

Pam Stewart, Commissioner

# 2013-2014 SCHOOL IMPROVEMENT PLAN

Phyllis Wheatley Elementary 1475 MARVIN C ZANDERS AVE Apopka, FL 32703 407-884-2250

School Demogra	aphics		Person	A
School Ty	/pe	Title I	Free and Re	educed Lunch Rate
Elementary S	School	Yes	86%	
Alternative/ES	Alternative/ESE Center		Minority Rate	
No		No	93%	
School Grades	History			
2013-14	2012-13	2011-12	2010-11	2009-10
	D	7-FAID	D	В

# **SIP Authority and Template**

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridacims.org. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

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# **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

#### Part I: Current School Status

Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school's Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

## Part II: Expected Improvements

Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

- 1. Reading
- 2. Writing
- 3. Mathematics
- 4. Science
- 5. Science, Technology, Engineering and Mathematics (STEM)
- 6. Career and Technical Education (CTE)
- 7. Social Studies
- 8. Early Warning Systems (EWS)
- 9. Parental Involvement
- 10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

# Part III: Coordination and Integration

Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

# **Appendix 1: Professional Development Plan to Support Goals**

Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

# **Appendix 2: Budget to Support Goals**

Appendix 2 is the budget needed to implement the strategies identified in the plan.

# **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

# **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

# **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only currently A or B with at least one F in the prior two years
- Prevent currently C
- Focus currently D
  - Year 1 declined to D, or first-time graded schools receiving a D
  - Year 2 second consecutive D, or F followed by a D
  - Year 3 or more third or more consecutive D, or F followed by second consecutive D
- Priority currently F
  - Year 1 declined to F, or first-time graded schools receiving an F
  - Year 2 or more second or more consecutive F

# **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

# 2013-14 DA Category and Statuses

DA Category	Region	RED
Monitoring Only	3	Ella Thompson

Former F	Post-Priority Planning	Planning	Implementing TOP
Yes	No	No	No

# **Current School Status**

#### **School Information**

#### School-Level Information

#### School

Wheatley Elementary

#### **Principal**

Sean S. Brown

### **School Advisory Council chair**

Desiree Traylor

#### Names and position titles of the School-Based Leadership Team (SBLT)

Name	Title
Sean S. Brown	Principal
Robin Broner	Assistant Principal
Kimberly Hankerson	CRT
Cecelia Ward	Reading Coach
Kimberly Caleb	Math Coach
Allyson Prince	Science Coach
Monica Godfrey	Writing Coach
Courtney Hankerson	Administrative Dean
Sonya Worrell	Guidance Counselor

#### **District-Level Information**

#### **District**

Orange

# Superintendent

Dr. Barbara M Jenkins

#### Date of school board approval of SIP

1/28/2014

# School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Membership of the SAC

Desiree Traylor- Chairperson Veronica Rogers- Co-Chairperson Kimberly Hankerson- Secretary Sean S. Brown- Member Robin Broner- CAT Member Billie Dean- Community Member Tashanda Brown-Cannon-CAT Member Marion Ivey- Member

## Involvement of the SAC in the development of the SIP

The SAC committee made recommendations for the 2013-2014 school improvement plan and will review and approve upon completion.

# Activities of the SAC for the upcoming school year

Reviewing the SIP

SAC Retreat

Review the School's Safety Plan and Procedures

Review School Benchmark and FCAT data

Provide SAC registration forms to parents and community members at "Meet the Teacher" and "Open House"

Send personal emails to community members asking them to join SAC

#### Projected use of school improvement funds, including the amount allocated to each project

Family Math Nights- \$500 Reading Literacy Family Nights- \$500 Science Night- \$500 SAC retreat- \$750

# Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC In Compliance

If not in compliance, describe the measures being taken to comply with SAC requirements

#### **Highly Qualified Staff**

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **Administrators**

#### # of administrators

2

#### # receiving effective rating or higher

(not entered because basis is < 10)

#### **Administrator Information:**

Sean S. Brown		
Principal	Years as Administrator: 16	Years at Current School: 1
Credentials	BA-Music Education BA-Elementary Education MS-Educational Leadership Certifications: School Principal K-12	
	71% Math Proficiency 44%, Learnin Writing Proficiency 59% Science Proficiency 36% Oslo Middle School 2011-2012: Grade C Reading FCAT Proficiency 48% 25%= 69% Math FCAT Proficiency 48%, L 59% Writing Proficiency 82% Science Proficiency 44% 2010-2011: Grade B Reading FCAT Proficiency 70% Lowest 25%= 68%	rning Gains= 69%, Lowest 25%= ag Gains= 58%, Lowest 25%= 48%  %, Learning Gains= 63%, Lowest  earning Gains= 58%, Lowest 25%= %, Learning Gains= 63%,  Learning Gains= 64%, Lowest 25%=
Performance Record	Writing Proficiency 84% Science Proficiency 44% Citrus Elementary 2009-2010: Reading FCAT Proficiency 48% 71% 69% Math FCAT Proficiency 48%, L 59% Writing Proficiency 82% Science Proficiency 44% Citrus Elementary 2009-2010: Grade A Reading FCAT Proficiency 48% 25%= 69%	%, Learning Gains= 63%, Lowest  earning Gains= 58%, Lowest 25%=  %, Learning Gains= 63%, Lowest  earning Gains= 58%, Lowest 25%=

Lowest 25% 68%

Math FCAT Proficiency 65%, Learning Gains 67%, Lowest 25%= 65%

Writing Proficiency 96%

Science Proficiency 41%

Grade A

2007-2008:

Reading FCAT Proficiency 70%, Learning Gains 68%,

Lowest 25% 70%

Math FCAT Proficiency 66%, Learning Gains 76%, Lowest 25%= 73%

Writing Proficiency 91%

Science Proficiency 44%

Robin Broner			
Asst Principal	Years as Administrator: 3	Years at Current School: 2	
Credentials	BS-Business Economics MS-Counseling and Psychology Ed.S- Educational Leadership Specialist Certifications: ESE K-12, Guidance and Counseling K-12 Educational Leadership K-12		
Performance Record	Math Proficiency= 44%, Learn 48% Writing Proficiency= 36% Wheatley Elementary 2011-2012: Grade F Reading FCAT Proficiency 25 25%= 69% Math FCAT Proficiency= 27% 25%= 58% Writing Proficiency 66% Science Proficiency 17% Rock Springs Elementary Year 2010-2011 School Grade A Points = 537 Reading FCAT Proficiency= 8 25%= 55% Math FCAT Proficiency= 86% 25%= 61% Writing FCAT Proficiency= 80% Science FCAT Proficiency= 80% Science FCAT Proficiency= 5667% = made Level 3 and above reading 56%= made learning gains in 58% = made learning gains we economically disadvantaged Tangelo Park Elementary Year 2009-2010 School Grade A Meeting Standards Reading FCAT Proficiency= 7 25% Reading = 53%	9% ve in reading tho are  6%, Learning Gains =60%, Lowest , Learning Gains =69%, Lowest 25%	

# **Instructional Coaches**

# # of instructional coaches

5

# # receiving effective rating or higher

(not entered because basis is < 10)

# **Instructional Coach Information:**

Cecelia Ward		
Full-time / School-based	Years as Coach: 1	Years at Current School: 1
Areas	Reading/Literacy	
Credentials	BA-Hospitality Management MS-Educational Leadership Certifications: ESOL, National	al Board, Elementary Education 1-6
Performance Record	25% =71%  Math FCAT Proficiency 44%, 48%  Writing FCAT Proficiency 59%  Science FCAT Proficiency 36  Wolf Lake Elementary  11-12- Grade A  97% of AYP criteria  satisfied.	1%, Learning Gains= 69%, Lowest Learning Gains= 58%, Lowest 25%= % 6% 70% HS, 69% LG, 71% LG lowest HS, 75%= LG, LG Lowest TW HS Science- 53% HS of AYP criteria 70% LG lowest TW HS TO GAYP Criteria TO HS TO GAYP CRITERIA TO HS TO GAYP CRITERIA TO HS TO LG lowest TO HS TO GAYP TO THE ID

25%

Writing- 77% Science- 50% HS

Monica Godfrey			
Full-time / School-based	Years as Coach: 0	Years at Current School: 0	
Areas	Other		
Credentials	B. A. in English Education M.Ed. in English Language Arts Education		
Performance Record	Ocoee High School 2013 FCAT Writes Performance 92% scored at 3 or better 73% scored at 3.5 or better 38% scored at 4 or better	Data:	

Allyson Prince		
Full-time / School-based	Years as Coach: 1	Years at Current School: 1
Areas	Science, Data, Other	
Credentials	BS Finance MBA Business Administration MA Science Education EdS Educational Leadership 9-12 Biology certification 5-9 Science Educational Leadership	
Performance Record	Wheatley Elementary School 2012-2013 Grade D Reading Proficiency 41%, Learn 71% Math Proficiency 44%, Learning Writing Proficiency 59% Science Proficiency 36%	ing Gains= 69, Lowest 25%= Gains= 58%, Lowest 25%= 48%

Kimberly Caleb			
Full-time / School-based	Years as Coach: 1	Years at Current School: 1	
Areas	[none selected]		
Credentials	BA- Business Management MA-Management and Administration of Educational Programs Certifications: ESOL, PreK-3, Elementary Ed. K-6		
Performance Record	Writing Proficiency 59% Science Proficiency 36% Richmond Heights 2011-2012: Grade I 2010-2011: Grade D Reading FCAT Proficiency 52%, 25%= 43%	Gains= 58%, Lowest 25%= 48%  Learning Gains= 54%, Lowest  arning Gains= 49%, Lowest 25%=  writing  P; AYP-No,  ade A;	

#### **Classroom Teachers**

# # of classroom teachers

33

# # receiving effective rating or higher

21, 64%

# # Highly Qualified Teachers

100%

# # certified in-field

33, 100%

# # ESOL endorsed

14, 42%

# # reading endorsed

2,6%

# # with advanced degrees

9, 27%

#### # National Board Certified

1, 3%

#### # first-year teachers

6, 18%

#### # with 1-5 years of experience

8, 24%

#### # with 6-14 years of experience

15, 45%

#### # with 15 or more years of experience

4, 12%

#### **Education Paraprofessionals**

# # of paraprofessionals

2

# # Highly Qualified

2, 100%

#### Other Instructional Personnel

# # of instructional personnel not captured in the sections above

0

#### # receiving effective rating or higher

(not entered because basis is < 10)

#### Teacher Recruitment and Retention Strategies

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible

In order to recruit highly qualified teachers, our school provides teacher incentive pay along with retention pay. To retain these effective teachers our Instructional Coach, Kimberly Hankerson, assigns mentors for beginning and identified teachers, facilitates and/or monitors ongoing professional development, arranges common (shared) planning opportunities, holds bi-monthly beginning teacher meetings, and monitors weekly mentor-mentee meetings.

# **Teacher Mentoring Program/Plan**

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities

Our teacher mentoring program is designed to increase our retention of highly qualified, beginning teachers. Our program includes orientation, professional development, opportunities to observe best practices in teaching and learning, and personal and professional support for beginning and other identified teachers. These teachers will also receive feedback on their work in light of student achievement data. The majority of our mentors and mentees are paired based on their grade level with teachers that have a proven track record based on data. Others are paired with coaches based on individual needs and like-interests. Activities throughout the year will include goal setting, peer

observations, reflective conferences, data-driven discussions, and analyzing student work. Our mentoring program will provide the tools necessary for our beginning and targeted teachers to become reflective classroom teachers.

#### Multi-Tiered System of Supports (MTSS) / Response to Intervention (Rtl)

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs

Teachers will begin by implementing the core curriculum with fidelity. Next, students are identified and placed in their identified intervention group, based on assessment data. When a student drops below grade level or shows minimal to no progress; the tiered process begins. Teachers will complete a problem solving request form; MTSS Coach will forward the information to the Child Study Team (CST) to determine student's needs. Meeting with teacher and most appropriate CST members will be set to determine why the problem exists through data analysis, identifying specific skill area deficits and coming up with a plan of action. An action plan will be implemented and monitored through CST supervision and progress monitoring for approximately 4-6 weeks or 3 data points. If success continues to be minimal, teacher will complete the intervention analysis form to schedule meeting to access prior interventions and intensify the help needed.

# Function and responsibility of each school-based leadership team member as related to MTSS and the SIP

As part of the successful implementation of the MTSS process, each member of the CST has been assigned duties. Administration: sets vision for problem solving process and facilitates review of fidelity in implementation by conducting classroom walkthroughs and attended data meetings. Coaches/Dean: provides expertise on appropriate interventions for identified needs. They help to select, design, implement, and interpret whole school screening programs and assessment plans. They also participate in the design and delivery of professional development and support colleagues through mentoring, pushing in/pulling out of small groups/individuals. Coaches also work in close collaboration to provide consistency in reinforcing those necessary skills to achieve success. MTSS Coach: collaborates and facilitates meeting with teachers to track documentation and schedule CST meetings.

# Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP

Wheatley Elementary has put in place effective instruction delivered with fidelity in general education classrooms by highly qualified instructors. Accurate and timely data compiled graphically and interpreted by those with the appropriate expertise. The data is used to target specific skill or behavioral concerns and to make logical and reasonable decisions about an intervention plan. Intervention plans are written with realistic goals and are implemented for realistic time frame of 4-6 weeks. Progress monitoring is consistent and revisions are made as needed to provide as many opportunities as possible for progress to be made in the regular education setting. The MTSS process will be monitored by classroom walkthroughs, common planning, and data meetings.

Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement

Wheatley Elementary utilizes the states Houghton Mifflin Journey's core reading curriculum and Go Math the state math curriculum. Within the core curriculum there are built in (re-teach/assess) resource

assessment to continually monitor student progress. Wheatley also monitors student's progress through weekly data meetings, common planning and daily walkthroughs to access the fidelity, rigor and student engagement in all areas of curriculum.

# Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents

As the MTSS Child Study Team, we will provide professional development to teachers on how to use data to drive their instruction as well as how to implement small group/individual instructions based on student needs. We will also encourage teachers to continually keep the lines of communication open with parents and to use time during parent /teacher conference to share the progress monitoring data with the parents.

## **Increased Learning Time/Extended Learning Opportunities**

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:

Strategy: Before or After School Program

Minutes added to school year: 256

The STEAM grant is a 21st Century program in which reading and math are analyzed and developed through science, technology, engineering and the art. It is a contextual curriculum where the subjects are coordinated to co-support each other under a formal educational structure of how science, technology, engineering, mathematics and the broad spectrum of the arts, all relate to one another in reality. This framework, not only includes the art of aesthetics and design, but also the art divisions of the liberal, language, musical, physical and manual. The STEAM structure explains how all the divisions of education and life work together, therefore it offers a formal place in the STEAM structure for the language arts, social studies, and the purposeful integration of the exploratory subjects including; the arts, music, CTE and physical education divisions of public education. Shifting to a STEAM perspective means understanding learning contextually; not only in terms of having a framework that illustrates where the subjects overlap, but also in providing a living and adaptable learning structure for ever-changing personal and unpredictable global development.

# **Strategy Purpose(s)**

- · Instruction in core academic subjects
- Enrichment activities that contribute to a well-rounded education
- Teacher collaboration, planning and professional development

#### How is data collected and analyzed to determine the effectiveness of this strategy?

Enrichment outcomes will be measured by pre, mid and post testing and/or surveys developed prior to the start of the program through a team effort of the project coordinator-lead teacher, enrichment instructors and the principal. The effectiveness of the core educational services, enrichment and support activities and community partnerships will be considered carefully every nine weeks. Database management files will be used to serve as a record-keeping system for all collected quantitative and qualitative data (participating student rubric scores, pre-mid-post teacher created assessments/surveys), as well as attendance tracking (collected on a daily basis). The project coordinator-lead teacher will gather and report data monthly. Specified rubrics, teacher created benchmark assessments, and surveys will be designed and developed prior to the start of the program through a collaborative effort between the project coordinator-lead teacher and grade level teachers based on the Marzano model-research based instructional strategy adopted district-wide. Monthly meetings between appropriate school staff including the project coordinator-lead teacher, teacher tutors, and resource teachers will be done to ensure appropriate instruction is being provided in the 21st STEAM CCLC Program that complements and enhances what is being taught during the regular school day, with modifications being made as needed. Constant communication will be kept through meetings, e-mails and telephone calls with the principal and project coordinator-lead teacher. The project will cooperatively participate in any national evaluations conducted by the Florida and Federal DOE.

#### Who is responsible for monitoring implementation of this strategy?

The STEAM Grant Program Coordinator and Administration

#### Literacy Leadership Team (LLT)

Names and position titles of the members of the school-based LLT

Name	Title
Sean S. Brown	Principal
Robin Broner	Assistant Principal
Cecelia Ward	Reading Coach
Monica Godfrey	Writing Coach
Kimberly Hankerson	CRT

#### How the school-based LLT functions

Monthly meetings are held to focus on enhancing the implementation of the 130-minute ELA block with fidelity to interpret NGSSS, CCSS and benchmarks across grade levels. The team will also foster instructional research- based best practices in the classroom with questioning using Webb's DOK and provide cutting edge ideas to facilitate quality instruction.

## Major initiatives of the LLT

The major initiative of the LLT is to increase our percentage of students reading on grade level and above by implementing standards-based instruction and rigorous tasks. In order to promote and support local and state literacy initiatives, we will plan and implement a school-wide literacy night, accelerated reader program, and integrate reading and language arts across all content areas.

#### **Every Teacher Contributes to Reading Instruction**

## How the school ensures every teacher contributes to the reading improvement of every student

To ensure that every teacher contributes to the reading improvement of every student, teachers attend on-going professional development, implement rigorous standards-based instruction, actively participate in weekly common planning and data meetings, and observe demonstration classrooms.

#### **Preschool Transition**

This section meets the requirements of Sections 1114(b)(1)(G) and 1115(c)(1)(D), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Strategies for assisting preschool children in transition from early childhood programs to local elementary school programs

Local preschools, Head Start, VPK and daycares are welcome to visit our campus. A Kindergarten "Round-up" is scheduled every Spring to register students and provide vital information for prospective kindergartners and their parents.

Parents are encouraged to bring their students to "Meet the Teacher" during preplanning week and also participate in Open House.

The "transition" from preschool to kindergarten begins with diagnostic evaluations including Literacy First. Students are given FLKRS and FAIR to determine readiness for kindergarten skill development. The data is then used to drive the instruction.

School volunteers assist kindergarten teachers throughout the school year, especially in the beginning of the year. Volunteers provide the extra attention with students who are experiencing transitional difficulties.

#### **College and Career Readiness**

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future

At Wheatley we provide students with instruction across content areas. In every subject, teachers use real-world applications to reinforce students' higher-order academic skills and enhance rigor in the classroom. We provide students with the opportunity to participate in reading, math, and science nights; as well as, teach-in. During these events, real-world people are brought in to speak about their careers.

# How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful

At Wheatley, we offer the STEAM program which is a 21st century grant that provides students with reading and math instruction, which is analyzed and developed through science, technology, engineering and the arts. It is a contextual curriculum where the students have opportunity to select specific courses that relate to science, engineering, technology, or the arts.

Strategies for improving student readiness for the public postsecondary level

NA

# **Expected Improvements**

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Area 1: Reading

# Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	38%	41%	Yes	44%
American Indian				
Asian				
Black/African American	36%	43%	Yes	42%
Hispanic	46%	34%	No	51%
White				
English language learners	40%	36%	No	46%
Students with disabilities	28%	29%	Yes	35%
Economically disadvantaged	38%	41%	Yes	44%

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	28	20%	30%
Students scoring at or above Achievement Level 4	25	17%	25%

#### Florida Alternate Assessment (FAA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	-	ed for privacy sons]	100%
Students scoring at or above Level 7	[data excluded for privacy reasons]		100%

#### **Learning Gains**

	2013 Actual #	2013 Actual %	2014 Target %
Students making learning gains (FCAT 2.0 and FAA)	99	69%	75%
Students in lowest 25% making learning gains (FCAT 2.0)	102	71%	75%

# **Comprehensive English Language Learning Assessment (CELLA)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non-ELL students)	20	45%	68%
Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)	10	23%	46%
Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)	13	30%	35%

# Area 2: Writing

	2013 Actual #	2013 Actual %	2014 Target %
Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5	25	59%	70%
Florida Alternate Assessment (FAA) Students scoring at or above Level 4	[data excluded fo	r privacy reasons]	100%

# Area 3: Mathematics

# **Elementary and Middle School Mathematics**

# Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0 and EOC assessments, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	34%	44%	Yes	41%
American Indian		0%		
Asian		0%		
Black/African American	33%	42%	Yes	39%
Hispanic	41%	47%	Yes	47%
White		0%		
English language learners	38%	46%	Yes	44%
Students with disabilities	22%	29%	Yes	30%
Economically disadvantaged	34%	44%	Yes	41%

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	<b>2013 Actual %</b>	2014 Target %
Students scoring at Achievement Level 3	42	30%	40%
Students scoring at or above Achievement Level 4	17	12%	20%

# Florida Alternate Assessment (FAA)

	2013 Actual # 2013 Actual 9	% 2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]	100%
Students scoring at or above Level 7	[data excluded for privacy reasons]	100%

# **Learning Gains**

	2013 Actual #	2013 Actual %	2014 Target %
Learning Gains	84	58%	65%
Students in lowest 25% making learning gains (FCAT 2.0 and EOC)	16	48%	65%

# Area 4: Science

# **Elementary School Science**

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	10	26%	31%
Students scoring at or above Achievement Level 4	[data excluded for privacy reasons]		15%
Florida Alternate Assessment (FAA)			
	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6			

# Area 5: Science, Technology, Engineering, and Mathematics (STEM)

Students scoring at or above Level 7

#### **All Levels**

	2013 Actual #	2013 Actual %	2014 Target
# of STEM-related experiences provided for students (e.g. robotics competitions; field trips; science fairs)	286		
Participation in STEM-related experiences provided for students	160	56%	100%

# Area 8: Early Warning Systems

#### **Elementary School Indicators**

	2013 Actual #	2013 Actual %	2014 Target %
Students who miss 10 percent or more of available instructional time	136	48%	40%
Students retained, pursuant to s. 1008.25, F.S.	13	22%	14%
Students who are not proficient in reading by third grade	35	58%	45%
Students who receive two or more behavior referrals	41	12%	10%
Students who receive one or more behavior referrals that lead to suspension, as defined in s.1003.01(5), F.S.	44	14%	10%

#### **Area 9: Parent Involvement**

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Parental involvement targets for the school

We will increase parental involvement through PTA, SAC, curriculum nights, school performances, and award ceremonies. We also have added a Parent Resource Program Assistant to assist with increasing our parental involvement.

# **Specific Parental Involvement Targets**

Target	2013 Actual #	2013 Actual %	2014 Target %
To increase parental involvement by 15% to ensure 50% parent participation in 3 or more school-wide events	50	17%	30%

# **Goals Summary**

- Student achievement will increase when we implement the MTSS process with fidelity, which will include disaggregating and analyzing data for specific subgroups.
- **G2.** Student achievement will increase when teachers apply rigorous standards-based instruction across content areas.

## **Goals Detail**

**G1.** Student achievement will increase when we implement the MTSS process with fidelity, which will include disaggregating and analyzing data for specific subgroups.

# **Targets Supported**

- Writing
- Science Elementary School
- STEM All Levels
- · EWS Elementary School

### **Resources Available to Support the Goal**

- · MTSS Team
- MTSS 10-day cycle
- · Researched-based instructional and intervention materials
- Progress monitoring and assessment data
- Leadership team

## **Targeted Barriers to Achieving the Goal**

- Teachers inconsistently progress monitor students
- Teachers lack of understanding of differentiated instructional strategies

#### Plan to Monitor Progress Toward the Goal

Analyze assessment and iObservation data to measure progress toward achieving our goal. Adjustments will be made based on data.

#### **Person or Persons Responsible**

Leadership Team

### **Target Dates or Schedule:**

September/Bi-weekly

#### **Evidence of Completion:**

Assessment and iObservation data

**G2.** Student achievement will increase when teachers apply rigorous standards-based instruction across content areas.

## **Targets Supported**

- Writing
- Science Elementary School
- STEM
- · STEM All Levels

#### Resources Available to Support the Goal

- Items Specifications
- IMS
- CPalms
- FCAT SCaT
- Thinking Maps
- Science Boot Camp
- Acaletics
- Houghton Mifflin Journeys
- · Marzano Art & Science
- Go Math
- Common Core Standards
- NGSSS

#### **Targeted Barriers to Achieving the Goal**

- · Lack of teacher knowledge with creating rigorous centers
- Lack of knowledge of Marzano's DQ2, DQ3,DQ4 and Webb's Depth of Knowledge
- Teachers lack of planning rigorous lessons

# Plan to Monitor Progress Toward the Goal

Analyze assessment and iObservation data to determine progress toward the goal.

#### **Person or Persons Responsible**

Leadership team

#### **Target Dates or Schedule:**

September/weekly

#### **Evidence of Completion:**

Assessment Data

# **Action Plan for Improvement**

#### **Problem Solving Key**

**G** = Goal

**B** = Barrier

**S** = Strategy

**G1.** Student achievement will increase when we implement the MTSS process with fidelity, which will include disaggregating and analyzing data for specific subgroups.

### **G1.B1** Teachers inconsistently progress monitor students

**G1.B1.S1** Teachers will administer formative assessments as indicated by the progress monitoring schedule and analyze data to make instructional decisions.

#### **Action Step 1**

The reading coach will create a progress monitoring schedule, administer student assessments and facilitate data meetings to create fluid intervention groups.

#### **Person or Persons Responsible**

Principal, Assistant Principal, Reading Coach, MTSS Coach

## **Target Dates or Schedule**

October/bi-weekly

#### **Evidence of Completion**

Progress monitoring schedule, assessment data, and the intervention groups and data meeting minutes

#### Plan to Monitor Fidelity of Implementation of G1.B1.S1

Administrators will participate in data meetings and observe tier-2 and tier-3 interventions.

#### **Person or Persons Responsible**

Principal, Assistant Principal, Reading Coach, CRT, and MTSS Coach

#### **Target Dates or Schedule**

Weekly classroom observations, bi-weekly data meetings

#### **Evidence of Completion**

iObservation and data meeting notes

#### Plan to Monitor Effectiveness of G1.B1.S1

Administrators monitor for effectiveness by analyzing progress monitoring data and winter benchmark assessment data to determine if skills mastered in intervention have transferred over to the core.

### **Person or Persons Responsible**

Principal, Assistant Principal, Reading Coach, Math Coach, and MTSS Coach

#### **Target Dates or Schedule**

Bi-weekly data meetings

#### **Evidence of Completion**

Progress monitoring data and Performance Matters

### G1.B2 Teachers lack of understanding of differentiated instructional strategies

**G1.B2.S1** Building teacher capacity through professional development on differentiated instructional strategies, to include small-group instruction, scaffolding instruction, and grouping based on data. (N)

# **Action Step 1**

School based coaches will provide professional develop for differentiated instructional strategies.

#### **Person or Persons Responsible**

Reading Coach (Cecelia Ward)

# **Target Dates or Schedule**

October 24, 2013/ ongoing through weekly common planning and data meetings

#### **Evidence of Completion**

Exit slips and sign-in sheets

#### **Facilitator:**

Reading Coach (Cecelia Ward)

### Participants:

K-5 teachers, special area teachers, paraprofessionals

# Plan to Monitor Fidelity of Implementation of G1.B2.S1

Administrators will monitor for fidelity by reviewing lesson plans and observing classroom instruction.

#### **Person or Persons Responsible**

Leadership Team

#### **Target Dates or Schedule**

Weekly lesson plan checks

#### **Evidence of Completion**

iObservation data and lesson plan feedback

#### Plan to Monitor Effectiveness of G1.B2.S1

We will analyze classroom walk-through data and student achievement data, and identify trends to make instructional decisions.

#### **Person or Persons Responsible**

Leadership Team

#### **Target Dates or Schedule**

Weekly leadership team meetings

### **Evidence of Completion**

iObservation data and student achievement data

**G2.** Student achievement will increase when teachers apply rigorous standards-based instruction across content areas.

#### **G2.B1** Lack of teacher knowledge with creating rigorous centers

**G2.B1.S1** Provide professional development on creating rigorous centers that target students specific learning needs

#### **Action Step 1**

Reading coach will provide professional development on creating rigorous literacy centers.

### **Person or Persons Responsible**

Reading Coach and District Coaches

### **Target Dates or Schedule**

October/weekly common planning

## **Evidence of Completion**

Sign-in sheets and exit slips

#### **Facilitator:**

Reading Coach and District coaches

## Participants:

K-5 teachers

#### Plan to Monitor Fidelity of Implementation of G2.B1.S1

Fidelity will be monitored by observing classrooms and reviewing lesson plans.

#### **Person or Persons Responsible**

Leadership Team

#### **Target Dates or Schedule**

November/weekly

#### **Evidence of Completion**

iObservation and lesson plan feedback

#### Plan to Monitor Effectiveness of G2.B1.S1

We will analyze iObservation and student assessment data.

#### **Person or Persons Responsible**

Leadership Team

#### **Target Dates or Schedule**

September/weekly

### **Evidence of Completion**

iObservation data

# G2.B2 Lack of knowledge of Marzano's DQ2, DQ3,DQ4 and Webb's Depth of Knowledge

#### **G2.B2.S1** Professional development on Marzano's Art & Science of Teaching (N)

# **Action Step 1**

Administrators will provide professional development on Marzano's DQ2, DQ3, DQ4 and Webb's Depth of Knowledge.

#### Person or Persons Responsible

Assistant Principal and Leadership Team

#### **Target Dates or Schedule**

November 5, 12, & 19/on-going common planning

#### **Evidence of Completion**

Sign-in sheets, exit slips, and reflection logs

#### Facilitator:

Assistant Principal and Leadership Team

#### Participants:

K-5 teachers

#### Plan to Monitor Fidelity of Implementation of G2.B2.S1

Administrators will observe instruction and review lesson plans.

#### **Person or Persons Responsible**

Leadership Team

### **Target Dates or Schedule**

September/Weekly

### **Evidence of Completion**

iObservation data and lesson plan feedback

#### Plan to Monitor Effectiveness of G2.B2.S1

The leadership team and teachers will analyze our student achievement data.

### Person or Persons Responsible

Leadership Team and Teachers

#### **Target Dates or Schedule**

September/weekly

## **Evidence of Completion**

Assessment data

**G2.B2.S3** Implement the coaching cycle for teachers in need of additional support providing standards-based instruction using Marzano's Design Questions 2, 3, and 4 (N)

#### **Action Step 1**

School-based and STO coaches will facilitate the coaching cycle with selected teachers based on iObservation (Element 44) and assessment data.

# Person or Persons Responsible

Administration

#### **Target Dates or Schedule**

September/Monthly

#### **Evidence of Completion**

Coaching assignments and coaching logs

#### Plan to Monitor Fidelity of Implementation of G2.B2.S3

Administration will observe classroom instruction.

#### **Person or Persons Responsible**

Administration

#### **Target Dates or Schedule**

September/weekly

### **Evidence of Completion**

iObservation data

#### Plan to Monitor Effectiveness of G2.B2.S3

Leadership team will analyze benchmark, progress monitoring, and classroom walk-through data.

### **Person or Persons Responsible**

Leadership Team

#### **Target Dates or Schedule**

September/bi-weekly

## **Evidence of Completion**

Student assessment data and iObservation

## **G2.B3** Teachers lack of planning rigorous lessons

#### G2.B3.S2 Facilitate structured common planning (N)

#### **Action Step 1**

During common planning school-based coaches, district coaches, and teachers will deconstruct standards and align students tasks to Webb's DOK and Marzano's DQ2, DQ3, and DQ4.

#### Person or Persons Responsible

School-based Coaches and District Coaches

#### **Target Dates or Schedule**

September/weekly

#### **Evidence of Completion**

Lesson plans, meeting notes, and coaching logs

# Plan to Monitor Fidelity of Implementation of G2.B3.S2

The leadership team will review lesson plans and observe classrooms.

#### **Person or Persons Responsible**

Leadership Team

# **Target Dates or Schedule**

September/weekly

# **Evidence of Completion**

Lesson plan feedback and iObservation data

#### Plan to Monitor Effectiveness of G2.B3.S2

The leadership team will analyze and monitor student achievement and iObservation data.

#### **Person or Persons Responsible**

Leadership Team

### **Target Dates or Schedule**

September/weekly

#### **Evidence of Completion**

Lesson plan feedback and iObservation data

# **Coordination and Integration**

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# How federal, state, and local funds, services, and programs are coordinated and integrated at the school

Title I, Part A

The Title I plan and budget were developed based on the needs outlined in the School Improvement Plan. Funds will be used to provide after school programs. The district coordinates Title I services for educational services and staff development.

Title I, Part C- Migrant

The district-based migrant liaison provides services and support as needed to qualifying students and parents.

Title I, Part D

The district receives funds for students in need of neglected and delinquent services.

Title II

Teachers participate regularly in research-based professional learning based on student assessment data to promote the implementation with fidelity of appropriate best practices to support district initiatives and academic/behavioral goals as set forth in the School Improvement Plan.

Title III

Funds for educational services, resources, and ELL support are provided through the district to improve the education of

immigrants and English Language Learners.

Title X- Homeless

Our district homeless social worker provides resources, such as social services, assistance with referrals, clothing, and other

basic needs as identified for homeless students under the McKinney-Vento Act.

Supplemental Academic Instruction (SAI)

SAI funds are directed to the support of hiring intensive reading teachers.

Violence Prevention Programs

The school offers a non-violence and anti-drug program to students that incorporates Red Ribbon week, community service, and counseling. These events are provided by our School Resource Officer and Super Kids. Our dean of students and outside agency counselors provide resources to parents and families in need of support.

# **Appendix 1: Professional Development Plan to Support School Improvement Goals**

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** Student achievement will increase when we implement the MTSS process with fidelity, which will include disaggregating and analyzing data for specific subgroups.

#### G1.B2 Teachers lack of understanding of differentiated instructional strategies

**G1.B2.S1** Building teacher capacity through professional development on differentiated instructional strategies, to include small-group instruction, scaffolding instruction, and grouping based on data. (N)

#### PD Opportunity 1

School based coaches will provide professional develop for differentiated instructional strategies.

#### **Facilitator**

Reading Coach (Cecelia Ward)

# **Participants**

K-5 teachers, special area teachers, paraprofessionals

#### **Target Dates or Schedule**

October 24, 2013/ ongoing through weekly common planning and data meetings

#### **Evidence of Completion**

Exit slips and sign-in sheets

**G2.** Student achievement will increase when teachers apply rigorous standards-based instruction across content areas.

#### **G2.B1** Lack of teacher knowledge with creating rigorous centers

**G2.B1.S1** Provide professional development on creating rigorous centers that target students specific learning needs

#### PD Opportunity 1

Reading coach will provide professional development on creating rigorous literacy centers.

#### **Facilitator**

Reading Coach and District coaches

#### **Participants**

K-5 teachers

### **Target Dates or Schedule**

October/weekly common planning

### **Evidence of Completion**

Sign-in sheets and exit slips

# G2.B2 Lack of knowledge of Marzano's DQ2, DQ3,DQ4 and Webb's Depth of Knowledge

#### G2.B2.S1 Professional development on Marzano's Art & Science of Teaching (N)

# PD Opportunity 1

Administrators will provide professional development on Marzano's DQ2, DQ3, DQ4 and Webb's Depth of Knowledge.

#### **Facilitator**

Assistant Principal and Leadership Team

# **Participants**

K-5 teachers

### **Target Dates or Schedule**

November 5, 12, & 19/on-going common planning

#### **Evidence of Completion**

Sign-in sheets, exit slips, and reflection logs