



Pam Stewart, Commissioner

## 2013-2014 SCHOOL IMPROVEMENT PLAN

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### Zenith

2218 E IRLO BRONSON MEMORIAL HWY

Kissimmee, FL 34744

407-846-3976

[www.osceola.k12.fl.us](http://www.osceola.k12.fl.us)

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## School Demographics

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**School Type**  
High School

**Title I**  
Yes

**Free and Reduced Lunch Rate**  
*[Data Not Available]*

**Alternative/ESE Center**  
Yes

**Charter School**  
No

**Minority Rate**  
*[Data Not Available]*

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## School Grades History

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## SIP Authority and Template

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Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

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## Purpose and Outline of the SIP

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The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

### Part I: Current School Status

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Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school’s Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

### Part II: Expected Improvements

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Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

1. Reading
2. Writing
3. Mathematics
4. Science
5. Science, Technology, Engineering and Mathematics (STEM)
6. Career and Technical Education (CTE)
7. Social Studies
8. Early Warning Systems (EWS)
9. Parental Involvement
10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

### Part III: Coordination and Integration

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Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

### Appendix 1: Professional Development Plan to Support Goals

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Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

### Appendix 2: Budget to Support Goals

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Appendix 2 is the budget needed to implement the strategies identified in the plan.

## Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

### DA Regions

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

### DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA – currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only – currently A or B with at least one F in the prior two years
- Prevent – currently C
- Focus – currently D
  - Year 1 – declined to D, or first-time graded schools receiving a D
  - Year 2 – second consecutive D, or F followed by a D
  - Year 3 or more – third or more consecutive D, or F followed by second consecutive D
- Priority – currently F
  - Year 1 – declined to F, or first-time graded schools receiving an F
  - Year 2 or more – second or more consecutive F

### DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F – currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning – currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning – Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing – Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

### 2013-14 DA Category and Statuses

| DA Category | Region | RED |
|-------------|--------|-----|
| Not in DA   | N/A    | N/A |

  

| Former F | Post-Priority Planning | Planning | Implementing TOP |
|----------|------------------------|----------|------------------|
| No       | No                     | No       | No               |

## Current School Status

### School Information

#### School-Level Information

##### School

Zenith

##### Principal

Sheryl A. Alexander

##### School Advisory Council chair

Dr. Raymond Findlater

#### Names and position titles of the School-Based Leadership Team (SBLT)

| Name                | Title                                |
|---------------------|--------------------------------------|
| Sheryl A. Alexander | Principal                            |
| Frances O'Connor    | Assistant Principal                  |
| Ricardo Catala      | Dean                                 |
| Delilah Phillips    | Literacy Coach                       |
| Lorine Guzman       | Guidance Counselor                   |
| Melissa Cooper      | Guidance Counselor                   |
| Cindy McKenna       | Media Specialist/Testing Coordinator |

#### District-Level Information

##### District

Osceola

##### Superintendent

Mrs. Melba Luciano

##### Date of school board approval of SIP

Pending

### School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### Membership of the SAC

Raymond Findlater, Chair; Sheryl A. Alexander, Principal; Frances O'Connor, Asst. Principal; Ana Suarez-Thompson, Teacher; Maritza Santiago, Teacher; Delilah Phillips, Literacy Coach; Tameka Vazquez, Para; Debbie McCulley, Para

#### Involvement of the SAC in the development of the SIP

The SAC Chair coordinates the SIP committee and the committee is made up of at least 4 members of SAC. The SIP is discussed and approved by the SAC.

#### Activities of the SAC for the upcoming school year

SAC members will participate in the SAC Mini-Conference (which includes workshops on a variety of District policies and programs); the Superintendents Parent Leadership Cadre meetings held monthly; parent literacy night; parent graduation night, in addition, SAC will participate in the scheduled college fair, providing refreshments, etc.

**Projected use of school improvement funds, including the amount allocated to each project**

Parent Literacy Night  
 Parent Graduation Night  
 College Fair  
 PBS Incentives  
 Staff Appreciation  
 Graduation Transportation

**Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC**

Not In Compliance

**If not in compliance, describe the measures being taken to comply with SAC requirements**

Recruitment drives, school newsletters sent home to parents, open house information booth, participation of SAC members during College Fair, and parent literacy and graduation night.

**Highly Qualified Staff**

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Administrators**

**# of administrators**

2

**# receiving effective rating or higher**

(not entered because basis is < 10)

**Administrator Information:**

**Sheryl A. Alexander**

Principal

Years as Administrator: 18

Years at Current School: 8

**Credentials**

Degrees:

MS Educational Leadership, BS Social Science

Certifications:

School Principal K-12, Varying Exceptionalities K-12, Middle Grades Integrated Curriculum, Social Science 6-8

**Performance Record**

N/A

**Frances O'Connor**

Asst Principal

Years as Administrator: 5

Years at Current School: 1

**Credentials**

Degrees:

B.S. Clinical Laboratory Technologist/PreMed; MS Secondary Education; MS School Administration and Supervision

Certifications:

Educational Leadership

**Performance Record**

N/A

**Instructional Coaches****# of instructional coaches**

1

**# receiving effective rating or higher**

(not entered because basis is &lt; 10)

**Instructional Coach Information:****Delilah Phillips**

Full-time / School-based

Years as Coach: 7

Years at Current School: 8

**Areas**

Reading/Literacy

**Credentials**

Degrees:

MS Reading K-12, EDS Administration and Supervision, BS Behavioral Science

Certifications:

Sociology 6-12, English 5-9, Administration and Supervision K-12, ESE K-12, Reading K-12

**Performance Record**

N/A

**Classroom Teachers****# of classroom teachers**

20

**# receiving effective rating or higher**

20, 100%

**# Highly Qualified Teachers**

100%

**# certified in-field**

20, 100%

**# ESOL endorsed**

18, 90%



**# reading endorsed**

3, 15%

**# with advanced degrees**

13, 65%

**# National Board Certified**

0, 0%

**# first-year teachers**

1, 5%

**# with 1-5 years of experience**

7, 35%

**# with 6-14 years of experience**

8, 40%

**# with 15 or more years of experience**

4, 20%

**Education Paraprofessionals****# of paraprofessionals**

6

**# Highly Qualified**

6, 100%

**Other Instructional Personnel****# of instructional personnel not captured in the sections above**

3

**# receiving effective rating or higher**

(not entered because basis is &lt; 10)

**Teacher Recruitment and Retention Strategies**

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible**

The administration attends job fairs, uses Wilnocular to search for qualified applicants and reviews resumes submitted. Interested applicants will be interviewed by administration and the expectations will be addressed in the interview. Professional Learning Communities (PLC) focus on student performance, data and strategies for improvement. The goal of the PLC is to development effective instruction that leads to student achievement.

**Teacher Mentoring Program/Plan**

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities**

Any status 3 and status 9 teachers are assigned a mentor. This is generally done during preplanning. Mentors are Zenith/Axis teachers who must hold a valid certificate, have a minimum of three years teaching experience, have mentor training, demonstrate effective teaching performance, and have Highly Effective or Effective on evaluations.

In addition, a volunteer mentor is chosen for all teachers who are new to the school. This is done at the same meeting at which status 3 and status 9 teachers are assigned mentors. Meetings with mentors, paid and volunteer, are at the discretion of the new teacher-mentor pair

### **Multi-Tiered System of Supports (MTSS) / Response to Intervention (RtI)**

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs**

We work as a team comprised of the Principal, Assistant Principal, School Counselors (2), Reading Coach, Math Department Chair, ESE Resource Compliance Specialist, Dean, School Psychologist and Classroom Teacher to review the data and make decisions as a team, with administrative approval and support. By reviewing the data that consists of academic performance, credit completion in high school, graduation rates, FCAT, EOC scores and trends, and FAIR results we can determine where there are gaps in progress and cater our programs and teacher support to minimize those gaps. Resource allocation such as Title I funds, ESE funds, and school budget is utilized in programs such as Reading and Math educational support classes for students (Intensive Reading and Math), training for teachers and staff on instructional techniques, test preparation support for students and after-school opportunities that provide the same support and design as the school day programs.

#### **Function and responsibility of each school-based leadership team member as related to MTSS and the SIP**

Each team member utilizes their specialization and title to determine how they contribute to the leadership team. The Principal facilitates management, monitors data, budget, staff supervision, and offers support, AP ensures proper use of Title I approaches and monitors data including attendance, the dean of students handles disciplinary data and management, the school counselors review academic performance data and progress monitor each student, the ESE Compliance Specialist monitors that student's needs are recognized and program fidelity for Special Education, the Reading Coach and Math Coach review scores for improving achievement for students and design interventions to meet those needs, the School Psychologist handles testing for educational placement and supports the IAT Team.

#### **Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP**

Initial meeting comprised of the leadership team led to development of the SIP. Monthly review of data provided in the MTSS meeting assists the IAT Team to consistently progress monitor the performance of the interventions in place and at that time provide the opportunity for the team to reassess the effectiveness of those interventions. This includes but is not limited to academic review, support interventions for low performing students, discipline, and attendance. The leadership team in addition conducts classroom observations and a performance review of instructional staff to ensure that content is being delivered focused on Common Core.

#### **Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement**

Initially, the data is collected following the end of the calendar school year. The summer then involves planning interventions and support services for the following year. ODMS is the system used to collect data for the district. This secured web based resource site contains all data needed such as FCAT and EOC scores for placement into intensive courses, attendance and behavior to determine the effectiveness of discipline procedures and attendance policies as well as student information to ensure that personal educational needs (ESE, 504, ESL) are taken into consideration when planning scheduling.

### **Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents**

The procedure and structure for MTSS will be shown to staff at a faculty meeting. This will include the interventions in place for Tier One, Two and Three. Monthly meetings for MTSS will help progress monitor data and analyze the effectiveness of the programs in place. All students are provided Tier One MTSS interventions as part of the school program. Parents will be notified when an MTSS Tier Two or Tier Three intervention is in place through written notification.

### **Increased Learning Time/Extended Learning Opportunities**

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II)-(III), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### **Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:**

**Strategy:** Before or After School Program

**Minutes added to school year:** 4,800

We provide extended learning opportunities by offering various programs after school. The most common programs are impact and End-of-Course remediation.

#### **Strategy Purpose(s)**

- Instruction in core academic subjects

#### **How is data collected and analyzed to determine the effectiveness of this strategy?**

We analyze the assessment data in detail to determine which programs to offer and which areas to focus on to increase academic achievement. The effectiveness of the impact program is determined by the number of credits completed by each student and their eligibility for graduation. Individual assessment data is used to determine the effectiveness of the other programs, by analyzing the data and determining student gains.

#### **Who is responsible for monitoring implementation of this strategy?**

Impact Lab and math department chairs

### **Literacy Leadership Team (LLT)**

#### **Names and position titles of the members of the school-based LLT**

| <b>Name</b>      | <b>Title</b> |
|------------------|--------------|
| Sheryl Alexander | Principal    |

| Name                | Title                  |
|---------------------|------------------------|
| Frances O'Connor    | Assistant Principal    |
| Delilah Phillips    | Literacy Coach         |
| Cassanadra Barnhill | Reading Teacher        |
| Karen Edge          | Reading Teacher        |
| Amy Moral           | Social Studies Teacher |
| Laura Vaughn        | Reading Teacher        |
| Nicole Hawkins      | ELA Teacher            |

### **How the school-based LLT functions**

Monthly meetings, member sign-in, coaches review common core and other updates, professional development

### **Major initiatives of the LLT**

Vocabulary development, passing FCAT 2.0, reading ACT and Common Core modules

## **Every Teacher Contributes to Reading Instruction**

### **How the school ensures every teacher contributes to the reading improvement of every student**

We provide progress monitoring, differentiated instruction, data chats, ACT remediation, Intensive Reading, vocabulary development, Silent Reading Wednesdays, Road to Reading

## **College and Career Readiness**

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### **How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future**

Zenith is a school with a career track. Some students are trained in a career field that prepares them for the world of work or for further training at the post secondary level. Academically, the students complete required courses in the impact lab or through direct instruction which expedites the graduation process.

### **How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful**

Students elect to attend Zenith with the understanding that they will complete their academics and choose a career program. The students select their career prior to entering Zenith and are guided through the program with periodic credit checks that map out their academic plan using a computer program called Zenith Classes. All students received a copy of their academic plan.

### **Strategies for improving student readiness for the public postsecondary level**

Students are encouraged to participate in ACT preparation classes and dual enrollment classes are available at Valencia. Students can receive assistance regarding financial aid, scholarships, and college application through the career lab and college fairs are offered throughout the school year.

## Expected Improvements

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### Area 1: Reading

**Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA**

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               | 17%           | 10%           | No          | 25%           |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     | 8%            | 7%            | No          | 17%           |
| Hispanic                   | 17%           |               | No          | 25%           |
| White                      |               |               |             |               |
| English language learners  | 8%            | 7%            | No          | 17%           |
| Students with disabilities | 14%           | 2%            | No          | 22%           |
| Economically disadvantaged | 17%           | 5%            | No          | 25%           |

### Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual #                              | 2013 Actual % | 2014 Target % |
|--|--|---------------|---------------|
| Students scoring at Achievement Level 3          | 16   | 10%           | 15%           |
| Students scoring at or above Achievement Level 4 | <i>[data excluded for privacy reasons]</i> |               | 6%            |

### Florida Alternate Assessment (FAA)

|  | 2013 Actual #                              | 2013 Actual % | 2014 Target % |
|--|--|---------------|---------------|
| Students scoring at Levels 4, 5, and 6 | <i>[data excluded for privacy reasons]</i> |               | 0%            |
| Students scoring at or above Level 7   | <i>[data excluded for privacy reasons]</i> |               | 0%            |

### Learning Gains

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Students making learning gains (FCAT 2.0 and FAA)       | 63            | 38%           | 40%           |
| Students in lowest 25% making learning gains (FCAT 2.0) | 38            | 23%           | 25%           |

**Comprehensive English Language Learning Assessment (CELLA)**

|  | 2013 Actual #                              | 2013 Actual % | 2014 Target % |
|--|--|---------------|---------------|
| Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non-ELL students) | 45   | 68%           | 70%           |
| Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)   | <i>[data excluded for privacy reasons]</i> |               | 15%           |
| Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)  | 19   | 28%           | 30%           |

**Postsecondary Readiness**

|   | 2012 Actual #                              | 2012 Actual % | 2014 Target % |
|---|--|---------------|---------------|
| On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C. | <i>[data excluded for privacy reasons]</i> |               | 5%            |

**Area 2: Writing**

|   | 2013 Actual #                              | 2013 Actual % | 2014 Target % |
|---|--|---------------|---------------|
| Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5 | 40   | 34%           | 35%           |
| Florida Alternate Assessment (FAA) Students scoring at or above Level 4               | <i>[data excluded for privacy reasons]</i> |               | 0%            |

**Area 3: Mathematics****High School Mathematics**

**Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on EOC assessments, or scoring at or above Level 4 on FAA**

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               |               |               |             |               |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     |               |               |             |               |
| Hispanic                   |               |               |             |               |
| White                      |               |               |             |               |
| English language learners  |               |               |             |               |
| Students with disabilities |               |               |             |               |
| Economically disadvantaged |               |               |             |               |

**Learning Gains**

|  | 2012 Actual # | 2012 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students making learning gains (EOC and FAA)       | 66            | 30%           | 35%           |
| Students in lowest 25% making learning gains (EOC) | 29            | 13%           | 18%           |

**Postsecondary Readiness**

|   | 2012 Actual #                              | 2012 Actual % | 2014 Target % |
|---|--|---------------|---------------|
| On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C. | <i>[data excluded for privacy reasons]</i> |               | 5%            |

**Algebra I End-of-Course (EOC) Assessment**

|  | 2013 Actual #                              | 2013 Actual % | 2014 Target % |
|--|--|---------------|---------------|
| Students scoring at Achievement Level 3          | 26   | 11%           | 15%           |
| Students scoring at or above Achievement Level 4 | <i>[data excluded for privacy reasons]</i> |               | 2%            |

**Geometry End-of-Course (EOC) Assessment**

|  | 2013 Actual #                              | 2013 Actual % | 2014 Target % |
|--|--|---------------|---------------|
| Students scoring at Achievement Level 3          | 11   | 14%           | 5%            |
| Students scoring at or above Achievement Level 4 | <i>[data excluded for privacy reasons]</i> |               | 1%            |

**Area 4: Science****High School Science**

**Florida Alternate Assessment (FAA)**

|  | 2013 Actual #                              | 2013 Actual % | 2014 Target % |
|--|--|---------------|---------------|
| Students scoring at Levels 4, 5, and 6 | <i>[data excluded for privacy reasons]</i> |               | 0%            |
| Students scoring at or above Level 7   | <i>[data excluded for privacy reasons]</i> |               | 0%            |

**Biology I End-of-Course (EOC) Assessment**

|  | 2013 Actual #                              | 2013 Actual % | 2014 Target % |
|--|--|---------------|---------------|
| Students scoring at Achievement Level 3          | 22   | 27%           | 15%           |
| Students scoring at or above Achievement Level 4 | <i>[data excluded for privacy reasons]</i> |               | 3%            |

**Area 5: Science, Technology, Engineering, and Mathematics (STEM)****All Levels**

|  | 2013 Actual # | 2013 Actual % | 2014 Target |
|--|---------------|---------------|-------------|
| # of STEM-related experiences provided for students (e.g. robotics competitions; field trips; science fairs) | 0             |               | 2           |
| Participation in STEM-related experiences provided for students  | 0             | 0%            | 5%          |

**High Schools**

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students enrolling in one or more <i>accelerated</i> STEM-related courses            | 0             | 0%            | 0%            |
| Completion rate (%) for students enrolled in <i>accelerated</i> STEM-related courses |               | 0%            | 0%            |
| Students taking one or more advanced placement exams for STEM-related courses        | 0             | 0%            | 0%            |
| CTE-STEM program concentrators   | 0             |               | 0             |
| Students taking CTE-STEM industry certification exams                                | 0             | 0%            | 0%            |
| Passing rate (%) for students who take CTE-STEM industry certification exams         |               | 0%            | 0%            |



**Area 6: Career and Technical Education (CTE)**

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students enrolling in one or more CTE courses  | 303           | 100%          | 25%           |
| Students who have completed one or more CTE courses who enroll in one or more <i>accelerated</i> courses | 0             | 0%            | 0%            |
| Completion rate (%) for CTE students enrolled in <i>accelerated</i> courses                              |               | 0%            | 0%            |
| Students taking CTE industry certification exams   | 6             | 2%            | 0%            |
| Passing rate (%) for students who take CTE industry certification exams                                  |               | 16%           | 0%            |
| CTE program concentrators  | 32            | 11%           | 0%            |
| CTE teachers holding appropriate industry certifications   | 5             | 75%           | 80%           |

**Area 8: Early Warning Systems****High School Indicators**

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students who miss 10 percent or more of available instructional time   | 229           | 78%           | 73%           |
| Students in ninth grade with one or more absences within the first 20 days                                     | 25            | 71%           | 65%           |
| Students in ninth grade who fail two or more courses in any subject  |               |               |               |
| Students with grade point average less than 2.0  | 99            | 45%           | 40%           |
| Students who fail to progress on-time to tenth grade   | 33            | 28%           | 20%           |
| Students who receive two or more behavior referrals  | 61            | 21%           | 18%           |
| Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S. | 101           | 34%           | 30%           |

**Graduation**

|  | 2012 Actual # | 2012 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students dropping out of school, as defined in s.1003.01(9), F.S.  | 5             | 1%            | 0%            |
| Students graduating in 4 years, using criteria for the federal uniform graduation rate defined in the Code of Federal Regulations at 34 C.F.R. § 200.19(b) | 86            | 63%           | 78%           |
| Academically at-risk students graduating in 4 years, as defined in Rule 6A-1.09981, F.A.C.   | 39            | 29%           | 54%           |
| Students graduating in 5 years, using criteria defined at 34 C.F.R. § 200.19(b)  | 5             | 4%            | 2%            |

**Area 9: Parent Involvement**

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Parental involvement targets for the school**

Title I Annual meetings and Graduation/Literacy Parent Nights will be held twice this year. A college fair will also be held.

**Specific Parental Involvement Targets**

| Target                 | 2013 Actual # | 2013 Actual % | 2014 Target % |
|------------------------|---------------|---------------|---------------|
| Title I Annual Meeting | 5             | 1%            | 2%            |

**Area 10: Additional Targets****Additional targets for the school****Specific Additional Targets**

| Target | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--------|---------------|---------------|---------------|
|--------|---------------|---------------|---------------|

## Goals Summary

- G1.** To increase the proficiency rate on the Algebra I EOC from 15% in 2012-2013 to 18% in 2013-2014
- G2.** To increase the proficiency rate on the Reading FCAT from 10% in 2012-2013 to 15% in 2013-2014

## Goals Detail

**G1.** To increase the proficiency rate on the Algebra I EOC from 15% in 2012-2013 to 18% in 2013-2014

### Targets Supported

- Algebra 1 EOC

### Resources Available to Support the Goal

- After school remediation
- Group students by ability levels

### Targeted Barriers to Achieving the Goal

- Low proficiency levels in math

### Plan to Monitor Progress Toward the Goal

Mini-assessment results

### Person or Persons Responsible

Teacher

### Target Dates or Schedule:

Ongoing

### Evidence of Completion:

Data logs

**G2. To increase the proficiency rate on the Reading FCAT from 10% in 2012-2013 to 15% in 2013-2014**

**Targets Supported**

**Resources Available to Support the Goal**

- Reading Plus
- ACT Prep
- Common Core Module training
- Reading Leadership Team meetings
- Monthly Professional Learning Communities
- Marzano Resource Lab trainings
- Vocabulary for the Common Core
- School-wide literacy incentives
- FCAT Explorer

**Targeted Barriers to Achieving the Goal**

- Students are not on grade level with reading

**Plan to Monitor Progress Toward the Goal**

If students are not showing sufficient progress then they will be remediated. And those who are showing progress will be provided enrichment activities.

**Person or Persons Responsible**

Teacher

**Target Dates or Schedule:**

Ongoing

**Evidence of Completion:**

Assessments and data logs.

## Action Plan for Improvement

### Problem Solving Key

**G** = Goal

**B** = Barrier

**S** = Strategy

**G1.** To increase the proficiency rate on the Algebra I EOC from 15% in 2012-2013 to 18% in 2013-2014

**G1.B2** Low proficiency levels in math

**G1.B2.S1** Provide after school remediation prior to Algebra I EOC administration

#### **Action Step 1**

Identify those students taking the Algebra I EOC

#### **Person or Persons Responsible**

Testing Coordinator

#### **Target Dates or Schedule**

Four weeks prior to test administration date

#### **Evidence of Completion**

Student attendance record

#### **Facilitator:**

Assistant Principal

#### **Participants:**

Math Teachers

#### **Plan to Monitor Fidelity of Implementation of G1.B2.S1**

Identify individual student's benchmark weak areas based on prior EOC scores

#### **Person or Persons Responsible**

Teacher

#### **Target Dates or Schedule**

Five weeks prior to EOC administration

#### **Evidence of Completion**

Data logs

## Plan to Monitor Effectiveness of G1.B2.S1

Mini-assessment results

### Person or Persons Responsible

Teacher

### Target Dates or Schedule

Ongoing

### Evidence of Completion

Data log

**G2.** To increase the proficiency rate on the Reading FCAT from 10% in 2012-2013 to 15% in 2013-2014

**G2.B1** Students are not on grade level with reading

**G2.B1.S1** Scheduling students in class based on their reading proficiency.

### Action Step 1

Scheduling students in class based on their reading proficiency.

### Person or Persons Responsible

Counselor, Reading Coach & Assistant Principal

### Target Dates or Schedule

Every quarter

### Evidence of Completion

Student Schedules

### Facilitator:

Reading Coach

### Participants:

Reading Teachers

### Plan to Monitor Fidelity of Implementation of G2.B1.S1

Data analysis

**Person or Persons Responsible**

Teacher

**Target Dates or Schedule**

Several times during the quarter

**Evidence of Completion**

Data analysis will indicate student progression and need for remediation.

### Plan to Monitor Effectiveness of G2.B1.S1

Formative and common assessments. Baseline & post test will also be done.

**Person or Persons Responsible**

Teacher

**Target Dates or Schedule**

Several times during the quarter

**Evidence of Completion**

Reading plus data, formative and common assesment data.

## Coordination and Integration

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### How federal, state, and local funds, services, and programs are coordinated and integrated at the school

#### Title I, Part A

To ensure students requiring additional remediation are assisted; extended learning opportunities, such as before and after school programs, Saturday and summer school, are offered. The district coordinates with Title II to ensure staff development needs are provided. The Reading Coach develops and leads programs based on Common Core Standards curriculum/behavior assessment and intervention approaches.

#### Title I, Part C-Migrant

When Migrant children are enrolled at our school, the Title I Migrant Center staff is available to ensure that all migrant students are given a fair and equitable opportunity to achieve a high quality education. They will be contacted to help meet the needs of Migrant students if enrolled at our school. These students will be afforded the same opportunities as all students. The liaison coordinates with Title I and other programs to ensure the student needs are met.

#### Title I Part D

When Neglected and/or Delinquent children are enrolled in our school, we will coordinate efforts with the Alternative Programs Department to ensure that all student needs are met.

#### Title II

Professional Development is provided for PDA+, and Marzano Research Laboratory. It is also used to focus on Professional Learning Community (PLC) development and facilitation.

#### Title X

To help eliminate barriers for education the District Homeless Education Liaison works with the school Fit Liaisons to help define and protect the rights of homeless students to enroll in, attend, and succeed in our public schools. For students identified as homeless under the McKinney-Vento Act, the Liaison provides health and academic referrals as well as vouchers for resources such as, but not limited to, shoes, transportation, and school physicals.



## Appendix 1: Professional Development Plan to Support School Improvement Goals

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

*Professional development opportunities identified in the SIP as action steps to achieve the school's goals.*

**G1.** To increase the proficiency rate on the Algebra I EOC from 15% in 2012-2013 to 18% in 2013-2014

**G1.B2** Low proficiency levels in math

**G1.B2.S1** Provide after school remediation prior to Algebra I EOC administration

### PD Opportunity 1

Identify those students taking the Algebra I EOC

#### Facilitator

Assistant Principal

#### Participants

Math Teachers

#### Target Dates or Schedule

Four weeks prior to test administration date

#### Evidence of Completion

Student attendance record

**G2.** To increase the proficiency rate on the Reading FCAT from 10% in 2012-2013 to 15% in 2013-2014

**G2.B1** Students are not on grade level with reading

**G2.B1.S1** Scheduling students in class based on their reading proficiency.

**PD Opportunity 1**

Scheduling students in class based on their reading proficiency.

**Facilitator**

Reading Coach

**Participants**

Reading Teachers

**Target Dates or Schedule**

Every quarter

**Evidence of Completion**

Student Schedules

## Appendix 2: Budget to Support School Improvement Goals