

2013-2014 SCHOOL IMPROVEMENT PLAN

Baldwin Middle Senior High School 291 MILL ST W Baldwin, FL 32234 904-266-1200 http://www.duvalschools.org/bmhs

School Type High School		Title I	Free and Re	Free and Reduced Lunch Rate	
		No	46%		
Alternative/ESE	E Center	Charter School	Minority Rate		
No		No	28%		
chool Grades I	listory				
2013-14	2012-13	2011-12	2010-11	2009-10	
PENDING	С	С	С	В	

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridacims.org. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: Current School Status

Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school's Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

Part II: Expected Improvements

Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

- 1. Reading
- 2. Writing
- 3. Mathematics
- 4. Science
- 5. Science, Technology, Engineering and Mathematics (STEM)
- 6. Career and Technical Education (CTE)
- 7. Social Studies
- 8. Early Warning Systems (EWS)
- 9. Parental Involvement
- 10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

Part III: Coordination and Integration

Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

Appendix 1: Professional Development Plan to Support Goals

Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

Appendix 2: Budget to Support Goals

Appendix 2 is the budget needed to implement the strategies identified in the plan.

Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

DA Regions

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only currently A or B with at least one F in the prior two years
- Prevent currently C
- Focus currently D
 - Year 1 declined to D, or first-time graded schools receiving a D
 - Year 2 second consecutive D, or F followed by a D
 - Year 3 or more third or more consecutive D, or F followed by second consecutive D
- Priority currently F
 - Year 1 declined to F, or first-time graded schools receiving an F
 - Year 2 or more second or more consecutive F

DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

2013-14 DA Category and Statuses

DA Category	Region		RED	
Prevent	2	2	Wayne Green	
Former F	Post-Priority Planning	Planning	Implementing TOP	
No	No	No	No	

Current School Status

School Information

School-Level Information

School

Baldwin Middle Senior High School

Principal

Denise Hall

School Advisory Council chair

Chris Drum

Names and position titles of the School-Based Leadership Team (SBLT)

Name	Title
Andrea Harter	Assistant Principal
Jeffery Tuccillo	Testing Coordinator
Jennifer O'Neill Saoud	Testing Coordinator
Bonnie Lamp	Reading Coach
Laura Gruninger	Reading Coach
Lori Westberry	Math Coach
Steven Shields	Dean of Discipline - High School
Tanisha Larkins	Dean of Discipline - Middle School

District-Level Information

District
Duval
Superintendent
Dr. Nikolai P Vitti
Date of school board approval of SIP

1/7/2014

School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Membership of the SAC

Bro. Chris Drum - President of SAC in his second term, parent of a student Bro. Dan Search - Vice President of SAC in his second term, community member Lori Fish - Secretary, community member Elise Fare - teen coordinator, West Regional Library, Jacksonville, FL Dr. Denise Hall, principal Baldwin Middle-Senior High Lori Westberry - math coach at Baldwin Middle-Senior High, also a parent Kylie Davidson - English teacher at Baldwin Middle-Senior High Guy Colombo - business partner, manager Gerdau Ameristeel Rev. Larry Riley - grandparent and community member Alexis Goodman - school teacher Alyssa Bryant - student, senior class president.

Involvement of the SAC in the development of the SIP

SAC has described areas of interest, particularly in Common Core, in leadership conversations and during the SAC meeting on Sept. 12, where increased community involvement in the Opening Day of school event to increase father-child involvement was a success. Additionally, SAC supported and will continue to support student achievement by participating in events such as the school-supply backpack giveaway and support other academic expansion programs afterschool, including the Wow Wednesdays at the West Regional Branch Library, which is held on early-release days for teacher professional development. SAC members discussed and became involved in the conversation on how to increase EOC scores and to be aware of the new measurements in various assessments so that they can help all stakeholders understand the rating systems and brainstorm ways to provide new and innovative supports to increase student achievement.

Activities of the SAC for the upcoming school year

SAC will be involved in learning about the upgraded curriculum and Common Core and help brainstorm ways to promote for Community Involvement. Two members have attended training with administration on the upcoming Common Core integration and serve as community ambassadors to help explain those changes in rigor. Also, SAC will continue to support and publicize events that involve Baldwin teens, including events at the public library, particularly on early release Wednesdays for teacher county training and planning.

Projected use of school improvement funds, including the amount allocated to each project

SAC will use the funds it receives to provide basic student and staff supplies.

Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC In Compliance

If not in compliance, describe the measures being taken to comply with SAC requirements

Highly Qualified Staff

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Administrators

of administrators

2

receiving effective rating or higher (not entered because basis is < 10)

Administrator Information:

Denise Hall				
Principal	Years as Administrator: 18	Years at Current School: 1		
Credentials	Ph.D. Ed Leadership / MS Administration / BS. Math Ed.			
Performance Record	J.E.B. Stuart Middle gains to C, 2002-2005. Robert E. Lee High School gains to C 2007-2009. Robert E. Lee High School drops to D 2010. Robert E. Lee High School gains to a B in 2011. Robert E. Lee High School scores at a C in 2012.			
Andrea Harter				
Asst Principal	Years as Administrator: 2	Years at Current School: 1		
Credentials	 A teacher at Lee during the years: CDCCB. Started ACT prep program at Lee which has posted gains each of the five years with nearly a 20 percent increase in composite scores. FCAT proficiency rate 2012: 51 percent proficienty rating; FCAT Writes 99 percent proficienty rating. The students involved in ACT prep involved 507. 85 percent of those students passed the Math portion, which substitutes for the FCAT if needed on concordant scores and 56 percent were at college-ready/FCAT concordant proficient for reading. Robert E. Lee High School gains to C 2007-2009. Robert E. Lee High School gains to D 2010. Robert E. Lee High School gains to a B in 2011. Robert E. Lee High School scores at a C in 2012. 			
Performance Record				
tructional Coaches				
<pre># of instructional coaches 3</pre>				
# receiving effective rating or higher (not entered because basis is < 10)				
Instructional Coach Information:				

Laura Gruninger				
Full-time / School-based	Years as Coach: 12	Years at Current School: 1		
Areas	Reading/Literacy, Rtl/MTSS	Reading/Literacy, Rtl/MTSS, Other		
Credentials	BS in Education from University of Dayton 1977 M.Ed. In secondary reading from American International College 1978 Certification in Reading k-12, Social Studies 6-12, ELA 6-9, Admir all levels			
Performance Record	Robert E. Lee High School gains to C 2007-2009. Robert E. Lee High School drops to D 2010. Robert E. Lee High School gains to a B in 2011. Robert E. Lee High School scores at a C in 2012.			
Bonnie Lamp				
Full-time / School-based	Years as Coach: 1	Years at Current School: 7		
Areas	Reading/Literacy, Rtl/MTSS	S, Other		
Credentials	Master of Arts in Teaching in Reading Education Professional Certificate: Reading K-12/ESOL			
Performance Record	Former teacher: 2009-2010 Baldwin school grade was a B 2010-2011 School grade a C 2011-2012 School grade a C			
Lori Westberry				
Full-time / School-based	Years as Coach: 1	Years at Current School: 9		
Areas	Mathematics, Rtl/MTSS, Ot	ther		
Credentials	BS in Mathematics			
Performance Record	Former teacher: 2009-2010 Baldwin school grade was a B 2010-2011 School grade a C 2011-2012 School grade a C			
assroom Teachers				
# of classroom teachers				
53				
# receiving effective rating or l 50, 94%	higher			
# Highly Qualified Teachers 83%				

certified in-field 44,83% # ESOL endorsed 13, 25% # reading endorsed 5,9% # with advanced degrees 6, 11% **# National Board Certified** 4,8% # first-year teachers 5.9% # with 1-5 years of experience 22, 42% # with 6-14 years of experience 15, 28%

with 15 or more years of experience 11, 21%

Education Paraprofessionals

of paraprofessionals
4

Highly Qualified

4, 100%

Other Instructional Personnel

of instructional personnel not captured in the sections above

receiving effective rating or higher

(not entered because basis is < 10)

Teacher Recruitment and Retention Strategies

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible

The school uses district-based resources and teacher networks to recruit teachers. The school is in a rural area on the outskirts of a large metropolitan area. More than 23 percent of the teachers who work here went to school here and have returned due to the sense of community. Advertisement is not formal at this juncture. The recruitment is an administrative function, split between the Principal Dr. Denise Hall, Assistant Principal Andrea Harter, and Testing Coordinator, Jeffery Tuccillo.

Teacher Mentoring Program/Plan

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities

Our school uses the MINT program for new teachers and also assigns new teacher mentors from the seasoned staff. Mentoring sessions take place on an informal basis, almost daily, as each new staff member is paired with a teacher so they can inquire about best practices, on-site school rituals and routines, and provide a professional support base.. Our pairings are generally within core areas, and the mentees and mentors also meet with the PDF at least monthly to compare notes and reflections, to support new faculty members.

Multi-Tiered System of Supports (MTSS) / Response to Intervention (Rtl)

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs

The school uses a variety of data to identify students, and groups of students, in need of intervention services. The most basic is FCAT. The FCAT reading, writing, math, and science scores at the middle-school level, is used for planning purposes to develop a support curriculum with targeted support for students performing below grade level. Additionally, other data, including discipline reports, district and teacher-made tests, are all used as indicators of a student needing additional supports to gain mastery. Teacher supports to recognize students who need these additional instruction or strategies is provided through professional development, and in department and Professional Learning Community meetings or Team meetings, which are grouped either by content, grade, or cohort. Additional monitoring by guidance counselors, including, but not limited to academic history audits, individual student meetings, and parent-student interaction, provide additional support to the core instruction. The problem-solving process involves an evaluation of data from the previous year's end and strategies needed to support students to meet their annual growth goals. Anticipated barriers to student's growth are evaluated and a course of action is plotted out with supports to encounter and overcome those obstacles. The students' progress towards growth is evaluated, and the supports, too, are evaluated for their effectiveness and realigned or enhanced, as necessary.

Function and responsibility of each school-based leadership team member as related to MTSS and the SIP

Dr. Denise Hall, principal, - architect of the plan to increase student performance. Directs teams as solution centers to persistently seek answers and strategies for students who are performing below grade level. Monitors interventions through results and feedback from parents, students, guidance counselors, and teachers. Additional data monitoring is provided in the form of observations, and through data disaggregation from multi-assessed skills in all core content areas through state and district testing and problems.

Andrea Harter, assistant principal - Assists in supports through planning, teacher observations and feedback, and in academic training sessions with instructors on strategies to spot Rtl trends or behaviors that require intervention or alternative learning strategies.

Jeffery Tuccillo, testing coordinator - Tasked with creating and implementing a curriculum, at the principal's direction that provides instructional time to address group deficiency. Additionally, he supervises the guidance department and monitors plans that are developed for students to reach mastery. Mr. Tuccillo also is tasked with the printing and distribution of progress reports, report cards, and of parent contact via ParentLink to notify parents of a notice of academic standing. His supervision of the guidance department includes the direction of a newsletter delivered electronically when

appropriately that provides student support in terms of testing and studying strategies that parents can review with their student at home.

Jennifer Saoud, testing coordinator - Organizes, coordinates, and executes a series of state and district test and facilitates the collection and dissemination of data, and assists in spotting trends and solutions for academic spots that need additional shoring.

Bonnie Lamp, academic coach, high school reading and ELA - Provides direct teacher support and training on strategies and in the art of data collection to help teachers use data to the student's advantage using a series of lessons or planned activities to increase academic achievement. Laura Gruninger, academic coach, middle school reading and ELA; Professional development Facilitator

- Provides direct teacher support and training on strategies and in the art of data collection to help teachers use data to the student's advantage using a series of lessons or planned activities to increase academic achievement. Additionally, she conducts teacher trainings for beginning teacher to help them understand the data they are collecting and to make sense of the signals that show a child needs additional support.

Lori Westberry, academic coach, mathematics - Provides direct teacher support and training on strategies and in the art of data collection to help teachers use data to the student's advantage using a series of lessons or planned activities to increase academic achievement.

Steven Shields, dean, high school discipline - Collects discipline and is involved in the positive behavior interventions that are the underpinning of successful academic behaviors in the classroom and on campus.

Tanisha Larkins, dean, middle school discipline - Collects discipline and is involved in the positive behavior interventions that are the underpinning of successful academic behaviors in the classroom and on campus.

Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP

The Leadership team meets weekly to determine the effectiveness of teachers and the progress of curriculum rollout and effectiveness of instruction. Individual Rtl progress is monitored through administration review of records, grade reporting, and other observed behaviors, including ESE compliance with IEP reports and discipline data. Additional data from district and in-house testing, as reported out when data is collated is addressed in a problem-solving mode to provide more resources, or to direct individualized intervention when needed,

Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement

FCAT, District benchmarks, lowa testing, DAR and SRA testing, former results from FAIR testing, and academic progress in terms of grade after verification of true curriculum delivery and common assessment practice show the strengths of the various courses and highlight areas of support. Additionally, the district has a beginning CGA (Curriculum Guide Assessment) that is administered at the beginning of school and at the end of each quarter, aligned with the prescribed benchmarks, that will be used as a data point to check for student mastery and understanding and teacher effectiveness and delivery.

Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents

The plan to support understanding of MTSS and to build capacity in data-based problem solving for staff and parents uses the Florida Continuous Improvement Model, where an assessment of desired results to ascertain background knowledge is administered and the curriculum is applied taking to into account the mastery level of the students. The data provide an access point to identify problems and the leadership team proposes additional training and strategy supports to ensure that instructors have the materials available to support students. Additionally. core-subject teachers participate in day-long training sessions that are focused on areas of need and the benefits of using best practices with the FCIM to promote understanding of the benefits of common planning and assessment to ensure fidelity in rigor across the grade levels throughout the school.

Increased Learning Time/Extended Learning Opportunities

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II)-(III), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:

Strategy: Weekend Program

Minutes added to school year: 1,440

Provide students with ACT Prep on weekends beginning in October to prepare students for the content, rigor, and the test-taking strategies needed to be successful on the test. This session is aimed for students who may already be college-ready according to state guidelines, but are seeking to better their scores and the likelihood of college acceptance at the student's first-choice. this is also a support for students who are enrolled in the regular-day ACT/SAT class, but may require more testing practice or a different delivery in content information.

Strategy Purpose(s)

• Enrichment activities that contribute to a well-rounded education

How is data collected and analyzed to determine the effectiveness of this strategy?

Data is collected at the beginning of the school year with an eye toward determining who is Post Secondary Ready. Those students are identified and invited to attend the session. Students cold test when they enter the room. While that data is being processed, students are instructed about how the test is set up and how to master the selected sections of focus. When the data is processed (about 30 minutes later) students are given their results and a whole-group instruction of the most frequent errors are discussed. Direct content instruction is used based on predictive errors and actual errors. Two continuous hours of practice in problem areas is offered. Students then re-test and are given their results immediately to chart grown and plan for additional resources or tutoring.

Who is responsible for monitoring implementation of this strategy?

Mrs. Harter and Mr. Tuccillo

Strategy: Before or After School Program **Minutes added to school year:** 4,560

Student study hall for any student involved in after-school activities, including athletics. Students spend a minimum of 30 minutes four days a week working on school work or receive extra help from athletic coaches prior to participating in the daily activity.

Strategy Purpose(s)

• Enrichment activities that contribute to a well-rounded education

How is data collected and analyzed to determine the effectiveness of this strategy?

Student eligibility for after-school events, maintenance or increase in these grades.

Who is responsible for monitoring implementation of this strategy?

Athletic Director, individual teachers of affected students.

Strategy: Before or After School Program **Minutes added to school year:** 27,360

Direct instruction through tutoring, after school, minimum of four teachers a week, at one three-hour session per teacher for 38 weeks. Tutoring schedules are posted by teacher and tutoring sessions can either be teacher or parent initiated.

Strategy Purpose(s)

• Instruction in core academic subjects

How is data collected and analyzed to determine the effectiveness of this strategy?

Individual student data collected and monitored by the teacher following their own Rtl plan.

Who is responsible for monitoring implementation of this strategy?

Teachers, and administrative review of records during formal observations.

Literacy Leadership Team (LLT)

Names and position titles of the members of the school-based LLT

Name	Title
Denise Hall	Principal
Andrea Harter	Assistant Principal
Jeffery Tuccillo	Testing Coordinator
Bonnie Lamp	Academic Coach - Literacy High School
Laura Gruninger	Academic Coach - Literacy Middle School
Lori Westberry	Academic Coach - Mathemathics

Name	Title
Jennifer Saoud	Testing Coordinator

How the school-based LLT functions

The LLT meet during PLC time/common planning monthly to discuss strategies for implementing college-level literacy into the schoolwide curriculum. administrators meet with the school-based leadership team to determine the effectiveness of strategies being implemented as well as further professional development needs. The overall outline provided by Dr. Hall, which introduces the Common Core Connection, is used in this year-long planning cycle.

Major initiatives of the LLT

Sustainability of reading levels of 3 or higher and a increases for students on the bubble, through monthly strategies that can be used across multiple content area. Strategy examples will be posted in classrooms and the LLT will designate an area where the focus strategy can be posted for student view in a common area.

Every Teacher Contributes to Reading Instruction

How the school ensures every teacher contributes to the reading improvement of every student

The school ensures that every teacher contributes to reading improvement by implementing 10 minutes of content-based reading in each classroom daily. This principal-directed in initiative is backed with a push towards increasing academic vocabulary in the content area, through a series of approaches, that can include a Start-on-time activity to engage students, and writing about the content in an FCAT-styled prompt that requires evidence from the text, which would require student engagement with the text in all content areas. Scripted prompts, exit materials and daily translation of language tasks, even in mathematics, are integrated to ensure understanding and expand scope of material mastered.

College and Career Readiness

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future

The high school course progression is designed to weave in academic courses with courses that lead to industry certification, which culminates in an industry certification course or a accelerated course of learning that will enhance college success. The courses currently offered are technology-based and include Digital Media fundamentals, which result in certifications for Dreamweaver and Photoshop software.

How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful

The counselors meet individually with students in each grade level, and expand those meeting with seniors to include twice-a-year meetings, supplemented by classroom visits and talks about post-secondary options, which include college and or entering the workforce or the military. ACT/SAT teachers this year inaugurated a course to expand the college exploration experience, to enhance the Post-Secondary Readiness options and have students commit to a strong consideration of life after high school.

Strategies for improving student readiness for the public postsecondary level

The data listed on the High School feedback report for Baldwin for recent years shows that there is a gradual increase in the numbers of high school graduates who were eligible for the maximum Bright Futures award. The percentage for the years available, show that the population was gaining at the rate of about a half-percent annually, toping out around 7 percent. Since the time the report was made, however, there has been an overhaul to the Bright Futures threshold levels, which now require a student to make the highest score to date to gain Bright Futures scholarship opportunities (29 on the ACT; 1170 SAT). We anticipate this to be a hurdle that is being tackled by education campaigns in the classroom and also with extended practice on the weekends for those key admission tests.

Expected Improvements

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Area 1: Reading

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	54%	46%	No	59%
American Indian				
Asian	63%	58%	No	66%
Black/African American	41%	35%	No	47%
Hispanic	45%	36%	No	51%
White	58%	49%	No	62%
English language learners				
Students with disabilities	28%	46%	Yes	36%
Economically disadvantaged	48%	38%	No	54%

Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	202	25%	35%
Students scoring at or above Achievement Level 4	119	15%	20%

Florida Alternate Assessment (FAA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]		10%
Students scoring at or above Level 7	[data excluded for privacy reasons]		10%

Learning Gains

	2013 Actual #	2013 Actual %	2014 Target %
Students making learning gains (FCAT 2.0 and FAA)	534	59%	65%
Students in lowest 25% making learning gains (FCAT 2.0)	520	57%	63%

Comprehensive English Language Learning Assessment (CELLA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non- ELL students)	-	ed for privacy sons]	43%
Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)	-	ed for privacy cons]	43%
Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)	[data excluded for privacy reasons]		43%

Postsecondary Readiness

	2012 Actual #	2012 Actual %	2014 Target %
On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C.	46	41%	51%

Area 2: Writing

	2013 Actual #	2013 Actual %	2014 Target %
Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5	192	68%	73%
Florida Alternate Assessment (FAA) Students scoring at or above Level 4	[data excluded fo	r privacy reasons]	0%

Area 3: Mathematics

High School Mathematics

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on EOC assessments, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	48%	35%	No	54%
American Indian				
Asian	82%	50%	No	83%
Black/African American	38%	24%	No	44%
Hispanic	41%	25%	No	47%
White	50%	38%	No	55%
English language learners				
Students with disabilities	28%	36%	Yes	35%
Economically disadvantaged	44%	26%	No	50%

Florida Alternate Assessment (FAA)

	2013 Actual # 2013 Actual %	, 2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]	10%
Students scoring at or above Level 7	[data excluded for privacy reasons]	10%

Learning Gains

	2012 Actual #	2012 Actual %	2014 Target %
Students making learning gains (EOC and FAA)	495	43%	53%
Students in lowest 25% making learning gains (EOC)	752	74%	79%

Postsecondary Readiness

	2012 Actual #	2012 Actual %	2014 Target %
On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C.	46	41%	51%

Algebra I End-of-Course (EOC) Assessment

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	64	33%	44%
Students scoring at or above Achievement Level 4	[data excluded for privacy reasons]		12%

Geometry End-of-Course (EOC) Assessment

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	73	41%	51%
Students scoring at or above Achievement Level 4	10	6%	16%

Area 4: Science

High School Science

Florida Alternate Assessment (FAA)

	2013 Actual # 2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]	0%
Students scoring at or above Level 7	[data excluded for privacy reasons]	0%

Biology I End-of-Course (EOC) Assessment

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	60	41%	51%
Students scoring at or above Achievement Level 4	11	8%	16%

Area 5: Science, Technology, Engineering, and Mathematics (STEM)

All Levels

	2013 Actual #	2013 Actual %	2014 Target
# of STEM-related experiences provided for students (e.g. robotics competitions; field trips; science fairs)	0		0
Participation in STEM-related experiences provided for students	0	0%	0%

High Schools

	2013 Actual #	2013 Actual %	2014 Target %
Students enrolling in one or more <i>accelerated</i> STEM-related courses	0	0%	0%
Completion rate (%) for students enrolled in accelerated STEM-related courses		0%	0%
Students taking one or more advanced placement exams for STEM-related courses	0	0%	0%
CTE-STEM program concentrators	0		0
Students taking CTE-STEM industry certification exams	0	0%	0%
Passing rate (%) for students who take CTE- STEM industry certification exams		0%	0%

Area 6: Career and Technical Education (CTE)

	2013 Actual #	2013 Actual %	2014 Target %
Students enrolling in one or more CTE courses	230	25%	35%
Students who have completed one or more CTE courses who enroll in one or more <i>accelerated</i> courses	77	13%	23%
Completion rate (%) for CTE students enrolled in <i>accelerated</i> courses		100%	100%
Students taking CTE industry certification exams	44	19%	29%
Passing rate (%) for students who take CTE industry certification exams		100%	100%
CTE program concentrators			
CTE teachers holding appropriate industry certifications	1	33%	43%

Area 8: Early Warning Systems

High School Indicators

	2013 Actual #	2013 Actual %	2014 Target %
Students who miss 10 percent or more of available instructional time	346	33%	28%
Students in ninth grade with one or more absences within the first 20 days	0	0%	0%
Students in ninth grade who fail two or more courses in any subject	9	5%	2%
Students with grade point average less than 2.0	47	8%	5%
Students who fail to progress on-time to tenth grade	12	7%	4%
Students who receive two or more behavior referrals	267	25%	20%
Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S.	311	29%	19%

Graduation

	2012 Actual #	2012 Actual %	2014 Target %
Students dropping out of school, as defined in s.1003.01(9), F.S.	12	8%	4%
Students graduating in 4 years, using criteria for the federal uniform graduation rate defined in the Code of Federal Regulations at 34 C.F.R. § 200.19(b)	131	87%	92%
Academically at-risk students graduating in 4 years, as defined in Rule 6A-1.09981, F.A.C.	12	35%	45%
Students graduating in 5 years, using criteria defined at 34 C.F.R. § 200.19(b)	3	2%	1%

Area 9: Parent Involvement

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Parental involvement targets for the school

Increase parent visibility and interaction at all levels. Increase two-way communication and create a sense of parent ownership at the school level.

Specific Parental Involvement Targets

Target	2013 Actual #	2013 Actual %	2014 Target %
Increase the number of active parents participating on SAC	2	10%	20%
Increase the number of active parents participating in PTSA	8	90%	100%

Area 10: Additional Targets

Additional targets for the school

Specific Additional Targets

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2013 Actual #	2013 Actual %	2014 Target %
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Goals Summary

- **G1.** Increase Post-Secondary Readiness of students by at least 10 percent to AMO target of 51 percent
- **G2.** Increase the number of students enrolled in industry-certification courses from 25 percent to 35 percent
- **G3.** Identify all below-grade-level students and schedule them into appropriate courses to be successful, including intensive math and intensive reading classes.
- **G4.** Increase the graduation rate by 5 percent
- G5. Increase Math Proficiency by 10 percent
- **G6.** Increase the number of students eligible to earn industry certifications by 10 percent
- **G7.** Identify students who need support and train teachers how to implement RtI for all students who earn a D or F in the first nine weeks.
- **G8.** Identify and correctly provide ESE students with supports required by law.
- **G9.** Increase writing proficiency in the 8th and 10th grade classes by 10 percent.
- **G10.** Increase student proficiency in reading and comprehension by from 46 percent to state target of 59 percent
- **G11.** Create a detention program to decrease out-of-school suspensions by 10 percent.

Goals Detail

G1. Increase Post-Secondary Readiness of students by at least 10 percent to AMO target of 51 percent

Targets Supported

- CTE
- Parental Involvement
- EWS Graduation

Resources Available to Support the Goal

• ACT/SAT classes and additional training offered on weekends for selection sessions, practice tests, bulletin boards announcing the day.

Targeted Barriers to Achieving the Goal

- Teachers in a course without a clear understanding of what the ACT tests and how to deliver that instruction without a curriculum.
- Students have a lack of understanding about the time-sensitive nature of becoming PSR early in their senior year and may run out of time.

Plan to Monitor Progress Toward the Goal

Monitor numbers of students who are tested and who are PSR

Person or Persons Responsible

Tuccillo; Hall; Harter

Target Dates or Schedule:

At pivot cycles every nine weeks or when scores report back

Evidence of Completion:

PSR reports from the county

G2. Increase the number of students enrolled in industry-certification courses from 25 percent to 35 percent

Targets Supported

- CTE
- Parental Involvement
- EWS Graduation

Resources Available to Support the Goal

• Additional course offerings; teachers; Internet training; laptops

Targeted Barriers to Achieving the Goal

- Teachers who are not yet attained the professional industry certification may not know the content limits on the test.
- Lack of a textbook

Student's create and use a guide to help them master skills for industry certification

Person or Persons Responsible

Tuccillo; Hall

Target Dates or Schedule:

March 1

Evidence of Completion:

Student-created guide for next class to use as a resource

G3. Identify all below-grade-level students and schedule them into appropriate courses to be successful, including intensive math and intensive reading classes.

Targets Supported

- All Areas
- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration, High School, High School AMO's, High School FAA, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC
- Social Studies
- U.S. History EOC
- Civics EOC
- Science
- Science Elementary School
- Science Middle School
- Science High School
- Science Biology 1 EOC
- CTE
- Parental Involvement
- EWS
- EWS Elementary School
- EWS Middle School
- EWS High School
- EWS Graduation
- Additional Targets

Resources Available to Support the Goal

• Master schedule, FCAT Data; Surveys; teacher-made observation monitoring instrument

Targeted Barriers to Achieving the Goal

• Pending tests to determine levels of achievement may alter schedules late into the first nine weeks and create some scheduling problems that will cross teams.

Check master schedule and class lists for appropriate placement

Person or Persons Responsible

Hall

Target Dates or Schedule:

Before Aug. 20; when any major schedule changes occur

Evidence of Completion:

Report-out from Tuccillo; class lists

G4. Increase the graduation rate by 5 percent

Targets Supported

- All Areas
- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration, High School, High School AMO's, High School FAA, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC
- Social Studies
- U.S. History EOC
- Civics EOC
- Science
- Science Elementary School
- Science Middle School
- Science High School
- Science Biology 1 EOC
- CTE
- Parental Involvement
- EWS
- EWS Elementary School
- EWS Middle School
- EWS High School
- EWS Graduation
- Additional Targets

Resources Available to Support the Goal

Guidance counselors, parent education, targeted instruction, mentoring, close-monitoring in curriculum

Targeted Barriers to Achieving the Goal

• Several high school students have not passed the FCAT yet, and have only two more opportunities to pass it before graduation.

Analyze data and propose next steps or interventions

Person or Persons Responsible

administration/leadership team

Target Dates or Schedule:

observation cycles

Evidence of Completion:

observation notes

G5. Increase Math Proficiency by 10 percent

Targets Supported

- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration, High School, High School AMO's, High School FAA, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC

Resources Available to Support the Goal

 Mathematics book study, Coach-led PLCs, County support for material, Carnegie and other technology-supported mathematics tools.

Targeted Barriers to Achieving the Goal

- Technology not delivered on time to support students
- Lack of rigor
- · Low levels of student engagement

Plan to Monitor Progress Toward the Goal

Evaluate lesson plans

Person or Persons Responsible

coaches/admin

Target Dates or Schedule: during observations

Evidence of Completion: observation notes/coach notes

G6. Increase the number of students eligible to earn industry certifications by 10 percent

Targets Supported

• CTE

Resources Available to Support the Goal

· Scheduling and expansion of certification opportunities

Targeted Barriers to Achieving the Goal

• Scheduling restrictions due to size of school.

Plan to Monitor Progress Toward the Goal

Numbers of students scheduled and numbers of students passing CTE offerings

Person or Persons Responsible Jeff Tuccillo and Denise Hall Target Dates or Schedule:

On going

Evidence of Completion: Actual certifications achieved **G7.** Identify students who need support and train teachers how to implement Rtl for all students who earn a D or F in the first nine weeks.

Targets Supported

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration, High School, High School AMO's, High School FAA, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC
- Social Studies
- U.S. History EOC
- Civics EOC
- Science
- Science Middle School
- Science High School
- Science Biology 1 EOC
- CTE
- Parental Involvement
- EWS
- EWS Middle School
- EWS High School
- EWS Graduation

Resources Available to Support the Goal

• Faculty and staff, academic coaches, administrators, guidance counselors, security, parent-teacher collaborations.

Targeted Barriers to Achieving the Goal

• Some new teachers need extra training to recognize struggling students and to provide appropriate safety nets.

RTI logs and notes

Person or Persons Responsible Administrators

Target Dates or Schedule:

On going

Evidence of Completion:

Through formal and informal observations

G8. Identify and correctly provide ESE students with supports required by law.

Targets Supported

- All Areas
- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration, High School, High School AMO's, High School FAA, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC
- Social Studies
- U.S. History EOC
- Civics EOC
- Science
- Science Middle School
- Science High School
- Science Biology 1 EOC
- CTE
- Parental Involvement
- EWS
- EWS Middle School
- EWS High School
- EWS Graduation
- Additional Targets

Resources Available to Support the Goal

- ESE teachers
- Guidance Counselors
- Diagnosis tests
- Classroom teacher anecdotal evidence

Targeted Barriers to Achieving the Goal

• Teachers may not know the signs to initiate a referral for screening.

No student on the D and F list has been denied accomodations

Person or Persons Responsible

Harter

Target Dates or Schedule:

Following faculty meeting. Post Jan. 30

Evidence of Completion:

exit slips and observed training; ppt; D and F list.

G9. Increase writing proficiency in the 8th and 10th grade classes by 10 percent.

Targets Supported

- All Areas
- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle Learning Gains, Middle School Acceleration, High School, High School AMO's, High School FAA, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC
- Social Studies
- U.S. History EOC
- Civics EOC
- Science
- Science Middle School
- Science High School
- Science Biology 1 EOC
- EWS
- EWS Middle School
- EWS High School
- EWS Graduation

Resources Available to Support the Goal

 Training sessions, direct modeling to teachers by coaches, different types of graphic organizers and strategies with task-support worksheets to scaffold to build writing structure specificity and thought clarity

Targeted Barriers to Achieving the Goal

 This increases planning time for the individual teacher and for the coaches to secure resources that are appropriate.

Student scores should increase with the sustained implementation of strategies

Person or Persons Responsible

Admin

Target Dates or Schedule:

Quarterly

Evidence of Completion:

Students scores on District Timed Writes and teacher-graded writing prompts; reflections when strategy was implemented

G10. Increase student proficiency in reading and comprehension by from 46 percent to state target of 59 percent

Targets Supported

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration, High School, High School AMO's, High School FAA, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC
- · Social Studies
- U.S. History EOC
- Civics EOC
- Science
- Science Elementary School
- Science Middle School
- Science High School
- Science Biology 1 EOC

Resources Available to Support the Goal

· Teacher plans and practices that increase comprehension of content-area reading

Targeted Barriers to Achieving the Goal

- Lack of vocabulary
- Lack of reading comprehension on long passages

Analyze results of tests juxtaposed against observed, delivered instruction

Person or Persons Responsible

Admin

Target Dates or Schedule:

Oct. 1 through May 30

Evidence of Completion:

classroom visits, summative and formative assessments with targeted benchmarks

G11. Create a detention program to decrease out-of-school suspensions by 10 percent.

Targets Supported

- All Areas
- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration, High School, High School AMO's, High School FAA, High School FAA, High School Postsecondary Readiness)
- Algebra 1 EOC
- Geometry EOC
- Social Studies
- U.S. History EOC
- Civics EOC
- Science
- Science Middle School
- Science High School
- Science Biology 1 EOC
- CTE
- Parental Involvement
- EWS
- EWS Middle School
- EWS High School
- EWS Graduation
- Additional Targets

Resources Available to Support the Goal

• Institution of after-school detention in a three-hour block as an aid to curb undesired behaviors without detracting from instructional time.

Targeted Barriers to Achieving the Goal

• No funding to pay for instructional personnel to supervise detention.

Plan to Monitor Progress Toward the Goal

Data on numbers of students assigned detention verses suspensions

Person or Persons Responsible Hall

Target Dates or Schedule: Weekly

Evidence of Completion: Data presented by discipline deans.

Last Modified: 2/26/2014

Action Plan for Improvement

Problem Solving Key

G = Goal **B** = Barrier **S** = Strategy

G1. Increase Post-Secondary Readiness of students by at least 10 percent to AMO target of 51 percent

G1.B1 Teachers in a course without a clear understanding of what the ACT tests and how to deliver that instruction without a curriculum.

G1.B1.S1 Work with teachers in dedicated PD sessions to help them understanding the content limits on the test.

Action Step 1

Write lesson plans for direct instruction and curriculum instruction with ACT/SAT teachers; teachers will deliver instruction before technology support arrives.

Person or Persons Responsible

admin and ACT/SAT teachers

Target Dates or Schedule

Prior to school opening and on-going, weekly sessions

Evidence of Completion

Pacing guide, authentic lesson plans and practice

Facilitator:

Andrea Harter

Participants:

All ACT/SAT content-related teachers

Plan to Monitor Fidelity of Implementation of G1.B1.S1

Guide and evaluate lesson plans for effectiveness

Person or Persons Responsible

Dr. Denise Hall/ admin

Target Dates or Schedule

on-going

Evidence of Completion

Lesson plans that meet with approved pacing schedules, supplemented by county support when materials arrive.

Plan to Monitor Effectiveness of G1.B1.S1

Observe classes

Person or Persons Responsible

Guidance/testing coordinators/ACT/SAT teachers/admin/ coaches

Target Dates or Schedule

On going. Reports come back to the school about 6 weeks after ACT/SAT cycle. In-house data is collected immediately

Evidence of Completion

PSR tracking reports kept in guidance

G1.B1.S2 Provide teachers with a variety of practice materials and model for them in how to deliver direct instruction on areas of need until the county computer program is up and running.

Action Step 1

Provide materials and model for teachers how to deliver instructions and direct instruction on specific targeted, tested areas

Person or Persons Responsible

Andrea Harter; ACT/SAT teachers

Target Dates or Schedule

Sept. 30

Evidence of Completion

Lesson plans; ACT practice sessions on the weekend with Harter modeling

Facilitator:

Harter

Participants:

Plan to Monitor Fidelity of Implementation of G1.B1.S2

Evaluate students' completion and understanding of college-entrance requirements.

Person or Persons Responsible

Teachers/ admin

Target Dates or Schedule

Every three weeks; end of nine weeks; end of first semester

Evidence of Completion

Post tests measured against pretests in class and prep session settings.

Plan to Monitor Effectiveness of G1.B1.S2

Ensure tests have been administered and data has been related to the students; plans adjusted as needed by the pre-tests

Person or Persons Responsible

Lamp/ Harter

Target Dates or Schedule

end of first semester and at conference intervals

Evidence of Completion

practice scores

G1.B2 Students have a lack of understanding about the time-sensitive nature of becoming PSR early in their senior year and may run out of time.

G1.B2.S1 Teach college-entrance test-taking strategies and information about the test through class visits and Saturday instruction.

Action Step 1

teach strategies and information about the test

Person or Persons Responsible

Guidance counselors and classroom teachers

Target Dates or Schedule

monthly

Evidence of Completion

increased participation in college-entrance exam tests given off campus.

Plan to Monitor Fidelity of Implementation of G1.B2.S1

ACT/SAT/PERT data

Person or Persons Responsible

Harter and Jeffery Tuccillo

Target Dates or Schedule

monthly

Evidence of Completion

increased individual student scores

Plan to Monitor Effectiveness of G1.B2.S1

Fidelity of AC/SAT/PERT data and publicity and information campaign

Person or Persons Responsible

Admin

Target Dates or Schedule

quarterly

Evidence of Completion

growth from quarter to quarter and from current year to previous year.

Plan to Monitor Fidelity of Implementation of G1.B2.S2

Check schedules and class lists to ensure all affected students are enrolled in ACT/SAT course

Person or Persons Responsible

Tuccillo; Hall

Target Dates or Schedule

Prior to school opening

Evidence of Completion

Master schedule; class lists

Plan to Monitor Effectiveness of G1.B2.S2

Evaluate if the classes and practice sessions lead to an increase in students testing and becoming PSR

Person or Persons Responsible

Tuccillo

Target Dates or Schedule

quarterly

Evidence of Completion

PSR reports from the county

G2. Increase the number of students enrolled in industry-certification courses from 25 percent to 35 percent

G2.B1 Teachers who are not yet attained the professional industry certification may not know the content limits on the test.

G2.B1.S1 Conduct in-house training sessions about the content and scope of the industry-certification course (Photoshop) and offer resources and strategies about the test and how to master it.

Action Step 1

Plan for direct instruction and curriculum instruction with CTE teachers

Person or Persons Responsible

Tuccillo and Sherwood

Target Dates or Schedule

Prior to school opening and on-going, weekly sessions, dedicated PLC day Oct. 30, 2013

Evidence of Completion

Pacing guide, authentic lesson plans, and practice

Facilitator:

Tuccillo; Lamp

Participants:

All CTE teachers

Plan to Monitor Fidelity of Implementation of G2.B1.S1

Lesson plans for direct instruction

Person or Persons Responsible

Dr. Denise Hall/ admin

Target Dates or Schedule

on-going

Evidence of Completion

Lesson plans that meet with approved pacing schedules, supplemented by county support when materials arrive.

Plan to Monitor Effectiveness of G2.B1.S1

Student progress on practice materials and industry certification tests

Person or Persons Responsible

Tuccillo

Target Dates or Schedule

by Dec. 15

Evidence of Completion

Test score reports

G2.B1.S2 Have teachers take test to attain industry certification.

Action Step 1

Schedule industry certification tests and set dates for completion

Person or Persons Responsible

Hall

Target Dates or Schedule

Oct. 20

Evidence of Completion

Certification of pass/fail

Plan to Monitor Fidelity of Implementation of G2.B1.S2

Teachers take the tests as indicated by the principal

Person or Persons Responsible

Hall

Target Dates or Schedule

by Oct. 23

Evidence of Completion

Test score reports; certificates of industry certification

Plan to Monitor Effectiveness of G2.B1.S2

Observe teacher instruction before and after attaining industry certification

Person or Persons Responsible

Hall

Target Dates or Schedule

March 1

Evidence of Completion

observations; Teacher test scores

G2.B2 Lack of a textbook

G2.B2.S1 Create a student-driven text outline through web discovery with instructor support. Translate and use web tutorials.

Action Step 1

Create a student-driven text outline through web discovery with instructor support. Translate and use web tutorials.

Person or Persons Responsible

CTE teachers

Target Dates or Schedule

By end of first nine-weeks and updated as necessary

Evidence of Completion

Student work product

Plan to Monitor Fidelity of Implementation of G2.B2.S1

Check for implementation of student resource guide

Person or Persons Responsible

Jeff Tuccillo

Target Dates or Schedule

By Jan. 30

Evidence of Completion

Student work product

Plan to Monitor Effectiveness of G2.B2.S1

Monitor for student engagement and use of student-created materials

Person or Persons Responsible

Hall; Tuccillo; Harter

Target Dates or Schedule

ongoing

Evidence of Completion

observations, informal and formal visits.

G3. Identify all below-grade-level students and schedule them into appropriate courses to be successful, including intensive math and intensive reading classes.

G3.B1 Pending tests to determine levels of achievement may alter schedules late into the first nine weeks and create some scheduling problems that will cross teams.

G3.B1.S1 Adjust teams if necessary. Communicate to parents the reason for the schedule change.

Action Step 1

Create student schedules that maximize student course offerings to address deficiencies in nonmastered courses and in on-time courses

Person or Persons Responsible

Tuccillo

Target Dates or Schedule

Prior to Aug. 20. Communicate again when classes are adjusted after district funding

Evidence of Completion

Master schedule; grade lists

Plan to Monitor Fidelity of Implementation of G3.B1.S1

Identify classes that have mixed cohorts and do schedule checks to make sure students are on track.

Person or Persons Responsible

Tuccillo

Target Dates or Schedule

Aug. 20

Evidence of Completion

Student schedules; guidance-initiated plan to have students catch up on the courses to remain in their cohort.

Plan to Monitor Effectiveness of G3.B1.S1

Evaluate master schedule when district placement tests return to ensure students still have the required courses in remediation and on-time cohort

Person or Persons Responsible

Tuccillo

Target Dates or Schedule

Every nine weeks or when changes are made

Evidence of Completion

Guidance logs; class lists

G4. Increase the graduation rate by 5 percent

G4.B1 Several high school students have not passed the FCAT yet, and have only two more opportunities to pass it before graduation.

G4.B1.S1 Offer test specific tips and practice prior to the test (test-taking strategies and question identification/classification). Students self-assess using their previous data to focus on weak areas.

Action Step 1

Conduct weekend sessions for test-taking strategies. Teach students to self assess

Person or Persons Responsible

ACT Team/coaches/ACT/SAT teachers and Harter

Target Dates or Schedule

October sessions and January

Evidence of Completion

Student attendance and testing records and surveys from ACT prept

Plan to Monitor Fidelity of Implementation of G4.B1.S1

Monitor status of senior checks

Person or Persons Responsible

Tuccillo

Target Dates or Schedule

end of each 9 weeks

Evidence of Completion

Senior check report

Plan to Monitor Effectiveness of G4.B1.S1

Evaluate the number of students on track to graduate

Person or Persons Responsible

Tuccillo

Target Dates or Schedule

End of each nine weeks

Evidence of Completion

On-time graduation report

G4.B1.S2 Provide teachers with direct instruction support on FCAT benchmarks for re-take students to provided enriched, targeted instruction on areas of non-mastery

Action Step 1

Provide benchmarks to new teachers and to veterans new resources, electronic and print, to support benchmark mastery and an understanding of the expectations of what and how the standards are assessed.

Person or Persons Responsible

Bonnie Lamp and Reading teachers

Target Dates or Schedule

Sept. 15; Oct 1 modeling session before students in practice setting

Evidence of Completion

PLC meeting minutes where resources were presented. Coaching logs with specific interventions with teachers on FCAT data and materials students needs to work on.

Facilitator:

Bonnie Lamp/ Laura Gruninger/ district coach

Participants:

All reading teachers in retake classes.

Plan to Monitor Fidelity of Implementation of G4.B1.S2

Monitor fidelity of benchmark delivery and authentic student practice

Person or Persons Responsible

Lamp/Gruninger/admin

Target Dates or Schedule

during classroom visits and in PLC meetings

Evidence of Completion

Support logs

Plan to Monitor Effectiveness of G4.B1.S2

FCAT retake scores

Person or Persons Responsible

Lamp/Gruninger/Saoud/Tuccillo

Target Dates or Schedule

As released in January and May. District mini-checks on benchmark data as appropriate.

Evidence of Completion

leadership notes/ action plans if needed for increased rigor.

G5. Increase Math Proficiency by 10 percent

G5.B1 Technology not delivered on time to support students

G5.B1.S1 Develop additional lessons that support the benchmarks, aligned to the CGAs, to deliver direct instruction while waiting for technology supports.

Action Step 1

Direct instruction plans as a gap for missing technology support

Person or Persons Responsible

Math teachers with Coach Lori Westberry

Target Dates or Schedule

Weekly

Evidence of Completion

Lesson plans

Facilitator:

County Math Coach

Participants:

All Math teachers and coaches

Plan to Monitor Fidelity of Implementation of G5.B1.S1

Check for implementation of common lesson plans

Person or Persons Responsible

administration and coaches

Target Dates or Schedule

on going. Daily visits

Evidence of Completion

teacher observations/coach notes

Plan to Monitor Effectiveness of G5.B1.S1

Evaluate engagement

Person or Persons Responsible

Coach/testing coordinator/ administrative team

Target Dates or Schedule

weekly and as data is delivered

Evidence of Completion

End of the year CGA assessments and other county measurables.

G5.B3 Lack of rigor

G5.B3.S1 Train Teachers on key benchmarks and delivery systems.

Action Step 1

Train Teachers on key benchmarks and delivery systems.

Person or Persons Responsible

Math teachers/coach

Target Dates or Schedule

weekly in PLC

Evidence of Completion

minutes of PLC

Facilitator:

Math Coach

Participants:

All math teachers

Plan to Monitor Fidelity of Implementation of G5.B3.S1

Check for benchmark incorporation and deliver via lesson plans and classroom observation

Person or Persons Responsible

Admin/coach/district coach

Target Dates or Schedule

on observation. Coach meets weekly. District Coach also visits weekly

Evidence of Completion

Support logs

Plan to Monitor Effectiveness of G5.B3.S1

Evaluate scores on EOC and district benchmark scores

Person or Persons Responsible

Math coach/testing cooridnator/Curriculum manager/admin

Target Dates or Schedule

as appropriate after a testing cycle

Evidence of Completion

District benchmark progress markers each nine weeks.

G6. Increase the number of students eligible to earn industry certifications by 10 percent

G6.B1 Scheduling restrictions due to size of school.

G6.B1.S1 Identify students with specific needs and credit eligibility and schedule those students first into computer-dependent courses to maximize student exposure to the content area and certification option.

Action Step 1

Priority scheduling

Person or Persons Responsible

Jeffery Tuccillo

Target Dates or Schedule

Summer/ semester change

Evidence of Completion

Master schedule/ results from tests

Plan to Monitor Fidelity of Implementation of G6.B1.S1

Monitor results of certification - students exposed verses students passing certification exam

Person or Persons Responsible

Jeffery Tuccillo and Denise Hall

Target Dates or Schedule

On going; at semester intervals

Evidence of Completion

minutes in leadership meetings

Plan to Monitor Effectiveness of G6.B1.S1

CTE scheduling and testing schedule

Person or Persons Responsible

Jeff Tuccillo, possible support from Jennifer Saoud on testing schedule

Target Dates or Schedule

November and December progress check

Evidence of Completion

Report out at leadership meeting

G7. Identify students who need support and train teachers how to implement Rtl for all students who earn a D or F in the first nine weeks.

G7.B1 Some new teachers need extra training to recognize struggling students and to provide appropriate safety nets.

G7.B1.S1 Conduct a series of trainings with new teachers through the Professional Development Facilitator to help new teachers identify signs of stress or lack of mastery in students. New teachers are paired with veteran teachers as mentors to help identify appropriate safety nets. Coaches help teachers disaggregate data to understand the data points that signal intervention. Guidance counselors also do checks for credits and for students struggling in course venues.

Action Step 1

Conduct a series of trainings

Person or Persons Responsible

All new teachers with the PDF

Target Dates or Schedule

Various, at least monthly

Evidence of Completion

MINT reports and notes and teacher's reflection. Evidence of interventions in the teacher's data logs.

Facilitator:

Laura Gruninger

Participants:

Goranson, Smiley, Hansen, Domenech, Davidson, Kirk, E. Miller, Newton, Stenbeck, Winter,

Plan to Monitor Fidelity of Implementation of G7.B1.S1

Report out of progress on new teacher training

Person or Persons Responsible

Laura Gruninger

Target Dates or Schedule

Monthly or as needed.

Evidence of Completion

Notes in administration meetings.

Plan to Monitor Effectiveness of G7.B1.S1

Evidence of RTI

Person or Persons Responsible

Administrators

Target Dates or Schedule

On going

Evidence of Completion

Teacher logs of RTI in student data gathering and in individualized student success plans through IEPs, or in personal progress notes kept by the classroom teacher.

G8. Identify and correctly provide ESE students with supports required by law.

G8.B1 Teachers may not know the signs to initiate a referral for screening.

G8.B1.S1 Hold a training on steps teachers should take if they suspect a student needs ESE services.

Action Step 1

Create a powerpoint to put together "look-fors" to present to the faculty.

Person or Persons Responsible

Tuccillo and Harter

Target Dates or Schedule

Nov. 30

Evidence of Completion

List of look-fors in a powerpoint and handout

Facilitator:

Hall; Tuccillo; Roberts

Participants:

All faculty

Plan to Monitor Fidelity of Implementation of G8.B1.S1

Make sure the training has been delivered or is scheduled for a faculty meeting

Person or Persons Responsible

Gruninger

Target Dates or Schedule

Jan. 30

Evidence of Completion

PPT; faculty meeting agenda

Plan to Monitor Effectiveness of G8.B1.S1

Create an exit slip showing understanding from teachers

Person or Persons Responsible

Tuccillo; Smith

Target Dates or Schedule

Scheduled by Jan. 30

Evidence of Completion

Exit slips

G8.B1.S2 Train new teachers and refresh veteran teachers on how to read and implement an IEP and the laws about compliance.

Action Step 1

Contact the District ESE specialists and schedule a voluntary on-site training on IEPs and differentiation

Person or Persons Responsible

ESE Department Chair Valencia Roberts

Target Dates or Schedule

The week of January 19 In-Service (teacher workday)

Evidence of Completion

Training agenda

Plan to Monitor Fidelity of Implementation of G8.B1.S2

Review the email trail showing the training has been scheduled

Person or Persons Responsible

Harter

Target Dates or Schedule

By Jan. 19

Evidence of Completion

Email and verification by Roberts that training is scheduled

Plan to Monitor Effectiveness of G8.B1.S2

D and F list of ESE students is verified that accommodations have been provided for the student

Person or Persons Responsible

Roberts

Target Dates or Schedule

by Jan. 19

Evidence of Completion

Email of compliance and contact with teachers.

G9. Increase writing proficiency in the 8th and 10th grade classes by 10 percent.

G9.B1 This increases planning time for the individual teacher and for the coaches to secure resources that are appropriate.

G9.B1.S1 Create an electronic resource and a comprehensive list of strategies for teachers to consult and provide modelings for those strategies through PLCs.

Action Step 1

Create a comprehensive list of strategies for teachers to consult

Person or Persons Responsible

Lamp and Gruninger

Target Dates or Schedule

first nine weeks and second nine weeks

Evidence of Completion

Creating a hard copy and electronic copy of strategies, attempts at implementation and teacher reaction/reflection on the strategies.

Plan to Monitor Fidelity of Implementation of G9.B1.S1

Monitor for creation of resource

Person or Persons Responsible

Admin

Target Dates or Schedule

end of the first nine weeks

Evidence of Completion

Notes from leadership meetings or report-out to principal on progress of creating the resource

Plan to Monitor Effectiveness of G9.B1.S1

Coach's modeling and instruction and teachers' use of effective writing strategies

Person or Persons Responsible

Admin

Target Dates or Schedule

Sept. 1 - May 30

Evidence of Completion

Documented PLC conversations and observations and documented lesson plans

Plan to Monitor Fidelity of Implementation of G9.B1.S2

Person or Persons Responsible

Target Dates or Schedule

Evidence of Completion

Plan to Monitor Effectiveness of G9.B1.S2

Person or Persons Responsible

Target Dates or Schedule

Evidence of Completion

G10. Increase student proficiency in reading and comprehension by from 46 percent to state target of 59 percent

G10.B1 Lack of vocabulary

G10.B1.S1 Implement text-oriented vocabulary to the daily lesson across the curriculum, that is contentspecific and includes academic language.

Action Step 1

Lead teachers in Implementing text-oriented vocabulary to the daily lesson across the curriculum, both in content and in academic focus areas

Person or Persons Responsible

Lamp, Gruninger, Westberry

Target Dates or Schedule

October 1

Evidence of Completion

common lesson plans and practice that incorporates daily, targeted vocabulary instruction

Facilitator:

Laura Gruninger, Bonnie Lamp, Lori Westberry, and admin

Participants:

All ELA, Social Studies, Math

Plan to Monitor Fidelity of Implementation of G10.B1.S1

Vocabulary instruction in classrooms

Person or Persons Responsible

Admin

Target Dates or Schedule

Oct. 1

Evidence of Completion

formal, daily, and informal observations

Plan to Monitor Effectiveness of G10.B1.S1

Intentional vocabulary instruction should increase student proficiency on FCAT and other similar assessments.

Person or Persons Responsible

Tuccillo, Saoud

Target Dates or Schedule

As district benchmarks and CGA's return; at least every nine weeks

Evidence of Completion

increased vocabulary performance on tests and overall increased demonstrated performance on high-stakes tests

G10.B2 Lack of reading comprehension on long passages

G10.B2.S1 Build in a school-wide plan to focus on content reading each class with teacher modeling on how to break down text

Action Step 1

Instruct teachers in how to create meaningful reading opportunities and model from content-based material in class through TDE training on gradual release

Person or Persons Responsible

Coaches

Target Dates or Schedule

Aug. 20 - May 30

Evidence of Completion

Coach-presented lessons, professional articles, lesson plans/observations

Facilitator:

Laura Gruninger/Bonnie Lamp/Lori Westberry

Participants:

all content areas

Plan to Monitor Fidelity of Implementation of G10.B2.S1

Monitor Coach's plans and teacher engagement in TDE training. Model help if necessary

Person or Persons Responsible

Hall, Harter

Target Dates or Schedule

Aug. 30- May 30

Evidence of Completion

observations, Focus instructional plan, coaches notes and agendas.

Plan to Monitor Effectiveness of G10.B2.S1

Observe if teachers are successfully deploying gradual release in teaching reading strategies and students are implementing those strategies

Person or Persons Responsible

Admin

Target Dates or Schedule

Sept. 15 - May 30

Evidence of Completion

Lesson plans, observations

G11. Create a detention program to decrease out-of-school suspensions by 10 percent.

G11.B1 No funding to pay for instructional personnel to supervise detention.

G11.B1.S1 Create a schedule for admin and deans to supervise detention.

Action Step 1

Implementation of a detention schedule

Person or Persons Responsible

Shields and Larkins

Target Dates or Schedule

by Oct. 15, 2013

Evidence of Completion

schedule

Plan to Monitor Fidelity of Implementation of G11.B1.S1

Monitor to make sure detention is scheduled and covered

Person or Persons Responsible

Harter; Tuccillo

Target Dates or Schedule

Oct. 1

Evidence of Completion

minutes from leadership meeting(s), detention schedule

Plan to Monitor Effectiveness of G11.B1.S1

Schedule implemented and students are supervised until release at 5:15 p.m.

Person or Persons Responsible

Admin

Target Dates or Schedule

Oct. 1

Evidence of Completion

Schedule. Attendance roster of students who attend/do not attend/sent out for behavior non-compliance

Coordination and Integration

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

How federal, state, and local funds, services, and programs are coordinated and integrated at the school

Our school has expanded the CTE offerings to include all 11th and 12th graders in digital media classes, and has enhanced its offerings in the middle school grades to include computer classes so that students can enhance use and proficiency as they move into expanded CTE offerings. Last year, Microsoft Office was offered as a certification course. The school reviews annually certificates that are of the most beneficial in a post-secondary offering, and attempts to match or to anticipate areas of growth in the community, in an effort to provide students with coursework that will allow them a competitive edge in the marketplace following graduation.

Additionally, guidance counselors conduct year-long anti-bullying sessions with students to education them about the power of positive relationships and about speaking up and respecting other lifestyles and backgrounds that students encounter.

Appendix 1: Professional Development Plan to Support School Improvement Goals

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. Increase Post-Secondary Readiness of students by at least 10 percent to AMO target of 51 percent

G1.B1 Teachers in a course without a clear understanding of what the ACT tests and how to deliver that instruction without a curriculum.

G1.B1.S1 Work with teachers in dedicated PD sessions to help them understanding the content limits on the test.

PD Opportunity 1

Write lesson plans for direct instruction and curriculum instruction with ACT/SAT teachers; teachers will deliver instruction before technology support arrives.

Facilitator

Andrea Harter

Participants

All ACT/SAT content-related teachers

Target Dates or Schedule

Prior to school opening and on-going, weekly sessions

Evidence of Completion

Pacing guide, authentic lesson plans and practice

G1.B1.S2 Provide teachers with a variety of practice materials and model for them in how to deliver direct instruction on areas of need until the county computer program is up and running.

PD Opportunity 1

Provide materials and model for teachers how to deliver instructions and direct instruction on specific targeted, tested areas

Facilitator

Harter

Participants

Target Dates or Schedule

Sept. 30

Evidence of Completion

Lesson plans; ACT practice sessions on the weekend with Harter modeling

G2. Increase the number of students enrolled in industry-certification courses from 25 percent to 35 percent

G2.B1 Teachers who are not yet attained the professional industry certification may not know the content limits on the test.

G2.B1.S1 Conduct in-house training sessions about the content and scope of the industry-certification course (Photoshop) and offer resources and strategies about the test and how to master it.

PD Opportunity 1

Plan for direct instruction and curriculum instruction with CTE teachers

Facilitator

Tuccillo; Lamp

Participants

All CTE teachers

Target Dates or Schedule

Prior to school opening and on-going, weekly sessions, dedicated PLC day Oct. 30, 2013

Evidence of Completion

Pacing guide, authentic lesson plans, and practice

G4. Increase the graduation rate by 5 percent

G4.B1 Several high school students have not passed the FCAT yet, and have only two more opportunities to pass it before graduation.

G4.B1.S2 Provide teachers with direct instruction support on FCAT benchmarks for re-take students to provided enriched, targeted instruction on areas of non-mastery

PD Opportunity 1

Provide benchmarks to new teachers and to veterans new resources, electronic and print, to support benchmark mastery and an understanding of the expectations of what and how the standards are assessed.

Facilitator

Bonnie Lamp/ Laura Gruninger/ district coach

Participants

All reading teachers in retake classes.

Target Dates or Schedule

Sept. 15; Oct 1 modeling session before students in practice setting

Evidence of Completion

PLC meeting minutes where resources were presented. Coaching logs with specific interventions with teachers on FCAT data and materials students needs to work on.

G5. Increase Math Proficiency by 10 percent

G5.B1 Technology not delivered on time to support students

G5.B1.S1 Develop additional lessons that support the benchmarks, aligned to the CGAs, to deliver direct instruction while waiting for technology supports.

PD Opportunity 1

Direct instruction plans as a gap for missing technology support

Facilitator

County Math Coach

Participants

All Math teachers and coaches

Target Dates or Schedule

Weekly

Evidence of Completion

Lesson plans

G5.B3 Lack of rigor

G5.B3.S1 Train Teachers on key benchmarks and delivery systems.

PD Opportunity 1

Train Teachers on key benchmarks and delivery systems.

Facilitator

Math Coach

Participants

All math teachers

Target Dates or Schedule

weekly in PLC

Evidence of Completion

minutes of PLC

G7. Identify students who need support and train teachers how to implement Rtl for all students who earn a D or F in the first nine weeks.

G7.B1 Some new teachers need extra training to recognize struggling students and to provide appropriate safety nets.

G7.B1.S1 Conduct a series of trainings with new teachers through the Professional Development Facilitator to help new teachers identify signs of stress or lack of mastery in students. New teachers are paired with veteran teachers as mentors to help identify appropriate safety nets. Coaches help teachers disaggregate data to understand the data points that signal intervention. Guidance counselors also do checks for credits and for students struggling in course venues.

PD Opportunity 1

Conduct a series of trainings

Facilitator

Laura Gruninger

Participants

Goranson, Smiley, Hansen, Domenech, Davidson, Kirk, E. Miller, Newton, Stenbeck, Winter,

Target Dates or Schedule

Various, at least monthly

Evidence of Completion

MINT reports and notes and teacher's reflection. Evidence of interventions in the teacher's data logs.

G8. Identify and correctly provide ESE students with supports required by law.

G8.B1 Teachers may not know the signs to initiate a referral for screening.

G8.B1.S1 Hold a training on steps teachers should take if they suspect a student needs ESE services.

PD Opportunity 1

Create a powerpoint to put together "look-fors" to present to the faculty.

Facilitator

Hall; Tuccillo; Roberts

Participants

All faculty

Target Dates or Schedule

Nov. 30

Evidence of Completion

List of look-fors in a powerpoint and handout

G10. Increase student proficiency in reading and comprehension by from 46 percent to state target of 59 percent

G10.B1 Lack of vocabulary

G10.B1.S1 Implement text-oriented vocabulary to the daily lesson across the curriculum, that is content-specific and includes academic language.

PD Opportunity 1

Lead teachers in Implementing text-oriented vocabulary to the daily lesson across the curriculum, both in content and in academic focus areas

Facilitator

Laura Gruninger, Bonnie Lamp, Lori Westberry, and admin

Participants

All ELA, Social Studies, Math

Target Dates or Schedule

October 1

Evidence of Completion

common lesson plans and practice that incorporates daily, targeted vocabulary instruction

G10.B2 Lack of reading comprehension on long passages

G10.B2.S1 Build in a school-wide plan to focus on content reading each class with teacher modeling on how to break down text

PD Opportunity 1

Instruct teachers in how to create meaningful reading opportunities and model from content-based material in class through TDE training on gradual release

Facilitator

Laura Gruninger/Bonnie Lamp/Lori Westberry

Participants

all content areas

Target Dates or Schedule

Aug. 20 - May 30

Evidence of Completion

Coach-presented lessons, professional articles, lesson plans/observations

Appendix 2: Budget to Support School Improvement Goals