

2021-22 Ungraded Schoolwide Improvement Plan

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Hillsborough - 4002 - Simmons Exceptional Center - 2021-22 SIP

Simmons Exceptional Center

1202 W GRANT ST, Plant City, FL 33563

[no web address on file]

Demographics

Principal: Cleto Chazares

Start Date for this Principal: 7/29/2010

2021-22 Status (per MSID File)	Active
School Function (per accountability file)	
School Type and Grades Served (per MSID File)	Combination School KG-12
Primary Service Type (per MSID File)	Special Education
2020-21 Title I School	Yes
2020-21 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	100%
2020-21 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities*
School Improvement Rating History	
DJJ Accountability Rating	2023-24: No Rating

School Board Approval

This plan is pending approval by the Hillsborough County School Board.

SIP Authority

A Schoolwide Improvement Plan (SIP) is a requirement for Comprehensive Support and Improvement (CSI) ungraded schools pursuant to 1001.42 F.S. and the Every Student Succeeds Act (ESSA) and for DJJ schools receiving a rating of Unsatisfactory pursuant to Sections 1003.51 and 1003.52, F.S. and Rule 6A-1.099813, F.A.C.

CSI schools can be designated as such in 2 ways:

- 1. Have a graduation of 67% or lower; or
- 2. Have an overall Federal Index below 41%.

DJJ Unsatisfactory Ratings are based on percentages by program type:

- Prevention and Intervention: 0%-50%
- Nonsecure Programs: 0%-59%
- Secure Programs: 0%-53%

SIP Plans for Ungraded CSI schools and DJJ schools receiving an Unsatisfactory rating must be approved by the district and reviewed by the state.

Purpose and Outline of the SIP

The School Improvement Plan (SIP) provides schools and Local Educational Agencies (LEAs) the opportunity to identify the academic and priority goals along with strategies for each school. School leadership teams may refine their SIP annually to define their school's academic and priority goals to increase student achievement.

Schools and LEAs are strongly encouraged to collaborate in the development and implementation of this plan.

Part I: School Information

School Mission and Vision

Provide the school's mission statement.

Simmons Exceptional Center provides students with the academic support along with social strategies to maximize their potential. Students are also provided with behavior supports to constructively channel their emotions in a productive and safe manner.

Provide the school's vision statement.

Simmons Exceptional Center seeks to become a district leader in empowering students to become positive and productive members of society through social, mental, and emotional development. Students are placed on a level system through which academic progress coupled with positive behavior results in students reaching level 5 and "leveling out" in which they return to their neighborhood school.

Briefly discuss the population unique to your school and the specific supports provided to meet the mission and vision.

Students at this site have been identified as having an Emotional Behavioral Disorder (EBD) and such are replaced in a small class setting to maximize their potential and limit distractions. Additionally, students are placed on a level system ranging from 1 to 5 to encourage productive, positive, and proper behavior on a daily basis. Furthermore, once students reach level 5 they can meet with administration and support staff to determine if their academic and social progress has reached a point where they can "level out" and return to their neighborhood school.

School Leadership Team

Membership

Identify the name, email address, position title, and job duties/responsibilities as it relates to SIP implementation for each member of the school leadership team.:

Name	Position Title	Job Duties and Responsibilities
Chazares, Cleto	Principal	Approve procedural or policy changes at site Communicate with stakeholders Manage the daily operations of the site Handle internal issues from any stake holding group
Pineda, Christopher	Teacher, Career/ Technical	SAC Chair, ILT member, and Social Studies Department Head

Is education provided through contract for educational services?

No

If yes, name of the contracted education provider.

Demographic Information

Principal start date Thursday 7/29/2010, Cleto Chazares Number of teachers with professional teaching certificates? 5

Number of teachers with temporary teaching certificates?

1

Total number of teacher positions allocated to the school.

7

Total number of students enrolled at the school.

21

Identify the number of instructional staff who left the school during the 2020-21 school year. 3

Identify the number of instructional staff who joined the school during the 2021-22 school year. 2

Demographic Data

Early Warning Systems

2021-22

The number of students by grade level that exhibit each early warning indicator listed:

Indicator			Grade Level											Total
indicator	Κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Number of students enrolled	0	0	1	0	0	2	2	2	0	1	2	2	3	15
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	1	0	0	0	1
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2022 statewide FSA ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2022 statewide FSA Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
Number of students with a substantial reading deficiency	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator	Grade Level											Total		
indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students identified as retainees:

Indiantar						Gr	ade	e Le	ve	l				Tetal
Indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	2	1	2	0	0	1	0	3	9

Date this data was collected or last updated Friday 8/20/2021

2020-21 - Updated

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level												Total	
indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	TOLAT
Number of students enrolled	0	0	0	0	0	0	0	0	0	0	0	0	0	
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide FSA ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide FSA Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator	Grade Level												Total	
indicator	Κ	1	2	3	4	5	6	7	8	9	10	11	12	TOLAI
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students identified as retainees:

Indiantar	Grade Level												Total	
Indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

Part II: Needs Assessment/Analysis

School Data Review

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

Sahaal Grada Component		2021			2019		2018				
School Grade Component	School	District	State	School	District	State	School	District	State		
ELA Achievement					57%	61%		59%	60%		
ELA Learning Gains					56%	59%		56%	57%		
ELA Lowest 25th Percentile					52%	54%		49%	52%		
Math Achievement					55%	62%		57%	61%		
Math Learning Gains					57%	59%		53%	58%		
Math Lowest 25th Percentile					49%	52%		47%	52%		
Science Achievement					50%	56%		51%	57%		
Social Studies Achievement					77%	78%		79%	77%		

Grade Level Data Review - State Assessments

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

			ELA			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2021					
	2019	0%	52%	-52%	58%	-58%
Cohort Co	mparison					
04	2021					
	2019	0%	55%	-55%	58%	-58%
Cohort Co	mparison	0%				
05	2021					
	2019	0%	54%	-54%	56%	-56%
Cohort Co	mparison	0%				
06	2021					
	2019					
Cohort Co	mparison	0%				
07	2021					
	2019	0%	54%	-54%	52%	-52%
Cohort Co	nparison	0%			•	
08	2021					
	2019	0%	53%	-53%	56%	-56%
Cohort Co	mparison	0%			•	
09	2021					
	2019	0%	55%	-55%	55%	-55%
Cohort Co	mparison	0%				
10	2021					
	2019	0%	53%	-53%	53%	-53%
Cohort Co	mparison	0%			· ·	

			MATH			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2021					
	2019	0%	54%	-54%	62%	-62%
Cohort Con	nparison					
04	2021					
	2019	0%	57%	-57%	64%	-64%
Cohort Con	parison	0%			•	
05	2021					
	2019	0%	54%	-54%	60%	-60%
Cohort Con	nparison	0%				
06	2021					
	2019					
Cohort Con	nparison	0%			· ·	
07	2021					

	MATH					
Grade Year		School	District	School- District Comparison	State	School- State Comparison
	2019	0%	62%	-62%	54%	-54%
Cohort Con	Cohort Comparison					
08	2021					
	2019	0%	31%	-31%	46%	-46%
Cohort Comparison		0%			· ·	

	SCIENCE						
Grade	Year	School	District	School- District Comparison	State	School- State Comparison	
05	2021						
	2019	0%	51%	-51%	53%	-53%	
Cohort Comparison							
08	2021						
	2019	0%	47%	-47%	48%	-48%	
Cohort Comparison		0%			· ·		

		BIOLO	GY EOC		
Year	School	District	School Minus District	State	School Minus State
2021					
2019	0%	66%	-66%	67%	-67%
		CIVIC	S EOC		
Year	School	District	School Minus District	State	School Minus State
2021					
2019	0%	67%	-67%	71%	-71%
		HISTO	RY EOC	•	
Year	School	District	School Minus District	State	School Minus State
2021					
2019					
		ALGEB	RA EOC	•	
Year	School	District	School Minus District	State	School Minus State
2021					
2019	0%	63%	-63%	61%	-61%
		GEOME	TRY EOC		
Year	School	District	School Minus District	State	School Minus State
2021				1	

		GEOMI	ETRY EOC		
Year	School	District	School Minus District	State	School Minus State
2019	0%	57%	-57%	57%	-57%

Subgroup Data Review

	2021 SCHOOL GRADE COMPONENTS BY SUBGROUPS										
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2019-20	C & C Accel 2019-20
SWD	20										
		2019	SCHOO	OL GRAD	E COMF	ONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD	13	50		30							
FRL	14	60									
2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17

ESSA Data Review

This data has been updated for the 2021-22 school year as of 10/19/2021.

ESSA Federal Index	
ESSA Category (TS&I or CS&I)	
OVERALL Federal Index – All Students	20
OVERALL Federal Index Below 41% All Students	YES
Total Number of Subgroups Missing the Target	1
Progress of English Language Learners in Achieving English Language Proficiency	
Total Points Earned for the Federal Index	20
Total Components for the Federal Index	1
Percent Tested	57%
Subgroup Data	
Students With Disabilities	
Federal Index - Students With Disabilities	20
Students With Disabilities Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	

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English Language Learners	
Federal Index - English Language Learners	
English Language Learners Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years English Language Learners Subgroup Below 32%	
Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	
Asian Students	
Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	
Black/African American Students	
Federal Index - Black/African American Students	
Black/African American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Black/African American Students Subgroup Below 32%	
Hispanic Students	
Federal Index - Hispanic Students	
Hispanic Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Hispanic Students Subgroup Below 32%	
Multiracial Students	
Federal Index - Multiracial Students	
Multiracial Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Multiracial Students Subgroup Below 32%	
Pacific Islander Students	
Federal Index - Pacific Islander Students	
Pacific Islander Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	
White Students	
Federal Index - White Students	
White Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years White Students Subgroup Below 32%	

Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	

Analysis

Data Analysis

Answer the following analysis questions using the progress monitoring data and state assessment data, if applicable.

Reflect on the Areas of Focus from the previous school year. What progress monitoring was in place for low performing ESSA subgroups related to the Areas of Focus?

1. Students were monitored for behavior and academic progress through a daily point sheet which will be sent home for parents

2. Teachers collaborated with behavioral coaches and district staff to develop targeted strategies for increasing engagement among SWD

3. Quarterly conferences with parents were held discussing student progress and routes for improvement

Based on ESSA subgroup progress monitoring, which data component showed the most improvement? What new actions did your school take in this area?

On average elementary students performed better on standardized assessments such as the FSA. While the current and past year data do not show this improvement the performance reports from the department of education show this increase.

What area is in the greatest need of improvement? What specific component of this area is most problematic? What is your basis (data, progress monitoring) for this conclusion?

A big area of concern is tied to parental engagement. Often times updates and reports sent home which require parent signature are either not returned or acknowledged. This disrupts the line of communication between staff and other stake holding groups which directly impacts student success.

What trends emerge across grade levels, subgroups and core content areas?

There is no school data from which to establish and extrapolate trends among different subgroups.

What strategies need to be implemented in order to accelerate learning?

Access to technology- if students do not have access to adequate technology such as computers which function properly consistently coupled with headphones academic potential and acceleration will be limited.

Access to extracurricular activities- students need physical outlets such as team sports in conjunction with socioemotional ones such as clubs which provides students with volunteer and team building opportunities which inherently leads to academic growth.

Additional Career Electives- Students must be properly exposed and trained in various occupations such as robotics and coding to be competitive in a society which is heavily invested in STEM education and careers.

Based on the contributing factors and strategies identified to accelerate learning, describe the professional development opportunities that will be provided at the school to support teachers and leaders.

NFL Play 60- This site was recently sponsored by the NFL who will be sending curriculum resources and equipment to promote physical activity with attention to social distancing.

The school is also in the process of trying to petition the district for additional technological equipment to promote student learning in conjunction with education software. Professional development will be in the form of workshops by teachers to share their knowledge of new educational tools and software to increase student learning.

Part III: Planning for Improvement

Areas of Focus:

#1. Instructional Practice specifically relating to Differentiation

Area of Focus Description and Rationale: Include a rationale that explains how it was identified as a critical need from the data reviewed.	Acceleration with a focus on recovering lost learning and ultimately increasing graduation rates will be an area of focus. In conjunction it is also imperative to increase the number of students meeting their math and reading benchmarks to increase the number of students who graduate with their standard diploma. The rationale here is to demonstrate acceleration by increasing the number of graduates and students who meet their benchmarks.	
Measurable Outcome: State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.	The measurable outcome here is to increase the number of students who pass their standardized assessments by 2% or more.	
Monitoring: Describe how this Area of Focus will be monitored for the desired outcome.	 Encourage students to stay on track for graduation through month progress monitoring conferences Present students with the routes to success after graduation to encourage student success Monthly parent-teacher conferences to discuss student progress and concerns related to graduation Weekly reminders for students working online of their target goal and date Monthly meetings among the ILT to discuss students at risk and solutions for improvement 	
Person responsible for monitoring outcome:	Cleto Chazares (cleto.chazares@hcps.net)	
Evidence-based Strategy: Describe the evidence-based strategy being implemented for this Area of Focus.	The strategy to accomplish this is to provide students with a variety of resources such as extended learning practice, working with various staff in a small group setting, and completing course online through Edgenuity. Also staff will incorporate scaffolding into daily lessons along with district approved acceleration activities to stimulate engagement and understanding of key themes.	
Rationale for Evidence-based Strategy: Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.	The rationale behind this strategy is that by providing students with more tools to be successful academically a school will inherently have more students graduate and lower the number of students who withdraw or drop out. Also by implementing district resources tied to acceleration students will grasp course materials more effectively and demonstrate that understanding on standardized assessments.	
Action Steps to Implement: List the action steps that will be taken person responsible for monitoring eac	as part of this strategy to address the Area of Focus. Identify the h step.	
 Student attendance monitoring in which parents will be required to meet with administration once student has three unexcused absences. Call home from Staff and faculty for students absent two days or more A Parentlink via email and text notifying parents of their child's daily absence 		

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:	1. Students who experience rampant unexcused absences of five
If this Area of Focus is not related to	or more will be required to have a parent student conference with
one or more ESSA subgroups,	administration

please describe the process for	
progress monitoring the impact of the	2. Staff and faculty will encourage student praise and
Area of Focus as it relates to all	acknowledgment inside the classroom and outside of it
ESSA subgroups not meeting the	3. Students will be given a dress down pass for having perfect
41% threshold according to the	attendance on a quarterly basis
Federal Index.	

#2. ESSA Subgroup specifically relating to Students with Disabilities

Area of Focus Description and Rationale: Include a rationale that explains how it was identified as a critical need from the data reviewed.	Based on the number of students retained in the EWS section, the focus must be on increasing student social and academic success through engagement in the classroom. If students are actively engaged they will inherently perform better on state assessments and will also attend more regularly. Special attention will be given to SWD students through visual and social aids like video clips.
Measurable Outcome: State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.	The outcome is two-fold: one for students to attend school on average 70% or more each quarter and secondly for students to make gains on state assessments based on class performance and assessments.
Monitoring: Describe how this Area of Focus will be monitored for the desired outcome.	 Students will be monitored for behavior and academic progress through a daily point sheet which will be sent home for parents Teachers will collaborate with behavioral coaches and district staff to develop targeted strategies for increasing engagement among SWD Holding quarterly conferences with parents to discuss student progress and routes for improvement
Person responsible for monitoring outcome:	Cleto Chazares (cleto.chazares@hcps.net)
Evidence-based Strategy: Describe the evidence-based strategy being implemented for this Area of Focus.	 The strategy being implemented for this area of focus is to create: 1. Student classroom and school incentives such as snack cart to encourage positive social interactions and academic success. 2. Incorporating more student driven activities and projects such as a historical poster to increase student engagement and critical thinking.
Rationale for Evidence-based Strategy: Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.	By increasing student buy-in instructional effectiveness and engagement will also increase which ultimately will translate into academic success and social growth.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Students will be monitored for behavior and academic progress through a daily point sheet which will be sent home for parents

2. Teachers will collaborate with behavioral coaches and district staff to develop targeted strategies for increasing engagement among SWD

3. Holding quarterly conferences with parents to discuss student progress and routes for improvement

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

#3. ESSA Subgroup specifically relating to Economically Disadvantaged The area of focus for these students is tied to providing Area of Focus Description and Rationale: additional resources and supplies to students who are Include a rationale that explains how it was financially challenged. If these students are provided with identified as a critical need from the data consumables such as workbooks which they can keep and reviewed. mark up they will be more prepared for state and classroom assessments. Measurable Outcome: The measurable outcome here is to increase attendance State the specific measurable outcome the among free and reduced lunch students by 3% each school plans to achieve. This should be a grading quarter. data based, objective outcome. 1. Weekly student conferences will be held to make sure students have the resources and supplies they need to be successful Monitoring: Describe how this Area of Focus will be A supply area in the main office for students to request monitored for the desired outcome. supplies Classroom consumables which students will be able to write in and keep Person responsible for monitoring Cleto Chazares (cleto.chazares@hcps.net) outcome: The strategy here is to provide students with economic needs the supplies such as note books, paper, markers, Evidence-based Strategy: etc. to be able to participate in classroom activities. Also Describe the evidence-based strategy being special focus will be given to these students to send home implemented for this Area of Focus. printed out notes, work, and consumables to complete assignments while practice academic skills. This strategy was selected because it focuses on providing students with the consumable resources and everyday **Rationale for Evidence-based Strategy:** Explain the rationale for selecting this supplies to be academically successful while preventing specific strategy. Describe the resources/ social ridicule. As a result of this students will feel more criteria used for selecting this strategy. comfortable to engage in classroom instruction while also attending more regularly. Action Steps to Implement: List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step. 1. Weekly student conferences will be held to make sure students have the resources and supplies they

1. Weekly student conferences will be held to make sure students have the resources and supplies they need to be successful

- 2. A supply area in the main office for students to request supplies
- 3. Classroom consumables which students will be able to write in and keep

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

#4. Instructional Practice specifically relating to Professional Learning Communities

Area of Focus Description and Rationale: Include a rationale that explains how it was identified as a critical need from the data reviewed.	Professional development is important for staff and faculty in an educational setting because it teaches them new skills and strategies to utilize in relation to students. The sharing of knowledge among peers will inherently lead to more diverse and creative instructional practices with a focus on student achievement.
Measurable Outcome: State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.	The measurable outcome here is that students should be able to not only maintain a C average in all face-to-face classes each grading period, but will also culminate on higher standardized assessments scores of 10 points or more.
Monitoring: Describe how this Area of Focus will be monitored for the desired outcome.	 Staff will be offered professional development opportunities by site administration and staff. Staff will be encouraged to reach out to other educators and district staff for instructional resources and strategies Staff will collaborate in Professional Learning Communities with co-workers to develop cross-discipline lessons and share instructional tools/tips.
Person responsible for monitoring outcome:	Cleto Chazares (cleto.chazares@hcps.net)
Evidence-based Strategy: Describe the evidence-based strategy being implemented for this Area of Focus.	The strategy being implemented for this area of focus is professional development tied to tolerance, diversity, and instructional practice. This is also tied to hybrid learning in which staff learn how to more effectively run online credit labs while also increasing their instructional toolbox.
Rationale for Evidence-based Strategy: Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.	Professional development in the following areas will allow staff to interact and collaborate more effectively with student's and parents who come from various socioeconomic statuses, religious practices, and cultural differences. Furthermore, this will spill over into classroom instruction in which teachers create more culturally sensitive lesson plans while presenting sensitive topics through a honed lens.
Action Steps to Implement: List the action steps that will be taken as	part of this strategy to address the Area of Focus. Identify the

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Staff will be offered professional development opportunities on the school internal

2. Staff will be encouraged to reach out to other educators and district staff for instructional resources and strategies

3. Staff will collaborate in Professional Learning Communities with co-workers to develop cross-discipline lessons and share instructional tools/tips.

Person Responsible	Cleto Chazares (cleto.chazares@hcps.net)
Monitoring ESSA Impact:	1. Students who experience rampant unexcused absences of
If this Area of Focus is not related to	five or more will be required to have a parent student conference
one or more ESSA subgroups, please	with administration
describe the process for progress	2. Staff and faculty will encourage student praise and
monitoring the impact of the Area of	acknowledgment inside the classroom and outside of it
Focus as it relates to all ESSA	3. Students will be given a dress down pass for having perfect
subgroups not meeting the 41%	attendance on a quarterly basis

threshold according to the Federal Index.

#5. Instructional Practice specifically relating to ELA

Area of Focus Description and Rationale: Include a rationale that explains how it was identified as a critical need from the data reviewed.	According to the state's report, for the 2021 FSA ELA proficiency, there wasn't a score for grade 3, grade 4 scored 67% and grade 5 scored 0%. Because a score below 50% causes the school to need an ELA Area of Focus, in the Measurable Outcome, grade 5 should be addressed. The 5th grade ELA proficiency score was low due to student attendance, behavior needs, students' gap in instruction and need for more staff. By focusing on ELA proficiency, the instructional improvements will include the instructional improvements will include more one on one student and adult learning focused on integration of knowledge and ideas as well as key ideas and details, objectives focusing on each individual student's needs, and focusing on acceleration versus remediation, resulting in an improvement in student proficiency.
Measurable Outcome: State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.	The 5th grade ELA proficiency score was low due to student attendance, behavior needs, students' gap in instruction and need for more staff. By focusing on ELA proficiency, the instructional improvements will include more one on one student and adult learning focused on integration of knowledge and ideas as well as key ideas and details, objectives focusing on each individual student's needs, and focusing on acceleration verses remediation, resulting in an improvement in student proficiency. This will result in 50% or more of 5th grade students meeting their reading benchmark.
Monitoring: Describe how this Area of Focus will be monitored for the desired outcome.	 Monthly attendance meetings performed by the ILT to identify students who have more than three unexcused absences in that time period and have not met their reading benchmark. Quarterly meetings with reading students to encourage consistent attendance and advocation. Also the use of Achieve 3000 and other resources to increase reading levels and comprehension. Parent links which are documented to show intervention for reading students
Person responsible for monitoring outcome:	Cleto Chazares (cleto.chazares@hcps.net)
Evidence-based Strategy: Describe the evidence- based strategy being implemented for this Area of Focus.	The strategy to accomplish this is to provide students with a variety of resources such as extended learning practice, working with various staff in a small group setting, and completing course online through Edgenuity. Also staff will incorporate scaffolding into daily lessons along with district approved acceleration activities to stimulate engagement and understanding of key themes.
Rationale for Evidence-based Strategy: Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.	The rationale behind this strategy is that by providing students with more tools to be successful academically a school will inherently have more students graduate and lower the number of students who withdraw or drop out. Also by implementing district resources tied to acceleration students will grasp course materials more effectively and demonstrate that understanding on standardized assessments.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Create and academic plan for each student who has not met their reading benchmark to promote student involvement and success in Grade 5.

2. Staff and faculty will encourage student praise and acknowledgment inside the classroom and outside of it for these students

 Students in Grade 5 will be given a dress down pass for having perfect attendance on a quarterly basis
 Students in Grade 5 who achieve reading on their level will be rewarded with a certificate and invited to a special celebration at the end of the semester.

Person Responsible Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

The first monitoring step will be monthly attendance meetings performed by the ILT to identify 5th grade Students with Disabilities (SWD) who have more than three unexcused absences in that time period and have not met their reading benchmark and possible interventions

2. Quarterly meetings with 5th grade SWD to encourage consistent attendance and advocation. Also the use of Journeys and other resources to increase reading levels and comprehension of these students.

3. Parent links which are documented to show intervention for 5th grade SWD and progress monitoring through monthly grade reports.

Part IV: Positive Culture & Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles and relationships in student learning, and a culture that values trust, respect and high expectations. Consulting with various stakeholder groups to employ school improvement strategies that impact the positive school culture and environment are critical. Stakeholder groups more proximal to the school include teachers, students, and families of students, volunteers, and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services, and business partners.

Stakeholders play a key role in school performance and addressing equity. Consulting various stakeholder groups is critical in formulating a statement of vision, mission, values, goals, and employing school improvement strategies.

Describe how the school addresses building a positive school culture and environment.

The school informs stakeholders by sending out periodic parent links and newsletter with important information. Also the school utilizes a teleprompter on each television which displays important deadlines and information for students on a daily basis. The SAC committee also plans periodic events for staff and students to participate in for attendance, behavior, and academic accomplishments. The focus of the school is to provide all stakeholders with the most up to date information concerning students, while promoting teachers to teach in a creative and engaging manner.

Identify the stakeholders and their role in promoting a positive culture and environment at the school.

Site Staff- collaborate on lessons, offer students and others positive praise, and maintain a positive line of communication with other stake holding groups such as parents.

Administration- provide constructive feedback to staff regarding instructional practices, maintain a positive line of communication with stakeholders, and encourage all stakeholders to offer input regarding school events and policies.

Parents- maintain a open line of communication with site staff and administration, encourage student(s) to attend regularly, participate in school organizations such as SAC, volunteer in school events such as the Great American Teach In

Students- advocate ideas and concerns through appropriate channels, work diligently on maintaining a C or above in all classes, be actively involved in school functions such as graduation while encouraging others