

Pam Stewart, Commissioner

# 2013-2014 SCHOOL IMPROVEMENT PLAN

Hobe Sound Elementary School 11555 SE GOMEZ AVE Hobe Sound, FL 33455 772-219-1540 hse.sbmc.org

# **School Demographics**

| School Type<br>Elementary School |         | <b>Title I</b><br>Yes | Free and Reduced Lunch Rate 50% |                    |
|----------------------------------|---------|-----------------------|---------------------------------|--------------------|
| Alternative/ESE Center<br>No     |         | Charter School<br>No  | Mi                              | nority Rate<br>31% |
| chool Grades I                   | History |                       |                                 |                    |
| 2013-14                          | 2012-13 | 2011-12               | 2010-11                         | 2009-10            |

# **SIP Authority and Template**

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridacims.org. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

# **Table of Contents Purpose and Outline of the SIP** 4 **Differentiated Accountability** 5 Part I: Current School Status 6 **Part II: Expected Improvements** 14 **Goals Summary** 18 **Goals Detail** 18 **Action Plan for Improvement** 22 Part III: Coordination and Integration 48 **Appendix 1: Professional Development Plan to Support Goals** 49 **Appendix 2: Budget to Support Goals** 61

# **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

#### Part I: Current School Status

Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school's Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

## Part II: Expected Improvements

Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

- 1. Reading
- 2. Writing
- 3. Mathematics
- 4. Science
- 5. Science, Technology, Engineering and Mathematics (STEM)
- 6. Career and Technical Education (CTE)
- 7. Social Studies
- 8. Early Warning Systems (EWS)
- 9. Parental Involvement
- 10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

# Part III: Coordination and Integration

Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

# **Appendix 1: Professional Development Plan to Support Goals**

Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

# **Appendix 2: Budget to Support Goals**

Appendix 2 is the budget needed to implement the strategies identified in the plan.

# **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

## **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

## **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only currently A or B with at least one F in the prior two years
- Prevent currently C
- Focus currently D
  - Year 1 declined to D, or first-time graded schools receiving a D
  - Year 2 second consecutive D, or F followed by a D
  - Year 3 or more third or more consecutive D, or F followed by second consecutive D
- Priority currently F
  - Year 1 declined to F, or first-time graded schools receiving an F
  - Year 2 or more second or more consecutive F

## **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

## 2013-14 DA Category and Statuses

| DA Category | Region | RED           |
|-------------|--------|---------------|
| Prevent     | 3      | Ella Thompson |
|             |        |               |

| Former F | Post-Priority Planning | Planning | Implementing TOP |
|----------|------------------------|----------|------------------|
| No       | No                     | No       | No               |

## **Current School Status**

#### **School Information**

#### School-Level Information

#### School

Hobe Sound Elementary School

## **Principal**

Joan Gibbons

## **School Advisory Council chair**

Tia Brown

#### Names and position titles of the School-Based Leadership Team (SBLT)

| Name            | Title                           |
|-----------------|---------------------------------|
| Joan Gibbons    | Principal                       |
| Willie Gore     | Assistant Principal             |
| Janet Church    | Literacy Coach                  |
| Keneth Rickson  | Guidance Counselor              |
| Michelle McCree | Interventionist                 |
| Mary Slavin     | Problem Solving interventionist |

#### **District-Level Information**

## **District**

Martin

#### Superintendent

Mrs. Laurie Gaylord

#### Date of school board approval of SIP

10/15/2013

## School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

## Membership of the SAC

The majority of the SAC members are not employed by the school district. The SAC is composed of the Assistant Principal and an appropriately balanced number of teachers, education support employees, parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school.

Willie Gore - Assistant Principal

Tia Brown - SAC Chair/Teacher

Ruth March - Parent Involvement Coordinator/Parent Liaison

Kathy Creswell - Recording Secretary/Teacher

Monica Graham -Parent

Liliana Martinez-Parent

Lane' Jackson-Parent Donna Goodwin-Parent

## Involvement of the SAC in the development of the SIP

SAC members are actively involved with the development and monitoring of the School Improvement Plan. SAC is involved in the safety and enhancement of the school facility.

## Activities of the SAC for the upcoming school year

School Improvement Plan - progress monitoring strategy implementation and budget review pertaining to each goal on a monthly basis. Climate Surveys - Surveys for Parents, Students, and Staff - development of surveys, analysis of results and recommendation. Parent Involvement Plan - progress monitoring, revision, and recommendations for the 2013-2014 PIP.

## Projected use of school improvement funds, including the amount allocated to each project

Literacy Training - \$500.00 Technology Training - \$500.00

Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC In Compliance

## If not in compliance, describe the measures being taken to comply with SAC requirements

Hobe Sound Elementary will monitor SAC compliance by reviewing the attendance and ethnicity of membership on a monthly basis to ensure stakeholders are represented on a monthly basis.

## **Highly Qualified Staff**

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **Administrators**

#### # of administrators

2

#### # receiving effective rating or higher

(not entered because basis is < 10)

## **Administrator Information:**

| Joan Gibbons       |  |  |
|--------------------|--|--|
| Principal          | Years as Administrator: 10   | Years at Current School: 8   |
| Credentials        | BA Elem. Ed. M.Ed. Leadership Certification areas: Elem Ed: K-6 Principal: K-12 Ed. Leadership K-12  |  |
| Performance Record | Math '11-'12- "A" school rating; No di White (Reading) and White, His Economically Disadvantaged (I '10-'11- "A" school rating; no di Economically Disadvantaged a Economically Disadvantaged a '09-'10- "A" school rating; No, o  | spanic, African American, Math) d not make AYP in subgroups: and Hispanic (Reading), and Hispanic (Math) did not make AYP in subgroups: Reading) and Hispanic - (Math) |
| Willie Gore, Jr.   |  |  |
| Asst Principal     | Years as Administrator: 12   | Years at Current School: 4   |
| Credentials        | BA Elem. Ed. M.Ed. Leadership Certification areas: Elem Ed: K-6 Ed. Leadership K-12 ESE K-12   |  |
| Performance Record | '12-'13- "B" school rating; No did not make AMO in Reading and Math '11-'12- "A" school rating; No did not make AYP in subgroups: White (Reading) and White, Hispanic, African American, Economically Disadvantaged (Math) '10-'11- "A" school rating; no did not make AYP in subgroups: Economically Disadvantaged and Hispanic (Reading), Economically Disadvantaged and Hispanic (Math) '09-'10- "A" school rating; No, did not make AYP in subgroups: Economically Disadvantaged (Reading) and Hispanic - (Math) '08-'09- "A" school rating; Yes, made AYP |  |

# **Instructional Coaches**

## # of instructional coaches

2

# # receiving effective rating or higher

(not entered because basis is < 10)

## **Instructional Coach Information:**

| Janet Church             |  |  |
|--------------------------|--|--|
| Full-time / School-based | Years as Coach: 4  | Years at Current School: 11  |
| Areas                    | Reading/Literacy, Other  |  |
| Credentials              | BS Elem. Ed.,<br>Certified teacher, grades K-6<br>MS Reading<br>Reading Endorsed   |  |
| Performance Record       | '12-'13- "B" school rating; No did Math '11-'12- "A" school rating; No did White (Reading) and White, His Economically Disadvantaged (M'10-'11- "A" school rating; no did Economically Disadvantaged ar Economically Disadvantaged ar '09-'10- "A" school rating; No, did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08-'09- "A" school rating; Yes, no did Economically Disadvantaged (R'08- "A" school rating; Yes, no did Economically Disadvantaged (R'08- "A" school rating; Yes, no did Economically Disadvantaged (R'08- "A" school rating; Yes, no did Economically Disadvantaged (R'08- "A" school rating; Yes, no did Economically Disadvantaged (R'08- "A" school rating; Yes, no did Econom | panic, African American, Math) I not make AYP in subgroups: Ind Hispanic (Reading), Ind Hispanic (Math) Id not make AYP in subgroups: Reading) and Hispanic - (Math) |

| Mary Slavin              |  |  |
|--------------------------|--|--|
| Full-time / School-based | Years as Coach: 18   | Years at Current School: 1                                       |
| Areas                    | Other  |  |
| Credentials              | BS<br>ESE K-12   |  |
| Performance Record       | '12-'13 - "B" school rating; No, di<br>'11-12 - "A" school rating; Yes, m<br>'10-'11 - "A" school rating; No, di<br>ED (Math), SWD and Hispanic (I<br>'09-'10 - "A" school rating; Yes, m<br>'08-'09 - "A" school rating; Yes, m | nade AYP<br>d not make AYP in subgroups:<br>Reading)<br>nade AYP |

## **Classroom Teachers**

## # of classroom teachers

42

# # receiving effective rating or higher

42, 100%

## # Highly Qualified Teachers

100%

#### # certified in-field

42, 100%

#### # ESOL endorsed

35, 83%

#### # reading endorsed

3, 7%

#### # with advanced degrees

15, 36%

#### # National Board Certified

2,5%

## # first-year teachers

3, 7%

## # with 1-5 years of experience

6, 14%

## # with 6-14 years of experience

11, 26%

#### # with 15 or more years of experience

21, 50%

## **Education Paraprofessionals**

#### # of paraprofessionals

8

## # Highly Qualified

8, 100%

#### **Other Instructional Personnel**

#### # of instructional personnel not captured in the sections above

1

## # receiving effective rating or higher

(not entered because basis is < 10)

#### **Teacher Recruitment and Retention Strategies**

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible

The Principal will on an ongoing basis review HR Novus online applicants to identify high quality teachers and continue networking with FAU Department of Education Chair to host interns at HSE.

## **Teacher Mentoring Program/Plan**

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities

Hobe Sound Elementary supports teachers by paring them with a mentor at a respective grade level or close to their academic assignment. The rationale for mentoring would include the following: procedures and practices common to HSE, grade level expectations, support with technology, lesson plan development, and assessments. Other reasons would include support with assessments, instructional focus in all academic areas, data analysis and technology. Grade level members would support a teacher new to a given grade level as well as one new to the school. This type of support is layered by the support of a joining classroom partner to a teachers in the same curricular area of a different grade level. HSE has paired Mr. Hulewicz, a first year 5th grade teacher with Mrs. Cusack, a veteran teacher on the same grade level team and content area. Ms. Rivera is a first year teacher in grade 2 who is paired with Mrs. Wheeler, a veteran teacher with extensive experience in Grade 2.

#### Multi-Tiered System of Supports (MTSS) / Response to Intervention (Rtl)

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs

Our Core Team consists of these members:
Mary Slavin, Problem Solving Intervention Coach
Michelle McCree, Interventionist
Ken Rickson, Guidance Counselor
Janet Church, Reading/Writing Coach
Julie Stellman, Speech and Language Therapist
Suzanne Mason, School Psychologist
Willie Gore, Assistant Principal
Joan Gibbons, Principal

Other teacher members will join after-school meetings based upon student academic or behavioral, grade level needs.

# Function and responsibility of each school-based leadership team member as related to MTSS and the SIP

The MTSS Leadership Team meets each week to review academic and behavioral data. Expertise in specific areas of need and collaboration enables the group to support students and teachers with core and tiered levels of academic and behavioral interventions.

# Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP

The MTSS Leadership Team serves in various roles on school improvement teams to provide support in the development of the SIP. These teams meet twice a month after-school to provide continual review of the implementation of strategies and identification of additional avenues of support. The MTSS team serves as a final review stage of the drafted SIP.

Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement

Data will be updated weekly and shared at the weekly MTSS meeting. The specific tiered data will be managed using excel spreadsheets, F and P charts, iReady assessments (where applicable), Performance Matters for grades 3-5 and academic benchmark assessments.

# Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents

The MTSS process has been revised to work more efficiently for administrators, teachers, and parents. Professional Development will be conducted to inform staff of revisions. Collaborative work in grade level PLCs and School Leadership team will address concerns and make improvements. Parent teacher conferences and work with SAC and Parent Involvement groups will build capacity to support MTSS and data based problem solving.

## **Increased Learning Time/Extended Learning Opportunities**

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:

Strategy: Before or After School Program

Minutes added to school year: 1,920

HSE will offer tutoring of lowest quartile students in reading and math. This tutoring will take place within the school day and after school.

## Strategy Purpose(s)

· Instruction in core academic subjects

## How is data collected and analyzed to determine the effectiveness of this strategy?

Data will be collected and reviewed through class assessments and benchmark assessments. Benchmark assessments are aggregated via Performance Matters (district tool).

#### Who is responsible for monitoring implementation of this strategy?

Tutors will administer class assessments and have access to performance data via Performance Matters (district tool).

## Literacy Leadership Team (LLT)

#### Names and position titles of the members of the school-based LLT

| Name            | Title                              |  |
|-----------------|------------------------------------|--|
| Joan Gibbons    | Principal                          |  |
| Willie Gore     | Assistant Principal                |  |
| Janet Church    | Reading Coach                      |  |
| Mary Slavin     | Problem Solving Intervention Coach |  |
| Michelle McCree | Interventionist                    |  |

| Name        | Title               |
|-------------|---------------------|
| Ken Rickson | Guidance Counselror |

#### How the school-based LLT functions

The LLT meets every other week to discuss schoolwide literacy needs and develop strategies to support student achievement. Professional development is planned and executed, review of instructional focus calendars and materials, vertical alignment of academic areas between grade level teams, coordination of mentorships is executed. On opposite weeks, these leaders coordinate curricular team meetings (SIP Teams) with one teacher per grade level who takes on the role of teacher leader in that academic area (reading, writing, math, science).

## Major initiatives of the LLT

Identify areas of need after analyzing student performance data at each meeting. Plan, develop and execute professional development with all teachers in the areas of literacy, technology, and behavior, specifically focusing on strategies for lower performing students and at risk populations.

## **Every Teacher Contributes to Reading Instruction**

## How the school ensures every teacher contributes to the reading improvement of every student

Hobe Sound Elementary has adopted the Balanced Literacy approach to reading. Teachers have been trained in Reader's Workshop Strategies, as well as, strategies to engage students with various learning styles. These strategies are utilized to improve the overall reading performance of students. Teachers also implement a Word Study component within their reading block. This program allows students to scaffold upon their knowledge of various sight words and develop a more comprehensive vocabulary. Professional Development and monitoring will be afforded to each teacher of reading in grades K-5.

#### **Preschool Transition**

This section meets the requirements of Sections 1114(b)(1)(G) and 1115(c)(1)(D), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Strategies for assisting preschool children in transition from early childhood programs to local elementary school programs

Our kindergarten teachers coordinate kindergarten screenings and school tours in March, May and August of each year. Translators are available to support families in completing necessary paperwork. Our parent liaison works in collaboration with neighboring preschools to ensure communication of our kindergarten program. We host a VPK program on our campus which enables a smooth transition for these 20 students to our school culture and campus. All families receive a welcome letter from the Principal and monthly newsletters to support the transition of preschool students to our school.

# **Expected Improvements**

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

## Area 1: Reading

# Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               | 69%           | 60%           | No          | 72%           |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     | 44%           | 30%           | No          | 50%           |
| Hispanic                   | 53%           | 33%           | No          | 58%           |
| White                      | 78%           | 68%           | No          | 81%           |
| English language learners  | 33%           | 15%           | No          | 39%           |
| Students with disabilities | 38%           | 53%           | Yes         | 45%           |
| Economically disadvantaged | 54%           | 40%           | No          | 59%           |

## Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 219           | 67%           | 79%           |
| Students scoring at or above Achievement Level 4 | 77            | 34%           | 40%           |

## Florida Alternate Assessment (FAA)

|  | 2013 Actual #                       | 2013 Actual % | 2014 Target<br>% |
|--|-------------------------------------|---------------|------------------|
| Students scoring at Levels 4, 5, and 6 |                                     |               |                  |
| Students scoring at or above Level 7   | [data excluded for privacy reasons] |               |                  |

## **Learning Gains**

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Students making learning gains (FCAT 2.0 and FAA)       | 128           | 57%           | 72%           |
| Students in lowest 25% making learning gains (FCAT 2.0) | 111           | 55%           | 70%           |

## **Comprehensive English Language Learning Assessment (CELLA)**

|  | 2013 Actual # | 2013 Actual %           | 2014 Target<br>% |
|--|---------------|-------------------------|------------------|
| Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non-ELL students) | -             | ed for privacy<br>sons] | 78%              |
| Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)   | -             | ed for privacy<br>sons] | 75%              |
| Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)  | -             | ed for privacy<br>sons] | 75%              |

## Area 2: Writing

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5 | 70            | 65%           | 98%           |
| Florida Alternate Assessment (FAA) Students scoring at or above Level 4               |               |               |               |

## **Area 3: Mathematics**

## **Elementary and Middle School Mathematics**

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0 and EOC assessments, or scoring at or above Level 4 on FAA

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               | 67%           | 58%           | No          | 70%           |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     | 38%           | 45%           | Yes         | 45%           |
| Hispanic                   | 56%           | 40%           | No          | 60%           |
| White                      | 77%           | 64%           | No          | 79%           |
| English language learners  | 48%           | 36%           | No          | 54%           |
| Students with disabilities | 43%           | 47%           | Yes         | 48%           |
| Economically disadvantaged | 53%           | 41%           | No          | 58%           |

## Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 212           | 65%           | 82%           |
| Students scoring at or above Achievement Level 4 | 103           | 31%           | 40%           |

| LAAKAINA | ( COIDO |
|----------|---------|
| Learning | CHINE   |
|          | -       |

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Learning Gains  | 92            | 59%           | 75%           |
| Students in lowest 25% making learning gains (FCAT 2.0 and EOC) | 69            | 59%           | 75%           |

## Area 4: Science

## **Elementary School Science**

## Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 44            | 61%           | 70%           |
| Students scoring at or above Achievement Level 4 | 38            | 33%           | 44%           |
| Florida Alternate Assessment (FAA)               |               |               |               |
|  | 2013 Actual # | 2013 Actual % | 2014 Target % |

Students scoring at Levels 4, 5, and 6

Students scoring at or above Level 7

# Area 5: Science, Technology, Engineering, and Mathematics (STEM)

#### **All Levels**

|  | 2013 Actual # | 2013 Actual % | 2014 Target |
|--|---------------|---------------|-------------|
| # of STEM-related experiences provided for<br>students (e.g. robotics competitions; field trips;<br>science fairs) | 4             |               | 5           |
| Participation in STEM-related experiences provided for students  | 665           | 100%          | 100%        |

## Area 8: Early Warning Systems

## **Elementary School Indicators**

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Students who miss 10 percent or more of available instructional time  | 40            | 5%            | 2%            |
| Students retained, pursuant to s. 1008.25, F.S.   | 7             | 1%            | 0%            |
| Students who are not proficient in reading by third grade   | 45            | 37%           | 0%            |
| Students who receive two or more behavior referrals   | 19            | 2%            | 1%            |
| Students who receive one or more behavior referrals that lead to suspension, as defined in s.1003.01(5), F.S. | 31            | 4%            | 2%            |

#### **Area 9: Parent Involvement**

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

## Parental involvement targets for the school

100% of Hobe Sound Elementary School families will participate in at least one Parent Involvement event during the 2013-2014 school year. Please see our detailed Parent Involvement Plan which describes family literacy nights, conferencing, trainings and various other methods to support each school family.

## **Specific Parental Involvement Targets**

| Target   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| 100% of families will participate in one or more events. | 667           | 100%          | 100%          |

## **Area 10: Additional Targets**

## Additional targets for the school

## **Specific Additional Targets**

| To | each | 2012 Actual # | 2042 A atual 0/ | <b>2014 Target %</b> |
|----|------|---------------|-----------------|----------------------|
| Ia | rget | 2013 ACtual # | 2013 ACTUAL %   | 2014 Taruet %        |
|    |      |               |                 |                      |

Last Modified: 10/4/2014 https://www.floridacims.org Page 17 of 67

## **Goals Summary**

- G1. The percentage of students scoring Level 3, 4 or 5 on FCAT will increase by 5%. 72 % of students will score a Level 3 or above on the 2014 FCAT Reading Test.
- G2. The percentage of students scoring Level 3, 4 and 5 in math will increase by 5%. 70% of students will score Level 3 or above on the 2014 FCAT Math Test.
- The percent of students scoring levels 3-5 in science will increase by 5%. 66% of students will score a level 3 or above on the 2014 Science FCAT Test.
- G4. Students scoring 3.5 and above on the 4th grade writing test will increase by 5%. As a result, 77% of students will score 3.5 or higher on the 2014 FCAT Writing Test.

## **Goals Detail**

**G1.** The percentage of students scoring Level 3, 4 or 5 on FCAT will increase by 5%. 72 % of students will score a Level 3 or above on the 2014 FCAT Reading Test.

## **Targets Supported**

Reading (AMO's, FCAT2.0, Learning Gains, CELLA)

## **Resources Available to Support the Goal**

The following resources are available to teachers: Readers' Workshop Units of Study, Words
Their Way, iReady Assessment, F and P Assessments, the Continuum of Literacy Learning (F
and P Continuum), When Readers Struggle (F and P Continuum), MCSD Benchmark
Assessments, PD Columbia Teachers' College, Literacy Coach modeling of lessons and
providing resources to instructional staff.

#### **Targeted Barriers to Achieving the Goal**

- Ability to increase level of reading proficiency of all students
- Increase level of instructional expertise for teachers of reading
- Implementation of inclusion services (support facilitation) with ESE students
- Ability to increase language acquisition and vocabulary of students
- Ability to increase the performance of the lowest quartile

## Plan to Monitor Progress Toward the Goal

The following process will be used to monitor the goal: data meetings with LLT and MTSS teams, administration review of lesson plans and classroom observations for evidence of implementation of components of Readers' Workshop with fidelity.

#### **Person or Persons Responsible**

Classroom Teachers, Literacy Coach, Interventionist, Problem Solving Coach, Principal and Assistant Principal will take ownership and responsibility for monitoring the goal.

#### **Target Dates or Schedule:**

During and after each assessment cycle, reading data meetings are conducted to analyze progress toward the goal.

## **Evidence of Completion:**

An analysis of each class' progress on a monthly basis, data analysis at a weekly LLT, MTSS, grade level meetings and the results of applicable student assessment data.

**G2.** The percentage of students scoring Level 3, 4 and 5 in math will increase by 5%. 70% of students will score Level 3 or above on the 2014 FCAT Math Test.

## **Targets Supported**

 Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle Learning Gains)

## Resources Available to Support the Goal

• Differentiated instruction and opportunities for inquiry learning are available and can be supported by the Math PLC. Unwrapped standards for every math CCSS standard are available on the district website for teachers to access and use to increase the rigor of instruction. These standards/resources include: academic vocabulary, essential questions, strong big ideas, and specific goals and scales. We have I-Ready curriculum for grade 2 teachers piloting digital learning and i-Ready assessment tools for teachers of K,1, 2, and 3. Students and teachers will utilize a technology supported program such as Think Through Math K-5 to support student achievement and extend learning time outside of the school day.

#### **Targeted Barriers to Achieving the Goal**

- Students inability to recall basic math facts with automaticity.
- Students limited ability to attack higher order questions with appropriate strategies and tenacity.
- Teachers need time to acquire a more thorough knowledge base of teaching CCSS with increased academic rigor.
- Students lack experience with test taking strategies.

## Plan to Monitor Progress Toward the Goal

The following process will be used to monitor the goal: analysis of Benchmark (3-5), implementation of a technology supported program such as Think Through Math, i-Ready assessments (K-3) and FCAT analysis.

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Leadership Team, Guidance Counselor, Administration

#### **Target Dates or Schedule:**

During and after each assessment cycle, data meetings will be conducted to track and monitor progres

#### **Evidence of Completion:**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: data analysis of student scores recorded in Performance Matters, Think It Through Math data, i-Ready data, student achievement in classroom per quarter and PLC/ Collaborative grade level minutes.

**G3.** The percent of students scoring levels 3-5 in science will increase by 5%. 66% of students will score a level 3 or above on the 2014 Science FCAT Test.

## **Targets Supported**

- Science
- Science Elementary School
- STEM
- · STEM All Levels

#### Resources Available to Support the Goal

 The following resources will be used to achieve the goal of increasing student achievement in Science: professional development in science instruction, inquiry-based activities and assessments, progress monitoring utilizing formative assessments, and effective use of materials for hands-on labs. Our trainings will be facilitated by school administrators and our district science coordinator as well as teacher-leaders at each grade level.

## **Targeted Barriers to Achieving the Goal**

- The ability to increase the level of science proficiency of all students.
- The ability to increase the level of instructional expertise of each science teacher.
- Ability to increase student achievement in higher-order thinking skills needed for science proficiency.
- Ability to increase students' reading fluency and vocabulary levels to enhance cognitive skills needed for comprehension of nonfiction text.

## Plan to Monitor Progress Toward the Goal

The following process will be used to monitor the goal: analyze data and the implementation of science labs with fidelity

## **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Principal and Assistant Principal will take ownership and responsibility for monitoring the goal

#### **Target Dates or Schedule:**

During and after each assessment cycle, data meetings are conducted to analyze progress toward the goal

#### **Evidence of Completion:**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: analysis of each class' progress on a monthly basis, data analysis at LLT, MTSS and grade level meetings.

**G4.** Students scoring 3.5 and above on the 4th grade writing test will increase by 5%. As a result, 77% of students will score 3.5 or higher on the 2014 FCAT Writing Test.

#### **Targets Supported**

Writing

## Resources Available to Support the Goal

 Professional development from Columbia Teachers' College, Writers' Workshop Units of Study aligned to the CCSS, tutorial interventions before, during and after school by school-based providers and educational paraprofessionals, literacy coach modeling of lessons, facilitation of training and professional collaborative discussions to deepen knowledge of writing across content areas.

#### Targeted Barriers to Achieving the Goal

- Ability to raise level writing in our lowest performing students
- Increasing focused instructional time in cross-curricular writing
- Ability to increase students' language acquisition, vocabulary, spelling and use of conventions

#### Plan to Monitor Progress Toward the Goal

The following process will be used to monitor the goal: analyze performance data, implementation of writing units of study with fidelity.

#### **Person or Persons Responsible**

Classroom Teachers, Literacy Coach, Interventionist, Problem Solving Coach, Principal and Assistant Principal will take ownership and responsibility for monitoring the goal.

#### **Target Dates or Schedule:**

During and after each writing assessment cycle

## **Evidence of Completion:**

The following process will be used as evidence of completion of monitoring activities that will be collected/reported: analysis of each class' progress on a quarterly basis, data analysis at targeted LLT, MTSS, Grade level PLC/ Collaborative team meetings, lesson plans and classroom observations.

## **Action Plan for Improvement**

#### **Problem Solving Key**

**G** = Goal

**B** = Barrier

**S** = Strategy

**G1.** The percentage of students scoring Level 3, 4 or 5 on FCAT will increase by 5%. 72 % of students will score a Level 3 or above on the 2014 FCAT Reading Test.

**G1.B1** Ability to increase level of reading proficiency of all students

**G1.B1.S1** Analysis of Fountas/Pinnell assessments and District Benchmarks to determine the skills individual students lack and need further instruction. With this data teachers can develop small groups and provide the scaffolding necessary to increase students' reading proficiency.

#### **Action Step 1**

Analysis of reading assessments to determine the skills individual students lack and need for further instruction. Provide the necessary scaffolding with lessons to increase the reading proficiency of students.

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Literacy Coach, Administration

## **Target Dates or Schedule**

During and after each assessment cycle, data meetings are conducted to analyze progress toward the goal.

## **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be collected/reported:analysis of each class' progress on a monthly basis, data analysis at a weekly LLT meeting, MTSS Meeting, and Grade level PLC/ Collaborative meetings

#### **Facilitator:**

Literacy Coach, PLC Leader, Trainer from Columbia Teachers' College

## Participants:

Classroom Teachers, Interventionist, Problem Solving Coach, Literacy Coach, Administration

## Plan to Monitor Fidelity of Implementation of G1.B1.S1

Monitor analysis of reading assessments to determine the skills individual students lack and need for further instruction and the necessary scaffolding with lessons to increase the reading proficiency in students for fidelity.

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Reading Coach, Principal and Assistant Principal will take ownership and responsibility for the monitoring and implementation of strategies to increase student achievement.

#### **Target Dates or Schedule**

Data reporting will occur during and after each assessment cycle, data meetings and PLCs are conducted to analyze progress and monitor the implementation of strategies.

### **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be collected/reported: An analysis of each class' progress on a monthly basis, data analysis at a weekly LLT, MTSS, and Grade level PLC meetings to monitor the implementation of strategies.

#### Plan to Monitor Effectiveness of G1.B1.S1

Monitor analysis of reading assessments to determine the skills individual students lack and need for further instruction and the necessary scaffolding with lessons to increase the reading proficiency in students for effectiveness.

## **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Literacy Coach, Principal and Assistant Principal will take ownership and responsibility for monitoring the effectiveness of strategies for to increase student achievement.

#### **Target Dates or Schedule**

Data reporting will occur during and after each assessment cycle, data meetings and PLCs are conducted to analyze progress and monitor the effectiveness of strategies.

## **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be collected/reported: An analysis of each class' progress on a monthly basis, data analysis at a weekly LLT, MTSS, and Grade level PLC meetings to monitor the effectiveness of strategies.

#### G1.B2 Increase level of instructional expertise for teachers of reading

**G1.B2.S1** A representative from Columbia University Teachers' College will provide Professional Development at HSE to increase instructional expertise. A group of teachers will visit Columbia University to extend their learning experience and participate in the Saturday Reunion. Additionally, another group of teachers will participate in a summer institute at Columbia University.

## **Action Step 1**

Professional Development training during grade level meetings, debriefing and the modeling of lessons for teachers. Implement strategies gained from PD.

#### Person or Persons Responsible

Literacy Coach and Classroom teachers

#### **Target Dates or Schedule**

Ongoing throughout the school year

## **Evidence of Completion**

Coaches' logs, PD evaluations, Grade level meeting log

#### **Facilitator:**

Trainer from Columbia University Teachers' College

### Participants:

Classroom teachers

## Plan to Monitor Fidelity of Implementation of G1.B2.S1

Monitor the implementation of strategies gained from PD, Grade level meetings and debriefing, and the modeling of lessons for teachers for fidelity.

#### **Person or Persons Responsible**

Literacy Coach, Administration, and Classroom teachers

## **Target Dates or Schedule**

Monthly

#### **Evidence of Completion**

Literacy Coach's Log, teacher feedback, student progress

#### Plan to Monitor Effectiveness of G1.B2.S1

Monitor the implementation of strategies gained from PD, Grade level meetings and debriefing, and the modeling of lessons for teachers for effectiveness.

## **Person or Persons Responsible**

Literacy Coach, Administration, and Classroom teachers

#### **Target Dates or Schedule**

Monthly

#### **Evidence of Completion**

Literacy Coach's Log, teacher feedback, student progress

## G1.B3 Implementation of inclusion services (support facilitation) with ESE students

**G1.B3.S1** ESE teachers will provide, when appropriate, push-in services to students at risk.

## **Action Step 1**

Increased implementation of inclusion services (support facilitation), providing push-in services to increase academic achievement of students at risk.

## **Person or Persons Responsible**

ESE Support Facilitators, Classroom teacher, Problem Solving Interventionist

#### **Target Dates or Schedule**

On a daily/weekly basis

#### **Evidence of Completion**

Lesson Plans and Observations of Lesson Delivery

#### Facilitator:

Intervention Problem Solving Coach, District Coordinator, Administrator

## Participants:

Support Facilitation Teachers, Classroom Teachers

#### Plan to Monitor Fidelity of Implementation of G1.B3.S1

Monitor the implementation of increased support from ESE support facilitators for fidelity

## **Person or Persons Responsible**

ESE Support Facilitator, Classroom teacher, Problem Solving Interventionist, Administration

## **Target Dates or Schedule**

During weekly LLT meetings, monthly ESE meetings, classroom observations

## **Evidence of Completion**

Lesson plans, observations of lesson delivery and classroom teacher feedback

## Plan to Monitor Effectiveness of G1.B3.S1

Monitor the implementation of increased support from ESE support facilitators for effectiveness

#### Person or Persons Responsible

ESE Support Facilitator, Classroom teacher, Problem Solving Interventionist, Administration

## **Target Dates or Schedule**

During weekly LLT Meetings and Monthly ESE Meetings

#### **Evidence of Completion**

Lesson plans, observations of lesson delivery and classroom teacher feedback

#### **G1.B4** Ability to increase language acquisition and vocabulary of students

**G1.B4.S1** Teachers will implement the Reader's Workshop components increasing students language acquisition. Within Reader's Workshop, teachers will implement the Word Study component that provides an opportunity for students to build their vocabulary.

#### **Action Step 1**

The implementation of Readers' Workshop components increasing student language acquisition. Within Readers' Workshop, teachers will implement the word study and guided reading components that provides an opportunity for students to build their vocabulary.

#### Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Coach, Reading Coach

#### **Target Dates or Schedule**

During team planning, lesson planning, and observation of lesson delivery in the classroom

## **Evidence of Completion**

Lesson planning and observations of lesson delivery in the classroom

#### **Facilitator:**

Literacy Coach, Administration

#### Participants:

Classroom teachers, Reading PLC leaders

## Plan to Monitor Fidelity of Implementation of G1.B4.S1

Monitor the implementation of Reader's Workshop components increasing student language acquisition. Within Reader's Workshop, teachers will implement the Word Study component that provides an opportunity for students to build their vocabulary for fidelity.

## Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Coach, Reading Coach, Administration

#### **Target Dates or Schedule**

During team planning, lesson planning, and observation of lesson delivery in the classroom

## **Evidence of Completion**

Lesson plans, lesson planning and observations of lesson delivery in the classroom

#### Plan to Monitor Effectiveness of G1.B4.S1

Monitor the implementation of Reader's Workshop components increasing student language acquisition. Within Reader's Workshop, teachers will implement the Word Study component that provides an opportunity for students to build their vocabulary for effectiveness.

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Literacy Coach, Administration

## **Target Dates or Schedule**

During team planning, lesson planning, and observation of lesson delivery in the classroom

#### **Evidence of Completion**

Lesson planning and observations of lesson idelivery in the classroom

#### **G1.B5** Ability to increase the performance of the lowest quartile

**G1.B5.S1** Related Arts teachers will mentor the lowest quartile students. The interventionist will provide additional support to struggling students.

#### **Action Step 1**

Mentor the lowest quartile students and provide additional support to struggling students via the Interventionist and Related Arts teachers

## **Person or Persons Responsible**

Classroom Teachers, Interventionist, Related Arts Teachers

#### **Target Dates or Schedule**

Weekly and ongoing baisis

#### **Evidence of Completion**

Student Progress and Student Feedback

#### **Facilitator:**

Literacy Coach

## Participants:

Classroom teachers, Reading PLC leaders, Interventionist

#### Plan to Monitor Fidelity of Implementation of G1.B5.S1

Monitor the Mentoring of the lowest quartile students and provide additional support to struggling students via the Interventionist and Related Arts teachers for fidelity.

## **Person or Persons Responsible**

Classroom Teachers, Interventionist, Related Arts Teachers, LLT and Administration

## **Target Dates or Schedule**

Weekly and ongoing baisis

## **Evidence of Completion**

Student progress and student feedback

#### Plan to Monitor Effectiveness of G1.B5.S1

Monitor the Mentoring of the lowest quartile students and provide additional support to struggling students via the Interventionist and Related Arts teachers for effectiveness.

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Related Arts Teachers, LLT and Administration

#### **Target Dates or Schedule**

Weekly and ongoing baisis

#### **Evidence of Completion**

Student progress and student feedback

**G2.** The percentage of students scoring Level 3, 4 and 5 in math will increase by 5%. 70% of students will score Level 3 or above on the 2014 FCAT Math Test.

**G2.B1** Students inability to recall basic math facts with automaticity.

**G2.B1.S1** Implement Touch Math, a technology supported program such as Think Through Math and CCSS strategies throughout daily math lessons. Provide professional development focused upon STEM lessons utilizing district resources.

## **Action Step 1**

Monitor the implementation of Touch Math, a technology supported program such as Think Through Math, and CCSS strategies throughout daily math lessons. Provide professional development focused upon STEM lessons utilizing district resources.

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Administration, Guidance Counselor

#### **Target Dates or Schedule**

Daily and as needed during scheduled intervention time

## **Evidence of Completion**

Student work samples, formative assessments, classroom observations and lesson plans

#### **Facilitator:**

District Math Coordinator, PLC leaders, Think It Through Math Trainer

#### Participants:

Classroom Teachers, Interventionist, Administration, Guidance Counselor

## Plan to Monitor Fidelity of Implementation of G2.B1.S1

Monitor the implementation of Touch Math, a technology supported program such as Think Through Math, and CCSS strategies throughout daily math lessons. Professional development on STEM lessons via district resources. The above will used in daily targeted instruction and monitored for fidelity.

#### Person or Persons Responsible

Classroom Teachers, Interventionist, Administration, Guidance Counselor

#### **Target Dates or Schedule**

Daily and as needed during scheduled intervention time

#### **Evidence of Completion**

Student work samples, formative assessments, classroom observations and lesson plans

#### Plan to Monitor Effectiveness of G2.B1.S1

Monitor the implementation of Touch Math, a technology supported program such as Think Through Math, and CCSS strategies throughout daily math lessons. Professional development on STEM lessons via district resources. The above will used in daily targeted instruction and monitored for effectiveness.

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Administration, Guidance Counselor

#### **Target Dates or Schedule**

Daily and as needed during scheduled intervention time

#### **Evidence of Completion**

Student work samples, formative assessments, classroom observations and lesson plans

**G2.B2** Students limited ability to attack higher order questions with appropriate strategies and tenacity.

**G2.B2.S1** Classroom teachers will collaborate in weekly PLC meetings to provide well focused and rigorous lessons that incorporate a repertoire of higher order questions and opportunities for student exploration. Math PLC/Collaborative team members support the implementation of professional development.

#### **Action Step 1**

Apply a "flipped classroom" methodology when attacking new skills in an attempt to promote inquiry/ exploration based learning, i-Ready curriculum, "digital learning" (grade 2 pilot), and increase the use of interactive boards K-5.

## **Person or Persons Responsible**

Math PLC/Collaborative team members, Classroom Teachers

## **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

Student work samples, assessment results

## Facilitator:

Math PLC leader, District Coordinator

#### **Participants:**

Math PLC/Collaborative team members

#### Plan to Monitor Fidelity of Implementation of G2.B2.S1

Monitor the application of "flipped classroom" methodology when attacking new skills in an attempt to promote inquiry/exploration based learning. I-Ready Curriculum, Digital Learning (grade 2 pilot) and the increased use of interactive boards K-5 for fidelity.

#### Person or Persons Responsible

Math PLC members, Classroom Teachers, Administration

## **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

Student work samples, classroom observations, lesson plans, improved assessment scores

#### Plan to Monitor Effectiveness of G2.B2.S1

Monitor the application of "flipped classroom" methodology when attacking new skills in an attempt to promote inquiry/exploration based learning. I-Ready Curriculum, Digital Learning (grade 2 pilot) and the increased use of interactive boards K-5 for effectiveness.

## Person or Persons Responsible

Math PLC members, Classroom Teachers, Administration

#### **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

Student work samples, classroom observations, lesson plans, improved assessment scores

**G2.B3** Teachers need time to acquire a more thorough knowledge base of teaching CCSS with increased academic rigor.

## G2.B3.S1 Process CCSS standards thoroughly at weekly PLC meetings and monthly SIP meetings

#### **Action Step 1**

Review CCSS as a PLC and/or team, view unwrapped standards and research materials to support teaching lessons with increased rigor, plan for student inquiry experiences and time for mastery of standard

#### Person or Persons Responsible

PLC team members, Grade level math members, Math SIP members

## **Target Dates or Schedule**

During weekly PLC/Collaborative team meetings

## **Evidence of Completion**

Lesson plans, observations, meeting minutes

#### Facilitator:

Math PLC and SIP leader

## **Participants:**

Math PLC/Collaborative team members

## Plan to Monitor Fidelity of Implementation of G2.B3.S1

Monitor the review CCSS as a PLC and/or team, view unwrapped standards and research materials to support teaching lessons with increased rigor, plan for student inquiry experiences and time for mastery of standard with fidelity

#### **Person or Persons Responsible**

PLC Team Leaders, Administration, Interventionist

#### **Target Dates or Schedule**

During planning, lesson implementation, and PLC/Collaborative meetings

## **Evidence of Completion**

Lesson plans, observations, meeting minutes

#### Plan to Monitor Effectiveness of G2.B3.S1

Monitor the review CCSS as a PLC and/or team, view unwrapped standards and research materials to support teaching lessons with increased rigor, plan for student inquiry experiences and time for mastery of standards for effectiveness

## **Person or Persons Responsible**

PLC Team Leaders, Administration, Interventionist

## **Target Dates or Schedule**

During planning, lesson implementation, and PLC/Collaborative meetings

#### **Evidence of Completion**

Lesson plans, observations, meeting minutes

#### **G2.B4** Students lack experience with test taking strategies.

**G2.B4.S1** The usage of supplemental materials to increase student experiences with standardized practice tests.

### **Action Step 1**

The usage of supplemental materials to increase student experiences with standardized practice tests.

#### **Person or Persons Responsible**

Math PLC members, Classroom teachers

#### **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

Student work samples, assessment results

#### **Facilitator:**

PLC/Collaborative team leaders

#### Participants:

Math PLC/Collaborative team members

## Plan to Monitor Fidelity of Implementation of G2.B4.S1

Monitor the usage of supplemental materials to increase student experiences with standardized practice tests for fidelity

#### **Person or Persons Responsible**

Classroom teachers

## **Target Dates or Schedule**

Weekly

## **Evidence of Completion**

Lesson plan, student performance, classroom observation

#### Plan to Monitor Effectiveness of G2.B4.S1

Monitor the usage of supplemental materials to increase student experiences with standardized practice tests for effectiveness

## **Person or Persons Responsible**

Classroom teachers

## **Target Dates or Schedule**

Weekly

## **Evidence of Completion**

Lesson plan, student performance, classroom observation

**G3.** The percent of students scoring levels 3-5 in science will increase by 5%. 66% of students will score a level 3 or above on the 2014 Science FCAT Test.

**G3.B1** The ability to increase the level of science proficiency of all students.

**G3.B1.S1** Analysis of assessments to determine areas of focus to increase skill level and provide inquiry-based activities and assessments.

## **Action Step 1**

Analysis of science assessments to determine the skills individual students lack and need for further instruction, and lesson scaffolding necessary to increase student proficiency in science.

#### Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Literacy Coach

#### **Target Dates or Schedule**

During and after each assessment cycle, data meetings will be conducted to analyze progress toward the goal.

## **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class' progress on a monthly basis, analysis at LLT, MTSS, Grade level meetings, classroom observation and lesson plans.

#### Facilitator:

Science PLC/Collaborative Team Leader, SIP Leader

## Participants:

Classroom Teachers, Interventionist, Problem Solving Coach,

### Plan to Monitor Fidelity of Implementation of G3.B1.S1

Monitor analysis of science assessments to determine the skills individual students lack and need for further instruction, and lesson scaffolding necessary to increase student proficiency in science for fidelity

# **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Administration

#### **Target Dates or Schedule**

During and after each assessment cycle, Science Data meetings are conducted to analyze progress toward the goal.

#### **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported:analysis of each class' progress on a monthly basis, data analysis at a weekly LLT meetings, MTSS Meetings, and grade level meetings; classroom observation and review of lesson plans.

#### Plan to Monitor Effectiveness of G3.B1.S1

Monitor analysis of science assessments to determine the skills individual students lack and need for further instruction, and lesson scaffolding necessary to increase student proficiency in science for effectiveness

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Administration

#### **Target Dates or Schedule**

During and after each assessment cycle, Science data meetings are conducted to analyze progress toward the goal.

# **Evidence of Completion**

#### **G3.B2** The ability to increase the level of instructional expertise of each science teacher.

**G3.B2.S1** Training in CCSS to allow for cross content area learning; address cognitive complexity in questioning. The use of Assessment Probes and Strategies of Dr. Larry Chew

# **Action Step 1**

Implement training in CCSS to allow for ccross-curricular learning; address cognitive complexity in questioning and use of Assessment Probes and Strategies of Dr. Larry Chew.

### Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration, Literacy Coach

### **Target Dates or Schedule**

Monthly

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class' progress on a monthly basis, data analysis at LLT, MTSS, Grade level meetings; classroom observations and lesson plans.

#### **Facilitator:**

PLC Science Leaders, District Coordinator

#### Participants:

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, PLC Leaders

#### Plan to Monitor Fidelity of Implementation of G3.B2.S1

Monitor implementation of training in CCSS to allow for cross-curricular learning, address cognitive complexity in questioning, use of Assessment Probes and Strategies of Dr. Larry Chew.

# **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration

#### **Target Dates or Schedule**

Monthly

# **Evidence of Completion**

#### Plan to Monitor Effectiveness of G3.B2.S1

Monitor implementation of training in CCSS to allow for cross-curricular learning, address cognitive complexity in questioning, use of Assessment Probes and Strategies of Dr. Larry Chew for effectiveness.

# Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration

### **Target Dates or Schedule**

Monthly

#### **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class' progress on a monthly basis, data analysis at LLT meetings, MTSS meetings, Grade Level meetings; classroom observations and lesson plans

G3.B3 Ability to increase student achievement in higher-order thinking skills needed for science proficiency.

**G3.B3.S1** Increased use of Science Journals in classrooms and in the lab; implementing CCSS to allow for cross-curricular learning; address cognitive complexity in questioning. Increase use of Formative Assessment probes

#### **Action Step 1**

Monitor the increased use of Science Journals in classrooms and in the lab; implementing CCSS to allow for cross -curricular learning; address cognitive complexity in questioning. Increase use of Formative Assessment probes

#### Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration

### **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class's progress on a monthly basis ,data analysis at LLT, MTSS, and Grade level meetings; classroom observation and lesson plans

#### Facilitator:

PLC Leaders, District Coordinator

### Participants:

Classroom Teachers, PLC Leaders, SIP Leaders

### Plan to Monitor Fidelity of Implementation of G3.B3.S1

Monitor the increased use of Science Journals in classrooms and in the lab; implementing CCSS to allow for cross -curricular learning; address cognitive complexity in questioning. Increase use of Formative Assessment probes for fidelity.

### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration

### **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class's progress on a monthly basis ,data analysis at LLT, MTSS, and Grade level meetings; classroom observation and lesson plans.

#### Plan to Monitor Effectiveness of G3.B3.S1

Monitor the increased use of Science Journals in classrooms and in the lab; implementing CCSS to allow for cross -curricular learning; address cognitive complexity in questioning. Increase use of Formative Assessment probes for effectiveness.

### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration

#### **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

**G3.B4** Ability to increase students' reading fluency and vocabulary levels to enhance cognitive skills needed for comprehension of nonfiction text.

**G3.B4.S1** Increased use of Science Journals and nonfiction text to increase reading fluency, vocabulary and cognitive skills needed for comprehension

### **Action Step 1**

Monitor the increased use of Science Journals and nonfiction text to increase reading fluency, vocabulary and cognitive skills needed for comprehension

#### Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration, Literacy Coach

### **Target Dates or Schedule**

Weekly

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class's progress on a monthly basis ,data analysis at LLT, MTSS, and Grade level meetings; classroom observation and lesson plans.

#### **Facilitator:**

**District Coordinator** 

#### **Participants:**

Classroom Teachers, PLC Leaders, SIP Leaders

#### Plan to Monitor Fidelity of Implementation of G3.B4.S1

Monitor the Increased use of Science Journals and nonfiction text to increase reading fluency, vocabulary and cognitive skills needed for comprehension with fidelity

#### Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration

#### **Target Dates or Schedule**

Weekly

### **Evidence of Completion**

### Plan to Monitor Effectiveness of G3.B4.S1

Monitor the Increased use of Science Journals and nonfiction text to increase reading fluency, vocabulary and cognitive skills needed for comprehension and effectiveness

# **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, Administration

### **Target Dates or Schedule**

Weekly

# **Evidence of Completion**

**G4.** Students scoring 3.5 and above on the 4th grade writing test will increase by 5%. As a result, 77% of students will score 3.5 or higher on the 2014 FCAT Writing Test.

### **G4.B1** Ability to raise level writing in our lowest performing students

**G4.B1.S1** Provide PD in Writing Units of Study by Lucy Calkins and tutoring of both low and high level students by literacy coach. Conduct monthly school-wide writing assessments and analyze data to target differentiated instruction.

# **Action Step 1**

Analysis of writing assessments to determine the skills individual students lack and need with further instruction. Scaffolding lessons to increase the writing proficiency of students.

#### Person or Persons Responsible

Classroom teachers, interventionist, Writing coach, Problem Solving coach, Administration

#### Target Dates or Schedule

During and after each writing assessment cycle, writing data meetings are conducted to analyze progress toward the goal.

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class's progress on a monthly basis, Data analysis at at targeted LLT, MTSS, and Grade level meetings.

### Facilitator:

Writing PLC/Collaborative team leader, Writing coach

#### **Participants:**

Classroom teachers, Interventionist, Literacy coach, Problem Solving coach, Principal and Assistant Principal will take ownership and responsibility for monitoring the goal.

### Plan to Monitor Fidelity of Implementation of G4.B1.S1

Monitor analysis of writing assessments to determine the skills individual students lack and need with further instruction. Scaffolding lessons to increase the writing proficiency of students for fidelity.

# **Person or Persons Responsible**

Classroom Teachers, Interventionist, Problem Solving Coach, Writing Coach, Principal and Assistant Principal will take ownership and responsibility for monitoring the implementation of strategies to raise level writing in our lowest performing students

### **Target Dates or Schedule**

During and after each Writing assessment cycle

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class' progress on a monthly basis, Data analysis at a targeted LLT, MTSS, and Grade level meetings

#### Plan to Monitor Effectiveness of G4.B1.S1

Monitor analysis of writing assessments to determine the skills individual students lack and need with further instruction. Scaffolding lessons to increase the writing proficiency of students for effectiveness.

### Person or Persons Responsible

Classroom Teachers, Interventionist, Problem Solving Coach, Writing Coach, Principal and Assistant Principal will take ownership and responsibility for monitoring the implementation of strategies to raise level writing in our lowest performing students

# **Target Dates or Schedule**

During and after each Writing assessment cycle

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class' progress on a monthly basis, Data analysis at a targeted LLT, MTSS, and Grade level meetings

### G4.B2 Increasing focused instructional time in cross-curricular writing

### G4.B2.S1 Increase school wide literacy blocks and integrate writing across other content areas

#### **Action Step 1**

The implementation of more rigorous school-wide literacy blocks with integration of writing across all content areas.

#### Person or Persons Responsible

Classroom Teachers, Interventionist, Writing, Problem Solving Coach

#### **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: analysis of each class' progress on a monthly basis, data analysis at targeted LLT, MTSS, and grade level meetings.

#### **Facilitator:**

Writing Coach, PLC Leaders, Administration

### Participants:

Classroom teachers, PLC/Collaborative team members

### Plan to Monitor Fidelity of Implementation of G4.B2.S1

The monitoring the implementation of strategies to increase school wide literacy blocks and Integrate writing in reading and across other content areas for fidelity

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Writing, Problem Solving Coach,

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class's progress on a monthly basis, Data analysis at at targeted LLT meetings, MTSS Meetings, and Grade level meetings.

#### Plan to Monitor Effectiveness of G4.B2.S1

The monitoring the implementation of strategies to increase school wide literacy blocks and Integrate writing in reading and across other content areas for effectiveness

# **Person or Persons Responsible**

Classroom Teachers, Interventionist, Writing, Problem Solving Coach,

### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class's progress on a monthly basis, Data analysis at at targeted LLT meetings, MTSS Meetings, and Grade level meetings.

G4.B3 Ability to increase students' language acquisition, vocabulary, spelling and use of conventions

**G4.B3.S1** Provide professional development opportunities for K-5 (all teachers) to increase knowledge, strengthen skills with CCSS, and Writing Units of Study by Lucy Calkins

# **Action Step 1**

Implement strategies gained from professional development with CCSS and Writing Units of Study by Lucy Calkins

#### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Literacy Coach, Problem Solving Coach, Administration

#### Target Dates or Schedule

Ongoing

#### **Evidence of Completion**

Lesson plans and observations of lesson delivery

#### **Facilitator:**

Columbia Teachers' College professional development staff, Literacy coach

#### **Participants:**

Classroom Teachers, Litearcy Coach, Problem Solving Coach, Administration, Interventionist

### Plan to Monitor Fidelity of Implementation of G4.B3.S1

Monitor the implementation of strategies gained from professional development with CCSS and Writing Units by Lucy Calkins for fidelity

# **Person or Persons Responsible**

Classroom Teachers, Interventionist, Writing Coach, Problem Solving Coach, Administration

# **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

Lesson plans and observations of lesson delivery

#### Plan to Monitor Effectiveness of G4.B3.S1

Monitor the implementation of strategies gained from professional development with CCSS and Writing Units by Lucy Calkins for effectiveness

### **Person or Persons Responsible**

Classroom Teachers, Interventionist, Writing, Problem Solving Coach, Administration

#### **Target Dates or Schedule**

Ongoing

### **Evidence of Completion**

Lesson plans and observations of lesson delivery

# **Coordination and Integration**

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# How federal, state, and local funds, services, and programs are coordinated and integrated at the school

Title I funds three staff positions at the school. The literacy coach (reading and writing) offers instructional support and professional development to teachers. An interventionist has been added to support at risk students. A home-school parent liaison offers support to our parent involvement strategies. Four "Family Learning Nights" will take place this year. Topics for these events are: Literacy, Math/Science, Assessment/ Technology and Preparing for a Summer of Learning. Our Parent Library, housed in our front office reception area is for parents to use when visiting the school and will be enhanced with additional resources. Professional development programs will offer instructional staff members training in strategies and best practices for science, math, reading and technology. Funds will be used for consultants in these subject areas not supported by an instructional coach. Funds will also be used in these subject areas for supplementary school assembly style programs for students and parents. Home/School Communication folders will be used daily to facilitate a smooth line of information sharing. Technology for math instruction, writing workshop materials such as journals, post-it notes, and folders will supplement the instructional focus of our teachers.

# **Appendix 1: Professional Development Plan to Support School Improvement Goals**

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** The percentage of students scoring Level 3, 4 or 5 on FCAT will increase by 5%. 72 % of students will score a Level 3 or above on the 2014 FCAT Reading Test.

### **G1.B1** Ability to increase level of reading proficiency of all students

**G1.B1.S1** Analysis of Fountas/Pinnell assessments and District Benchmarks to determine the skills individual students lack and need further instruction. With this data teachers can develop small groups and provide the scaffolding necessary to increase students' reading proficiency.

# **PD Opportunity 1**

Analysis of reading assessments to determine the skills individual students lack and need for further instruction. Provide the necessary scaffolding with lessons to increase the reading proficiency of students.

#### **Facilitator**

Literacy Coach, PLC Leader, Trainer from Columbia Teachers' College

#### **Participants**

Classroom Teachers, Interventionist, Problem Solving Coach, Literacy Coach, Administration

#### **Target Dates or Schedule**

During and after each assessment cycle, data meetings are conducted to analyze progress toward the goal.

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be collected/reported:analysis of each class' progress on a monthly basis, data analysis at a weekly LLT meeting, MTSS Meeting, and Grade level PLC/ Collaborative meetings

### G1.B2 Increase level of instructional expertise for teachers of reading

**G1.B2.S1** A representative from Columbia University Teachers' College will provide Professional Development at HSE to increase instructional expertise. A group of teachers will visit Columbia University to extend their learning experience and participate in the Saturday Reunion. Additionally, another group of teachers will participate in a summer institute at Columbia University.

### PD Opportunity 1

Professional Development training during grade level meetings, debriefing and the modeling of lessons for teachers. Implement strategies gained from PD.

#### **Facilitator**

Trainer from Columbia University Teachers' College

#### **Participants**

Classroom teachers

#### **Target Dates or Schedule**

Ongoing throughout the school year

#### **Evidence of Completion**

Coaches' logs, PD evaluations, Grade level meeting log

# **G1.B3** Implementation of inclusion services (support facilitation) with ESE students

**G1.B3.S1** ESE teachers will provide, when appropriate, push-in services to students at risk.

### PD Opportunity 1

Increased implementation of inclusion services (support facilitation), providing push-in services to increase academic achievement of students at risk.

#### **Facilitator**

Intervention Problem Solving Coach, District Coordinator, Administrator

### **Participants**

Support Facilitation Teachers, Classroom Teachers

#### **Target Dates or Schedule**

On a daily/weekly basis

#### **Evidence of Completion**

Lesson Plans and Observations of Lesson Delivery

#### **G1.B4** Ability to increase language acquisition and vocabulary of students

**G1.B4.S1** Teachers will implement the Reader's Workshop components increasing students language acquisition. Within Reader's Workshop, teachers will implement the Word Study component that provides an opportunity for students to build their vocabulary.

### PD Opportunity 1

The implementation of Readers' Workshop components increasing student language acquisition. Within Readers' Workshop, teachers will implement the word study and guided reading components that provides an opportunity for students to build their vocabulary.

#### **Facilitator**

Literacy Coach, Administration

#### **Participants**

Classroom teachers, Reading PLC leaders

#### **Target Dates or Schedule**

During team planning, lesson planning, and observation of lesson delivery in the classroom

# **Evidence of Completion**

Lesson planning and observations of lesson delivery in the classroom

### **G1.B5** Ability to increase the performance of the lowest quartile

**G1.B5.S1** Related Arts teachers will mentor the lowest quartile students. The interventionist will provide additional support to struggling students.

#### PD Opportunity 1

Mentor the lowest quartile students and provide additional support to struggling students via the Interventionist and Related Arts teachers

#### **Facilitator**

Literacy Coach

#### **Participants**

Classroom teachers, Reading PLC leaders, Interventionist

#### **Target Dates or Schedule**

Weekly and ongoing baisis

#### **Evidence of Completion**

Student Progress and Student Feedback

**G2.** The percentage of students scoring Level 3, 4 and 5 in math will increase by 5%. 70% of students will score Level 3 or above on the 2014 FCAT Math Test.

**G2.B1** Students inability to recall basic math facts with automaticity.

**G2.B1.S1** Implement Touch Math, a technology supported program such as Think Through Math and CCSS strategies throughout daily math lessons. Provide professional development focused upon STEM lessons utilizing district resources.

### **PD Opportunity 1**

Monitor the implementation of Touch Math, a technology supported program such as Think Through Math, and CCSS strategies throughout daily math lessons. Provide professional development focused upon STEM lessons utilizing district resources.

#### **Facilitator**

District Math Coordinator, PLC leaders, Think It Through Math Trainer

#### **Participants**

Classroom Teachers, Interventionist, Administration, Guidance Counselor

#### **Target Dates or Schedule**

Daily and as needed during scheduled intervention time

#### **Evidence of Completion**

Student work samples, formative assessments, classroom observations and lesson plans

**G2.B2** Students limited ability to attack higher order questions with appropriate strategies and tenacity.

**G2.B2.S1** Classroom teachers will collaborate in weekly PLC meetings to provide well focused and rigorous lessons that incorporate a repertoire of higher order questions and opportunities for student exploration. Math PLC/Collaborative team members support the implementation of professional development.

### **PD Opportunity 1**

Apply a "flipped classroom" methodology when attacking new skills in an attempt to promote inquiry/ exploration based learning, i-Ready curriculum, "digital learning" (grade 2 pilot), and increase the use of interactive boards K-5.

#### **Facilitator**

Math PLC leader, District Coordinator

### **Participants**

Math PLC/Collaborative team members

### **Target Dates or Schedule**

Weekly

### **Evidence of Completion**

Student work samples, assessment results

**G2.B3** Teachers need time to acquire a more thorough knowledge base of teaching CCSS with increased academic rigor.

G2.B3.S1 Process CCSS standards thoroughly at weekly PLC meetings and monthly SIP meetings

#### PD Opportunity 1

Review CCSS as a PLC and/or team, view unwrapped standards and research materials to support teaching lessons with increased rigor, plan for student inquiry experiences and time for mastery of standard

#### **Facilitator**

Math PLC and SIP leader

# **Participants**

Math PLC/Collaborative team members

#### **Target Dates or Schedule**

During weekly PLC/Collaborative team meetings

### **Evidence of Completion**

Lesson plans, observations, meeting minutes

# G2.B4 Students lack experience with test taking strategies.

**G2.B4.S1** The usage of supplemental materials to increase student experiences with standardized practice tests.

# **PD Opportunity 1**

The usage of supplemental materials to increase student experiences with standardized practice tests.

#### **Facilitator**

PLC/Collaborative team leaders

### **Participants**

Math PLC/Collaborative team members

# **Target Dates or Schedule**

Weekly

# **Evidence of Completion**

Student work samples, assessment results

**G3.** The percent of students scoring levels 3-5 in science will increase by 5%. 66% of students will score a level 3 or above on the 2014 Science FCAT Test.

**G3.B1** The ability to increase the level of science proficiency of all students.

**G3.B1.S1** Analysis of assessments to determine areas of focus to increase skill level and provide inquiry-based activities and assessments.

#### PD Opportunity 1

Analysis of science assessments to determine the skills individual students lack and need for further instruction, and lesson scaffolding necessary to increase student proficiency in science.

#### **Facilitator**

Science PLC/Collaborative Team Leader, SIP Leader

### **Participants**

Classroom Teachers, Interventionist, Problem Solving Coach,

# Target Dates or Schedule

During and after each assessment cycle, data meetings will be conducted to analyze progress toward the goal.

### **Evidence of Completion**

### **G3.B2** The ability to increase the level of instructional expertise of each science teacher.

**G3.B2.S1** Training in CCSS to allow for cross content area learning; address cognitive complexity in questioning. The use of Assessment Probes and Strategies of Dr. Larry Chew

### PD Opportunity 1

Implement training in CCSS to allow for ccross-curricular learning; address cognitive complexity in questioning and use of Assessment Probes and Strategies of Dr. Larry Chew.

#### **Facilitator**

PLC Science Leaders, District Coordinator

### **Participants**

Classroom Teachers, Interventionist, Problem Solving Intervention Coach, PLC Leaders

# Target Dates or Schedule

Monthly

#### **Evidence of Completion**

G3.B3 Ability to increase student achievement in higher-order thinking skills needed for science proficiency.

**G3.B3.S1** Increased use of Science Journals in classrooms and in the lab; implementing CCSS to allow for cross-curricular learning; address cognitive complexity in questioning. Increase use of Formative Assessment probes

### PD Opportunity 1

Monitor the increased use of Science Journals in classrooms and in the lab; implementing CCSS to allow for cross -curricular learning; address cognitive complexity in questioning. Increase use of Formative Assessment probes

#### **Facilitator**

PLC Leaders, District Coordinator

#### **Participants**

Classroom Teachers, PLC Leaders, SIP Leaders

#### **Target Dates or Schedule**

Weekly

### **Evidence of Completion**

**G3.B4** Ability to increase students' reading fluency and vocabulary levels to enhance cognitive skills needed for comprehension of nonfiction text.

**G3.B4.S1** Increased use of Science Journals and nonfiction text to increase reading fluency, vocabulary and cognitive skills needed for comprehension

### PD Opportunity 1

Monitor the increased use of Science Journals and nonfiction text to increase reading fluency, vocabulary and cognitive skills needed for comprehension

# **Facilitator**

**District Coordinator** 

# **Participants**

Classroom Teachers, PLC Leaders, SIP Leaders

# **Target Dates or Schedule**

Weekly

# **Evidence of Completion**

**G4.** Students scoring 3.5 and above on the 4th grade writing test will increase by 5%. As a result, 77% of students will score 3.5 or higher on the 2014 FCAT Writing Test.

#### **G4.B1** Ability to raise level writing in our lowest performing students

**G4.B1.S1** Provide PD in Writing Units of Study by Lucy Calkins and tutoring of both low and high level students by literacy coach. Conduct monthly school-wide writing assessments and analyze data to target differentiated instruction.

# PD Opportunity 1

Analysis of writing assessments to determine the skills individual students lack and need with further instruction. Scaffolding lessons to increase the writing proficiency of students.

#### **Facilitator**

Writing PLC/Collaborative team leader, Writing coach

# **Participants**

Classroom teachers, Interventionist, Literacy coach, Problem Solving coach, Principal and Assistant Principal will take ownership and responsibility for monitoring the goal.

# **Target Dates or Schedule**

During and after each writing assessment cycle, writing data meetings are conducted to analyze progress toward the goal.

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: An analysis of each class's progress on a monthly basis, Data analysis at at targeted LLT, MTSS, and Grade level meetings.

#### **G4.B2** Increasing focused instructional time in cross-curricular writing

### G4.B2.S1 Increase school wide literacy blocks and integrate writing across other content areas

### PD Opportunity 1

The implementation of more rigorous school-wide literacy blocks with integration of writing across all content areas.

#### **Facilitator**

Writing Coach, PLC Leaders, Administration

#### **Participants**

Classroom teachers, PLC/Collaborative team members

### **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

The following process will be used as evidence of completion of monitoring activities that will be conducted/reported: analysis of each class' progress on a monthly basis, data analysis at targeted LLT, MTSS, and grade level meetings.

**G4.B3** Ability to increase students' language acquisition, vocabulary, spelling and use of conventions

**G4.B3.S1** Provide professional development opportunities for K-5 (all teachers) to increase knowledge, strengthen skills with CCSS, and Writing Units of Study by Lucy Calkins

#### PD Opportunity 1

Implement strategies gained from professional development with CCSS and Writing Units of Study by Lucy Calkins

#### **Facilitator**

Columbia Teachers' College professional development staff, Literacy coach

### **Participants**

Classroom Teachers, Litearcy Coach, Problem Solving Coach, Administration, Interventionist

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Lesson plans and observations of lesson delivery

# **Appendix 2: Budget to Support School Improvement Goals**

# **Budget Summary by Goal**

| Goal | Description  | Total    |
|------|--|----------|
| G1.  | The percentage of students scoring Level 3, 4 or 5 on FCAT will increase by 5%. 72 % of students will score a Level 3 or above on the 2014 FCAT Reading Test.          | \$8,200  |
| G2.  | The percentage of students scoring Level 3, 4 and 5 in math will increase by 5%. 70% of students will score Level 3 or above on the 2014 FCAT Math Test.               | \$5,000  |
| G3.  | The percent of students scoring levels 3-5 in science will increase by 5%. 66% of students will score a level 3 or above on the 2014 Science FCAT Test.                | \$1,000  |
| G4.  | Students scoring 3.5 and above on the 4th grade writing test will increase by 5%. As a result, 77% of students will score 3.5 or higher on the 2014 FCAT Writing Test. | \$250    |
|      | Total  | \$14,450 |

# **Budget Summary by Funding Source and Resource Type**

| Funding<br>Source | Technology | Evidence-Based<br>Program | Evidence-Based<br>Materials | Professional<br>Development | Total    |
|-------------------|------------|---------------------------|-----------------------------|-----------------------------|----------|
| Title 1           | \$5,000    | \$8,500                   | \$0                         | \$0                         | \$13,500 |
|                   | \$0        | \$0                       | \$0                         | \$0                         | \$0      |
| Title I           | \$0        | \$200                     | \$500                       | \$250                       | \$950    |
| District          | \$0        | \$0                       | \$0                         | \$0                         | \$0      |
| Total             | \$5,000    | \$8,700                   | \$500                       | \$250                       | \$14,450 |

# **Budget Details**

Budget items identified in the SIP as necessary to achieve the school's goals.

**G1.** The percentage of students scoring Level 3, 4 or 5 on FCAT will increase by 5%. 72 % of students will score a Level 3 or above on the 2014 FCAT Reading Test.

#### **G1.B1** Ability to increase level of reading proficiency of all students

**G1.B1.S1** Analysis of Fountas/Pinnell assessments and District Benchmarks to determine the skills individual students lack and need further instruction. With this data teachers can develop small groups and provide the scaffolding necessary to increase students' reading proficiency.

# **Action Step 1**

Analysis of reading assessments to determine the skills individual students lack and need for further instruction. Provide the necessary scaffolding with lessons to increase the reading proficiency of students.

#### **Resource Type**

**Evidence-Based Program** 

#### Resource

Columbia Teacher's College

#### **Funding Source**

Title I

#### **Amount Needed**

### G1.B2 Increase level of instructional expertise for teachers of reading

**G1.B2.S1** A representative from Columbia University Teachers' College will provide Professional Development at HSE to increase instructional expertise. A group of teachers will visit Columbia University to extend their learning experience and participate in the Saturday Reunion. Additionally, another group of teachers will participate in a summer institute at Columbia University.

### **Action Step 1**

Professional Development training during grade level meetings, debriefing and the modeling of lessons for teachers. Implement strategies gained from PD.

### **Resource Type**

Evidence-Based Program

#### Resource

Travel and Training (Columbia Teacher's College)

### **Funding Source**

Title 1

#### **Amount Needed**

\$8,000

**G2.** The percentage of students scoring Level 3, 4 and 5 in math will increase by 5%. 70% of students will score Level 3 or above on the 2014 FCAT Math Test.

**G2.B1** Students inability to recall basic math facts with automaticity.

**G2.B1.S1** Implement Touch Math, a technology supported program such as Think Through Math and CCSS strategies throughout daily math lessons. Provide professional development focused upon STEM lessons utilizing district resources.

#### **Action Step 1**

Monitor the implementation of Touch Math, a technology supported program such as Think Through Math, and CCSS strategies throughout daily math lessons. Provide professional development focused upon STEM lessons utilizing district resources.

#### **Resource Type**

Technology

Resource

Computer site

# **Funding Source**

Title 1

#### **Amount Needed**

\$5,000

**G2.B4** Students lack experience with test taking strategies.

**G2.B4.S1** The usage of supplemental materials to increase student experiences with standardized practice tests.

#### **Action Step 1**

The usage of supplemental materials to increase student experiences with standardized practice tests.

#### Resource Type

**Evidence-Based Program** 

Resource

**Funding Source** 

Amount Needed

**G3.** The percent of students scoring levels 3-5 in science will increase by 5%. 66% of students will score a level 3 or above on the 2014 Science FCAT Test.

**G3.B1** The ability to increase the level of science proficiency of all students.

**G3.B1.S1** Analysis of assessments to determine areas of focus to increase skill level and provide inquiry-based activities and assessments.

#### **Action Step 1**

Analysis of science assessments to determine the skills individual students lack and need for further instruction, and lesson scaffolding necessary to increase student proficiency in science.

### **Resource Type**

**Evidence-Based Materials** 

#### Resource

Formative assessment and hands-on materials

# **Funding Source**

Title I

#### **Amount Needed**

\$500

**G3.B2** The ability to increase the level of instructional expertise of each science teacher.

**G3.B2.S1** Training in CCSS to allow for cross content area learning; address cognitive complexity in questioning. The use of Assessment Probes and Strategies of Dr. Larry Chew

### **Action Step 1**

Implement training in CCSS to allow for ccross-curricular learning; address cognitive complexity in questioning and use of Assessment Probes and Strategies of Dr. Larry Chew.

#### **Resource Type**

Evidence-Based Program

#### Resource

Assessment Probes

#### **Funding Source**

Title 1

#### Amount Needed

**G3.B4** Ability to increase students' reading fluency and vocabulary levels to enhance cognitive skills needed for comprehension of nonfiction text.

**G3.B4.S1** Increased use of Science Journals and nonfiction text to increase reading fluency, vocabulary and cognitive skills needed for comprehension

### **Action Step 1**

Monitor the increased use of Science Journals and nonfiction text to increase reading fluency, vocabulary and cognitive skills needed for comprehension

#### **Resource Type**

Evidence-Based Program

Resource

**Funding Source** 

**Amount Needed** 

**G4.** Students scoring 3.5 and above on the 4th grade writing test will increase by 5%. As a result, 77% of students will score 3.5 or higher on the 2014 FCAT Writing Test.

**G4.B1** Ability to raise level writing in our lowest performing students

**G4.B1.S1** Provide PD in Writing Units of Study by Lucy Calkins and tutoring of both low and high level students by literacy coach. Conduct monthly school-wide writing assessments and analyze data to target differentiated instruction.

#### **Action Step 1**

Analysis of writing assessments to determine the skills individual students lack and need with further instruction. Scaffolding lessons to increase the writing proficiency of students.

#### **Resource Type**

Professional Development

Resource

Reader's Workshop

**Funding Source** 

Title I

**Amount Needed** 

# G4.B3 Ability to increase students' language acquisition, vocabulary, spelling and use of conventions

**G4.B3.S1** Provide professional development opportunities for K-5 (all teachers) to increase knowledge, strengthen skills with CCSS, and Writing Units of Study by Lucy Calkins

# **Action Step 1**

Implement strategies gained from professional development with CCSS and Writing Units of Study by Lucy Calkins

### **Resource Type**

Evidence-Based Program

#### Resource

F and P Materials and Assessments

# **Funding Source**

District

#### **Amount Needed**