

Miami-Dade County Public Schools

# Ponce De Leon Middle School



2021-22 Schoolwide Improvement Plan

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# Ponce De Leon Middle School

5801 AUGUSTO ST, Coral Gables, FL 33146

<http://ponce.dadeschools.net/>

## Demographics

**Principal: Anthony Balboa**

Start Date for this Principal: 7/27/2021

<b>2019-20 Status</b> (per MSID File)	Active
<b>School Type and Grades Served</b> (per MSID File)	Middle School 6-8
<b>Primary Service Type</b> (per MSID File)	K-12 General Education
<b>2020-21 Title I School</b>	Yes
<b>2020-21 Economically Disadvantaged (FRL) Rate</b> (as reported on Survey 3)	92%
<b>2020-21 ESSA Subgroups Represented</b> (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* English Language Learners Black/African American Students* Hispanic Students White Students Economically Disadvantaged Students
<b>School Grades History</b>	2018-19: B (59%) 2017-18: A (63%) 2016-17: B (56%)
<b>2019-20 School Improvement (SI) Information*</b>	
<b>SI Region</b>	Southeast
<b>Regional Executive Director</b>	<a href="#">LaShawn Russ-Porterfield</a>
<b>Turnaround Option/Cycle</b>	N/A
<b>Year</b>	
<b>Support Tier</b>	
<b>ESSA Status</b>	
* As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, <a href="#">click here</a> .	

## School Board Approval

This plan is pending approval by the Dade County School Board.

## SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS&I) and Comprehensive Support and Improvement (CS&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS&I, a school must have one or more ESSA subgroup(s) with a Federal Index below 41%. This plan shall be approved by the district. There are three ways a school can be designated as CS&I:

1. have a school grade of D or F
2. have a graduation rate of 67% or lower
3. have an overall Federal Index below 41%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or a graduation rate 67% or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at [www.floridacims.org](http://www.floridacims.org).

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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# Ponce De Leon Middle School

5801 AUGUSTO ST, Coral Gables, FL 33146

<http://ponce.dadeschools.net/>

## School Demographics

<p><b>School Type and Grades Served</b> (per MSID File)</p> <p style="text-align: center;">Middle School 6-8</p>	<p><b>2020-21 Title I School</b></p> <p style="text-align: center;">Yes</p>	<p><b>2020-21 Economically Disadvantaged (FRL) Rate</b> (as reported on Survey 3)</p> <p style="text-align: center;">76%</p>
<p><b>Primary Service Type</b> (per MSID File)</p> <p style="text-align: center;">K-12 General Education</p>	<p><b>Charter School</b></p> <p style="text-align: center;">No</p>	<p><b>2018-19 Minority Rate</b> (Reported as Non-white on Survey 2)</p> <p style="text-align: center;">93%</p>

## School Grades History

<b>Year</b>	<b>2020-21</b>	<b>2019-20</b>	<b>2018-19</b>	<b>2017-18</b>
<b>Grade</b>		B	B	A

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The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>.

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## Part I: School Information

### School Mission and Vision

#### Provide the school's mission statement.

It is the mission of Ponce de Leon Middle School to provide its students with a safe, academically challenging, and culturally diverse learning environment which fosters the development of a strong character and intellect. Furthermore, we aim to develop inquiring, knowledgeable and caring young people who help to create a better and more peaceful world through intercultural understanding and respect. We strive to impress in our students the principles which will enable them to positively and actively contribute to an ever-changing global society. As such, Ponce de Leon Middle School students are expected to be inquisitive, knowledgeable, thinkers, communicators, principled, open-minded, caring, risk-takers, balanced, and reflective in their pursuit of life-long learning.

#### Provide the school's vision statement.

Ponce de Leon Middle IB World School is committed to producing global students who are responsible members of society.

### School Leadership Team

#### Membership

Identify the name, email address, position title, and job duties/responsibilities for each member of the school leadership team.:

Name	Position Title	Job Duties and Responsibilities
Balboa, Anthony	Principal	Principal
Cortez, Mayra	Teacher, K-12	PLST Team Member
Foderick, Christiane	Teacher, K-12	SPED Chairperson and PLST Member
Junious, Toni	Teacher, K-12	Teacher and PLST Member
Lacayo, Yader	Assistant Principal	Assistant Principal
Ramos, Marlene	Magnet Coordinator	Magnet Lead Teacher/Coordinator
Alvarez, Anay	Teacher, K-12	
Anderson, Kimberly	Assistant Principal	Assistant Principal
Falcon, Diego	Teacher, K-12	
Gelin, Eliza	Teacher, ESE	ESE Teacher

### Demographic Information

**Principal start date**

Tuesday 7/27/2021, Anthony Balboa

**Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Highly Effective.** *Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.*

9

**Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Effective.** *Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.*

45

**Total number of teacher positions allocated to the school**

65

**Total number of students enrolled at the school**

916

**Identify the number of instructional staff who left the school during the 2020-21 school year.**

0

**Identify the number of instructional staff who joined the school during the 2021-22 school year.**

2

**Demographic Data**

**Early Warning Systems**

**2021-22**

**The number of students by grade level that exhibit each early warning indicator listed:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	0	0	0	0	0	0	254	350	312	0	0	0	0	916
Attendance below 90 percent	0	0	0	0	0	0	42	67	61	0	0	0	0	170
One or more suspensions	0	0	0	0	0	0	0	1	1	0	0	0	0	2
Course failure in ELA	0	0	0	0	0	0	31	14	14	0	0	0	0	59
Course failure in Math	0	0	0	0	0	0	26	37	40	0	0	0	0	103
Level 1 on 2019 statewide FSA ELA assessment	0	0	0	0	0	0	29	38	38	0	0	0	0	105
Level 1 on 2019 statewide FSA Math assessment	0	0	0	0	0	0	37	32	45	0	0	0	0	114
Number of students with a substantial reading deficiency	0	0	0	0	0	0	100	120	117	0	0	0	0	337

**The number of students with two or more early warning indicators:**



Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	0	0	0	0	0	38	51	53	0	0	0	0	142

**The number of students identified as retainees:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	0	0	0	0	0	0	0	1	1	0	0	0	0	2
Students retained two or more times	0	0	0	0	0	0	2	3	3	0	0	0	0	8

**Date this data was collected or last updated**

Tuesday 7/27/2021

**2020-21 - As Reported**

**The number of students by grade level that exhibit each early warning indicator:**

Indicator	Grade Level	Total
Number of students enrolled		
Attendance below 90 percent		
One or more suspensions		
Course failure in ELA		
Course failure in Math		
Level 1 on 2019 statewide FSA ELA assessment		
Level 1 on 2019 statewide FSA Math assessment		

**The number of students with two or more early warning indicators:**

Indicator	Grade Level	Total
Students with two or more indicators		

**The number of students identified as retainees:**

Indicator	Grade Level	Total
Retained Students: Current Year		
Students retained two or more times		

**2020-21 - Updated**

**The number of students by grade level that exhibit each early warning indicator:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	0	0	0	0	0	0	340	360	395	0	0	0	0	1095
Attendance below 90 percent	0	0	0	0	0	0	67	63	101	0	0	0	0	231
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA	0	0	0	0	0	0	14	15	52	0	0	0	0	81
Course failure in Math	0	0	0	0	0	0	36	41	9	0	0	0	0	86
Level 1 on 2019 statewide FSA ELA assessment	0	0	0	0	0	0	41	37	61	0	0	0	0	139
Level 1 on 2019 statewide FSA Math assessment	0	0	0	0	0	0	35	54	94	0	0	0	0	183

**The number of students with two or more early warning indicators:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	0	0	0	0	0	53	54	94	0	0	0	0	201

**The number of students identified as retainees:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	3	3	3	0	0	0	0	9

**Part II: Needs Assessment/Analysis**

**School Data Review**

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component	2021			2019			2018		
	School	District	State	School	District	State	School	District	State
ELA Achievement				65%	58%	54%	64%	56%	53%
ELA Learning Gains				59%	58%	54%	60%	56%	54%
ELA Lowest 25th Percentile				44%	52%	47%	54%	52%	47%
Math Achievement				60%	58%	58%	64%	56%	58%
Math Learning Gains				52%	56%	57%	55%	56%	57%
Math Lowest 25th Percentile				47%	54%	51%	52%	55%	51%
Science Achievement				57%	52%	51%	53%	52%	52%
Social Studies Achievement				72%	74%	72%	78%	73%	72%

**Grade Level Data Review - State Assessments**

**NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.**

ELA						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
06	2021					
	2019	60%	58%	2%	54%	6%
Cohort Comparison						
07	2021					
	2019	60%	56%	4%	52%	8%
Cohort Comparison		-60%				
08	2021					
	2019	65%	60%	5%	56%	9%
Cohort Comparison		-60%				

MATH						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
06	2021					
	2019	59%	58%	1%	55%	4%
Cohort Comparison						
07	2021					
	2019	51%	53%	-2%	54%	-3%
Cohort Comparison		-59%				
08	2021					
	2019	36%	40%	-4%	46%	-10%
Cohort Comparison		-51%				

SCIENCE						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
08	2021					
	2019	44%	43%	1%	48%	-4%
Cohort Comparison						

BIOLOGY EOC					
Year	School	District	School Minus District	State	School Minus State
2021					
2019	91%	68%	23%	67%	24%

CIVICS EOC					
Year	School	District	School Minus District	State	School Minus State
2021					
2019	69%	73%	-4%	71%	-2%

HISTORY EOC					
Year	School	District	School Minus District	State	School Minus State
2021					
2019					
ALGEBRA EOC					
Year	School	District	School Minus District	State	School Minus State
2021					
2019	70%	63%	7%	61%	9%
GEOMETRY EOC					
Year	School	District	School Minus District	State	School Minus State
2021					
2019	88%	54%	34%	57%	31%

**Grade Level Data Review - Progress Monitoring Assessments**

Provide the progress monitoring tool(s) by grade level used to compile the below data.

ELA and Math for all grade levels is based on iReady data. Grade 7 Civics and Grade 8 Science is based on Mid-Year Assesements.

Grade 6				
	Number/% Proficiency	Fall	Winter	Spring
English Language Arts	All Students	53.6	55.7	58.4
	Economically Disadvantaged	50.0	50.9	54.8
	Students With Disabilities	29.5	22.2	34.1
Mathematics	English Language Learners			
	Number/% Proficiency	Fall	Winter	Spring
	All Students	45.0	55.5	65.3
	Economically Disadvantaged	42.4	51.5	60.9
	Students With Disabilities	11.1	18.2	26.2
	English Language Learners			37.5

Grade 7				
	Number/% Proficiency	Fall	Winter	Spring
English Language Arts	All Students	46.9	56.5	57.9
	Economically Disadvantaged	44.7	54.3	56.3
	Students With Disabilities		13.5	15.6
	English Language Learners			
	Number/% Proficiency	Fall	Winter	Spring
Mathematics	All Students	37.8	49.6	52.0
	Economically Disadvantaged	33.6	47.6	50.0
	Students With Disabilities		13.2	
	English Language Learners			
	Number/% Proficiency	Fall	Winter	Spring
Civics	All Students		59.0	
	Economically Disadvantaged		57.0	
	Students With Disabilities		18.0	
	English Language Learners		21.0	

Grade 8				
	Number/% Proficiency	Fall	Winter	Spring
English Language Arts	All Students	56.2	55.1	57.9
	Economically Disadvantaged	54.5	52.5	54.5
	Students With Disabilities	21.7	20.8	32.6
	English Language Learners			
	Number/% Proficiency	Fall	Winter	Spring
Mathematics	All Students	39.0	47.1	51.4
	Economically Disadvantaged	36.4	45.4	48.5
	Students With Disabilities	17.0	14.6	23.8
	English Language Learners			
	Number/% Proficiency	Fall	Winter	Spring
Science	All Students		33.0	
	Economically Disadvantaged		31.0	
	Students With Disabilities		20.0	
	English Language Learners		20.0	

**Subgroup Data Review**

2021 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2019-20	C & C Accel 2019-20
SWD	23	30	27	13	15	14	14	26	38		
ELL	48	47	40	37	23	26	18	53	36		
BLK	28	20	11	11	7	8	18	31	47		
HSP	59	50	40	38	20	23	47	56	48		
WHT	65	53		63	34		38	81	89		
FRL	54	46	33	33	18	19	40	53	45		
2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD	26	43	30	28	46	41	23	41			
ELL	53	58	51	51	50	49	30	56	59		
BLK	34	36	21	37	44	29	26	59	65		
HSP	67	60	48	61	53	52	59	72	71		

2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
WHT	79	68		80	60		89	90	85		
FRL	62	56	43	56	50	46	53	70	69		
2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17
SWD	24	43	36	21	39	31	18	39	82		
ELL	35	57	54	47	60	56	21	52	70		
BLK	31	36	26	35	39	29	26	51	75		
HSP	65	63	57	66	56	55	55	81	86		
WHT	75	63	75	79	58	55	65	88	83		
FRL	61	59	53	62	55	51	48	76	85		

**ESSA Data Review**

This data has been updated for the 2021-22 school year as of 10/19/2021.

ESSA Federal Index	
ESSA Category (TS&I or CS&I)	
OVERALL Federal Index – All Students	41
OVERALL Federal Index Below 41% All Students	NO
Total Number of Subgroups Missing the Target	4
Progress of English Language Learners in Achieving English Language Proficiency	41
Total Points Earned for the Federal Index	407
Total Components for the Federal Index	10
Percent Tested	95%

Subgroup Data	
Students With Disabilities	
Federal Index - Students With Disabilities	22
Students With Disabilities Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	
English Language Learners	
Federal Index - English Language Learners	37
English Language Learners Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years English Language Learners Subgroup Below 32%	

Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	
Asian Students	
Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	
Black/African American Students	
Federal Index - Black/African American Students	20
Black/African American Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Black/African American Students Subgroup Below 32%	
Hispanic Students	
Federal Index - Hispanic Students	42
Hispanic Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Hispanic Students Subgroup Below 32%	
Multiracial Students	
Federal Index - Multiracial Students	
Multiracial Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Multiracial Students Subgroup Below 32%	
Pacific Islander Students	
Federal Index - Pacific Islander Students	
Pacific Islander Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	
White Students	
Federal Index - White Students	60
White Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years White Students Subgroup Below 32%	
Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	37
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	



## Analysis

### Data Analysis

Answer the following analysis questions using the progress monitoring data and state assessment data, if applicable.

#### What trends emerge across grade levels, subgroups and core content areas?

Based on 2021 Math FSA data, our school learning gains among students identified in the lowest quartile in both Math dropped twenty six percentage points. In ELA, our lowest quartile showed a drop of nine percentage points. Our SWD and Black student subgroups consistently scored below our school's averages, as did our ELL and FRL subgroups, although not as consistently. Based on 2021 iReady data, our 8th graders had the lowest growth from AP1 to AP3 in both ELA and Math.

#### What data components, based off progress monitoring and 2019 state assessments, demonstrate the greatest need for improvement?

Based on 2020-2021 FSA data, learning gains among our lowest quartile students in both ELA and Math demonstrate the greatest need for improvement, especially among our SWD and Black student subgroups. Based on 2021 iReady progress monitoring data, our 8th graders have the most room for growth from AP1 to AP3. ELA increases could also be improved across grade levels to correlate more closely to increase in math.

#### What were the contributing factors to this need for improvement? What new actions would need to be taken to address this need for improvement?

Contributing factors might have included: general lack of student engagement and motivation, negative attitudes toward schooling, and lack of resources to monitor these students as closely as they might need.

New actions might include: 1) a mentorship program (teacher - student, magnet IB student - student, college student - middle school student), 2) in-school support (push-in / pull-out tutoring, instructional coach support), 3) more regular monitoring of lowest quartile students supervised and directed by team leaders, 4) more consistent use and monitoring of iReady across subgroups (gamify, increase recognition).

#### What data components, based off progress monitoring and 2019 state assessments, showed the most improvement?

Based on 2019 data, our average school achievement levels in ELA and Math met or exceeded both district and state averages. Our Hispanic and White student subgroups consistently met or exceeded our school's average achievement and learning gain levels. Based on 2021 iReady data, our 6th grade Math students showed the largest improvement from AP1 to AP3 and our 7th grade ELA students showed the largest ELA improvement as compared to the other grade levels.

#### What were the contributing factors to this improvement? What new actions did your school take in this area?

Contributing factors to this improvement include consistent overall implementation of district and state curricula and resources. New actions we took included increased student access to technology through issuing student laptops, incorporating digital tools, such as iReady, more consistently during class time.

#### What strategies will need to be implemented in order to accelerate learning?

Using resources more effectively (including human resources), shared leadership by including team and student leaders in assisting our lowest quartile, clearly defining priorities by setting mini-goals that reward learning gains versus just achievement.

**Based on the contributing factors and strategies identified to accelerate learning, describe the professional development opportunities that will be provided at the school to support teachers and leaders.**

Sessions targeting student engagement across all our various subgroups (magnet IB, lowest quartile, ELL, SWD, Black, Hispanic, etc.) as well as sessions unpacking instructional planning and delivery to more intentionally and effectively meet the unique needs of all our learner groups.

**Provide a description of the additional services that will be implemented to ensure sustainability of improvement in the next year and beyond.**

Continuing to implement district and state suggested resources with fidelity to meet state standards and continuing to offer enrichment opportunities to all students.

## Part III: Planning for Improvement

### Areas of Focus:

**#1. Instructional Practice specifically relating to Differentiation****Area of Focus Description and Rationale:**

Based on our 2020-2021 FSA data, our lowest quartile students showed a decrease of twelve percentage points in ELA and thirty two percentage points in Math.

**Measurable Outcome:** An increase in learning gains among lowest quartile learners and all subgroups by at least sixteen percentage points on ELA and Math 2022 state assessments.

**Monitoring:** The Leadership Team will conduct quarterly data chats, adjust groups based on current data in real time, and follow-up with regular walkthroughs to ensure quality instruction is taking place. Data Analysis of formative assessments of L25 students will be reviewed monthly to observe progress. Data will be analyzed during Leadership Team meetings to ensure students are demonstrating growth on remediated standards.

**Person responsible for monitoring outcome:**

Anthony Balboa (pr6741@dadeschools.net)

**Evidence-based Strategy:**

By using resources effectively, we can ensure the students' individual needs are being met.

**Rationale for Evidence-based Strategy:**

Based on the drop in our 2020-2021 both ELA and Math proficiency, there is a need for this instructional practice.

**Action Steps to Implement**

English Language Arts and Math Teachers will participate in an iReady professional development to further their knowledge with the platform and reports via their department meetings. Teachers will analyze and disaggregate the iReady reports to develop groups, plan lessons, and differentiate instruction.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

Math teachers will meet to discuss assessment scores and data, examine current procedures, and participate in professional development sessions in order to implement strategies to differentiate instruction.

**Person Responsible** Raeford Melton (rmelton@dadeschools.net)

Administrators and Department Chairs will engage in Quarterly Data Chats and will analyze and disaggregate data to measure the impact of strategies in place.

**Person Responsible** Yader Lacayo (lacayoy@dadeschools.net)

Teachers will continue to receive quarterly iReady support and differentiated instruction professional development. Teachers will continuously engage in ongoing professional development to further their knowledge to enhance their lessons and increase students' learning.

**Person Responsible** Kimberly Anderson (kimanderson@dadeschools.net)

**#2. Instructional Practice specifically relating to Student Engagement**

**Area of Focus Description and Rationale:** Due to learning loss and the dual modalities from the prior academic school year, Ponce de Leon had a high rate of students failing courses. With students not being engaged, their grades will suffer. As a result, their promotion status could be impacted.

**Measurable Outcome:** Fewer students failing courses on a quarterly basis. We will decrease failing rate by at least ten percentage points.

**Monitoring:** Student grades will be monitored by teachers, department leaders and administration through the electronic gradebook. We will meet with students with D's or below to remediate their deficiencies.

**Person responsible for monitoring outcome:** Anthony Balboa (pr6741@dadeschools.net)

**Evidence-based Strategy:** Shared Leadership will ensure every student is being monitored.

**Rationale for Evidence-based Strategy:** Due to the learning loss students have suffered, we are expecting many students to have lower grades. We want to ensure our students are successful and able to pass their required courses.

**Action Steps to Implement**

Faculty members will be assigned a group of students identified on the L25 and meet with them monthly to check academic and disciplinary progress. As a result of creating a mentoring program, L25 students will perform better academically and disciplinary as evidenced by I-Ready Data, PowerBI, Performance Matters Data, and Disciplinary Referrals.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

Recognize teachers and students of the month to increase student engagement. EESAC will select the Teacher of the Month. Students will be selected through a school-wide survey sent to staff. The "Explorers of the Month" will be announced on the PA and images will be posted on social media.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

We will conduct a Club Rush Week, during the week of September 20th through September 24th, where all school related clubs will recruit students interested in participating in and joining School related service clubs. Student participation and engagement in school related clubs will increase as evidenced by club rosters.

**Person Responsible** Diego Falcon (c\_falcon@dadeschools.net)

Students will participate in an honor roll ceremony quarterly. Students meeting grading criteria will be honored and recognized in the main office and through social media.

**Person Responsible** Kimberly Anderson (kimanderson@dadeschools.net)

**#3. Culture & Environment specifically relating to Positive Behavior Intervention and Supports**

**Area of Focus Description and Rationale:** Students feel that they cannot relate to what they are learning. If students do not see the connection to what they are learning, they will not want to learn. In turn; attendance, behavior, and academic progress will be impacted.

**Measurable Outcome:** Based on our school climate survey trend, students regularly respond that they do not relate to what they are learning, etc.

**Monitoring:** We will conduct Curriculum Council meetings that include team leaders and help ensure students can relate to what they are learning. There will be bi-monthly check-ins with team leaders and student services staff.

**Person responsible for monitoring outcome:** Anthony Balboa (pr6741@dadeschools.net)

**Evidence-based Strategy:** Effective Use of School and District Support Personnel - counselors, team leaders, coaches, etc.

**Rationale for Evidence-based Strategy:** If students feel what they are learning is useful and valuable; they will be engaged, feel connected, and perform better academically and display better behavior.

**Action Steps to Implement**

The administrative team will establish a PBS Plan integrating the IB Learner Profiles, present PBS Plan to faculty to communicate expectations, and will review the established plan and data on a quarterly basis.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

Counselors and Interdisciplinary Team Leaders will meet and or communicate on a bi-weekly basis to discuss intervention for targeted students with poor attendance. Students indicating poor attendance will be monitored in order improve their attendance by reducing their probability of being absent as evidenced on Power Bi attendance reports.

**Person Responsible** Kimberly Anderson (kimanderson@dadeschools.net)

Administrators will encourage teachers to model and promote a growth mindset. As a result of modeling and promoting a growth mindset, the notion that almost anything is attainable via focus, hard work, and willingness to learn from failure will be achieved. Teachers will notice more positive, confident learners that feel connected to the lessons being taught.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

Administrators will encourage teachers to communicate with students regarding academic, behavior, and social issues. As a result of effective communication between teachers and students; teachers will be aware of how students are progressing academically, behaviorally, and socially and will be able to provide the necessary resources and/support.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

**#4. Leadership specifically relating to Instructional Leadership Team**

<b>Area of Focus Description and Rationale:</b>	With two new administrators in the building during an IB Evaluation year; communication, collaboration, and consistency will be key to the school's success.
<b>Measurable Outcome:</b>	We will keep copies of all faculty meeting presentations to help develop and foster consistency.
<b>Monitoring:</b>	Clearly Define Priorities - stated goals and expectations, keeping everyone accountable, weekly timelines and to-dos, make sure everyone is on the same page, know the school goals, deadlines, etc.
<b>Person responsible for monitoring outcome:</b>	Anthony Balboa (pr6741@dadeschools.net)
<b>Evidence-based Strategy:</b>	We will conduct weekly leadership meetings to discuss the progress of our students, faculty, and stakeholders not only academic success, but also cultural success.
<b>Rationale for Evidence-based Strategy:</b>	With administrative changes, stakeholders need to ensure trust and a shared vision for success.

**Action Steps to Implement**

The leadership team will meet weekly to discuss data, trends, and school culture.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

The leadership team will conduct instructional walk throughs and discuss finding to ensure instructional focus is being met.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

Leadership team will meet with Curriculum Council monthly to discuss academic progress, school culture and to ensure shared vision.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

Leadership will hold open hours for parents virtually to address parental concerns and offer potential solutions to those concerns.

**Person Responsible** Anthony Balboa (pr6741@dadeschools.net)

**Additional Schoolwide Improvement Priorities**

Using the [SafeSchoolsforAlex.org](https://www.safeschoolsforalex.org), compare the discipline data of the school to discipline data across the state and provide primary or secondary areas of concern that the school will monitor during the upcoming school year. Include how the school culture and environment will be monitored through the lens of behavior or discipline data.

**Ponce de Leon will monitor behavior patterns and will focus on classroom disruptions by having SEL and Restorative Justice Activities.**

### Part IV: Positive Culture & Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles and relationships in student learning, and a culture that values trust, respect and high expectations. Consulting with various stakeholder groups to employ school improvement strategies that impact the positive school culture and environment are critical. Stakeholder groups more proximal to the school include teachers, students, and families of students, volunteers, and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services, and business partners.

Stakeholders play a key role in school performance and addressing equity. Consulting various stakeholder groups is critical in formulating a statement of vision, mission, values, goals, and employing school improvement strategies.

#### Describe how the school addresses building a positive school culture and environment.

Ponce has taken various steps to build a positive school culture and environment. The school will focus on building a positive school moral and culture. We will recognize faculty, staff, students and parents for successes inside and out of the classroom through various methods like Social Media Outlets, our school website, and our school announcements. Through our mentorship program, we will be able to form a connection between teachers and students that will better influence academic performance and behavior.

#### Identify the stakeholders and their role in promoting a positive culture and environment at the school.

Teachers will work with our students through opting to participate in mentorship programs and completing Values Matters Initiatives. Students will be identified and celebrated for academic successes and positive behavior.

EESAC members will meet to identify Explorers of the Month; a teacher recognition program.

PTSA members will meet with parents and work with the school to ensure teachers and students have the necessary support to be successful.

### Part V: Budget

The approved budget does not reflect any amendments submitted for this project.

1	III.A.	Areas of Focus: Instructional Practice: Differentiation	\$0.00
2	III.A.	Areas of Focus: Instructional Practice: Student Engagement	\$0.00
3	III.A.	Areas of Focus: Culture & Environment: Positive Behavior Intervention and Supports	\$0.00
4	III.A.	Areas of Focus: Leadership: Instructional Leadership Team	\$0.00
<b>Total:</b>			<b>\$0.00</b>