

i am otewart, commissione

# 2013-2014 SCHOOL IMPROVEMENT PLAN

Harmony Community School 3365 SCHOOLHOUSE RD Harmony, FL 34773 407-892-1655 www.osceola.k12.fl.us

# **School Demographics**

School TypeTitle IFree and Reduced Lunch RateCombination SchoolNo35%

Alternative/ESE Center Charter School Minority Rate
No No 16%

# **School Grades History**

**2013-14 2012-13 2011-12 2010-11** A A A

# **SIP Authority and Template**

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridacims.org. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

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# **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

### Part I: Current School Status

Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school's Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

# **Part II: Expected Improvements**

Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

- 1. Reading
- 2. Writing
- 3. Mathematics
- 4. Science
- 5. Science, Technology, Engineering and Mathematics (STEM)
- 6. Career and Technical Education (CTE)
- 7. Social Studies
- 8. Early Warning Systems (EWS)
- 9. Parental Involvement
- 10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

# Part III: Coordination and Integration

Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

# **Appendix 1: Professional Development Plan to Support Goals**

Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

# **Appendix 2: Budget to Support Goals**

Appendix 2 is the budget needed to implement the strategies identified in the plan.

# **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

# **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

# **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only currently A or B with at least one F in the prior two years
- Prevent currently C
- Focus currently D
  - Year 1 declined to D, or first-time graded schools receiving a D
  - Year 2 second consecutive D, or F followed by a D
  - Year 3 or more third or more consecutive D, or F followed by second consecutive D
- Priority currently F
  - Year 1 declined to F, or first-time graded schools receiving an F
  - Year 2 or more second or more consecutive F

# **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

# 2013-14 DA Category and Statuses

| DA Category | Region | RED |
|-------------|--------|-----|
| Not in DA   | N/A    | N/A |

| Former F | Post-Priority Planning | Planning | Implementing TOP |
|----------|------------------------|----------|------------------|
| No       | No                     | No       | No               |

# **Current School Status**

### **School Information**

#### School-Level Information

#### School

Harmony Community School

### **Principal**

Jonathan Davis R

### **School Advisory Council chair**

**Bob Cardaci** 

### Names and position titles of the School-Based Leadership Team (SBLT)

| Name           | Title               |
|----------------|---------------------|
| Diane Rivers   | Assistant Principal |
| Deanna Osborne | Literacy Coach      |
| Erika Booth    | Media Specialist    |
| Michele Rector | Guidance Counselor  |

### **District-Level Information**

#### **District**

Osceola

### Superintendent

Mrs. Melba Luciano

### Date of school board approval of SIP

10/15/2013

# School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### Membership of the SAC

Chair:

**Bob Cardaci** 

Parents:

Jessica Mai

LeAnne Church

Carla Flaherty

Darcee Harris

Ana Farill

Rebecca Roberts

Cindy Kilgallon

Amy Allen

Michael Allen

Danny Black

**Christy Walter** 

District Employees:
Dorota Micale
Danielle Hainlen
Jon Davis
Esther Ruth Gilbert
Valerie Yeager
Melinda Allen
Arlene Cuellar
Glen Boisseau Becker

### Involvement of the SAC in the development of the SIP

Through the forum of monthly meetings academic initiatives are discussed and the school course is plotted.

### Activities of the SAC for the upcoming school year

Again, they will be involved in the academic direction to ensure increased student achievement. They approve funding for professional development that will ensure that we accomplish our goals.

### Projected use of school improvement funds, including the amount allocated to each project

All school improvement funds must be directly related to improving student achievement and are addressed throughout the year. No funds have been committed yet as the school year has just started.

Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC In Compliance

If not in compliance, describe the measures being taken to comply with SAC requirements

#### **Highly Qualified Staff**

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **Administrators**

#### # of administrators

2

# # receiving effective rating or higher

(not entered because basis is < 10)

### **Administrator Information:**

| Jonathan Davis R   |   |                            |
|--------------------|---|----------------------------|
| Principal          | Years as Administrator: 21  | Years at Current School: 5 |
| Credentials        | BA in Anthropology<br>MEd in Educational Leadership   |                            |
| Performance Record | Harmony Community School has<br>Hickory Tree Elementary receive<br>Cypress Elementary 2004 "B"<br>Cypress Elementary 2002-2003<br>Cypress Elementary 2001 "D" |                            |
| Diane Rivers       |   |                            |
| Asst Principal     | Years as Administrator: 6   | Years at Current School: 1 |
| Credentials        | Ed.S in Educational Leadership<br>Masters in Elementary Education<br>Bachelors in Elementary Educat<br>ESOL endorsed<br>Reading endorsed                      |                            |
| Performance Record | 2012-2013 C<br>2011-2012 C<br>2010-2011 B<br>2009-2010 B<br>2008-2009 A   |                            |

2007-2008 A 2006-2007 A

### **Instructional Coaches**

# # of instructional coaches

1

# # receiving effective rating or higher

(not entered because basis is < 10)

# **Instructional Coach Information:**

| Deanna Osborne           |   |                            |
|--------------------------|---|----------------------------|
| Full-time / School-based | Years as Coach: 6   | Years at Current School: 5 |
| Areas                    | Reading/Literacy  |                            |
| Credentials              | BA in Elementary Education                                    |                            |
| Performance Record       | Harmony Community School 20<br>Hickory Tree Elementary 2007-2 |                            |

# **Classroom Teachers**

#### # of classroom teachers

55

### # receiving effective rating or higher

55, 100%

### # Highly Qualified Teachers

100%

### # certified in-field

55, 100%

#### # ESOL endorsed

50, 91%

### # reading endorsed

7, 13%

### # with advanced degrees

22, 40%

### # National Board Certified

1, 2%

### # first-year teachers

3, 5%

### # with 1-5 years of experience

23, 42%

### # with 6-14 years of experience

25, 45%

### # with 15 or more years of experience

7, 13%

#### **Education Paraprofessionals**

### # of paraprofessionals

5

# # Highly Qualified

5, 100%

### **Other Instructional Personnel**

### # of instructional personnel not captured in the sections above

0

### # receiving effective rating or higher

(not entered because basis is < 10)

#### Teacher Recruitment and Retention Strategies

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible

We seek only the highest qualified candidates that would fit in with our school culture and have a track record of success. A committee of administrators, teachers, and students is responsible to recruit. Everybody contributing to a positive school culture helps to retain those who already teach here.

# **Teacher Mentoring Program/Plan**

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities

Our school's plan for pairing new teachers is to pair a new teacher with a like grade level teacher and/ or subject area. The pair will meet several times weekly in the beginning and then at least once a week for the remainder of the year to ensure that the new educator is fully supported.

### Multi-Tiered System of Supports (MTSS) / Response to Intervention (Rtl)

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs

Our MTSS team was implemented last year and we plan to continue with the same strategy which involves identification of students based on data, push-in services to the classroom, and daily iii services in every class. Our monitoring system includes regularly scheduled MTSS Team meetings to ensure progress monitoring of all students and to add additional support as needed. Our SIP goals are designed to support the core instruction as well as those identified in our MTSS system.

# Function and responsibility of each school-based leadership team member as related to MTSS and the SIP

To identify students, review data, put interventions into place, and then monitor that the interventions are working.

# Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP

Meeting monthly with the MTSS team where student data is reviewed and adjustments to individual student interventions are made as necessary.

Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement

Previous FAIR and FCAT scores, STAR Reading and Math, Data Director, and ODMS to monitor effectiveness of core. Teacher observations and grades are used to assess supplemental and intensive support.

# Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents

The MTSS team meets with grade levels frequently to address data, changes, and concerns. Parents are informed as a student moves through the tiers and meetings are set up to discuss interventions.

### **Increased Learning Time/Extended Learning Opportunities**

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II)-(III), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:

Strategy: Before or After School Program

Minutes added to school year: 4

Teachers will work with identified low performing students 3 times a week before school.

### Strategy Purpose(s)

Instruction in core academic subjects

### How is data collected and analyzed to determine the effectiveness of this strategy?

The data of these students is examined frequently throughout the year by the MTSS team. 4 times a year these students will be progress monitored by using their STAR test results.

### Who is responsible for monitoring implementation of this strategy?

Diane Rivers and Deanna Osborne

### **Literacy Leadership Team (LLT)**

### Names and position titles of the members of the school-based LLT

| Name                 | Title               |
|----------------------|---------------------|
| Deanna Osborne       | Literacy Coach      |
| Jon Davis            | Principal           |
| Diane Rivers         | Assistant Principal |
| Melissa Muralles     | K Teacher           |
| Melinda Allen        | 1st Grade Teacher   |
| Michelle MacMillan   | 2nd Grade Teacher   |
| Pam Jamoom           | 3rd Grade Teacher   |
| Chris Nichols        | 4th Grade Teacher   |
| Nancy Villabona      | 4th Grade Teacher   |
| Jay Murphy           | 5th Grade Teacher   |
| Glen Boisseau Becker | MS Reading Teacher  |

#### How the school-based LLT functions

The team will meet 8 times a year to discuss needs, activities, and professional development to promote literacy within our school.

### Major initiatives of the LLT

To ensure a smooth transition to the new reading series as well as the full implementation of Common Core.

# **Every Teacher Contributes to Reading Instruction**

# How the school ensures every teacher contributes to the reading improvement of every student

We have a uniform time (30 minutes) built into our master schedule for daily iii. We scheduled a 2 hour block for reading and language arts together in grades 1-5. We have also double blocked our reading and language arts classes in grades 6-8. All teachers are given the opportunity for professional development in the areas of reading and writing.

### **Preschool Transition**

This section meets the requirements of Sections 1114(b)(1)(G) and 1115(c)(1)(D), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Strategies for assisting preschool children in transition from early childhood programs to local elementary school programs

We house a pre-k program in our school and those students all attend k here with us. Our k teachers and pre-k teachers, as well as teachers of other pre-k programs, communicate to ensure an effective transition into k. We also provide a staggered start for all k students.

### College and Career Readiness

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future

The first thing we did is to schedule the reading and language arts classes back to back in grades 1st -8th. Our teachers employ thematic units where students are asked to make connections between academics and real life situations. In addition, we offer academic organizations such as TSA, that put theory into practice.

# How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful

There is very little opportunity course selection at the elementary level. However students are exposed to the arts and physical education on a daily basis. Teachers are constantly making connections between what students learn and how they will apply it in the real world.

### Strategies for improving student readiness for the public postsecondary level

Teachers prepare their students for middle school and high school and for a technologically changing world and we receive good feedback for the middle and high schools they attend.

# **Expected Improvements**

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Area 1: Reading

# Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               | 79%           | 74%           | No          | 81%           |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     |               |               |             |               |
| Hispanic                   | 64%           | 52%           | No          | 68%           |
| White                      | 82%           | 74%           | No          | 84%           |
| English language learners  | 44%           | 0%            | No          | 50%           |
| Students with disabilities | 41%           | 0%            | No          | 47%           |
| Economically disadvantaged | 71%           | 58%           | No          | 74%           |

### Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 121           | 26%           | 36%           |
| Students scoring at or above Achievement Level 4 | 217           | 47%           | 57%           |

# **Learning Gains**

|   | 2013 Actual # | <b>2013 Actual %</b> | 2014 Target % |
|---|---------------|----------------------|---------------|
| Students making learning gains (FCAT 2.0 and FAA)       | 228           | 70%                  | 80%           |
| Students in lowest 25% making learning gains (FCAT 2.0) | 70            | 60%                  | 70%           |

# **Comprehensive English Language Learning Assessment (CELLA)**

|  | 2013 Actual #                       | 2013 Actual % | 2014 Target<br>% |
|--|-------------------------------------|---------------|------------------|
| Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non-ELL students) | 18                                  | 72%           | 82%              |
| Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)   | [data excluded for privacy reasons] |               | 29%              |
| Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)  | 10                                  | 40%           | 50%              |

# Area 2: Writing

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5 | 117           | 69%           | 79%           |
| Florida Alternate Assessment (FAA) Students scoring at or above Level 4               |               |               |               |

# Area 3: Mathematics

# **Elementary and Middle School Mathematics**

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0 and EOC assessments, or scoring at or above Level 4 on FAA

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | <b>2014 Target %</b> |
|----------------------------|---------------|---------------|-------------|----------------------|
| All Students               | 71%           | 65%           | No          | 74%                  |
| American Indian            |               |               |             |                      |
| Asian                      |               |               |             |                      |
| Black/African American     |               |               |             |                      |
| Hispanic                   | 57%           | 22%           | No          | 61%                  |
| White                      | 74%           | 65%           | No          | 77%                  |
| English language learners  | 44%           | 0%            | No          | 50%                  |
| Students with disabilities | 46%           | 0%            | No          | 51%                  |
| Economically disadvantaged | 63%           | 50%           | No          | 66%                  |

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 131           | 28%           | 38%           |
| Students scoring at or above Achievement Level 4 | 139           | 36%           | 46%           |

# **Learning Gains**

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Learning Gains  | 290           | 66%           | 76%           |
| Students in lowest 25% making learning gains (FCAT 2.0 and EOC) | 72            | 65%           | 75%           |

#### Middle School Acceleration

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Middle school participation in high school EOC and industry certifications | 27            | 67%           | 77%           |
| Middle school performance on high school EOC and industry certifications   | 27            | 100%          | 100%          |

# Algebra I End-of-Course (EOC) Assessment

|  | 2013 Actual #                       | 2013 Actual % | 2014 Target<br>% |
|--|-------------------------------------|---------------|------------------|
| Students scoring at Achievement Level 3          | [data excluded for privacy reasons] |               | 0%               |
| Students scoring at or above Achievement Level 4 | 27                                  | 100%          | 100%             |

# Area 4: Science

# **Elementary School Science**

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 30            | 30%           | 40%           |
| Students scoring at or above Achievement Level 4 | 39            | 39%           | 49%           |

# Florida Alternate Assessment (FAA)

|  | 2013 Actual # | <b>2013 Actual %</b> | <b>2014 Target %</b> |
|--|---------------|----------------------|----------------------|
| Students scoring at Levels 4, 5, and 6 |               |                      |                      |
| Students scoring at or above Level 7   |               |                      |                      |

### **Middle School Science**

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | <b>2014 Target %</b> |
|--|---------------|---------------|----------------------|
| Students scoring at Achievement Level 3          | 54            | 21%           | 31%                  |
| Students scoring at or above Achievement Level 4 | 68            | 57%           | 67%                  |

# Florida Alternate Assessment (FAA)

|  | 2013 Actual # | 2013 Actual % | <b>2014 Target %</b> |
|--|---------------|---------------|----------------------|
| Students scoring at Levels 4, 5, and 6 |               |               |                      |
| Students scoring at or above Level 7   |               |               |                      |

# Area 5: Science, Technology, Engineering, and Mathematics (STEM)

### All Levels

|  | 2013 Actual # | 2013 Actual % | 2014 Target |
|--|---------------|---------------|-------------|
| # of STEM-related experiences provided for<br>students (e.g. robotics competitions; field trips;<br>science fairs) | 10            |               | 15          |
| Participation in STEM-related experiences provided for students  | 39            | 100%          | 100%        |

# **Area 8: Early Warning Systems**

### **Elementary School Indicators**

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Students who miss 10 percent or more of available instructional time  | 39            | 6%            | 3%            |
| Students retained, pursuant to s. 1008.25, F.S.   | 13            | 2%            | 1%            |
| Students who are not proficient in reading by third grade   | 37            | 28%           | 18%           |
| Students who receive two or more behavior referrals   | 28            | 4%            | 2%            |
| Students who receive one or more behavior referrals that lead to suspension, as defined in s.1003.01(5), F.S. | 20            | 3%            | 1%            |

### **Middle School Indicators**

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students who miss 10 percent or more of available instructional time   | 4             | 4%            | 2%            |
| Students who fail a mathematics course   | 3             | 3%            | 1%            |
| Students who fail an English Language Arts course  | 1             | 1%            | 0%            |
| Students who fail two or more courses in any subject   | 0             | 0%            | 0%            |
| Students who receive two or more behavior referrals  | 5             | 5%            | 2%            |
| Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S. | 4             | 4%            | 2%            |

### **Area 9: Parent Involvement**

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### Parental involvement targets for the school

We would like all parents to attend and participate in our student led conferences. We would like all families to participate in at least one of our family involvement nights.

### **Specific Parental Involvement Targets**

| Target  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Increase attendance at student led conferences      |               |               | 100%          |
| Increase number of families attending family nights |               |               | 100%          |

### Area 10: Additional Targets

# Additional targets for the school

# **Specific Additional Targets**

Target 2013 Actual # 2013 Actual % 2014 Target %

# **Goals Summary**

- Restructure instructional strategies used with all of our students to positively impact student achievement in all content areas.
- **G2.** Involve students more fully in their education through the use of Learning Goals and Scales.

### **Goals Detail**

**G1.** Restructure instructional strategies used with all of our students to positively impact student achievement in all content areas.

### **Targets Supported**

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration)
- Science
- · Science Elementary School
- Science Middle School

### **Resources Available to Support the Goal**

- Professional development-in house and outside consultants
- Professional library
- Modeling best practices
- Highlighting instructional strategies using best practices
- · Teachers observing other teachers
- AVID strategies
- · Marzano resources

### **Targeted Barriers to Achieving the Goal**

Teachers continuing to learn to use multiple sources of data

### Plan to Monitor Progress Toward the Goal

Professional Development to improve instructional strategies

### **Person or Persons Responsible**

Administration/Literacy Coach/Teachers

### **Target Dates or Schedule:**

Ongoing

### **Evidence of Completion:**

Documentation of completed professional development/ Evidence of strategies in classrooms

**G2.** Involve students more fully in their education through the use of Learning Goals and Scales.

# **Targets Supported**

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration)

### Resources Available to Support the Goal

- Marzano website access to examples of learning goals and scales
- · use of goal setting and scales in all classrooms
- feedback to teachers on iObservation from administration team
- utilization of goal setting procedures from Leader In Me

### **Targeted Barriers to Achieving the Goal**

Teachers are continuing to learn more about setting goals and scales

### Plan to Monitor Progress Toward the Goal

Training on use of goals and scales

#### Person or Persons Responsible

Assistant Principal and Literacy Coach

### **Target Dates or Schedule:**

Within the first 60 days

### **Evidence of Completion:**

Documentation of completed professional development

# **Action Plan for Improvement**

### **Problem Solving Key**

**G** = Goal

**B** = Barrier

S = Strategy

**G1.** Restructure instructional strategies used with all of our students to positively impact student achievement in all content areas.

G1.B1 Teachers continuing to learn to use multiple sources of data

G1.B1.S1 Grade level and PLC meetings to review student performance

### **Action Step 1**

PLC meetings

**Person or Persons Responsible** 

Classroom teachers

**Target Dates or Schedule** 

Monthly

**Evidence of Completion** 

Minutes from meetings

Facilitator:

Administration and Instructional Coach

**Participants:** 

Classroom teachers

### Plan to Monitor Fidelity of Implementation of G1.B1.S1

PLC

Person or Persons Responsible

Adminstration

**Target Dates or Schedule** 

Monthly

**Evidence of Completion** 

**PLC Minutes** 

### Plan to Monitor Effectiveness of G1.B1.S1

Classroom observations

**Person or Persons Responsible** 

Administration

**Target Dates or Schedule** 

Ongoing

**Evidence of Completion** 

Classroom walkthroughs and feedback

**G2.** Involve students more fully in their education through the use of Learning Goals and Scales.

**G2.B3** Teachers are continuing to learn more about setting goals and scales

### **G2.B3.S1** Provide professional development

### **Action Step 1**

**Professional Development** 

**Person or Persons Responsible** 

Assistant Principal, Literacy Coach

**Target Dates or Schedule** 

Within the 1st 60 days

**Evidence of Completion** 

Documentation of completed professional development

**Facilitator:** 

Literacy Coach

Participants:

**Teachers** 

# Plan to Monitor Fidelity of Implementation of G2.B3.S1

Ensure Teachers sign up/attend Professional Development

### **Person or Persons Responsible**

Literacy Coach

# **Target Dates or Schedule**

Within the first 60 days/schedule a second for those who missed within the first 90 days

# **Evidence of Completion**

Documentation of completed professional development

### Plan to Monitor Effectiveness of G2.B3.S1

Administrative walk throughs

### **Person or Persons Responsible**

Administrative team

# **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

100% of Teachers being observed utilizing goals and scales

# **Coordination and Integration**

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

How federal, state, and local funds, services, and programs are coordinated and integrated at the school

SAI funding will be used for before school and Saturday interventions in Reading, Math, and Science. Local funds used to fund professional development: Writing Core Connections and Math Solutions.

# **Appendix 1: Professional Development Plan to Support School Improvement Goals**

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** Restructure instructional strategies used with all of our students to positively impact student achievement in all content areas.

G1.B1 Teachers continuing to learn to use multiple sources of data

G1.B1.S1 Grade level and PLC meetings to review student performance

# **PD Opportunity 1**

PLC meetings

**Facilitator** 

Administration and Instructional Coach

**Participants** 

Classroom teachers

**Target Dates or Schedule** 

Monthly

**Evidence of Completion** 

Minutes from meetings

# **G2.** Involve students more fully in their education through the use of Learning Goals and Scales.

# **G2.B3** Teachers are continuing to learn more about setting goals and scales

# **G2.B3.S1** Provide professional development

# **PD Opportunity 1**

**Professional Development** 

**Facilitator** 

Literacy Coach

**Participants** 

**Teachers** 

**Target Dates or Schedule** 

Within the 1st 60 days

**Evidence of Completion** 

Documentation of completed professional development