas

#### Plan to Monitor Effectiveness of G10.B1.S1

Student Intervention Report (SIR) forms, referrals, CWT

## **Person or Persons Responsible**

Principal, Assistant Principal, SWST, PBS team, Teachers

## **Target Dates or Schedule**

Monthly

## **Evidence of Completion**

Discipline reports, SWST agendas

**G11.** By 2014, there will be a 4% increase for all student subgroups when less than 70% are demonstrating proficiency and a 2% increase when 70% or more are demonstrating proficiency.

**G11.B1** Immersing students into the English and content language, applying differentiated strategies for ELL students.

**G11.B1.S1** Determine needs of students by reviewing assessment data, differentiating instruction, implementing high impact instructional strategies and providing ELL accommodations

#### **Action Step 1**

1.Incorporate Reading and writing strategies into all core areas 2. Track ELL accommodations 3. Monitor progress towards school target on class and district assessments

#### Person or Persons Responsible

Principal, Assistant Principal, Curriculum Leaders, ELL school-wide aide

#### **Target Dates or Schedule**

Weekly CWT,PLC, quarterly assessments

#### **Evidence of Completion**

Classroom walk through lesson plans, student performance data

## Plan to Monitor Fidelity of Implementation of G11.B1.S1

Classroom walkthroughs, lesson plans, student performance

## **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, ELL school-wide aide

# **Target Dates or Schedule**

Weekly CWT,PLC, quarterly assessments

## **Evidence of Completion**

Classroom walk through, lesson plans, student performance data

## Plan to Monitor Effectiveness of G11.B1.S1

Classroom walkthroughs, lesson plans, student performance

## **Person or Persons Responsible**

Principal, Assistant Principal, Curriculum Leaders, ELL school-wide aide

# **Target Dates or Schedule**

Weekly CWT,PLC, quarterly assessments

#### **Evidence of Completion**

Classroom walkthroughs, lesson plans, student performance

**G12.** By 2014, there will be a decrease in students absent 10 or more days. When 40% or more of students have 10 or more absences annually, there will be a minimum of a 4% decrease. Less than 40% of the students have 10 or more absences then a 2% point decrease

**G12.B1** Tracking attendance and monitoring student absences from school.

**G12.B1.S1** 1. Daily notification via Connect Ed messages to families when students are absent. 2. Personal call to families by attendance secretary and first period teacher when a student misses more than 3 days. 3. Attendance counseling groups for students with excessive absences.

#### **Action Step 1**

- 1. Daily notification via Connect Ed messages to families when students are absent. 2. Personal call to families by attendance secretary and first period teacher when a student misses more than 3 days.
- 3. Attendance counseling groups for students with excessive absences.

#### Person or Persons Responsible

Principal, Assistant Principal, Attendance Secretary, SWST, and first period teacher

#### **Target Dates or Schedule**

Daily attendance calls and Bi-weekly reports

#### **Evidence of Completion**

Attendance reports

## Plan to Monitor Fidelity of Implementation of G12.B1.S1

Monitoring daily attendance reports

#### **Person or Persons Responsible**

Principal, Assistant Principal, Attendance Secretary, SWST, and first period teacher

#### **Target Dates or Schedule**

Daily attendance calls and Bi-weekly reports

#### **Evidence of Completion**

Attendance reports

#### Plan to Monitor Effectiveness of G12.B1.S1

Monitoring daily attendance reports

## **Person or Persons Responsible**

Principal, Assistant Principal, Attendance Secretary, SWST, and first period teacher

# **Target Dates or Schedule**

Daily attendance calls and Bi-weekly reports

## **Evidence of Completion**

Attendance reports

**G13.** By 2014, there will be a 5% increase in the number of volunteer hours by parents and adults at school functions and activities as measured by PALS volunteer hours.

**G13.B1** Maintaining current contact information for home-school communication and informing new families of volunteer opportunities.

**G13.B1.S1** Increase home-school communication about events and volunteer opportunities throughout the school year in multiple ways.

## **Action Step 1**

1. Connect Ed calls to families inviting and reminding them of activities and programs. 2. Maintaining a current website with activities and opportunities. 3. Flyers and email notifications regarding events.

# **Person or Persons Responsible**

Administration and Teachers

#### **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

Connect Ed logs, Parent climate survey, PALS volunteer report

# Plan to Monitor Fidelity of Implementation of G13.B1.S1

Weekly PAL Volunteer report

# **Person or Persons Responsible**

**Administration and Teachers** 

# **Target Dates or Schedule**

Weekly

# **Evidence of Completion**

Connect Ed logs, Parent climate survey, PALS volunteer report

# Plan to Monitor Effectiveness of G13.B1.S1

Weekly PAL Volunteer report

## **Person or Persons Responsible**

Administration and Teachers

# **Target Dates or Schedule**

weekly

# **Evidence of Completion**

Connect Ed logs, Parent climate survey, PALS volunteer report

# **Appendix 1: Professional Development Plan to Support School Improvement Goals**

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.

**G1.B1** Implementing the Instructional Focus Calendar/standards with fidelity.

**G1.B1.S1** Teachers will use the iEngage Lesson design, collaborate on enrichment and intervention activities, create lesson plans aligned to standards, collaborate on common assessments, and participate in school-wide literacy initiatives.

#### PD Opportunity 1

1. Lesson purposes and outcomes will be reviewed during classroom walkthroughs with targeted teacher conversations 2. Collaborative planning and discussion on common assessments (school and district)

#### **Facilitator**

School and District Staff

#### **Participants**

Instructional Staff

#### Target Dates or Schedule

Weekly CWT and PLC; Monthly Curriculum Leader and Department Meetings

# **Evidence of Completion**

Instructional Indicators for Success and Ongoing Evaluation forms, PLC Meeting Logs

- **G2.** By 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are demonstrating annual learning gains or a minimum of 2% increase for all student groups where 70% or more are demonstrating annual learning gains.
  - **G2.B1** Implementing differentiated instructional strategies and targeted interventions based on classroom and assessment data.
    - **G2.B1.S1** Determine core class needs by reviewing assessment data; plan differentiated instruction using evidence-based instruction and intervention strategies based on progress monitoring assessments. Student achievement chats will be conducted with all students following assessments.

#### **PD Opportunity 1**

1. Classroom walk-through with targeted teacher conversations; collaborative planning and discussion on common assessments (school and district) 2. Student data chats regarding assessment data and quarterly grades. 3. Student progress monitoring determined by comparing student data with school targets.

#### **Facilitator**

School and District staff

#### **Participants**

Instructional Staff

#### **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and Department Meetings, Quarterly data chats

#### **Evidence of Completion**

Instructional Indicators for Success and On-going Evaluation Review forms, PLC Meeting Logs, Student assessment data and class grades.

**G8.** By the year 2014, there will be a minimum of a 4% increase for all student subgroups when less than 70% are currently demonstrating proficiency or a minimum of a 2% increase for all student groups where 70% or more are demonstrating proficiency.

**G8.B1** Progress monitoring students in science curriculum and content vocabulary and providing targeted interventions based on classroom and assessment data.

**G8.B1.S1** Determine Science class needs by reviewing assessment data; plan inquiry based instruction using the iEngage lesson design. Increased use of content vocabulary and scientific language.

#### PD Opportunity 1

1. Classroom walk-through with targeted teacher conversations; collaborative planning and discussion on common assessments (school and district) 2. Student data chats regarding assessment data, quarterly grades, science content area vocabulary 3. Student progress monitoring determined by comparing student data with school targets.

#### **Facilitator**

School and District Staff

## **Participants**

Instructional staff (Science)

# **Target Dates or Schedule**

Weekly CWT and PLC; Monthly Curriculum Leader and DepartmentMeetings, Quarterly data chats

## **Evidence of Completion**

Instructional Indicators for Success and On-going Evaluation Review forms, PLC Meeting Logs, Student assessment data and class grades.

**G9.** By 2014, there will be a 4% increase when less than 75% are currently demonstrating 3.5 or higher on the writing essay. There will be a 2% increase for all student groups where 75% or more are demonstrating a 3.5 or higher on writing.

G9.B1 Monitoring writing progress using the holistic writing scoring guide

**G9.B1.S1** Using the writing process daily in all content areas, monitoring writing growth and implementing writing coaching sessions with students after each district formative assessment.

# PD Opportunity 1

1. Incorporate writing lessons within content areas 2. Utilize grade level writing prompts and monitoring the writing process and how students organize their plan their writing.

#### **Facilitator**

School and District Staff

## **Participants**

Instructional Staff (content area teachers)

#### **Target Dates or Schedule**

Weekly CWT, PLC; Monthly Department meetings and quarterly writing assessments

#### **Evidence of Completion**

Writing progress between baseline writing data and mid-year check writing prompts.

# **Appendix 2: Budget to Support School Improvement Goals**