



Pam Stewart, Commissioner

## 2013-2014 SCHOOL IMPROVEMENT PLAN

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Kathleen Senior High School

1100 RED DEVIL WAY

Lakeland, FL 33815

863-499-2655

<http://schools.polk-fl.net/khs>

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## School Demographics

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<b>School Type</b> High School	<b>Title I</b> Yes	<b>Free and Reduced Lunch Rate</b> 67%
<b>Alternative/ESE Center</b> No	<b>Charter School</b> No	<b>Minority Rate</b> 56%

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## School Grades History

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<b>2013-14</b> C	<b>2012-13</b> C	<b>2011-12</b> D	<b>2010-11</b> C
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## SIP Authority and Template

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Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

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## Purpose and Outline of the SIP

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The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

### Part I: Current School Status

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Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school’s Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

### Part II: Expected Improvements

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Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

1. Reading
2. Writing
3. Mathematics
4. Science
5. Science, Technology, Engineering and Mathematics (STEM)
6. Career and Technical Education (CTE)
7. Social Studies
8. Early Warning Systems (EWS)
9. Parental Involvement
10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

### Part III: Coordination and Integration

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Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

### Appendix 1: Professional Development Plan to Support Goals

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Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

### Appendix 2: Budget to Support Goals

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Appendix 2 is the budget needed to implement the strategies identified in the plan.

## Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

### DA Regions

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

### DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA – currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only – currently A or B with at least one F in the prior two years
- Prevent – currently C
- Focus – currently D
  - Year 1 – declined to D, or first-time graded schools receiving a D
  - Year 2 – second consecutive D, or F followed by a D
  - Year 3 or more – third or more consecutive D, or F followed by second consecutive D
- Priority – currently F
  - Year 1 – declined to F, or first-time graded schools receiving an F
  - Year 2 or more – second or more consecutive F

### DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F – currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning – currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning – Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing – Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

### 2013-14 DA Category and Statuses

DA Category	Region	RED
Not in DA	N/A	N/A

  

Former F	Post-Priority Planning	Planning	Implementing TOP
No	No	No	No

## Current School Status

### School Information

#### School-Level Information

##### School

Kathleen Senior High School

##### Principal

Ginger Rosenau

##### School Advisory Council chair

Debbie Brown

#### Names and position titles of the School-Based Leadership Team (SBLT)

Name	Title
Ginger Rosenau	Principal
Charles Thacker	Assistant Principal
Tony Williams	Assistant Principal
Greg Wilson	Assistant Principal
Zin Smith	Assistant Principal
Robin Futch	Academic Dean
Yvonne Miller	Math Coach
Tiffanie Brown	Title 1 Facilitator
Javon Smith	Dean of Students, 9th Grade
Jennifer Sasser	Dean of Students
Gary Lineberger	Parent Involvement Liasion
Alvin Jones	School Psychologist
Joe Izzo	Guidance Chairperson
Mozell Axson	Intervention Specialist
Anthony Troutman	Intervention Specialist
Jeff Karns	ESE Facilitator
Lia Maffett	Technology Coach
Robert Goff	Dean of Students
Kathryn Schalter	Testing Coordinator
Deputy Stephen Baggett	School Resource Deputy

#### District-Level Information

##### District

Polk

##### Superintendent

Dr. Kathryn Leroy

**Date of school board approval of SIP**

9/24/2013

**School Advisory Council (SAC)**

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Membership of the SAC**

The majority of the SAC members are not employed by the school district. The chairperson and secretary are parents of current students. In addition, the Principal, teachers, and educational support staff as well as student government representatives make up the School Advisory Council. The SAC is diverse and matches the diversity of the school in terms of racial, ethnic, and socioeconomic subgroups.

**Involvement of the SAC in the development of the SIP**

The SAC contributes to the development of this plan by providing direction to the staff in the formulation of the school's vision and mission. In addition, the SAC team provides strategies for each area of the SIP and suggests and approves budget expenditures of Title 1 funds. The SAC members suggest and modify parent involvement activities.

**Activities of the SAC for the upcoming school year**

This year, the SAC members will suggest and modify Title 1 budget expenses. The members will provide feedback in all major areas of the SIP especially in the areas of parental involvement and extended learning opportunities.

**Projected use of school improvement funds, including the amount allocated to each project**

At this time, there are limited school improvement funds. As funds become available, they will be used to purchase resources that cannot be purchased with other available funds.

**Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC**

In Compliance

**If not in compliance, describe the measures being taken to comply with SAC requirements****Highly Qualified Staff**

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Administrators****# of administrators**

5

**# receiving effective rating or higher**

(not entered because basis is &lt; 10)

**Administrator Information:**

**Ginger Rosenau**

Principal

Years as Administrator: 6

Years at Current School: 8

**Credentials**

Ed. Specialist  
Educational Leadership K-12

**Performance Record**

2008-09 School Grade = D; AYP = No  
2009-10 School Grade = C; AYP = No  
2010-11 School Grade = C; AYP = No  
2011-12 School Grade = D; AYP = No  
2012-13 School Grade = Pending

**Tony Williams**

Asst Principal

Years as Administrator: 6

Years at Current School: 8

**Credentials**

Masters in Varying Exceptionalities  
Agriculture 6-12  
Educational Leadership K-12

**Performance Record**

2008-09 School Grade = D; AYP = No  
2009-10 School Grade = C; AYP = No  
2010-11 School Grade = C; AYP = No  
2011-12 School Grade = D; AYP = No  
2012-13 School Grade = Pending

**Gregory Wilson**

Asst Principal

Years as Administrator: 1

Years at Current School: 8

**Credentials**

Masters in Mathematics Education  
Educational Leadership K-12

**Performance Record**

2009-10 School Grade = C; AYP = No  
2010-11 School Grade = C; AYP = No  
2011-12 School Grade = D; AYP = No  
2012-13 School Grade = Pending



<b>Charles Thacker</b>		
Asst Principal	Years as Administrator: 1	Years at Current School: 2
<b>Credentials</b>	Masters in Educational Leadership Chemistry 6-12 Biology 6-12 Educational Leadership K-12	
<b>Performance Record</b>	2009-10 School Grade = C; AYP = No 2010-11 School Grade = C; AYP = No 2011-12 School Grade = D; AYP = No 2012-13 School Grade = Pending	

<b>Zin Smith</b>		
Asst Principal	Years as Administrator: 1	Years at Current School: 3
<b>Credentials</b>	Masters in Educational Leadership Mathematics 6-12 Educational Leadership K-12	
<b>Performance Record</b>	2009-10 School Grade = C; AYP = No 2010-11 School Grade = C; AYP = No 2011-12 School Grade = D; AYP = No 2012-13 School Grade = Pending	

**Instructional Coaches**

**# of instructional coaches**

1

**# receiving effective rating or higher**

(not entered because basis is < 10)

**Instructional Coach Information:**

<b>Yvonne Miller</b>		
Full-time / District-based	Years as Coach: 0	Years at Current School: 13
<b>Areas</b>	Mathematics	
<b>Credentials</b>	Bachelor's of Science (Accounting) Mathematics 6-12	
<b>Performance Record</b>	2012-13 School Grade - Pending	

**Classroom Teachers**

**# of classroom teachers**

116

**# receiving effective rating or higher**

0, 0%

**# Highly Qualified Teachers**

100%

**# certified in-field**

113, 97%

**# ESOL endorsed**

20, 17%

**# reading endorsed**

16, 14%

**# with advanced degrees**

44, 38%

**# National Board Certified**

3, 3%

**# first-year teachers**

5, 4%

**# with 1-5 years of experience**

36, 31%

**# with 6-14 years of experience**

39, 34%

**# with 15 or more years of experience**

36, 31%

**Education Paraprofessionals**

**# of paraprofessionals**

13

**# Highly Qualified**

13, 100%

**Other Instructional Personnel**

**# of instructional personnel not captured in the sections above**

17

**# receiving effective rating or higher**

17, 100%

**Teacher Recruitment and Retention Strategies**

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible**

The Principal and Assistant Principals work with the district to recruit professional and experienced teachers to work at Kathleen High School. Administrators have frequent contact and communication

with teachers and provide meaningful professional development. KHS realizes that teachers are our #1 resource. Collaborative planning time is given to allow for professional collaboration and development of common lessons and assessments.

### **Teacher Mentoring Program/Plan**

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities**

First-year teachers are paired with strong instructional leaders in their content areas. New teachers to Kathleen High School are also paired with instructional leaders. Monthly teacher meetings and professional development specifically geared toward new teachers are provided. Leadership team members are assigned to each new teacher to provide additional support.

### **Multi-Tiered System of Supports (MTSS) / Response to Intervention (RtI)**

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs**

Data is collected to address effectiveness of core instruction and resource allocation from Discovery Progress Monitoring in Algebra, Geometry, and Biology. The FAIR assessment is used to measure Reading skills and district-developed writing assessments measure all grade levels in Writing. Discipline and attendance reports from district software programs are used to analyze and monitor the effects of the Florida PBS model on school behavior.

#### **Function and responsibility of each school-based leadership team member as related to MTSS and the SIP**

Tony Williams leads the discipline team and uses discipline data to modify student policies and provide appropriate interventions and modifications to the environment. Charles Thacker leads the academic team, schedules progress monitoring and teacher/student class assignments. Zin Smith schedules and administers progress monitoring for the Central Florida Aerospace Academy, a separate campus of KHS. Greg Wilson recruits and monitors at-risk (Kathleen Step Up Academy) students. Robin Futch provides academic support, schedules and reports on data collection activities. Yvonne Miller provides support to the Math department and works to develop materials and review deficiencies with struggling students. Tiffanie Brown provides resources, leads parent involvement and facilitates SAC meetings. Javon Smith and Jeff Karns specifically support MTSS making sure individual student needs are met in the 9th grade and ESE, respectively. Jennifer Sasser, Mozell Axson, Anthony Troutman, and Alvin Jones provide expertise related to the causes of problem behaviors and provide suggestions for intervention.

#### **Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP**

The school-based leadership team meets weekly to discuss student data and school-wide procedures and policies. Information is shared school-wide through a system of regular meetings and work sessions between department chairs, department members, the academic/discipline teams, and various other committees. The goals of the SIP and MTSS are discussed and strategies are modified as needed. The leadership team reports to the SAC team to include all stakeholders and adjusts strategies based on their feedback.

**Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement**

KHS uses Discovery, FAIR/PMRN, Pinnacle and District programs to access reports and charts to analyze school-wide data in regards to progress in Reading, Math, Science, Writing, Behavior, and Attendance.

**Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents**

KHS provides staff and parents with professional learning opportunities related to the MTSS process and holds regular meetings to discuss data-based problems and potential solutions.

**Increased Learning Time/Extended Learning Opportunities**

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II)-(III), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:**

**Strategy:** Before or After School Program

**Minutes added to school year:** 30

Through Title 1 funds, KHS offers before and after school tutoring sessions to students in Reading, Mathematics, and Science.

**Strategy Purpose(s)**

- Instruction in core academic subjects

**How is data collected and analyzed to determine the effectiveness of this strategy?**

The Academic Team tracks the students who attend the tutoring sessions to determine if the sessions are having a positive impact on student learning.

**Who is responsible for monitoring implementation of this strategy?**

Academic Team

**Strategy: Weekend Program**

**Minutes added to school year: 50**

KHS offers "Saturday Boost Camps" to provide students with intense remediation and review in Reading and Mathematics as they prepare for statewide assessments.

**Strategy Purpose(s)**

- Instruction in core academic subjects

**How is data collected and analyzed to determine the effectiveness of this strategy?**

The Academic Team tracks the students who attend the Boost Camps to determine if the sessions have a positive impact on student achievement.

**Who is responsible for monitoring implementation of this strategy?**

Academic Team

**Strategy: Summer Program**

**Minutes added to school year: 100**

KHS provides summer coursework to students who have previously failed courses in English, Math, Social Studies, and/or Science.

**Strategy Purpose(s)**

- Instruction in core academic subjects

**How is data collected and analyzed to determine the effectiveness of this strategy?**

The Academic Team and Guidance track the progress of students enrolled in summer school to determine academic progress.

**Who is responsible for monitoring implementation of this strategy?**

Academic Team, Guidance

**Literacy Leadership Team (LLT)**

**Names and position titles of the members of the school-based LLT**

<b>Name</b>	<b>Title</b>
Susan Thoreen	Media Specialist
Chuck Thacker	Assistant Principal
Robin Futch	Academic Dean
Margaret Martinez	Reading Teacher
Andrea O'Sullivan	Reading Teacher
Susan Povey	ESE Teacher

Name	Title
Heather Benoit	Lang Arts/Reading Dept Chair
Jennifer Sasser	Dean of Students
Javon Smith	Dean of Students
Tiffanie Brown	Title 1 Facilitator

### How the school-based LLT functions

The LLT meets once per month to discuss strategies to promote literacy across the campus. There is an agenda that guides the meeting. The Media Specialist and the Academic Dean organize and coordinate the meetings. Each team member is invited to share ideas and is assigned a specific task to complete following each meeting to ensure that the LLT is productive and efficient.

### Major initiatives of the LLT

Book Club, Hispanic/Black Heritage, School-wide Literacy Marketing Campaign, Book Giveaways, Monthly Literacy Focus, Guest Speakers/Authors

## Every Teacher Contributes to Reading Instruction

### How the school ensures every teacher contributes to the reading improvement of every student

Every teacher at Kathleen High School is expected to incorporate reading and writing strategies into their lessons. Once per quarter, all teachers are required to deliver a 4-day CISM lesson to deepen comprehension and build capacity in reading. As part of the CISM lesson, students preview vocabulary, organize their thoughts and ideas into specified categories, ask higher order questions about the text they are reading, and draft an original summary of what they have read. Additionally, teachers use word mapping and word analysis strategies to teach students novel vocabulary. Word walls enhance vocabulary instruction. KHS Administration announces a higher level vocabulary word each day over the morning announcements. This "Word of the Day" is displayed on all classroom whiteboards and teachers are encouraged to use various strategies to teach the meaning of the Word of the Day. Teachers also have students write regularly in response to a piece of text and require students to include text-based evidence in their writing. As part of this Writing Across the Curriculum (WAC) program, teachers use a universal set of guidelines (e.g. WAC rubric) to assess student writing and provide them with specific feedback. This occurs across campus regardless of content area.

Lastly, every teacher at KHS must complete a professional learning plan for themselves. As part of this plan, teachers are required to include a Reading goal for themselves as it relates to their students' literacy needs. Teachers must then participate in professional learning experiences that enhance their own learning of various strategies related to literacy instruction.

## College and Career Readiness

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future

KHS offers 6 career academies that focus on Business Managements, Sports Medicine, Criminal Justice, Natural Resources and Agriculture, and Aerospace. We also offer students opportunities through our CTE coursework in the areas of Automotive, Digital Video Productions, Drafting, Early Childhood Education, Culinary Arts, Music, Dance, Theatre, Visual Arts, and Journalism, to name a few.

**How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful**

KHS guidance counselors and school leaders meet with students and parents, individually and in groups, to discuss a student's academic/graduation plan. During these conferences, course offerings are discussed based on student interest and ability level. Additionally, KHS hosts several academic nights for parents and students to get information about the various course offerings at KHS.

**Strategies for improving student readiness for the public postsecondary level**

Addition of a Parent/Community Liaison, College Readiness courses in Language Arts, Reading, and Mathematics, Advanced coursework (AP, Dual Enrollment, and Honors courses in Academic and CTE areas), College/Career Fair and trips to colleges/universities to motivate students and provide information regarding admission criteria, Enrichment/Remediation Boost Camps to prepare for upcoming College Readiness exams (ACT, SAT, PERT), use of PSAT and resources

## Expected Improvements

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### Area 1: Reading

#### Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	49%	39%	No	54%
American Indian				
Asian	75%		No	78%
Black/African American	36%	21%	No	42%
Hispanic	43%	32%	No	49%
White	58%	52%	No	63%
English language learners	23%	8%	No	30%
Students with disabilities	31%	26%	No	38%
Economically disadvantaged	46%	31%	No	51%

#### Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	342	39%	54%
Students scoring at or above Achievement Level 4	153	17%	25%

#### Florida Alternate Assessment (FAA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	<i>[data excluded for privacy reasons]</i>		25%
Students scoring at or above Level 7	<i>[data excluded for privacy reasons]</i>		75%

#### Learning Gains

	2013 Actual #	2013 Actual %	2014 Target %
Students making learning gains (FCAT 2.0 and FAA)	482	55%	65%
Students in lowest 25% making learning gains (FCAT 2.0)	120	61%	70%



**Comprehensive English Language Learning Assessment (CELLA)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non-ELL students)	51	59%	70%
Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)	18	20%	40%
Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)	28	32%	50%

**Postsecondary Readiness**

	2012 Actual #	2012 Actual %	2014 Target %
On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C.	200	62%	70%

**Area 2: Writing**

	2013 Actual #	2013 Actual %	2014 Target %
Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5	231	53%	70%
Florida Alternate Assessment (FAA) Students scoring at or above Level 4	<i>[data excluded for privacy reasons]</i>		100%

**Area 3: Mathematics****High School Mathematics****Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on EOC assessments, or scoring at or above Level 4 on FAA**

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	46%	46%	Yes	51%
American Indian				
Asian				
Black/African American	41%	28%	No	47%
Hispanic	43%	43%	Yes	49%
White	50%	56%	Yes	55%
English language learners	33%	19%	No	40%
Students with disabilities	43%	41%	No	49%
Economically disadvantaged	46%	40%	No	51%

**Florida Alternate Assessment (FAA)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	<i>[data excluded for privacy reasons]</i>		40%
Students scoring at or above Level 7	<i>[data excluded for privacy reasons]</i>		60%

**Learning Gains**

	2012 Actual #	2012 Actual %	2014 Target %
Students making learning gains (EOC and FAA)	515	62%	70%
Students in lowest 25% making learning gains (EOC)	137	66%	75%

**Postsecondary Readiness**

	2012 Actual #	2012 Actual %	2014 Target %
On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C.	104	32%	50%

**Algebra I End-of-Course (EOC) Assessment**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	180	40%	55%
Students scoring at or above Achievement Level 4	45	10%	20%

**Geometry End-of-Course (EOC) Assessment**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	184	48%	58%
Students scoring at or above Achievement Level 4	73	19%	34%

**Area 4: Science**

**High School Science**

**Florida Alternate Assessment (FAA)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	<i>[data excluded for privacy reasons]</i>		10%
Students scoring at or above Level 7	<i>[data excluded for privacy reasons]</i>		90%

**Biology I End-of-Course (EOC) Assessment**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	250	58%	68%
Students scoring at or above Achievement Level 4	64	15%	25%

**Area 5: Science, Technology, Engineering, and Mathematics (STEM)**

**All Levels**

	2013 Actual #	2013 Actual %	2014 Target
# of STEM-related experiences provided for students (e.g. robotics competitions; field trips; science fairs)			
Participation in STEM-related experiences provided for students			

**High Schools**

	2013 Actual #	2013 Actual %	2014 Target %
Students enrolling in one or more <i>accelerated</i> STEM-related courses			
Completion rate (%) for students enrolled in <i>accelerated</i> STEM-related courses			
Students taking one or more advanced placement exams for STEM-related courses			
CTE-STEM program concentrators			
Students taking CTE-STEM industry certification exams			
Passing rate (%) for students who take CTE-STEM industry certification exams			

**Area 6: Career and Technical Education (CTE)**

	2013 Actual #	2013 Actual %	2014 Target %
Students enrolling in one or more CTE courses			
Students who have completed one or more CTE courses who enroll in one or more <i>accelerated</i> courses			
Completion rate (%) for CTE students enrolled in <i>accelerated</i> courses			
Students taking CTE industry certification exams			
Passing rate (%) for students who take CTE industry certification exams			
CTE program concentrators			
CTE teachers holding appropriate industry certifications			

**Area 8: Early Warning Systems**

**High School Indicators**

	2013 Actual #	2013 Actual %	2014 Target %
Students who miss 10 percent or more of available instructional time	157	9%	5%
Students in ninth grade with one or more absences within the first 20 days	125	24%	15%
Students in ninth grade who fail two or more courses in any subject	143	28%	20%
Students with grade point average less than 2.0	251	15%	10%
Students who fail to progress on-time to tenth grade	20	4%	2%
Students who receive two or more behavior referrals	238	14%	8%
Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S.	439	26%	18%

**Graduation**

	2012 Actual #	2012 Actual %	2014 Target %
Students dropping out of school, as defined in s.1003.01(9), F.S.	102	5%	3%
Students graduating in 4 years, using criteria for the federal uniform graduation rate defined in the Code of Federal Regulations at 34 C.F.R. § 200.19(b)	277	67%	72%
Academically at-risk students graduating in 4 years, as defined in Rule 6A-1.09981, F.A.C.	62	48%	60%
Students graduating in 5 years, using criteria defined at 34 C.F.R. § 200.19(b)	299	67%	72%

**Area 9: Parent Involvement**

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Parental involvement targets for the school**

Please refer to Title 1 Parent Involvement Plan for Kathleen High School.

**Specific Parental Involvement Targets**

Target	2013 Actual #	2013 Actual %	2014 Target %
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**Area 10: Additional Targets**

**Additional targets for the school**

**Specific Additional Targets**

Target	2013 Actual #	2013 Actual %	2014 Target %
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## Goals Summary

- G1.** Teachers of all content areas will use effective writing instruction by implementing a common writing and scoring process that focuses on the use of higher level vocabulary, semantics, sentence structure, and support.
- G2.** Math teachers will use effective research-validated instructional practices to provide students with real-world, authentic problems to solve.
- G3.** Science teachers will use strategies that provide students with opportunities to extend their thinking and learning through assignments and tasks that are rigorous, relevant, and that support literacy.
- G4.** Teachers, school leaders, and families will work together to identify problem behaviors and solutions to reduce the number of days missed due to in-school and out-of-school suspensions, and ultimately, increase the graduation rate for all students.
- G5.** CTE teachers will work with district and community leaders to provide real-world learning experiences that will prepare our students for a career in the 21st century.
- G6.** Teachers will use effective research-validated instructional practices to support literacy across the content areas.

## Goals Detail

**G1.** Teachers of all content areas will use effective writing instruction by implementing a common writing and scoring process that focuses on the use of higher level vocabulary, semantics, sentence structure, and support.

**Targets Supported**

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Algebra 1 EOC
- Geometry EOC
- U.S. History EOC
- Science - High School
- Science - Biology 1 EOC
- STEM - High School
- CTE

**Resources Available to Support the Goal**

- Literacy Coaches - District
- District/State Resources for Writing
- Write Score
- Composition Notebooks
- ESOL Facilitator & Para
- FastForWord & Rosetta Stone
- Writing Across the Curriculum Rubric
- Technology - Ipads, Kindles, & Laptops

**Targeted Barriers to Achieving the Goal**

- Lack of planning time
- Knowledge of effective writing strategies
- Language barriers
- Knowledge of new CCSS
- Use of universal writing process and rubric

## Plan to Monitor Progress Toward the Goal

Administrators and instructional coaches will monitor assessment results, lesson plans, course grades, and teacher evaluations to ensure that progress is being made toward writing goal.

### Person or Persons Responsible

School Leadership

### Target Dates or Schedule:

Ongoing/Quarterly

### Evidence of Completion:

Course grades, Teacher Evaluation ratings, Lesson Plans, Write Score results, District Progress Monitoring results in Writing, FCAT Writing scores

**G2.** Math teachers will use effective research-validated instructional practices to provide students with real-world, authentic problems to solve.

### Targets Supported

- Algebra 1 EOC
- Geometry EOC

### Resources Available to Support the Goal

- Math Coach
- Online resources - Moodle, PearsonSuccess, Odyssey
- Technology - doc cameras, airliners, Kindles, Ipads, graphic calculators
- Consumable workbooks
- Springboard
- Agile Mind (Algebra 1)

### Targeted Barriers to Achieving the Goal

- Lack of planning time
- Use of current strategies to engage all students
- Access to technology due to testing, etc.
- Lack of knowledge about Common Core State Standards



## Plan to Monitor Progress Toward the Goal

Administrators and instructional coaches will monitor assessment results, lesson plans, course grades, and teacher evaluation ratings to determine if progress toward the goal is being met.

### Person or Persons Responsible

School Leaders

### Target Dates or Schedule:

Ongoing

### Evidence of Completion:

Course grades, Teacher Eval ratings, Lesson Plans, Discovery results, EOC results, Coplanning minutes

**G3.** Science teachers will use strategies that provide students with opportunities to extend their thinking and learning through assignments and tasks that are rigorous, relevant, and that support literacy.

### Targets Supported

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Science - High School
- Science - Biology 1 EOC
- STEM - High School

### Resources Available to Support the Goal

- POGILs
- Lab equipment
- Lab probeware
- Composition notebooks
- Technology - SMART boards, student response systems, airliners, document cameras, tablets, laptops

### Targeted Barriers to Achieving the Goal

- Lack of planning time
- Use of high-yielding strategies to promote literacy
- Lack of knowledge about Common Core State Standards

## Plan to Monitor Progress Toward the Goal

### Person or Persons Responsible

### Target Dates or Schedule:

### Evidence of Completion:

**G4.** Teachers, school leaders, and families will work together to identify problem behaviors and solutions to reduce the number of days missed due to in-school and out-of-school suspensions, and ultimately, increase the graduation rate for all students.

### Targets Supported

- EWS - High School
- EWS - Graduation

### Resources Available to Support the Goal

- Intervention Specialists (2)
- Deans (4)
- School Psychologist
- Guidance Counselors
- Step Up Academy
- School Social Worker
- Parent Involvement Liasion
- Parent Involvement Paraeducator
- Clubs/Organizations/Athletics
- Booster Club
- Partnership with PBS
- Lab Paraeducator

### Targeted Barriers to Achieving the Goal

- Attendance Rates
- Involvement in Extracurricular Activities
- Parental Support
- Access to internet for online coursework

**Plan to Monitor Progress Toward the Goal**

School leaders review data related to discipline, attendance, and academic performance to determine if progress is being made toward the goal.

**Person or Persons Responsible**

School Leaders

**Target Dates or Schedule:**

Weekly

**Evidence of Completion:**

Genesis reports, Course Grades

**G5.** CTE teachers will work with district and community leaders to provide real-world learning experiences that will prepare our students for a career in the 21st century.

**Targets Supported**

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- STEM - High School
- CTE
- EWS - Graduation

**Resources Available to Support the Goal**

- Workforce Education
- State funding
- Business partners

**Targeted Barriers to Achieving the Goal**

- Lack of field experiences
- Internship opportunities
- Dual enrollment opportunities
- Knowledge of instructional strategies to enhance literacy

**Plan to Monitor Progress Toward the Goal**

School leaders and CTE teachers will use the STAR-TAC database to monitor progress toward the goal.

**Person or Persons Responsible**

School Leaders, CTE teachers

**Target Dates or Schedule:**

Ongoing

**Evidence of Completion:**

STAR-TAC data, Teacher evaluation ratings, Assessment results (FCAT, Discovery/FAIR, ACT/SAT/PERT)

**G6.** Teachers will use effective research-validated instructional practices to support literacy across the content areas.

### **Targets Supported**

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (High School, High School AMO's, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC
- Social Studies
- U.S. History EOC
- Science - High School
- Science - Biology 1 EOC
- STEM
- STEM - All Levels
- STEM - High School
- CTE
- EWS
- EWS - High School
- EWS - Graduation

### **Resources Available to Support the Goal**

- Reading Coaches - School and District
- Reading Curriculum - EDGE, Impact, Springboard
- CISM lessons
- SIM Resources
- Technology - Kindles/Ipads Technology Coaches
- FastForward
- Supplemental classroom materials/libraries
- ESOL Facilitator and Paraeducator

### **Targeted Barriers to Achieving the Goal**

- Lack of time and effective use of planning
- Expertise
- Lack of quality, up-to-date materials
- Knowledge of Common Core State Standards

## Plan to Monitor Progress Toward the Goal

Administrators and instructional coaches will monitor assessment results, lesson plans, course grades, and teacher evaluations.

**Person or Persons Responsible**

School Leadership

**Target Dates or Schedule:**

Ongoing/Quarterly

**Evidence of Completion:**

Course grades, Teacher Evaluations, Lesson Plans, Discovery/FAIR scores

## Action Plan for Improvement

### Problem Solving Key

**G** = Goal

**B** = Barrier

**S** = Strategy

**G1.** Teachers of all content areas will use effective writing instruction by implementing a common writing and scoring process that focuses on the use of higher level vocabulary, semantics, sentence structure, and support.

**G1.B1** Lack of planning time

**G1.B1.S1** Increase planning time

#### Action Step 1

Adjust bell schedule and class times to provide teachers with more planning time

#### Person or Persons Responsible

School Leadership

#### Target Dates or Schedule

Summer 2013

#### Evidence of Completion

Bell Schedule

#### Plan to Monitor Fidelity of Implementation of G1.B1.S1

Monitor teachers to ensure planning time is being utilized efficiently

#### Person or Persons Responsible

School Leaders

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Walkthroughs, Lesson Plans, Coplanning Minutes/Agendas/Sign In Sheets

## Plan to Monitor Effectiveness of G1.B1.S1

Administration and instructional coaches will perform walkthroughs of the planning sessions to promote effectiveness and provide support

### Person or Persons Responsible

School Leaders

### Target Dates or Schedule

Ongoing/Weekly

### Evidence of Completion

Walkthrough forms/notes

## G1.B1.S2 Facilitate coplanning

### Action Step 1

Set coplanning calendar

#### Person or Persons Responsible

Department Chairs & Teachers

#### Target Dates or Schedule

Fall 2013

#### Evidence of Completion

Coplanning Calendar

### Action Step 2

Administrators and instructional coaches will facilitate coplanning sessions to model expectations and gradually release responsibility to teachers.

#### Person or Persons Responsible

School Leadership

#### Target Dates or Schedule

1st Semester

#### Evidence of Completion

Coplanning minutes

### **Action Step 3**

Administrators and coaches will monitor coplanning sessions to ensure fidelity and provide additional support/resources.

#### **Person or Persons Responsible**

School Leadership

#### **Target Dates or Schedule**

Ongoing 2nd semester

#### **Evidence of Completion**

Coplanning minutes, walkthrough notes

### **Plan to Monitor Fidelity of Implementation of G1.B1.S2**

Administrators and coaches will attend coplanning sessions.

#### **Person or Persons Responsible**

School leadership

#### **Target Dates or Schedule**

Ongoing/Weekly

#### **Evidence of Completion**

Sign In Sheets, Notes

### **Plan to Monitor Effectiveness of G1.B1.S2**

Administrators and instructional coaches will attend coplanning sessions and review lessons to monitor effectiveness.

#### **Person or Persons Responsible**

School Leaders

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Lesson Plans, Walkthroughs, Sign In Sheets



**G1.B2 Knowledge of effective writing strategies**

**G1.B2.S1 Provide teachers with professional learning on writing instruction**

**Action Step 1**

Develop and plan professional learning centered around writing instruction

**Person or Persons Responsible**

Academic Team

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Planning Forms

**Facilitator:**

Academic Team

**Participants:**

Teachers

**Plan to Monitor Fidelity of Implementation of G1.B2.S1**

Administrators and instructional coaches will review professional development plans (TARGETs) with teachers during mid-year conference and perform walkthroughs throughout the year.

**Person or Persons Responsible**

School Leaders

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Evaluation instruments, TARGETs

## Plan to Monitor Effectiveness of G1.B2.S1

Administrators and instructional coaches will perform regular classroom walkthroughs and provide teachers with specific, actionable feedback based on instructional practices.

### Person or Persons Responsible

School Leadership

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Evaluation instruments, Journey docs

## G1.B3 Language barriers

**G1.B3.S1** Use educational software to assist with language deficiencies of ELL students (ex. Rosetta Stone, FastForWord)

### Action Step 1

Use software programs with students in ESOL class

#### Person or Persons Responsible

ESOL Teacher and Para

#### Target Dates or Schedule

Weekly

#### Evidence of Completion

Data reports

## Plan to Monitor Fidelity of Implementation of G1.B3.S1

Admin and instructional coaches perform walkthroughs of ESOL class

### Person or Persons Responsible

School Leaders

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Walkthrough notes

### Plan to Monitor Effectiveness of G1.B3.S1

Administration, instructional coaches, and ESOL teacher/para analyze data reports to evaluate if programs are having an impact on language barriers.

**Person or Persons Responsible**

School leaders, ESOL Teacher/Para

**Target Dates or Schedule**

Monthly

**Evidence of Completion**

Data reports, Assessment scores, CELLA, Course grades

### G1.B3.S2 Provide PD to all teachers on effective ESOL strategies

**Action Step 1**

Collaborate with District ESOL Dept. to provide high quality PD to teachers on how to use effective strategies with ESOL students within general education setting

**Person or Persons Responsible**

School Leaders, District ESOL department

**Target Dates or Schedule**

August/September 2013

**Evidence of Completion**

PD materials, Sign In Sheet

**Facilitator:**

Juan Seda

**Participants:**

KHS Teachers and School Leaders

### Plan to Monitor Fidelity of Implementation of G1.B3.S2

Administrators and instructional coaches will perform classroom walkthroughs. Teachers will submit follow-up documentation as evidence that they are incorporating strategies from PD experience.

#### Person or Persons Responsible

School leadership

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Walkthroughs, Journey docs, PD Follow-up

### Plan to Monitor Effectiveness of G1.B3.S2

Administrators will analyze data on ESOL student performance in general education courses and on progress monitoring assessments.

#### Person or Persons Responsible

School leaders

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Course grades, Discovery/FAIR/Write Score results, Teacher Evaluation ratings

**G1.B3.S3** ESOL Facilitator and Para provide in-class support to ESOL students and general education teacher

#### Action Step 1

Administration will collaborate with ESOL Teacher and Para to develop a schedule to provide support to ESOL students in general education classes, especially Language Arts and Reading.

#### Person or Persons Responsible

Administration, ESOL Teacher, ESOL para

#### Target Dates or Schedule

Fall 2013

#### Evidence of Completion

In-class support schedule, ESOL forms

### **Plan to Monitor Fidelity of Implementation of G1.B3.S3**

Admin will meet with ESOL Teacher and Para to discuss the implementation process and refine the process for quality assurance purposes and fidelity.

**Person or Persons Responsible**

Administration

**Target Dates or Schedule**

Monthly

**Evidence of Completion**

Meeting Notes/Minutes, ESOL forms

### **Plan to Monitor Effectiveness of G1.B3.S3**

Administration and ESOL Teacher/Para will analyze data on ESOL performance.

**Person or Persons Responsible**

Administration, ESOL Teacher, ESOL Para

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Course grades, Discovery/FAIR/Write Score results, FCAT results, EOC results

## **G1.B4 Knowledge of new CCSS**

### **G1.B4.S1 Provide teachers with opportunities to learn about new Common Core State Standards**

#### **Action Step 1**

Develop a series of workshops designed to teach our teachers about the new Common Core State Standards

#### **Person or Persons Responsible**

School Leaders, Teacher Leaders

#### **Target Dates or Schedule**

Summer/Fall 2013

#### **Evidence of Completion**

PD calendar, PD planning forms

#### **Facilitator:**

Academic Team

#### **Participants:**

Teachers

### **Plan to Monitor Fidelity of Implementation of G1.B4.S1**

Administrators and instructional coaches will perform classroom walkthroughs to ensure that strategies being utilized are in alignment with Common Core State Standards.

#### **Person or Persons Responsible**

Administrators, Coaches

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Walkthrough data

## Plan to Monitor Effectiveness of G1.B4.S1

Administrators, Coaches, and Teachers will analyze student achievement data to determine if the implementation of strategies aligned to CCSS is having a positive impact on student achievement.

### Person or Persons Responsible

Administrators, Coaches, Teachers

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Course grades, Discovery/FAIR/Write Score results, FCAT results, EOC results, College Readiness results

## G1.B8 Use of universal writing process and rubric

### G1.B8.S1 Teachers will use a universal set of guidelines (rubric) for evaluating student writing

#### Action Step 1

Develop a universal writing rubric and feedback form for teachers to use

#### Person or Persons Responsible

School leaders

#### Target Dates or Schedule

Summer 2013

#### Evidence of Completion

WAC Rubric, Feedback Form

#### Action Step 2

Hold meeting to review rubric and expectations for writing in all classes at KHS

#### Person or Persons Responsible

School Leaders

#### Target Dates or Schedule

Fall 2013

#### Evidence of Completion

Powerpoint, Sign In Sheet, Follow-up email

### Plan to Monitor Fidelity of Implementation of G1.B8.S1

Teachers will submit lesson plans to Administration that show writing as a strategy along with a student writing sample that was graded using the rubric with feedback provided.

#### Person or Persons Responsible

Administration, Teachers

#### Target Dates or Schedule

Quarterly

#### Evidence of Completion

Lesson Plan, Student Work Sample, Feedback Form

### Plan to Monitor Effectiveness of G1.B8.S1

Administrators and instructional coaches will perform classroom walkthroughs with a specific focus on strategies that focus on literacy (including writing across the curriculum).

#### Person or Persons Responsible

School Leaders

#### Target Dates or Schedule

Weekly

#### Evidence of Completion

Evaluation instruments, Journey docs, Student work samples, FCAT Writing results, ACT/SAT Writing results, PERT Writing results

### G1.B8.S2 Utilized outside agency (Write Score) to evaluate student writing

#### Action Step 1

Purchase Write Score for sophomores to use twice per year to assess writing

#### Person or Persons Responsible

Title 1 Office

#### Target Dates or Schedule

Fall 2013

#### Evidence of Completion

Title 1 Budget, Purchase Order



## Plan to Monitor Fidelity of Implementation of G1.B8.S2

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

## Plan to Monitor Effectiveness of G1.B8.S2

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

**G2.** Math teachers will use effective research-validated instructional practices to provide students with real-world, authentic problems to solve.

**G2.B1** Lack of planning time

**G2.B1.S1** Increase planning time

**Action Step 1**

Adjust bell schedule and class times to provide teachers with more planning time

**Person or Persons Responsible**

School Leaders

**Target Dates or Schedule**

Summer 2013

**Evidence of Completion**

Bell schedule

### Plan to Monitor Fidelity of Implementation of G2.B1.S1

Monitor teachers to ensure planning time is being utilized efficiently

**Person or Persons Responsible**

School leaders

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Walkthroughs, Lesson Plans, Coplanning Minutes/Agendas/Sign In Sheets

### Plan to Monitor Effectiveness of G2.B1.S1

Administrators and instructional coaches will perform walkthroughs of planning sessions to promote effectiveness and provide support.

**Person or Persons Responsible**

School Leadership

**Target Dates or Schedule**

Ongoing/Weekly

**Evidence of Completion**

Walkthrough form/notes

### G2.B1.S2 Facilitate coplanning

**Action Step 1**

Set coplanning calendar

**Person or Persons Responsible**

Dept Chairs & Teachers

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Coplanning Calendar

### **Action Step 2**

Administrators and coaches will facilitate coplanning sessions to model expectations and gradually release responsibility to teachers.

#### **Person or Persons Responsible**

Schools Leaders

#### **Target Dates or Schedule**

1st Semester Ongoing

#### **Evidence of Completion**

Coplanning minutes & Sign In Sheets

### **Action Step 3**

Administrators and coaches will monitor coplanning sessions to ensure fidelity and provide additional support/resources.

#### **Person or Persons Responsible**

School Leaders

#### **Target Dates or Schedule**

2nd semester ongoing

#### **Evidence of Completion**

Coplanning minutes, walkthrough notes

### **Plan to Monitor Fidelity of Implementation of G2.B1.S2**

Administrators and coaches will attend coplanning sessions.

#### **Person or Persons Responsible**

School Leaders

#### **Target Dates or Schedule**

Ongoing/Weekly

#### **Evidence of Completion**

Sign In Sheets

## Plan to Monitor Effectiveness of G2.B1.S2

Administrators and coaches will attend coplanning sessions and review lesson plans to monitor effectiveness.

### Person or Persons Responsible

School Leaders

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Lesson Plans, Walkthrough notes

## G2.B2 Use of current strategies to engage all students

**G2.B2.S1** Provide high quality professional learning opportunities to math teachers to improve in the area of instructional technology and student engagement.

### Action Step 1

Plan and coordinate PD opportunities for math teachers to enhance student engagement and the use of technology

### Person or Persons Responsible

School/District Leaders

### Target Dates or Schedule

Ongoing

### Evidence of Completion

PD planning forms, PD Sign In Sheets and Documents, PD Follow-Up

### Facilitator:

Academic Team

### Participants:

Math Teachers

### Plan to Monitor Fidelity of Implementation of G2.B2.S1

Administrators and coaches will perform walkthroughs to determine if strategies learned about are being used in classroom instruction.

**Person or Persons Responsible**

School Leaders and Coaches

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Walkthrough data

### Plan to Monitor Effectiveness of G2.B2.S1

Administrators, instructional coaches, and teachers will analyze student data to determine if the strategies from the PD are having a positive impact on student achievement in mathematics.

**Person or Persons Responsible**

School Leaders and Teachers

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Course grades, Teacher eval ratings, Assessment results (EOCs, FCAT, Discovery, ACT/SAT/PERT)

### G2.B2.S2 Implement lesson study

**Action Step 1**

School leaders and teachers will be trained on how to effectively participate in lesson study.

**Person or Persons Responsible**

School Leaders/Teachers

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Sign In Sheets

## Action Step 2

Teachers will plan lessons together, observe each other delivering these lessons, and then reflect on the lesson collaboratively.

### Person or Persons Responsible

Teachers

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Meeting minutes, sign in sheets, lesson plans

## Plan to Monitor Fidelity of Implementation of G2.B2.S2

Administrators and coaches will attend the coplanning and debriefing sessions to offer support and monitor the fidelity of implementation.

### Person or Persons Responsible

School leaders

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Lesson Plans, Sign in sheets

## Plan to Monitor Effectiveness of G2.B2.S2

Administrators will review lesson plans and observe teachers delivering the co-authored lessons to determine if teaching as it relates to learning is more effective as a result of the lesson studies.

### Person or Persons Responsible

School Leaders

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Teacher Eval ratings, Lesson Plans, Course grades, Assessment results

## **G2.B2.S3 Provide coaching support**

### **Action Step 1**

Provide a site-based math coach to work closely with math teachers to enhance instruction and provide additional support/resources

#### **Person or Persons Responsible**

Title 1 Office

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Title 1 Budget, Weekly Agenda of Math Coach

## **Plan to Monitor Fidelity of Implementation of G2.B2.S3**

Title 1 Facilitator will monitor the job responsibilities and weekly agenda of the math coach.

#### **Person or Persons Responsible**

Title 1 Facilitator

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Weekly logs

## **Plan to Monitor Effectiveness of G2.B2.S3**

Administration will analyze student data in mathematics to determine if the addition of a math coach is having a positive impact on student learning.

#### **Person or Persons Responsible**

School leaders

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Course grades, Conversations with Math Teachers, Assessment results (EOCs, Discovery, ACT/SAT/PERT)

**G2.B3** Access to technology due to testing, etc.

**G2.B3.S1** Provide teachers with additional technological resources and training

**Action Step 1**

Hire a Technology Coach to work with teachers on the integration of technology

**Person or Persons Responsible**

Title 1 Office, School Leaders

**Target Dates or Schedule**

Summer 2013

**Evidence of Completion**

Staffing Plan, Title 1 Budget

**Action Step 2**

Purchase new technologies (Ipads, Kindles, graphing calculators) for teachers to incorporate into their lessons

**Person or Persons Responsible**

School leaders and District leaders

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Purchase orders



### **Action Step 3**

Train math teachers on the effective integration and use of Ipads, Kindles and graphing calculators

#### **Person or Persons Responsible**

Outside agencies

#### **Target Dates or Schedule**

Fall 2013

#### **Evidence of Completion**

PD planning forms, Sign In Sheets, Follow-up documentation

#### **Facilitator:**

School/District Leaders

#### **Participants:**

Math Teachers

### **Plan to Monitor Fidelity of Implementation of G2.B3.S1**

Perform classroom walkthroughs to check for student use of new technology within math lessons

#### **Person or Persons Responsible**

School leaders and coaches

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Teacher Eval ratings, Journey

### **Plan to Monitor Effectiveness of G2.B3.S1**

Analyze achievement data to determine if the integration of new technologies is having a positive impact on student learning.

#### **Person or Persons Responsible**

School leaders and teachers

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Course grades, Teacher eval ratings, Assessment results (FCAT, EOC, Discovery, ACT/SAT/PERT)

## **G2.B8** Lack of knowledge about Common Core State Standards

### **G2.B8.S1** Provide teachers with opportunities to learn about Common Core State Standards

#### **Action Step 1**

Develop a series of workshops designed to teach our teachers about the new Common Core State Standards

#### **Person or Persons Responsible**

Administrators, Coaches

#### **Target Dates or Schedule**

Summer/Fall 2013

#### **Evidence of Completion**

PD/PLC calendar, PD planning forms

#### **Facilitator:**

Academic Team

#### **Participants:**

Teachers

### **Plan to Monitor Fidelity of Implementation of G2.B8.S1**

Administrators and Coaches will perform classroom walkthroughs with an emphasis on strategies that align to the new Common Core State Standards

#### **Person or Persons Responsible**

Administrators, Coaches

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Walkthrough data

### Plan to Monitor Effectiveness of G2.B8.S1

Administrators, Coaches, and Teachers will analyze student data to determine if the strategies being used are having a positive impact on student achievement.

#### Person or Persons Responsible

Administrators, Coaches, Teachers

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Course grades, FCAT results, EOC results, Discovery/FAIR/Write Score results, College Readiness indicators

**G3.** Science teachers will use strategies that provide students with opportunities to extend their thinking and learning through assignments and tasks that are rigorous, relevant, and that support literacy.

### G3.B1 Lack of planning time

#### G3.B1.S1 Increase planning time

##### Action Step 1

Adjust bell schedule and class times to provide teachers with more planning time

#### Person or Persons Responsible

School Leadership

#### Target Dates or Schedule

Summer 2013

#### Evidence of Completion

Bell Schedule

### Plan to Monitor Fidelity of Implementation of G3.B1.S1

Monitor teachers to ensure planning time is being utilized efficiently

**Person or Persons Responsible**

School Leaders

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Walkthroughs, Lesson Plans, Coplanning Minutes/Agenda/Sign In Sheets

### Plan to Monitor Effectiveness of G3.B1.S1

Administration and instructional coaches will perform walkthroughs of planning sessions to promote effectiveness and provide support.

**Person or Persons Responsible**

School Leaders

**Target Dates or Schedule**

Ongoing/Weekly

**Evidence of Completion**

Walkthrough forms/notes

### G3.B1.S2 Facilitate coplanning

**Action Step 1**

Administrators and coaches will monitor coplanning sessions to ensure fidelity and provide additional support/resources.

**Person or Persons Responsible**

School Leadership

**Target Dates or Schedule**

Ongoing 2nd semester

**Evidence of Completion**

Coplanning minutes, walkthrough notes

### **Action Step 2**

Set coplanning calendar

#### **Person or Persons Responsible**

Department Chairs & Teachers

#### **Target Dates or Schedule**

Fall 2013

#### **Evidence of Completion**

Coplanning calendar

### **Action Step 3**

Administrators and instructional coaches will facilitate coplanning sessions to model expectations and gradually release responsibility to the teachers.

#### **Person or Persons Responsible**

School Leadership

#### **Target Dates or Schedule**

Ongoing 1st semester

#### **Evidence of Completion**

Coplanning minutes, Sign In Sheet

### **Plan to Monitor Fidelity of Implementation of G3.B1.S2**

Administrators and coaches will attend coplanning sessions.

#### **Person or Persons Responsible**

School Leaders

#### **Target Dates or Schedule**

Ongoing/Weekly

#### **Evidence of Completion**

Coplanning Sign In Sheets

### Plan to Monitor Effectiveness of G3.B1.S2

Administrators and coaches will attend coplanning sessions and review lesson plans to monitor effectiveness.

#### Person or Persons Responsible

School Leaders

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Lesson Plans, Walkthrough notes

### G3.B2 Use of high-yielding strategies to promote literacy

**G3.B2.S1** Provide high quality professional development to science teachers in the area of instructional technology, literacy, and student engagement

#### Action Step 1

Organize and develop professional learning opportunities for science teachers to provide additional support in the area of literacy and instructional technology

#### Person or Persons Responsible

School Leaders

#### Target Dates or Schedule

Summer/Fall 2013

#### Evidence of Completion

PD planning form

#### Facilitator:

Academic Team

#### Participants:

Science Teachers

### Plan to Monitor Fidelity of Implementation of G3.B2.S1

Administrators and coaches will perform classroom walkthroughs to ensure that strategies learned are being implemented in classroom.

**Person or Persons Responsible**

School Leaders

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Walkthrough data, Journey docs

### Plan to Monitor Effectiveness of G3.B2.S1

Administrators, coaches, and teachers will analyze achievement data to determine if use of strategies to support literacy and engagement are having a positive impact on student achievement.

**Person or Persons Responsible**

Administrators, Coaches, Teachers

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Course grades, FCAT results, EOC results, College Readiness results, Discovery/FAIR/Write Score results

### G3.B2.S2 Implement lesson study

**Action Step 1**

School leaders and teachers will be trained on how to effectively participate in lesson study.

**Person or Persons Responsible**

School Leaders and Teachers

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Sign In Sheets to PD

## Action Step 2

Teachers will plan lessons together, observe each other delivering those lessons, and then reflect on the lessons collaboratively.

### Person or Persons Responsible

Teachers

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Meeting minutes, sign in sheets, lesson plans

## Plan to Monitor Fidelity of Implementation of G3.B2.S2

Administrators and instructional coaches will attend the coplanning and debriefing sessions to offer support and monitor the fidelity of implementation.

### Person or Persons Responsible

School Leaders

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Lesson Plans, Sign In Sheets

## Plan to Monitor Effectiveness of G3.B2.S2

Administrators will review lesson plans and observe teachers delivering the co-authored lessons to determine if learning is becoming more effective as a result of the lesson studies.

### Person or Persons Responsible

School Leaders

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Teacher Evals, Lesson Plans



### **G3.B3** Lack of knowledge about Common Core State Standards

#### **G3.B3.S1** Provide teachers with professional learning opportunities related to Common Core State Standards

##### **Action Step 1**

Develop a series of workshops designed to teach our teachers about the new Common Core State Standards

##### **Person or Persons Responsible**

School Leaders, Teacher Leaders

##### **Target Dates or Schedule**

Summer/Fall 2013

##### **Evidence of Completion**

PD/PLC calendar, PD planning forms

##### **Facilitator:**

Academic Team

##### **Participants:**

Teachers

#### **Plan to Monitor Fidelity of Implementation of G3.B3.S1**

Administrators and coaches will perform classroom walkthroughs with an emphasis on strategies that are aligned to CCSS.

##### **Person or Persons Responsible**

Administrators, Coaches

##### **Target Dates or Schedule**

Ongoing

##### **Evidence of Completion**

Walkthrough data

### Plan to Monitor Effectiveness of G3.B3.S1

Administrators, Coaches, and Teachers will analyze data to determine if the strategies being used are having a positive impact on student achievement.

#### Person or Persons Responsible

Administrators, Coaches, Teachers

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Course grades, FCAT results, EOC results, Discovery/FAIR/Write Score results, College Readiness indicators

**G4.** Teachers, school leaders, and families will work together to identify problem behaviors and solutions to reduce the number of days missed due to in-school and out-of-school suspensions, and ultimately, increase the graduation rate for all students.

### G4.B1 Attendance Rates

**G4.B1.S1** Hire 2 intervention specialists to work with students and families to improve attendance and promotion rates

#### Action Step 1

Recruit and hire 2 staff members to mentor at-risk students and work with their families to improve attendance rates and grades

#### Person or Persons Responsible

Title 1 Office, School Leaders

#### Target Dates or Schedule

Summer 2013

#### Evidence of Completion

Title 1 Budget, Staffing Plan

## **Action Step 2**

Provide mentoring to at-risk students

### **Person or Persons Responsible**

Intervention Specialist and Community Members

### **Target Dates or Schedule**

Weekly

### **Evidence of Completion**

Mentoring logs and lessons

## **Plan to Monitor Fidelity of Implementation of G4.B1.S1**

Title 1 Facilitator meets with Intervention Specialist bi-weekly to review daily logs and discuss day-to-day tasks

### **Person or Persons Responsible**

Title 1 Facilitator

### **Target Dates or Schedule**

Bi-weekly

### **Evidence of Completion**

Meeting minutes, daily logs

## **Plan to Monitor Effectiveness of G4.B1.S1**

Administrators and Title 1 Staff analyze data related to attendance and academics to determine if the interventions provided by the Intervention Specialist are having a positive impact on rates of attendance and academic progress.

### **Person or Persons Responsible**

School Leaders, Title 1 Facilitator

### **Target Dates or Schedule**

Ongoing

### **Evidence of Completion**

Course Grades, Attendance Rates, Assessments results

## **G4.B2 Involvement in Extracurricular Activities**

**G4.B2.S1** Provide a school culture that promotes involvement in extracurricular activities such as clubs and sports.

### **Action Step 1**

Devote time during the school day for clubs and organizations to meet regularly

#### **Person or Persons Responsible**

School leaders

#### **Target Dates or Schedule**

Summer 2013

#### **Evidence of Completion**

Club Activity Day Calendar

### **Action Step 2**

Meet with staff to review expectations for club activities and club days, including the requirement that clubs must participate in an ongoing campus beautification project and community service.

#### **Person or Persons Responsible**

Principal, Assistant Principal

#### **Target Dates or Schedule**

Fall 2013

#### **Evidence of Completion**

Meeting agenda, Sign In Sheets

### **Action Step 3**

Plan an activity to increase club involvement ("Fall Rush")

#### **Person or Persons Responsible**

School Leaders

#### **Target Dates or Schedule**

Fall 2013

#### **Evidence of Completion**

Sign In Sheets, Emails, ITV footage

### Plan to Monitor Fidelity of Implementation of G4.B2.S1

Administrators will meet regularly with club sponsors and coaches. Admin will visit club meetings to monitor club membership and activity.

#### Person or Persons Responsible

Administrators, Club Sponsors

#### Target Dates or Schedule

Monthly

#### Evidence of Completion

Sign In Sheets, Meeting Minutes/Agendas

### Plan to Monitor Effectiveness of G4.B2.S1

Administrators and club sponsors will monitor student attendance and grades to determine if club involvement is having a positive impact on student achievement.

#### Person or Persons Responsible

School Leaders, Club Sponsors

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Course Grades, Attendance Rates, Genesis Reports

### G4.B3 Parental Support

**G4.B3.S1** Recruit and hire 2 staff members (Parent Involvement Liasion and Parent Involvement Paraeducator) that focus solely on improving the involvement of parents and increasing the communication between the school and home.

#### Action Step 1

Increase the number of volunteer opportunities available to parents; track volunteer hours

#### Person or Persons Responsible

Parent Involvement Liasion & Paraeducator

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Volunteer Records

**Action Step 2**

Plan and coordinate various parent involvement activities throughout the year at various times

**Person or Persons Responsible**

Parent Involvement Liasion/Paraeducator

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Sign In Sheets, Meeting documents

**Action Step 3**

Hire a Parent Involvement Liasion and a Parent Involvement Paraeducator

**Person or Persons Responsible**

Title 1 Facilitator and School Leaders

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Staffing Plan, Title 1 Budget

**Plan to Monitor Fidelity of Implementation of G4.B3.S1**

Title 1 Facilitator will check in regularly with Parent Involvement staff to check weekly logs and discuss strategies for increasing parental support.

**Person or Persons Responsible**

Title 1 Facilitator

**Target Dates or Schedule**

Weekly

**Evidence of Completion**

Meeting minutes, weekly logs

### Plan to Monitor Effectiveness of G4.B3.S1

Administrators and Title 1 Facilitator will analyze data to determine if the addition of staff members devoted to parent involvement are having a positive impact on attendance rates, academics, discipline, volunteer hours, and graduation rates.

#### Person or Persons Responsible

School Leaders, Title 1

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Attendance Rates, Discipline reports, Course grades, Grad rates, Volunteer Tracking System

### G4.B4 Access to internet for online coursework

**G4.B4.S1** Provide a dedicated computer lab for students to use during the school day to remediate and earn credit in courses previously failed.

#### Action Step 1

Hire a lab para to supervise the lab.

#### Person or Persons Responsible

Title 1 Office, School Leaders

#### Target Dates or Schedule

Summer 2013

#### Evidence of Completion

Title 1 Budget, Staffing Plan

### Plan to Monitor Fidelity of Implementation of G4.B4.S1

Title 1 Facilitator and school leaders will monitor the lab paraeducator.

#### Person or Persons Responsible

Title 1 Facilitator

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Weekly logs, Meeting minutes

### **Plan to Monitor Effectiveness of G4.B4.S1**

The lab para and school leaders will monitor student progress with the online curriculum by accessing data reports from Polk Virtual School and by communicating regularly with the PVS office.

#### **Person or Persons Responsible**

Lab Para, Title 1 Facilitator, Assistant Principal

#### **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

PVS Course Grades and Progress

**G5.** CTE teachers will work with district and community leaders to provide real-world learning experiences that will prepare our students for a career in the 21st century.

### **G5.B1** Lack of field experiences

#### **G5.B1.S1** Plan relevant field experiences for students to participate in

##### **Action Step 1**

Seek outside funds or raise funds to offset costs associated with field trips

#### **Person or Persons Responsible**

CTE Teachers, School Leaders

#### **Target Dates or Schedule**

As needed

#### **Evidence of Completion**

Financial documentation



**Action Step 2**

CTE Teachers will plan and coordinate field experiences around curriculum and standards that are tied to student learning.

**Person or Persons Responsible**

CTE teachers

**Target Dates or Schedule**

As needed

**Evidence of Completion**

Lesson Plans, Student Work Samples

**Plan to Monitor Fidelity of Implementation of G5.B1.S1**

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

**Plan to Monitor Effectiveness of G5.B1.S1**

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

**G5.B2** Internship opportunities

**G5.B2.S1** Increase internship opportunities

**Action Step 1**

Work with local businesses to provide students with additional internship opportunities.

**Person or Persons Responsible**

CTE Teachers, Workforce Ed, School Leaders

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Contracts/Agreements, Internships

**Plan to Monitor Fidelity of Implementation of G5.B2.S1**

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

**Plan to Monitor Effectiveness of G5.B2.S1**

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

**G5.B3 Dual enrollment opportunities**

**G5.B3.S1** Increase the number of dual enrollment classes tied to CTE and the number of students participating

**Action Step 1**

Work with Polk State College and other local colleges/universities to expand the number of type of dual enrollment opportunities available to CTE students

**Person or Persons Responsible**

CTE Teachers, Workforce Ed, School Leaders

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Agreements with Colleges, Dual Enrollment Registration, Dual Enrollment Course Grades, Number of College Credits Earned through DE

**Plan to Monitor Fidelity of Implementation of G5.B3.S1**

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

**Plan to Monitor Effectiveness of G5.B3.S1**

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

**G5.B4** Knowledge of instructional strategies to enhance literacy

**G5.B4.S1** Provide high quality professional development for CTE teachers in the area of literacy instruction

**Action Step 1**

Develop professional learning opportunities for CTE teachers to learn about integrating reading and writing strategies in their respective areas.

**Person or Persons Responsible**

School leaders

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

PD planning forms, PD Sign In Sheets and Materials

**Facilitator:**

Academic Team

**Participants:**

CTE Teachers

**Plan to Monitor Fidelity of Implementation of G5.B4.S1**

School leaders and instructional coaches will perform walkthroughs of CTE classrooms to monitor the implementation of reading and writing strategies.

**Person or Persons Responsible**

School Leaders, Coaches

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Walkthrough data

### **Plan to Monitor Effectiveness of G5.B4.S1**

Administrators, coaches, and CTE teachers will collaboratively analyze student data to determine if the reading and writing strategies being utilized are having a positive impact on student achievement in the areas of Reading and Writing.

#### **Person or Persons Responsible**

Schools Leaders, Coaches, CTE Teachers

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Course Grades, Assessment results (FCAT, ACT/SAT/PERT, Discovery/FAIR)

**G6.** Teachers will use effective research-validated instructional practices to support literacy across the content areas.

### **G6.B1** Lack of time and effective use of planning

#### **G6.B1.S1** Increase planning time

#### **Action Step 1**

Adjust bell schedule and class times to provide teachers with more planning time

#### **Person or Persons Responsible**

School Leadership

#### **Target Dates or Schedule**

Summer 2013

#### **Evidence of Completion**

Bell schedule

### Plan to Monitor Fidelity of Implementation of G6.B1.S1

Monitor teachers to ensure planning time is being utilized efficiently

**Person or Persons Responsible**

School Leadership

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

Walkthroughs, Lesson Plans, Coplanning Minutes/Agendas/Sign-In Sheets

### Plan to Monitor Effectiveness of G6.B1.S1

Administration and instructional coaches will perform walkthroughs of the planning sessions to promote effectiveness and provide support.

**Person or Persons Responsible**

School Leadership

**Target Dates or Schedule**

Ongoing/Weekly

**Evidence of Completion**

Walkthrough forms/notes

### G6.B1.S2 Facilitate coplanning

**Action Step 1**

Set coplanning calendar

**Person or Persons Responsible**

Department Chairs & Teachers

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Calendar

### **Action Step 2**

Administrators and instructional coaches will facilitate coplanning sessions to model expectations and gradually release responsibility to the teachers.

#### **Person or Persons Responsible**

School Leadership

#### **Target Dates or Schedule**

1st semester

#### **Evidence of Completion**

Coplanning minutes

### **Action Step 3**

Administrators and instructional coaches will monitor coplanning sessions to ensure fidelity and provide additional support/resources.

#### **Person or Persons Responsible**

School Leadership

#### **Target Dates or Schedule**

2nd semester

#### **Evidence of Completion**

Coplanning minutes, walkthrough notes

### **Plan to Monitor Fidelity of Implementation of G6.B1.S2**

Administrators and coaches will attend coplanning sessions

#### **Person or Persons Responsible**

School Leadership

#### **Target Dates or Schedule**

Ongoing/Weekly

#### **Evidence of Completion**

Sign In Sheets

## Plan to Monitor Effectiveness of G6.B1.S2

Administrator and coaches will attend coplanning sessions and review lesson plans to monitor effectiveness.

### Person or Persons Responsible

School Leadership

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Lesson plans, walkthrough notes

## G6.B2 Expertise

### G6.B2.S1 Implement lesson study

#### Action Step 1

School leaders and teachers will be trained on how to effectively participate in lesson study.

#### Person or Persons Responsible

School Leadership/Teachers

#### Target Dates or Schedule

Fall 2013

#### Evidence of Completion

Sign In Sheets

#### Action Step 2

Teachers will plan lessons together, observe each other delivering those lessons, and then reflect on the lessons collaboratively.

#### Person or Persons Responsible

Teachers

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Meeting minutes, sign in sheets, lesson plans



### **Plan to Monitor Fidelity of Implementation of G6.B2.S1**

Administrators and instructional coaches will attend the coplanning and debriefing sessions to offer support and monitor the fidelity of implementation.

#### **Person or Persons Responsible**

School Leadership

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Lesson plans, sign in sheets

### **Plan to Monitor Effectiveness of G6.B2.S1**

Administrators will review lesson plans and observe teachers delivering the co-authored lessons to determine if learning is becoming more effective as a result of the lesson studies.

#### **Person or Persons Responsible**

School Leadership

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Teacher Evaluations, Lesson Plans

### **G6.B2.S2 Provide high quality professional learning opportunities**

#### **Action Step 1**

Teachers will develop an individual professional learning plan (TARGET) for the 2013-14 school year.

#### **Person or Persons Responsible**

Teachers

#### **Target Dates or Schedule**

Fall 2013

#### **Evidence of Completion**

TARGET form

**Action Step 2**

Administrators will meet with teachers to review and discuss their TARGETs (professional learning plans).

**Person or Persons Responsible**

School Leadership

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Meeting notices and notes

**Action Step 3**

School leaders will work with district leaders to provide teachers with opportunities to enhance their learning in identified areas of need (book studies, online learning, workshops, etc.).

**Person or Persons Responsible**

School Leadership

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Professional development plan, PLC calendar

**Facilitator:**

Academic Team

**Participants:**

Teachers

### Plan to Monitor Fidelity of Implementation of G6.B2.S2

Administrators and instructional coaches will review professional development plans (TARGET) with teachers during midyear conference and perform walkthroughs throughout the year.

#### Person or Persons Responsible

School Leadership

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Evaluation instruments, TARGETs

### Plan to Monitor Effectiveness of G6.B2.S2

Administrators and instructional coaches will perform regular classroom walkthroughs and provide teachers with specific, actionable feedback based on instructional practices.

#### Person or Persons Responsible

School leaders

#### Target Dates or Schedule

Ongoing

#### Evidence of Completion

Evaluation instruments

### G6.B3 Lack of quality, up-to-date materials

**G6.B3.S1** Title 1 funds will be used to purchase reading materials for the classroom and the media center. Classroom supplies will also be purchased using Title 1 funds.

#### Action Step 1

Title 1 funds will be used to purchase reading materials and supplies for classroom use.

#### Person or Persons Responsible

Title 1 Facilitator

#### Target Dates or Schedule

Summer/Fall 2013

#### Evidence of Completion

Purchase orders, Title 1 Budget

**Plan to Monitor Fidelity of Implementation of G6.B3.S1**

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

**Plan to Monitor Effectiveness of G6.B3.S1**

**Person or Persons Responsible**

**Target Dates or Schedule**

**Evidence of Completion**

## **G6.B8 Knowledge of Common Core State Standards**

### **G6.B8.S1 Provide teachers with opportunities to learn about new Common Core State Standards**

#### **Action Step 1**

Develop a series of workshops designed around the Common Core State Standards

#### **Person or Persons Responsible**

School Leaders and Teacher Leaders

#### **Target Dates or Schedule**

Summer/Fall 2013

#### **Evidence of Completion**

Meeting Minutes, PD/PLC calendar

#### **Facilitator:**

Academic Team

#### **Participants:**

Teachers

### **Plan to Monitor Fidelity of Implementation of G6.B8.S1**

Administrators and instructional coaches will perform classroom walkthroughs with a focus on instructional strategies that align to the Common Core State Standards.

#### **Person or Persons Responsible**

School Leaders

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Walkthrough data

## **Plan to Monitor Effectiveness of G6.B8.S1**

Administrators, coaches, and teachers will analyze student achievement data to determine if strategies aligned to CCSS are effective.

### **Person or Persons Responsible**

Administrators, Coaches, Teachers

### **Target Dates or Schedule**

Ongoing

### **Evidence of Completion**

Course grades, Discovery/FAIR/Write Score results, FCAT results, EOC results, Teacher Eval ratings

## Coordination and Integration

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### How federal, state, and local funds, services, and programs are coordinated and integrated at the school

Title 1 Part A will be coordinated and integrated at Kathleen High School by providing academic support through a math coach, technology coach, and extended learning opportunities for students. Title 1 Part A will also be used by providing teachers supplemental classroom resources. Parents will be provided regular communication on school activities and academic activities. A Parent Involvement Facilitator will assist in providing opportunities for building capacity for parents and assisting with parental involvement programs. Behavior Intervention Specialists will be integrated for at risk students as well as implementing behavioral supports.

Title 1 Part C will provide migrant ESOL support and tutoring opportunities. It will also be used to provide monitoring for attendance and provide interventions. Support/Translation Services will be provided for school meetings for parents who need them. A Parent Resource Center will be provided where parents can have access to computers, books, and technology to promote home literacy and life skills.

Under Title II we will provide additional staff development opportunities in Reading, Writing, and effective instructional techniques.

We will provide violence prevention programs such as an Anti-bullying program and Internet Safety for students as well as implement Positive Behavior Support.

We will provide nutrition programs such as free and reduced lunch and Smile Packs which is a Kathleen High food pantry that provides food for impoverished families.

We will provide Career and Technical Education Supports through career academies and career opportunities. Students will have the ability to acquire job training internships through career academies such as Kathleen High's Distrotek Academy, a business management academy partnered with Rooms To Go.

## Appendix 1: Professional Development Plan to Support School Improvement Goals

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

*Professional development opportunities identified in the SIP as action steps to achieve the school's goals.*

**G1.** Teachers of all content areas will use effective writing instruction by implementing a common writing and scoring process that focuses on the use of higher level vocabulary, semantics, sentence structure, and support.

### **G1.B2** Knowledge of effective writing strategies

#### **G1.B2.S1** Provide teachers with professional learning on writing instruction

##### **PD Opportunity 1**

Develop and plan professional learning centered around writing instruction

##### **Facilitator**

Academic Team

##### **Participants**

Teachers

##### **Target Dates or Schedule**

Fall 2013

##### **Evidence of Completion**

Planning Forms



## **G1.B3 Language barriers**

### **G1.B3.S2 Provide PD to all teachers on effective ESOL strategies**

#### **PD Opportunity 1**

Collaborate with District ESOL Dept. to provide high quality PD to teachers on how to use effective strategies with ESOL students within general education setting

##### **Facilitator**

Juan Seda

##### **Participants**

KHS Teachers and School Leaders

##### **Target Dates or Schedule**

August/September 2013

##### **Evidence of Completion**

PD materials, Sign In Sheet

## **G1.B4 Knowledge of new CCSS**

### **G1.B4.S1 Provide teachers with opportunities to learn about new Common Core State Standards**

#### **PD Opportunity 1**

Develop a series of workshops designed to teach our teachers about the new Common Core State Standards

##### **Facilitator**

Academic Team

##### **Participants**

Teachers

##### **Target Dates or Schedule**

Summer/Fall 2013

##### **Evidence of Completion**

PD calendar, PD planning forms

**G2.** Math teachers will use effective research-validated instructional practices to provide students with real-world, authentic problems to solve.

**G2.B2** Use of current strategies to engage all students

**G2.B2.S1** Provide high quality professional learning opportunities to math teachers to improve in the area of instructional technology and student engagement.

**PD Opportunity 1**

Plan and coordinate PD opportunities for math teachers to enhance student engagement and the use of technology

**Facilitator**

Academic Team

**Participants**

Math Teachers

**Target Dates or Schedule**

Ongoing

**Evidence of Completion**

PD planning forms, PD Sign In Sheets and Documents, PD Follow-Up

**G2.B3** Access to technology due to testing, etc.

**G2.B3.S1** Provide teachers with additional technological resources and training

**PD Opportunity 1**

Train math teachers on the effective integration and use of Ipads, Kindles and graphing calculators

**Facilitator**

School/District Leaders

**Participants**

Math Teachers

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

PD planning forms, Sign In Sheets, Follow-up documentation

**G2.B8** Lack of knowledge about Common Core State Standards

**G2.B8.S1** Provide teachers with opportunities to learn about Common Core State Standards

**PD Opportunity 1**

Develop a series of workshops designed to teach our teachers about the new Common Core State Standards

**Facilitator**

Academic Team

**Participants**

Teachers

**Target Dates or Schedule**

Summer/Fall 2013

**Evidence of Completion**

PD/PLC calendar, PD planning forms

**G3.** Science teachers will use strategies that provide students with opportunities to extend their thinking and learning through assignments and tasks that are rigorous, relevant, and that support literacy.

**G3.B2** Use of high-yielding strategies to promote literacy

**G3.B2.S1** Provide high quality professional development to science teachers in the area of instructional technology, literacy, and student engagement

**PD Opportunity 1**

Organize and develop professional learning opportunities for science teachers to provide additional support in the area of literacy and instructional technology

**Facilitator**

Academic Team

**Participants**

Science Teachers

**Target Dates or Schedule**

Summer/Fall 2013

**Evidence of Completion**

PD planning form

**G3.B3** Lack of knowledge about Common Core State Standards

**G3.B3.S1** Provide teachers with professional learning opportunities related to Common Core State Standards

**PD Opportunity 1**

Develop a series of workshops designed to teach our teachers about the new Common Core State Standards

**Facilitator**

Academic Team

**Participants**

Teachers

**Target Dates or Schedule**

Summer/Fall 2013

**Evidence of Completion**

PD/PLC calendar, PD planning forms

**G5.** CTE teachers will work with district and community leaders to provide real-world learning experiences that will prepare our students for a career in the 21st century.

**G5.B4** Knowledge of instructional strategies to enhance literacy

**G5.B4.S1** Provide high quality professional development for CTE teachers in the area of literacy instruction

**PD Opportunity 1**

Develop professional learning opportunities for CTE teachers to learn about integrating reading and writing strategies in their respective areas.

**Facilitator**

Academic Team

**Participants**

CTE Teachers

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

PD planning forms, PD Sign In Sheets and Materials

**G6.** Teachers will use effective research-validated instructional practices to support literacy across the content areas.

**G6.B2** Expertise

**G6.B2.S2** Provide high quality professional learning opportunities

**PD Opportunity 1**

School leaders will work with district leaders to provide teachers with opportunities to enhance their learning in identified areas of need (book studies, online learning, workshops, etc.).

**Facilitator**

Academic Team

**Participants**

Teachers

**Target Dates or Schedule**

Fall 2013

**Evidence of Completion**

Professional development plan, PLC calendar

**G6.B8** Knowledge of Common Core State Standards

**G6.B8.S1** Provide teachers with opportunities to learn about new Common Core State Standards

**PD Opportunity 1**

Develop a series of workshops designed around the Common Core State Standards

**Facilitator**

Academic Team

**Participants**

Teachers

**Target Dates or Schedule**

Summer/Fall 2013

**Evidence of Completion**

Meeting Minutes, PD/PLC calendar

## Appendix 2: Budget to Support School Improvement Goals

### Budget Summary by Goal

Goal	Description	Total
G1.	Teachers of all content areas will use effective writing instruction by implementing a common writing and scoring process that focuses on the use of higher level vocabulary, semantics, sentence structure, and support.	\$4,500
G2.	Math teachers will use effective research-validated instructional practices to provide students with real-world, authentic problems to solve.	\$128,000
G4.	Teachers, school leaders, and families will work together to identify problem behaviors and solutions to reduce the number of days missed due to in-school and out-of-school suspensions, and ultimately, increase the graduation rate for all students.	\$237,000
G6.	Teachers will use effective research-validated instructional practices to support literacy across the content areas.	\$1,200
Total		\$370,700

### Budget Summary by Funding Source and Resource Type

Funding Source	Personnel	Evidence-Based Program	Evidence-Based Materials	Total
Title 1 (District)	\$60,000	\$0	\$0	\$60,000
Title 1	\$305,000	\$4,500	\$1,200	\$310,700
Total	\$365,000	\$4,500	\$1,200	\$370,700

### Budget Details

*Budget items identified in the SIP as necessary to achieve the school's goals.*

**G1.** Teachers of all content areas will use effective writing instruction by implementing a common writing and scoring process that focuses on the use of higher level vocabulary, semantics, sentence structure, and support.

**G1.B8** Use of universal writing process and rubric

**G1.B8.S2** Utilized outside agency (Write Score) to evaluate student writing

**Action Step 1**

Purchase Write Score for sophomores to use twice per year to assess writing

**Resource Type**

Evidence-Based Program

**Resource**

Writing assessments aligned to state writing assessment that will act as a source of progress monitoring for writing

**Funding Source**

Title 1

**Amount Needed**

\$4,500

**G2.** Math teachers will use effective research-validated instructional practices to provide students with real-world, authentic problems to solve.

**G2.B2** Use of current strategies to engage all students

**G2.B2.S3** Provide coaching support

**Action Step 1**

Provide a site-based math coach to work closely with math teachers to enhance instruction and provide additional support/resources

**Resource Type**

Personnel

**Resource**

Math Coach to support math teachers and provide additional resources and PD

**Funding Source**

Title 1 (District)

**Amount Needed**

\$60,000

**G2.B3** Access to technology due to testing, etc.

**G2.B3.S1** Provide teachers with additional technological resources and training

**Action Step 1**

Hire a Technology Coach to work with teachers on the integration of technology

**Resource Type**

Personnel

**Resource**

Tech Coach to maintain school computer hardware and software and provide training to teachers for integration of technology

**Funding Source**

Title 1

**Amount Needed**

\$68,000



**G4.** Teachers, school leaders, and families will work together to identify problem behaviors and solutions to reduce the number of days missed due to in-school and out-of-school suspensions, and ultimately, increase the graduation rate for all students.

**G4.B1** Attendance Rates

**G4.B1.S1** Hire 2 intervention specialists to work with students and families to improve attendance and promotion rates

**Action Step 1**

Recruit and hire 2 staff members to mentor at-risk students and work with their families to improve attendance rates and grades

**Resource Type**

Personnel

**Resource**

Intervention Facilitators help monitor strategies to teach school-wide rules and expectations for students including monitoring discipline, attendance, and helping teachers with strategies to improve discipline and learning

**Funding Source**

Title 1

**Amount Needed**

\$122,000

## G4.B3 Parental Support

**G4.B3.S1** Recruit and hire 2 staff members (Parent Involvement Liasion and Parent Involvement Paraeducator) that focus solely on improving the involvement of parents and increasing the communication between the school and home.

### Action Step 3

Hire a Parent Involvement Liasion and a Parent Involvement Paraeducator

#### Resource Type

Personnel

#### Resource

Parent Involvement Liasion and Para work together to improve parental support and build capacity within our families to support their child's education

#### Funding Source

Title 1

#### Amount Needed

\$90,000

## G4.B4 Access to internet for online coursework

**G4.B4.S1** Provide a dedicated computer lab for students to use during the school day to remediate and earn credit in courses previously failed.

### Action Step 1

Hire a lab para to supervise the lab.

#### Resource Type

Personnel

#### Resource

Provide ongoing academic support in the Polk Virtual School classroom in order to improve student achievement and promotion

#### Funding Source

Title 1

#### Amount Needed

\$25,000

**G6.** Teachers will use effective research-validated instructional practices to support literacy across the content areas.

**G6.B3** Lack of quality, up-to-date materials

**G6.B3.S1** Title 1 funds will be used to purchase reading materials for the classroom and the media center. Classroom supplies will also be purchased using Title 1 funds.

**Action Step 1**

Title 1 funds will be used to purchase reading materials and supplies for classroom use.

**Resource Type**

Evidence-Based Materials

**Resource**

Informational texts and supplies that support CCSS to improve fluency and reading comprehension

**Funding Source**

Title 1

**Amount Needed**

\$1,200