

2021-22 Schoolwide Improvement Plan

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Orange - 0163 - Aspire Academy Charter - 2021-22 SIP

Aspire Academy Charter

928 MALONE DR, Orlando, FL 32810

www.aspirecharteracademy.com

Demographics

Principal: Eugene Kendrick

Start Date for this Principal: 9/30/2021

2019-20 Status (per MSID File)	Active
School Type and Grades Served (per MSID File)	Elementary School KG-5
Primary Service Type (per MSID File)	Alternative Education
2020-21 Title I School	Yes
2020-21 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	100%
2020-21 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Black/African American Students* Economically Disadvantaged Students*
School Grades History	2020-21: No Grade 2018-19: No Grade 2017-18: No Grade 2016-17: No Grade
2019-20 School Improvement (SI) Info	ormation*
SI Region	Southeast
Regional Executive Director	LaShawn Russ-Porterfield
Turnaround Option/Cycle	N/A
Year	
Support Tier	
ESSA Status	
* As defined under Rule 6A-1.099811, Florida Administrative Code. F	or more information, <u>click here</u> .

School Board Approval

N/A

SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS&I) and Comprehensive Support and Improvement (CS&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS&I, a school must have one or more ESSA subgroup(s) with a Federal Index below 41%. This plan shall be approved by the district. There are three ways a school can be designated as CS&I:

- 1. have a school grade of D or F
- 2. have a graduation rate of 67% or lower
- 3. have an overall Federal Index below 41%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or a graduation rate 67% or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <u>www.floridacims.org.</u>

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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As	spire Academy Charte	er											
928	MALONE DR, Orlando, FL 328	10											
v	www.aspirecharteracademy.com												
School Demographics													
School Type and Grades Served (per MSID File)2020-21 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)													
Elementary School KG-5	No	%											
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)											
Alternative Education	Yes	%											
School Grades History													
Year2015-16GradeC	2014-15 F*	2013-14 2012-13 F											
School Board Approval													

N/A

SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridaCIMS.org.

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: School Information

School Mission and Vision

Provide the school's mission statement.

Aspire Charter Academy is committed to providing a superior atmosphere of inspiration, encouragement and education for all students, especially those inner city children whose behavior has impeded their ability to achieve their maximum potential.

We believe that All Student Potential is Reached through Education and we are dedicated to tto reaching one student, one family, and one community at a time.

Provide the school's vision statement.

Aspire Charter Academy is a place where all students are encouraged to strive for excellence academically, socially, and emotionally in a safe and supportive atmosphere. Our goal is to work in a partnership with our parents and community to create a safe environment where students are empowered to discover their strengths and to achieve their maximum potential. Opportunities are available for enrichment, intervention, and remediation as necessary. We set high expectations for all students. Our entire school community shares the belief that all children can and will learn.

School Leadership Team

Membership

Identify the name, email address, position title, and job duties/responsibilities for each member of the school leadership team.:

Name	Position Title	Job Duties and Responsibilities
Schenkel, Pamela	Principal	Supervises all staff; supervises all educational responsibilities; conferences with parents and students, as needed; serves as school registrar

Demographic Information

Principal start date

Thursday 9/30/2021, Eugene Kendrick

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Highly Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

0

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

0

Total number of teacher positions allocated to the school

0

Total number of students enrolled at the school

95

Identify the number of instructional staff who left the school during the 2020-21 school year.

Identify the number of instructional staff who joined the school during the 2021-22 school year.

Demographic Data

Early Warning Systems

2021-22

The number of students by grade level that exhibit each early warning indicator listed:

Indicator					Gr	ade	Le	eve	el					Total
Indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Number of students enrolled	8	12	15	19	19	19	0	0	0	0	0	0	0	92
Attendance below 90 percent	0	0	0	0	1	0	0	0	0	0	0	0	0	1
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA	0	0	0	1	12	17	0	0	0	0	0	0	0	30
Course failure in Math	0	0	0	1	13	17	0	0	0	0	0	0	0	31
Level 1 on 2019 statewide FSA ELA assessment	0	0	0	8	14	16	0	0	0	0	0	0	0	38
Level 1 on 2019 statewide FSA Math assessment	0	0	0	8	14	16	0	0	0	0	0	0	0	38
Number of students with a substantial reading deficiency	0	0	0	15	17	17	0	0	0	0	0	0	0	49

The number of students with two or more early warning indicators:

Indicator						Gr	ade	e Le	ve	I				Total
indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students identified as retainees:

Indicator	Grade Level													Tatal
Indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

Date this data was collected or last updated

Thursday 9/30/2021

2020-21 - As Reported

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level	Total
Number of students enrolled		
Attendance below 90 percent		
One or more suspensions		
Course failure in ELA		
Course failure in Math		
Level 1 on 2019 statewide FSA ELA assessment		
Level 1 on 2019 statewide FSA Math assessment		
The number of students with two or more early warning indi	icators:	
The number of students with two or more early warning indi Indicator	icators: Grade Level	Total
		Total
Indicator		Total
Indicator Students with two or more indicators		Total
Indicator Students with two or more indicators The number of students identified as retainees:	Grade Level	

2020-21 - Updated

The number of students by grade level that exhibit each early warning indicator:

Indiantar					(Gra	ade	e Lo	eve	el				Total
Indicator	Κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Number of students enrolled	0	0	0	0	0	0	0	0	0	0	0	0	0	
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide FSA ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide FSA Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator			Grade Level													
Indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total		
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0			

The number of students identified as retainees:

Indicator						Gr	ade	e Le	ve	I				Total
Indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

Part II: Needs Assessment/Analysis

School Data Review

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component		2021		2019		2018			
School Grade Component	School	District	State	School	District	State	School	District	State
ELA Achievement					57%	57%		56%	56%
ELA Learning Gains					58%	58%		55%	55%
ELA Lowest 25th Percentile					52%	53%		48%	48%
Math Achievement					63%	63%		63%	62%
Math Learning Gains					61%	62%		57%	59%
Math Lowest 25th Percentile					48%	51%		46%	47%
Science Achievement					56%	53%		55%	55%

Grade Level Data Review - State Assessments

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

			ELA			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2021					
	2019	16%	55%	-39%	58%	-42%
Cohort Co	mparison					
04	2021					
	2019	17%	57%	-40%	58%	-41%
Cohort Co	mparison	-16%				
05	2021					
	2019	18%	54%	-36%	56%	-38%
Cohort Co	mparison	-17%			· · ·	

			MATH			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2021					
	2019	42%	62%	-20%	62%	-20%
Cohort Corr	nparison					
04	2021					
	2019	28%	63%	-35%	64%	-36%
Cohort Corr	parison	-42%			•	
05	2021					
	2019	18%	57%	-39%	60%	-42%
Cohort Corr	iparison	-28%			•	

			SCIEN	CE		
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
05	2021					
	2019	18%	54%	-36%	53%	-35%
Cohort Con	nparison					

Grade Level Data Review - Progress Monitoring Assessments

Provide the progress monitoring tool(s) by grade level used to compile the below data.

iReady

		Grade 1		
	Number/% Proficiency	Fall	Winter	Spring
English Language Arts	All Students	25		
	Economically Disadvantaged	97		
	Students With Disabilities	5		
English Language Learners		1		
	Number/% Proficiency	Fall	Winter	Spring
	All Students	25		
Mathematics	Economically Disadvantaged	97		
	Students With Disabilities	5		
	English Language Learners	1		

		Grade 2		
	Number/% Proficiency	Fall	Winter	Spring
	All Students	25		
English Language Arts	Economically Disadvantaged	97		
	Students With Disabilities	6		
	English Language Learners	0		
	Number/% Proficiency	Fall	Winter	Spring
Mathematics	All Students	25		
	Economically Disadvantaged	97		
	Students With Disabilities	6		
	English Language Learners	0		
		Grade 3		
	Number/% Proficiency	Grade 3 Fall	Winter	Spring
	Proficiency All Students		Winter	Spring
English Language Arts	Proficiency All Students Economically Disadvantaged	Fall	Winter	Spring
	Proficiency All Students Economically Disadvantaged Students With Disabilities	Fall 20	Winter	Spring
	Proficiency All Students Economically Disadvantaged Students With Disabilities English Language Learners	Fall 20 97	Winter	Spring
	Proficiency All Students Economically Disadvantaged Students With Disabilities English Language	Fall 20 97 8	Winter Winter	Spring
	Proficiency All Students Economically Disadvantaged Students With Disabilities English Language Learners Number/% Proficiency All Students	Fall 20 97 8 0		
	ProficiencyAll StudentsEconomicallyDisadvantagedStudents WithDisabilitiesEnglish LanguageLearnersNumber/%ProficiencyAll StudentsEconomicallyDisadvantaged	Fall 20 97 8 0 Fall		
Arts	Proficiency All Students Economically Disadvantaged Students With Disabilities English Language Learners Number/% Proficiency All Students Economically	Fall 20 97 8 0 Fall 20		

		Grade 4		
	Number/% Proficiency	Fall	Winter	Spring
	All Students	30		
English Language Arts	Economically Disadvantaged	97		
	Students With Disabilities	12		
	English Language Learners	0		
	Number/% Proficiency	Fall	Winter	Spring
Mathematics	All Students	30		
	Economically Disadvantaged Students With	97		
	Disabilities	12		
	English Language Learners	0		
		Grade 5		
	Number/% Proficiency	Fall	Winter	Spring
English Language Arts	All Students	10		
	Economically Disadvantaged	97		
	Students With Disabilities	14		
	English Language Learners	0		
	Number/% Proficiency	Fall	Winter	Spring
	All Students	10		
Mathematics	Economically Disadvantaged	97		
	Students With Disabilities	14		
	English Language Learners	0		
	Number/% Proficiency	Fall	Winter	Spring
	All Students	10		
Science	Economically Disadvantaged	97		
	Students With Disabilities	14		
	English Language Learners	0		

Subgroup Data Review

		2021	SCHOO	DL GRAD	E COMF	ONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2019-20	C & C Accel 2019-20
SWD	4	8									
BLK	15	13		12	6		8				
HSP	9			18							
FRL	16	13		14	6		8				
		2019	SCHOO	OL GRAD	E COMF	ONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD	10	64		23	55						
BLK	12	46		36	54						
HSP	33			27							
FRL	14	59		31	52						
		2018	SCHOO	OL GRAD	E COMF	ONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17

ESSA Data Review

This data has been updated for the 2021-22 school year as of 10/19/2021.

ESSA Federal Index	
ESSA Category (TS&I or CS&I)	
OVERALL Federal Index – All Students	12
OVERALL Federal Index Below 41% All Students	YES
Total Number of Subgroups Missing the Target	4
Progress of English Language Learners in Achieving English Language Proficiency	
Total Points Earned for the Federal Index	60
Total Components for the Federal Index	5
Percent Tested	98%
Subgroup Data	
Students With Disabilities	
Federal Index - Students With Disabilities	2
Students With Disabilities Subgroup Below 41% in the Current Year?	YES

Number of Consecutive Years Students With Disabilities Subgroup Below 32%

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English Language Learners	
Federal Index - English Language Learners	
English Language Learners Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years English Language Learners Subgroup Below 32%	
Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	
Asian Students	
Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	
Black/African American Students	
Federal Index - Black/African American Students	11
Black/African American Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Black/African American Students Subgroup Below 32%	
Hispanic Students	
Federal Index - Hispanic Students	14
·	14 YES
Federal Index - Hispanic Students	
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year?	
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32%	
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students	
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students	YES
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year?	YES
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32%	YES
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Subgroup Below 32% Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students	YES
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Federal Index - Pacific Islander Students	YES N/A
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Subgroup Below 32% Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Subgroup Below 32% Federal Index - Pacific Islander Students Subgroup Below 32% Federal Index - Pacific Islander Students	YES N/A
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Subgroup Below 32% Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Federal Index - Pacific Islander Students Pacific Islander Students Pacific Islander Students Pacific Islander Students Pacific Islander Students Subgroup Below 32%	YES N/A
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Subgroup Below 32% Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Federal Index - Pacific Islander Students Pacific Islander Students Pacific Islander Students Pacific Islander Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Pacific Islander Students Pacific Islander Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Pacific Islander Students Subgroup Below 32% White Students	YES N/A

Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	11
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	

Analysis

Data Analysis

Answer the following analysis questions using the progress monitoring data and state assessment data, if applicable.

What trends emerge across grade levels, subgroups and core content areas?

Very high rates of deficiencies in vocabulary usage and reading comprehension.

What data components, based off progress monitoring and 2019 state assessments, demonstrate the greatest need for improvement?

Reading comprehension

What were the contributing factors to this need for improvement? What new actions would need to be taken to address this need for improvement?

Lack of PreK exposure to basic pre-kindergarten skills; More parental involvement

What data components, based off progress monitoring and 2019 state assessments, showed the most improvement?

Basic mathematics concepts

What were the contributing factors to this improvement? What new actions did your school take in this area?

More hands-on teaching techniques; more small group activities

What strategies will need to be implemented in order to accelerate learning?

More small group and/or differentiated instruction

Based on the contributing factors and strategies identified to accelerate learning, describe the professional development opportunities that will be provided at the school to support teachers and leaders.

Principal working with individual teachers to improve small group instruction and to better utilize their full-time paraprofessionals.

Provide a description of the additional services that will be implemented to ensure sustainability of improvement in the next year and beyond.

After school tutoring

Part III: Planning for Improvement

Areas of Focus:

No activities were entered for this section.

Additional Schoolwide Improvement Priorities

Using the <u>SafeSchoolsforAlex.org</u>, compare the discipline data of the school to discipline data across the state and provide primary or secondary areas of concern that the school will monitor during the upcoming school year. Include how the school culture and environment will be monitored through the lens of behavior or discipline data.

Aspire fully embraces a Positive Behavior Support philosophy. We train our staff to treat inappropriate behaviors as opportunities to teach new (more appropriate) social interactions. We provide more supervision in classrooms and across the campus. We communicate with parents on a daily basis regarding their child's behavioral choices throughout the day. We provide daily opportunities for children to earn special rewards and activities.

Part IV: Positive Culture & Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles and relationships in student learning, and a culture that values trust, respect and high expectations. Consulting with various stakeholder groups to employ school improvement strategies that impact the positive school culture and environment are critical. Stakeholder groups more proximal to the school include teachers, students, and families of students, volunteers, and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services, and business partners.

Stakeholders play a key role in school performance and addressing equity. Consulting various stakeholder groups is critical in formulating a statement of vision, mission, values, goals, and employing school improvement strategies.

Describe how the school addresses building a positive school culture and environment.

Aspire fully embraces a Positive Behavior Support philosophy. We train our staff to treat inappropriate behaviors as opportunities to teach new (more appropriate) social interactions. We provide more supervision in classrooms and across the campus. We communicate with parents on a daily basis regarding their child's behavioral choices throughout the day. We provide daily opportunities for children to earn special rewards and activities.

Staff meets weekly to discuss specific issues and to improve our strategies and techniques. All staff are treated as equal members during these meetings to ensure that each person has an opportunity to participate.

Identify the stakeholders and their role in promoting a positive culture and environment at the school.

All staff

Part V: Budget

The approved budget does not reflect any amendments submitted for this project.

Total: \$0.00
