

# 2013-2014 SCHOOL IMPROVEMENT PLAN

William M. Raines High School 3663 RAINES AVE Jacksonville, FL 32209 904-924-3049 http://www.duvalschools.org/wmrh

# **School Demographics**

| School Type<br>High School   |         | <b>Title I</b><br>Yes | Free and Reduced Lunch Rate 68% |         |  |
|------------------------------|---------|-----------------------|---------------------------------|---------|--|
| Alternative/ESE Center<br>No |         | Charter School<br>No  | Minority Rate<br>100%           |         |  |
| School Grades History        |         |                       |                                 |         |  |
| 2013-14                      | 2012-13 | 2011-12               | 2010-11                         | 2009-10 |  |

C

D

D

# **SIP Authority and Template**

D

PENDING

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridacims.org. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

# **Table of Contents**

| Purpose and Outline of the SIP                             | 4  |
|--|----|
| Differentiated Accountability                              | 5  |
| Part I: Current School Status                              | 6  |
| Part II: Expected Improvements                             | 16 |
| Goals Summary  | 21 |
| Goals Detail   | 21 |
| Action Plan for Improvement                                | 28 |
| Part III: Coordination and Integration                     | 49 |
| Appendix 1: Professional Development Plan to Support Goals | 50 |
| Appendix 2: Budget to Support Goals                        | 56 |

# **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

#### Part I: Current School Status

Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school's Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

# Part II: Expected Improvements

Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

- 1. Reading
- 2. Writing
- 3. Mathematics
- 4. Science
- 5. Science, Technology, Engineering and Mathematics (STEM)
- 6. Career and Technical Education (CTE)
- 7. Social Studies
- 8. Early Warning Systems (EWS)
- 9. Parental Involvement
- 10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

# Part III: Coordination and Integration

Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

# **Appendix 1: Professional Development Plan to Support Goals**

Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

# **Appendix 2: Budget to Support Goals**

Appendix 2 is the budget needed to implement the strategies identified in the plan.

# **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

# **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

# **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only currently A or B with at least one F in the prior two years
- Prevent currently C
- Focus currently D
  - Year 1 declined to D, or first-time graded schools receiving a D
  - Year 2 second consecutive D, or F followed by a D
  - Year 3 or more third or more consecutive D, or F followed by second consecutive D
- Priority currently F
  - Year 1 declined to F, or first-time graded schools receiving an F
  - Year 2 or more second or more consecutive F

# **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

# 2013-14 DA Category and Statuses

| DA Category  | Region | RED         |
|--------------|--------|-------------|
| Focus Year 1 | 2      | Wayne Green |

| Former F | Post-Priority Planning | Planning | Implementing TOP |
|----------|------------------------|----------|------------------|
| No       | No                     | No       | No               |

# **Current School Status**

## **School Information**

#### **School-Level Information**

#### School

William M. Raines High School

# **Principal**

Vincent Hall

# **School Advisory Council chair**

Donna Pressley

# Names and position titles of the School-Based Leadership Team (SBLT)

| Name             | Title                           |
|------------------|---------------------------------|
| Porshia Jones    | Assistant Principal             |
| Timothy SImmons  | Assistant Principal             |
| Cheryl Taylor    | Assistant Principal             |
| Ira Turner       | Graduation Coach                |
| Jennifer Myer    | Test Coordinator                |
| Petrine Stanley  | Guidance Department Chair       |
| Roonique Groomes | Math Department Chair           |
| Baby Belcher     | English Department Chair        |
| Latricia Baker   | Science Department Chair        |
| Felicia Skipper  | Social Studies Department CHair |
| Dwayne Butler    | Dean of Students                |
| Janelle Porter   | Reading Coach                   |
| Megan Crowe      | Reading Interventionist         |
| Jocelyn Grissett | Math Coach                      |

# **District-Level Information**

#### **District**

Duval

# Superintendent

Dr. Nikolai P Vitti

# Date of school board approval of SIP

1/7/2014

# School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

## Membership of the SAC

The school's SAC is comprised of one president, vice-president, secretary, treasurer, four appointed community members, one student, one faulty member, six voting parents and several attending non-voting parents.

## Involvement of the SAC in the development of the SIP

The school's SAC will review the initial plan and have an opportunity to read, discuss and offer suggestions to the plan during the course of the school year. The plan has been explained as a fluid document with opportunities of evaluation and change.

## Activities of the SAC for the upcoming school year

The SAC will monitor the School Improvement Plan and provide suggestions for necessary adjustments. The SAC will provide monetary assistance and suggestions for student incentives.

Projected use of school improvement funds, including the amount allocated to each project

The SAC will expend 2500.00 for student incentives and 2500.00 for student assessments.

Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC Not In Compliance

If not in compliance, describe the measures being taken to comply with SAC requirements

#### **Highly Qualified Staff**

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **Administrators**

#### # of administrators

2

# # receiving effective rating or higher

(not entered because basis is < 10)

#### Administrator Information:

| Vincent Hall       |  |   |
|--------------------|--|---|
| Principal          | Years as Administrator: 15   | Years at Current School: 0  |
| Credentials        | B.S. English Education,<br>M.S. Educational<br>Leadership/Professional<br>Educator's Certificate:<br>English 6 – 12,<br>Educational Leadership<br>K12, ESOL  |   |
| Performance Record | Reading Gains – 57%; Math Ga - 64%; Math Lowest 25% - 64; T criteria met; no subgroups met A 2009-2010 – Joseph Stillwell Mic; Reading – 55%; Math – 50%; Reading Gains – 57%; Math Ga - 63%; Math Lowest 25% - 68; 7 subgroup made AYP in Math. Al AYP in Math or Reading 2008-2009 – Joseph Stillwell Mic Reading – 52%; Math – 50%; W | riting – 84%; Reading Gains – ng Lowest 25% - 64%; Math  ddle School: School grade – ; Writing – 88%; Science – 42%; ins – 60%; Reading Lowest 25%  fotal Points = 475; 74% of AYP AYP. ddle School: School grade – ; Writing – 90%; Science – 40%; ins – 60%; Reading Lowest 25% 77% of AYP criteria met; SWD II other subgroups did not make  ddle School: School grade – B; /riting – 94%; Science – 35%; ins – 67%; Reading Lowest 25% 77% of AYP criteria met; All |
| Porshia longs      |  |   |

| Porshia Jones      |   |  |
|--------------------|---|--|
| Asst Principal     | Years as Administrator: 3   | Years at Current School: 0                                 |
| Credentials        | B.A. English, M.A. Educational Leadership/ Professional Educator's Certificate: English 5 – 9, Educational Leadership K12                     |  |
| Performance Record | 2011-2012 – First Coast High So<br>Reading – 37%; Math - 39%; Wi<br>53%; Math Gains – 50%; Readin<br>Lowest<br>25% - 72% = 456 Applied Points | riting – 84%; Reading Gains –<br>ng Lowest 25% - 64%; Math |

| <b>Timothy Simmons</b> |   |  |
|------------------------|---|--|
| Asst Principal         | Years as Administrator: 6   | Years at Current School: 0   |
| Credentials            | B.A. English, M.A. Educational Leadership/ Professional Educator's Certificate: English 5 – 9, Educational Leadership K12   |  |
| Performance Record     | 30%; Math - 59%; Writing - 68% - 40%; Math Gains - 63%; Readil Lowest 25% - 59%; 69% of AYP criteria 2009-2010 - First Coast High Sc 31%; Math - 65%; Writing - 82% - 38%; Math Gains - 69%; Readil Lowest 25% - 55%; 69% of AYP criteria 2008-2009 - Mandarin High Sch | riting – 84%; Reading Gains – ng Lowest 25% - 64%; Math  school: School grade C; Reading – 6; Science – 33%; Reading Gains ng Lowest 25% - 44%; Math  a met, no subgroups made AYP chool: School grade D; Reading – 6; Science – 32%; Reading Gains ng Lowest 25% - 34%; Math  a met, no subgroups made AYP chool: School grade A; Reading – 6; Science – 56%; Reading Gains |

## **Instructional Coaches**

# # of instructional coaches

2

# # receiving effective rating or higher

(not entered because basis is < 10)

# **Instructional Coach Information:**

| Janelle Porter             |  |  |
|----------------------------|--|--|
| Part-time / District-based | Years as Coach: 6  | Years at Current School: 0   |
| Areas                      | Reading/Literacy   |  |
| Credentials                | English 6-12 Reading Endorsement Educational Leadership K-12 B.S. Criminology  |  |
| Performance Record         | 2011-2012: Grade TBD. Reading 32%, Learning Gains: 54%, Low Gains: 59%. Writing 91% 2010-2011: Grade D. Reading M 27%, Learning Gains: 41%, Low Gains: 40%. Writing: 87%. We d make AYP in any subgroup. 2009-2010: Grade D. Reading M 26%, Learning Gains: 38%, Low Gains: 43%. Writing: 86%. We d make AYP in any subgroup. 2002-2006 Matthew Gilbert Midd 2002-2004: Grade C; AYP: Met; BQ;Writing:87% 2008-2009: Jean Ribault Middle 2008-2009: Grade: B: AYP: Yes; Writing: 97% 2009-2010: William M. Raines H 2009-2010: William M. Raines H | rest 25% flastery: rest 25% id not flastery: rest 25% id not flest 25% id not fle School flest 25% School flest 25% School flest 25% School flest 25% School |

| Jocelyn Grissett           |  |   |
|----------------------------|--|---|
| Part-time / District-based | Years as Coach: 0  | Years at Current School: 0                              |
| Areas                      | Mathematics  |   |
| Credentials                | B. S. Mathematics<br>Mathematics 5-9   |   |
| Performance Record         | During the 2010-2011 school ye gains 60%.  Math lowest 25 was 63%. For a school grade of C. The graduatic increased from 58% to 66%.  During the 2011-2012 school ye math gains for Forrest High Sch. 73%, up from 60% the previous while gains for the lowest quartil from 63% to 90%. Overall, the sc grade rose 122 points, from 385 507 in 2012. | on rate  ar, student ool were year, e rose chool's FCAT |

## **Classroom Teachers**

## # of classroom teachers

46

# # receiving effective rating or higher

39, 85%

# # Highly Qualified Teachers

98%

## # certified in-field

42, 91%

# # ESOL endorsed

37, 80%

# # reading endorsed

4, 9%

# # with advanced degrees

5, 11%

# # National Board Certified

0,0%

# # first-year teachers

7, 15%

# # with 1-5 years of experience

17, 37%

## # with 6-14 years of experience

12, 26%

#### # with 15 or more years of experience

10, 22%

#### **Education Paraprofessionals**

# # of paraprofessionals

O

# # Highly Qualified

0

#### Other Instructional Personnel

# # of instructional personnel not captured in the sections above

0

## # receiving effective rating or higher

(not entered because basis is < 10)

#### **Teacher Recruitment and Retention Strategies**

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible

Provide mentors for new teachers and continued support for highly qualified teachers through ongoing professional development. The professional development facilitator, administrators, instructional coaches, and mentor teacher will be responsible.

Provide time for teachers meeting times during and after-school to discuss effective instructional strategies, lesson design, best practices, pedagogy, and literacy strategies with teachers of the same subject.

Instructional Coaches, and administrators responsible.

# **Teacher Mentoring Program/Plan**

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities

Our New Viking Teacher Mentoring program consists of 17 teachers. 7 first year, 7 second year, and 3 third year. Each member is required to meet twice per month to touch base and report out with with their mentors, as well as to receive pd on an identified need. (i.e. pulling and analyzing student data). Because members progress at different rates and have different needs, they are differentiated amongst based on their years in the MINT program. Novice teachers engage in basic teacher training while our veteran teachers meet with their mentors to discuss focus observations and future meetings. Either way, our meeting time is a way to ensure teachers touch base with one another and discuss their progress towards program completion. During the Fall months, we host meet and greets as well as new teacher reception to welcome our new Vikings to our family. In the Winter, we will partake in holiday festivities as well as stepping out in the Spring during the month of March. Mentors are paired with their mentees primarily based on their availability and willingness to mentor. Teachers who require the most support are paired with teachers who have the most flexibility. Those who require less, are paired with the teachers who would prefer doing less. Because of some

teachers' unwillingness to mentor, although they are CET trained, we sometimes have to assign mentors up to two mentees. Additionally, because all parties must be on the same page in order to collaborate effectively, we also consider personalities when assigning teachers a mentor/mentee. If we find that the mentor/mentee are not a good fit, we do not hesitate to make an adjustment.

# Multi-Tiered System of Supports (MTSS) / Response to Intervention (Rtl)

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs

After meeting with the leadership team, department and PLC teams meet to discuss the issues and needs of the academic program. The team meets to discuss next steps

# Function and responsibility of each school-based leadership team member as related to MTSS and the SIP

Principal/Assistant Principals,Academic/Instructional Coaches, Guidance counselors,technology specialist, interventionist, and graduation coach. The MTSS will be responsible for managing and coordinating these efforts between all school teams as well as reviewing and revising the School Improvement Plan. Teams of teachers have been utilized throughout the entire process of developing the School Improvement Plan.

# Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP

The school-based MTSS/RtI Leadership Team leads the faculty in a review of the data and, with input from building instructional teams, develops the initial draft of the School Improvement Plan utilizing the template provided by the Department of Education. The draft SIP is then presented to the School Advisory Council

for review and recommendations. The school-based Rtl Leadership Team finalizes the plan. The School Improvement Plan becomes the guiding document for the work of the school. The school-based Rtl Leadership Team should regularly revise and update the plan as the needs of students change throughout the school year.

The plan includes a formal review process which demonstrates how the school has used Rtl to inform instruction and made mid-course adjustments as data are analyzed.

Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement

Baseline data mathematics/science/ Reading: Curriculum Guide Assessment (CGA)

Progress monitoring CGA and teacher made common assessment

End of year: CGA, FCAT, EOC, and CAST

Behavioral and Attendance: Attendance Records, Teacher Reporting System for Behavior, Teacher Referral for Rtl

Behavioral Intervention for students not meeting the standards of the DCPS student code of conduct. Frequency: Data from formative assessments will be collected and analyzed.

Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents

Primary training will occur during Early Release Wednesdays. As the Rtl/MTSS facilitators receive training, they will train the faculty. Full training and implementation of all new staff, and updates to returning staff, will be completed by June 2014.

Throughout the year, behavioral interventions for classroom use will be provided during full staff meetings to meet in-class RtI/MTSS.

## **Increased Learning Time/Extended Learning Opportunities**

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II)-(III), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:

**Strategy:** Before or After School Program

Minutes added to school year: 50

Students enrolled in an after school activity, organization or sport must attend the after school tutorial for fifty minutes. Students not enrolled may opt to remain in the media center with tutors or attend a session with a scheduled teacher. Saturday school is another extended learning opportunity for afforded out students.

# Strategy Purpose(s)

· Instruction in core academic subjects

How is data collected and analyzed to determine the effectiveness of this strategy?

Attendance data and mini-assessment data is collected throughout the summer session.

Who is responsible for monitoring implementation of this strategy?

Timothy Simmons, Assistant Principal Porshia Jones, Assistant Principal Vincent Hall, Principal

#### Literacy Leadership Team (LLT)

#### Names and position titles of the members of the school-based LLT

| Name                 | Title                   |
|----------------------|-------------------------|
| Megan Crowe          | Reading Interventionist |
| Janelle Porter       | Reading Coach           |
| Reina Kimbrough      | Reading Teacher         |
| Baby Belcher         | ELA Department Chair    |
| Leena Hall           | ELA Teacher             |
| Michael Bostic-Jones | Social Studies Teacher  |

#### How the school-based LLT functions

Literacy Team meets monthly to brainstorm ways to embed literacy strategies in every classroom as well as assess how previous strategies have worked for our students. The Literacy team also utilizes full staff meeting times and school-wide technological communication to introduce and clarify reading strategies to be used school-wide. The Literacy Team organizes literacy week other activities to support reading.

## Major initiatives of the LLT

School-wide reading strategies, reading across the curriculum; Reader Response Activities; 25-book challenge; increasing the use of classroom libraries through teacher book talks; Informational reading via the internet, book blogs, reading to elementary students and wikis.

# **Every Teacher Contributes to Reading Instruction**

#### How the school ensures every teacher contributes to the reading improvement of every student

All teachers are required to infuse the Raines Viking Essential Reading Strategies and Vikabulary (vocabulary acquisition) in their planned lessons each week. Teachers are required to teach FCIM lessons at the beginning and/or throughout their planned lessons.

## **College and Career Readiness**

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future

The CTE courses such as culinary arts, web technologies, and digital media incorporate specific skills needed for future careers. However, each course offers application which specifically aligns standards to future skills.

# How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful

Counselors conduct academic checks over each student's history. The seniors and juniors do personal interviews with the counselors. These interviews center on academic and career planning. Also, counselors visit ninth and tenth grade English courses to review graduation requirements and career opportunities. In addition, parent nights and the advisory council are used to inform all stakeholders of available opportunities post-secondary.

#### Strategies for improving student readiness for the public postsecondary level

Students are strategically placed in math for college readiness, English 4 college prep, and act and sat preparation. These course do diagnostic assessments to place students on a track toward proficiencies on PERT, ACT, or SAT to gain college ready scores. Also, students are placed in specific after-school tutorials based on need for readiness for post-secondary.

# **Expected Improvements**

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Area 1: Reading

# Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               | 29%           |               | No          | 36%           |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     | 28%           |               | No          | 36%           |
| Hispanic                   |               |               |             |               |
| White                      |               |               |             |               |
| English language learners  |               |               |             |               |
| Students with disabilities | 17%           |               | No          | 25%           |
| Economically disadvantaged | 28%           |               | No          | 36%           |

# Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 56            | 11%           | 20%           |
| Students scoring at or above Achievement Level 4 | 28            | 5%            | 10%           |

# **Learning Gains**

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Students making learning gains (FCAT 2.0 and FAA)       | 288           | 56%           | 66%           |
| Students in lowest 25% making learning gains (FCAT 2.0) | 382           | 74%           | 79%           |

# **Postsecondary Readiness**

|   | 2012 Actual # | 2012 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315. F.A.C. | 115           | 61%           | 66%           |

# Area 2: Writing

|   | 2013 Actual #     | 2013 Actual %      | 2014 Target % |
|---|-------------------|--------------------|---------------|
| Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5 | 143               | 60%                | 85%           |
| Florida Alternate Assessment (FAA) Students scoring at or above Level 4               | [data excluded fo | r privacy reasons] | 0%            |

# **Area 3: Mathematics**

# **High School Mathematics**

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on EOC assessments, or scoring at or above Level 4 on FAA

| Group                      | 2013 Target % | 2013 Actual % | Target Met? | 2014 Target % |
|----------------------------|---------------|---------------|-------------|---------------|
| All Students               | 31%           |               | No          | 38%           |
| American Indian            |               |               |             |               |
| Asian                      |               |               |             |               |
| Black/African American     | 30%           |               | No          | 37%           |
| Hispanic                   |               |               |             |               |
| White                      |               |               |             |               |
| English language learners  |               |               |             |               |
| Students with disabilities | 17%           |               | No          | 25%           |
| Economically disadvantaged | 30%           |               | No          | 37%           |

# **Learning Gains**

|  | 2012 Actual # | 2012 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students making learning gains (EOC and FAA)       |               | 60%           | 65%           |
| Students in lowest 25% making learning gains (EOC) |               | 73%           | 80%           |

# **Postsecondary Readiness**

|   | 2012 Actual # | 2012 Actual % | <b>2014 Target %</b> |
|---|---------------|---------------|----------------------|
| On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C. | 63            | 34%           | 40%                  |

# Algebra I End-of-Course (EOC) Assessment

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 77            | 24%           | 30%           |
| Students scoring at or above Achievement Level 4 | 20            | 6%            | 10%           |

# Geometry End-of-Course (EOC) Assessment

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students scoring at Achievement Level 3          | 41            | 18%           | 30%           |
| Students scoring at or above Achievement Level 4 | 12            | 5%            | 10%           |

# Area 4: Science

# Biology I End-of-Course (EOC) Assessment

|  | 2013 Actual #                       | 2013 Actual % | 2014 Target<br>% |
|--|-------------------------------------|---------------|------------------|
| Students scoring at Achievement Level 3          | 105                                 | 41%           | 45%              |
| Students scoring at or above Achievement Level 4 | [data excluded for privacy reasons] |               | 5%               |

# Area 5: Science, Technology, Engineering, and Mathematics (STEM)

## **All Levels**

|  | 2013 Actual # | 2013 Actual % | 2014 Target |
|--|---------------|---------------|-------------|
| # of STEM-related experiences provided for students (e.g. robotics competitions; field trips; science fairs) | 6             |               | 8           |
| Participation in STEM-related experiences provided for students  | 726           | 69%           | 75%         |

# **High Schools**

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Students enrolling in one or more accelerated STEM-related courses            | 60            | 20%           | 25%           |
| Completion rate (%) for students enrolled in accelerated STEM-related courses |               | 92%           | 95%           |
| Students taking one or more advanced placement exams for STEM-related courses | 23            | 85%           | 95%           |
| CTE-STEM program concentrators  | 0             |               | 40            |
| Students taking CTE-STEM industry certification exams                         | 4             | 1%            | 80%           |
| Passing rate (%) for students who take CTE-STEM industry certification exams  |               | 0%            | 50%           |

Area 6: Career and Technical Education (CTE)

|   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|---|---------------|---------------|---------------|
| Students enrolling in one or more CTE courses   | 594           | 60%           | 70%           |
| Students who have completed one or more CTE courses who enroll in one or more accelerated courses | 40            | 1%            | 25%           |
| Completion rate (%) for CTE students enrolled in accelerated courses                              |               | 0%            | 25%           |
| Students taking CTE industry certification exams  | 4             | 1%            | 80%           |
| Passing rate (%) for students who take CTE industry certification exams                           |               | 0%            | 50%           |
| CTE program concentrators   | 40            | 1%            | 25%           |
| CTE teachers holding appropriate industry certifications  | 1             | 100%          | 100%          |

# Area 8: Early Warning Systems

# **High School Indicators**

|  | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students who miss 10 percent or more of available instructional time   | 92            | 10%           | 8%            |
| Students in ninth grade with one or more absences within the first 20 days                                     | 133           | 42%           | 20%           |
| Students in ninth grade who fail two or more courses in any subject  | 7             | 3%            | 2%            |
| Students with grade point average less than 2.0  | 111           | 11%           | 8%            |
| Students who fail to progress on-time to tenth grade   | 9             | 3%            | 2%            |
| Students who receive two or more behavior referrals  | 106           | 40%           | 35%           |
| Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S. | 567           | 58%           | 40%           |

## Graduation

|  | 2012 Actual # | 2012 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Students dropping out of school, as defined in s.1003.01(9), F.S.  | 8             | 3%            | 0%            |
| Students graduating in 4 years, using criteria for the federal uniform graduation rate defined in the Code of Federal Regulations at 34 C.F.R. § 200.19(b) | 188           | 71%           | 76%           |
| Academically at-risk students graduating in 4 years, as defined in Rule 6A-1.09981, F.A.C.   | 61            | 58%           | 63%           |
| Students graduating in 5 years, using criteria defined at 34 C.F.R. § 200.19(b)  | 191           | 72%           | 77%           |

## **Area 9: Parent Involvement**

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Parental involvement targets for the school

See Parental Involvement Plan

# **Specific Parental Involvement Targets**

| Target | 2013 Actual # | <b>2013 Actual %</b> | 2014 Target % |
|--------|---------------|----------------------|---------------|

# **Area 10: Additional Targets**

# Additional targets for the school

Safe and Civil Schools

# **Specific Additional Targets**

| Target   | 2013 Actual # | 2013 Actual % | 2014 Target % |
|--|---------------|---------------|---------------|
| Teachers will identify SWD and follow their IEPs with fidelity to decrease the number of | 87            | 37%           | 25%           |
| suspensions of students with disabilities by 20%   |               |               |               |

# **Goals Summary**

- **G1**. Increase the percentage of students receiving credit in STEM related courses
- G2. Teachers will identify SWD and follow their IEPs with fidelity to decrease the number of suspensions of students with disabilities by 20%
- G3. Culinary Arts, Digital Media, and Web Technologies will increase passing rate on certification exams by fifty percent.
- **G4.** Increase the Graduation Rate 5%
- **G5.** Teachers will use structured engagements routines and differentiation to increase student engagement.
- **G6.** To implement gradual release with fidelity
- **G7.** To implement gradual release with fidelity
- G8. All teachers will incorporate an in-depth knowledge of benchmarks, scripted higher-order thinking questions, and grade level text daily into their lesson plans to give students regular exposure to the level of rigor at which they will be.
- G9. All teachers will implement effective teaching instruction aligned to standards through the Gradual Release Model incorporating literacy and numeracy into science content.
- G10. All teachers will implement the school wide essential reading habits and vocabulary program in all content areas through the use of marking the text, table of contents and questioning strategies.
- G11. All teachers will implement the school wide writing strategies in all content areas using SRE (Statement Reason Evidence) and SEEDS strategies.

## **Goals Detail**

## **G1**. Increase the percentage of students receiving credit in STEM related courses

#### **Targets Supported**

- STEM
- STEM All Levels
- STEM High School

## **Resources Available to Support the Goal**

Reading Coach, Math Coach, Digital Media/Technology Teachers

## **Targeted Barriers to Achieving the Goal**

The percentage of students who are proficient in AICE/ AP English, Math and Science courses.

#### **Plan to Monitor Progress Toward the Goal**

Admin and Coaches will progress monitor based on teacher data and focused observations.

#### Person or Persons Responsible

Admin, Coaches

## **Target Dates or Schedule:**

Ongoing

#### **Evidence of Completion:**

Increase in the number of students who master standards and progress to earn certifications and proficiency on AICE, AP exams.

**G2.** Teachers will identify SWD and follow their IEPs with fidelity to decrease the number of suspensions of students with disabilities by 20%

#### **Targets Supported**

#### Resources Available to Support the Goal

• ESE Support Lead, ESE Support Teachers, Guidance Counselors, Administrators, Dean

# **Targeted Barriers to Achieving the Goal**

 Teacher training on classroom interventions they could implement when working with students who have behavioral issues.

#### Plan to Monitor Progress Toward the Goal

Admin, school-based, and district level personnel will review data quarterly to determine if there is a decrease in the number of ESE students being suspended without prior interventions.

#### **Person or Persons Responsible**

Admin, ESE Lead, District ESE Specialist

#### **Target Dates or Schedule:**

Quarterly using quarter 1 as baseline data

#### **Evidence of Completion:**

Reports, graphs comparing trend data.

# **G3.** Culinary Arts, Digital Media, and Web Technologies will increase passing rate on certification exams by fifty percent.

#### **Targets Supported**

#### Resources Available to Support the Goal

Coaches and Administrators

#### **Targeted Barriers to Achieving the Goal**

Linking and correlating district standards to certification standards

# Plan to Monitor Progress Toward the Goal

Review of student data including practice certification exams

#### **Person or Persons Responsible**

Teachers and administrators

## **Target Dates or Schedule:**

Quarterly reviews

#### **Evidence of Completion:**

Quarterly reports including student assessment data and teacher observations

## **G4.** Increase the Graduation Rate 5%

# **Targets Supported**

#### Resources Available to Support the Goal

 Weekly monitoring of students' attendance. Weekly updates from the Graduation Readiness file, FCAT, ACT, SAT data when it becomes available Progress reports and report cards.

#### **Targeted Barriers to Achieving the Goal**

Content knowledge and preparation.

#### Plan to Monitor Progress Toward the Goal

Conduct weekly classroom observations and data chats with teachers about student progression on formative assessments.

#### **Person or Persons Responsible**

Administration

# **Target Dates or Schedule:**

October-Ongoing

#### **Evidence of Completion:**

Data Chat conference tools, Data analysis worksheets, meeting notes.

## **G5.** Teachers will use structured engagements routines and differentiation to increase student engagement.

## **Targets Supported**

Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)

# **Resources Available to Support the Goal**

 Utilize school based reading coach, district literacy coach and reading interventionist for strategies.

## Targeted Barriers to Achieving the Goal

Teachers lack of awareness of different ways and strategies to actively engage students.

#### Plan to Monitor Progress Toward the Goal

Administrators will create an observation schedule to ensure that teachers are using the startegies that were modeled and given during common planning.

## Person or Persons Responsible

Administrators

## **Target Dates or Schedule:**

Ongoing

# **Evidence of Completion:**

Instructional Rounding Notes, Debriefs with Coaches, lesson Plans

#### G6. To implement gradual release with fidelity

## **Targets Supported**

#### Resources Available to Support the Goal

Effective common planning by content level

#### Targeted Barriers to Achieving the Goal

· Time management needed to plan effectively

# Plan to Monitor Progress Toward the Goal

Administrations will look for bell to bell instruction, increased engagement, increased student achievement accountability, increased level of student knowledge of learning and their own progress toward learning,

#### Person or Persons Responsible

District and school based coach School based administration

#### **Target Dates or Schedule:**

on going

#### **Evidence of Completion:**

Informal observation notes, lesson plans

## **G7.** To implement gradual release with fidelity

# **Targets Supported**

Algebra 1 EOC

# **Resources Available to Support the Goal**

- Effective common planning by content level
- · Conduct professional development for teachers

## Targeted Barriers to Achieving the Goal

- Time management needed to plan effectively
- Lack of gradual release model during instruction

## Plan to Monitor Progress Toward the Goal

Administrations will look for bell to bell instruction, increased engagement, increased student achievement accountability, increased level of student knowledge of learning and their own progress toward learning,

## **Person or Persons Responsible**

District and school based coach School based administration

#### **Target Dates or Schedule:**

weekly, monthly, quarterly

#### **Evidence of Completion:**

informal observation notes and lesson plans notes

**G8.** All teachers will incorporate an in-depth knowledge of benchmarks, scripted higher-order thinking questions, and grade level text daily into their lesson plans to give students regular exposure to the level of rigor at which they will be.

#### **Targets Supported**

Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)

## Resources Available to Support the Goal

Teachers will utilize the coaches during common planning to create higher order questions.

#### **Targeted Barriers to Achieving the Goal**

Teachers lack knowledge of how to unpack the benchmark to create higher order questions.

# Plan to Monitor Progress Toward the Goal

Administration will visit common planning to ensure teachers are actively participating in creating higher order questions related to the benchmarks.

#### **Person or Persons Responsible**

Administration

#### **Target Dates or Schedule:**

Ongoing

#### **Evidence of Completion:**

Quarterly CGA Data, DAR, Common Planning Notes

**G9.** All teachers will implement effective teaching instruction aligned to standards through the Gradual Release Model incorporating literacy and numeracy into science content.

#### **Targets Supported**

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Science Biology 1 EOC

#### Resources Available to Support the Goal

- · Reading coach and interventionist to assist with non-proficient readers
- Common planning time in grade level/subject/content area to support implementation of gradual release model
- Activities that support explicit instruction
- Reading to learn professional development on early release days

#### **Targeted Barriers to Achieving the Goal**

• Fidelity to the Gradual release model of instruction and how to include literacy and numeracy into daily instruction of science content.

#### Plan to Monitor Progress Toward the Goal

Lesson delivery that include aligned standards using the gradual release model that incorporates literacy and numeracy.

## Person or Persons Responsible

Administrators, coaches and teachers

#### **Target Dates or Schedule:**

Ongoing observations of lessons and collections of lesson plans.

#### **Evidence of Completion:**

Lesson plans and observations of delivery of planned lessons that show gradual release including literacy and numeracy.

**G10.** All teachers will implement the school wide essential reading habits and vocabulary program in all content areas through the use of marking the text, table of contents and questioning strategies.

## **Targets Supported**

Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)

#### Resources Available to Support the Goal

1. Utilize the reading coach and interventionist

#### **Targeted Barriers to Achieving the Goal**

Lack of gradual release model during instruction

## Plan to Monitor Progress Toward the Goal

Administration will review Curriculum Guide Assessment Data to see if the use of the essential reading habits in evident in all content areas.

## **Person or Persons Responsible**

Administration

#### **Target Dates or Schedule:**

At the completion of each district testing period

## **Evidence of Completion:**

CGA, DAR

**G11.** All teachers will implement the school wide writing strategies in all content areas using SRE (Statement Reason Evidence) and SEEDS strategies.

## **Targets Supported**

Writing

# Resources Available to Support the Goal

Conduct exemplar and rubric training for all teachers.

# **Targeted Barriers to Achieving the Goal**

Content area teachers must support writing in each content area consistently.

## Plan to Monitor Progress Toward the Goal

Academic Leadership team will review student data to see if the writing strategies are being taught consistently.

## **Person or Persons Responsible**

Administration, Reading Coach

## **Target Dates or Schedule:**

Ongoing

#### **Evidence of Completion:**

Write to Learn, District Timed Writes, Teacher Analysis

# **Action Plan for Improvement**

#### **Problem Solving Key**

**G** = Goal

**B** = Barrier

**S** = Strategy

#### **G1.** Increase the percentage of students receiving credit in STEM related courses

**G1.B1** The percentage of students who are proficient in AICE/ AP English, Math and Science courses.

**G1.B1.S1** All teachers will implement effective teaching instruction aligned to standards through the Gradual Release Model incorporating literacy and numeracy into science and math content.

#### **Action Step 1**

Teachers will participate in PD on the gradual release model and developing high quality lesson plans that incorporate reading across the content areas.

## Person or Persons Responsible

Teachers/Coaches/Admin

## **Target Dates or Schedule**

November

# **Evidence of Completion**

Increased use of GR and teachers incorporating reading in their daily lessons. Increased use of the Gradual Release model being implemented school-wide.

#### Plan to Monitor Fidelity of Implementation of G1.B1.S1

IR rounds, formal and informal observations will be conducted routinely to monitor the level of implementation. Lesson plan reviews will be conducted to ensure teachers are creating effective and rigorous lessons.

## **Person or Persons Responsible**

ILT

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Report outs amongst the LT, lesson plan discussion, and calibration as a result of observations.

#### Plan to Monitor Effectiveness of G1.B1.S1

ILT and teachers will participate in constant dialogue about the implementation of classroom instruction and the impact on student progress towards standards mastery.

## **Person or Persons Responsible**

ILT

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Student assessments, Teacher formative data, data analysis forms

**G2.** Teachers will identify SWD and follow their IEPs with fidelity to decrease the number of suspensions of students with disabilities by 20%

**G2.B1** Teacher training on classroom interventions they could implement when working with students who have behavioral issues.

**G2.B1.S1** Provided professional development during content common planning over the course of two days to review students' IEPs, and provide interventions to implement in their classrooms when working with these students.

#### **Action Step 1**

Provide PD on strategies of implementation of interventions when working with SWD

#### Person or Persons Responsible

ESE Lead, District Liaison, Admin

#### **Target Dates or Schedule**

October-Ongoing

## **Evidence of Completion**

Agenda, Sign-in, Resources, etc.

## **Facilitator:**

ESE Lead, District Liaison

## Participants:

**General Education Teachers** 

## **Action Step 2**

Assist in providing PD with teachers helping to clarify anything that is being said during the training that teachers don't understand.

#### **Person or Persons Responsible**

Support Facilitators

#### **Target Dates or Schedule**

October-Ongoing

## **Evidence of Completion**

Agenda, sign-in, Resource, notes, etc.

## **Action Step 3**

Attend PD to learn about interventions to implement in the classrooms when working with SWD

## **Person or Persons Responsible**

**Teachers** 

#### **Target Dates or Schedule**

October-Ongoing

#### **Evidence of Completion**

Agenda, resources, notes, etc.

## Plan to Monitor Fidelity of Implementation of G2.B1.S1

Provide resources, structure PD

## **Person or Persons Responsible**

Admin, School Liaison, District Rep

## **Target Dates or Schedule**

October-Ongoing

## **Evidence of Completion**

Sign-in, Agenda, resources

## Plan to Monitor Effectiveness of G2.B1.S1

Teachers will provide feedback to the facilitators about the training they received.

## **Person or Persons Responsible**

**Teachers** 

# **Target Dates or Schedule**

October

## **Evidence of Completion**

Exit slips rating the effectiveness of the training.

**G3.** Culinary Arts, Digital Media, and Web Technologies will increase passing rate on certification exams by fifty percent.

## G3.B1 Linking and correlating district standards to certification standards

G3.B1.S1 Unpack certification standards and align them to district standards based on priority

# **Action Step 1**

Provide professional development on unpacking and aligning standards from state and district curriculum

#### Person or Persons Responsible

District and school coaches and administrators

#### **Target Dates or Schedule**

October and ongoing

#### **Evidence of Completion**

Lesson plans and curriculum outlook

#### **Facilitator:**

Timothy Simmons, Porshia Jones and Ms. Russell

# Participants:

Mr. Clarke, Mr. Mederios, and Ms. Ford

#### Plan to Monitor Fidelity of Implementation of G3.B1.S1

Provide structured and strategic profession development that produces a product

## **Person or Persons Responsible**

Administrators

## **Target Dates or Schedule**

October and ongoing

## **Evidence of Completion**

Agenda, sign-in sheet, and lesson plans

## Plan to Monitor Effectiveness of G3.B1.S1

Teacher reflections on lesson plans and feedback

#### **Person or Persons Responsible**

Administrators

## **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

Student data including exit slips, formative and summative assessments

#### **G4.** Increase the Graduation Rate 5%

## **G4.B1** Content knowledge and preparation.

**G4.B1.S1** Teachers will collaborate by department and along with the reading coach to develop high quality lesson plans that address the needs of their students.

## **Action Step 1**

Common Planning Sessions

#### Person or Persons Responsible

Administrators Reading Coach Teachers

#### **Target Dates or Schedule**

Weekly

#### **Evidence of Completion**

Lesson plans

# Plan to Monitor Fidelity of Implementation of G4.B1.S1

| Person or Persons Responsible             |  |
|---|--|
| Target Dates or Schedule                  |  |
| Evidence of Completion                    |  |
| Plan to Monitor Effectiveness of G4.B1.S1 |  |
|   |  |
| Person or Persons Responsible             |  |
| Target Dates or Schedule                  |  |
| Evidence of Completion                    |  |

**G4.B1.S2** Teachers will participate in PD that focus on quality data driven differentiated instruction and tasks and gradual release.

# **Action Step 1**

PD on Gradual Release Model

## Person or Persons Responsible

Admin Reading Coach/Interventionist/Teachers

## **Target Dates or Schedule**

September

## **Evidence of Completion**

Classroom Observations/Lesson plans

**Facilitator:** 

Reading Coach

Participants:

## Plan to Monitor Fidelity of Implementation of G4.B1.S2

Design and deliver PD Gradual Release and provide support during common planning sessions.

# **Person or Persons Responsible**

Admin/Reading Coach

## **Target Dates or Schedule**

September-Ongoing

## **Evidence of Completion**

Minutes from common planning sessions; lesson plans

## Plan to Monitor Effectiveness of G4.B1.S2

Ongoing observations and instructional rounding for data collection and evidence of GR

## **Person or Persons Responsible**

Admin/LT

## **Target Dates or Schedule**

September-Ongoing

## **Evidence of Completion**

Analysis of Exit Slips, Student data: increased percent of students who are proficient on FCAT Retake in October and April.

# **G4.B1.S3** Teachers will participate in data coach's cycles as needed.

#### **Action Step 1**

Coaching Cycles

#### **Person or Persons Responsible**

Teachers/Reading Coach

## Target Dates or Schedule

Ongoing

# **Evidence of Completion**

Improved lesson planning and instructional delivery to support progress towards our target.

## Plan to Monitor Fidelity of Implementation of G4.B1.S3

Coaching Cycle based on needs of the teacher who may experience difficulty implementing GR in their classrooms.

## **Person or Persons Responsible**

Admin/Reading Coach

#### **Target Dates or Schedule**

Ongoing

## **Evidence of Completion**

Coaching Logs/Increased level of usage of GR

#### Plan to Monitor Effectiveness of G4.B1.S3

Ongoing observations and instructional rounding for data collection and evidence of GR.

## **Person or Persons Responsible**

Admin/LT

## **Target Dates or Schedule**

October-Ongoing

#### **Evidence of Completion**

Analysis of Exit Slips, Student data: increased percent of students who are proficient on FCAT Retake in October and April.

G5. Teachers will use structured engagements routines and differentiation to increase student engagement.

**G5.B1** Teachers lack of awareness of different ways and strategies to actively engage students.

**G5.B1.S1** Academic coaches will provide provide training for teachers on student engagement and model different strategies.

#### **Action Step 1**

Academic Coaches will provide teachers with a student engagement training.

#### Person or Persons Responsible

**Academic Coaches** 

#### **Target Dates or Schedule**

During common planning, ongoing

#### **Evidence of Completion**

Instructional delivery during observations by Administrators

#### **Facilitator:**

Janelle Porter, Reading Coach Megan Crowe, Reading Interventionist

#### Participants:

All content Area Teachers

# Plan to Monitor Fidelity of Implementation of G5.B1.S1

Administrators will attend common planning meetings to ensure that teachers are collaborating with the coach and colleagues to incorporate structured engagement routines into their lessons.

# **Person or Persons Responsible**

Administrators, Academic Coaches

# **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

Informal Observations, Lesson Plans

#### Plan to Monitor Effectiveness of G5.B1.S1

Administrators will create schedule to attend common planning meetings.

# **Person or Persons Responsible**

Administrators

### **Target Dates or Schedule**

September 30, 2013

# **Evidence of Completion**

Common Planning Notes, Debriefs with teachers

### **G6.** To implement gradual release with fidelity

#### **G6.B1** Time management needed to plan effectively

**G6.B1.S1** Design and implement ongoing support for teachers through structured PLC's agenda weekly and implement professional development on gradual release

### **Action Step 1**

Design and implement ongoing support for teachers through structured PLC's agenda weekly and implement Professional development in quality instruction on gradual release

# Person or Persons Responsible

District and school based coach

# **Target Dates or Schedule**

weekly

# **Evidence of Completion**

Monthly PLC calendar, sign in sheets, student data, instruction and intervention plans, agendas, exit slips

# Plan to Monitor Fidelity of Implementation of G6.B1.S1

Design and deliver quality instruction, data-based problem solving, gradual release, and data-driven differentiated instructions and tasks. Design and implement ongoing support for teachers through structured PLC's

#### **Person or Persons Responsible**

District and school based coach

### **Target Dates or Schedule**

weekly

### **Evidence of Completion**

analysis of exit slips, individual teacher plans, PLC agendas and minutes, classroom walk through data collection, coaching logs, admin/teacher data chats

#### Plan to Monitor Effectiveness of G6.B1.S1

Student achievement will increase when teachers collaborate using common lessons and assessments. Student achievement will increase when teachers incorporate the gradual release model with fidelity in the classrooms

### **Person or Persons Responsible**

District and school based coach School based administration

### **Target Dates or Schedule**

weekly

#### **Evidence of Completion**

Analysis of exit tickets District CGA assessments scores will increase

#### **G7.** To implement gradual release with fidelity

# G7.B1 Time management needed to plan effectively

**G7.B1.S1** Design and implement ongoing support for teachers through structured PLC and Professional Development in quality instructions on gradual release

# **Action Step 1**

Design and deliver quality instruction, data-based problem solving, gradual release, and data driven differentiated instruction

#### Person or Persons Responsible

District and school based coach School based administration

#### **Target Dates or Schedule**

weekly, Monthly

#### **Evidence of Completion**

analysis of exit slip Individual teacher PD plans PLC agendas and minutes Classroom walk through data collection coaching logs Admin/teacher data chats

### Plan to Monitor Fidelity of Implementation of G7.B1.S1

Design and deliver quality instruction, data-based problem solving, gradual release, and data driven differentiated instruction

# **Person or Persons Responsible**

District and school based coach

#### **Target Dates or Schedule**

weekly, monthly

# **Evidence of Completion**

analysis of exit slips, individual teacher PD plans, PLC agendas and minutes classroom walk through data collection coaching logs admin/teacher data chats

#### Plan to Monitor Effectiveness of G7.B1.S1

Student achievement will increase when teachers collaborate using common lessons and common assessments. Students achievement will increase then teachers incorporate the gradual release model with fidelity in the classrooms

# **Person or Persons Responsible**

District and school based coach School based administration

# **Target Dates or Schedule**

weekly and monthly

#### **Evidence of Completion**

Analysis of exit tickets District CGA assessments will reflect improvement

### G7.B2 Lack of gradual release model during instruction

**G7.B2.S1** Develop master calendar for data collections in gradual release and ongoing support will occur for teachers during planning

# **Action Step 1**

Establish model classroom and schedule observation Academic coaches and administration will conduct instructional rounds on a bi-weekly basis

#### Person or Persons Responsible

District and school based coach School based administration

# **Target Dates or Schedule**

bi-weekly

#### **Evidence of Completion**

Calendar schedule, data collection instrument

### Plan to Monitor Fidelity of Implementation of G7.B2.S1

Develop calendar and schedule for data collection from classroom observation walk through using instruments measuring: Gradual release, instructions aligned to the standards, use of ELL, and differentiated instruction.

### **Person or Persons Responsible**

District and school based coach School based administration

#### **Target Dates or Schedule**

bi-weekly, monthly

#### **Evidence of Completion**

Admin/teacher data chats logs and plans Leadership team problem solving minutes

#### Plan to Monitor Effectiveness of G7.B2.S1

Student achievement will increase when mathematics teachers differentiate based upon needs identified through data analysis

# **Person or Persons Responsible**

District and school based coach School based administration

#### **Target Dates or Schedule**

bi-weekly, monthly

### **Evidence of Completion**

analysis of exit tickets, CGA assessment scores will increase

**G8.** All teachers will incorporate an in-depth knowledge of benchmarks, scripted higher-order thinking questions, and grade level text daily into their lesson plans to give students regular exposure to the level of rigor at which they will be.

G8.B1 Teachers lack knowledge of how to unpack the benchmark to create higher order questions.

**G8.B1.S1** Coaches will provide professional development and give teachers higher order question stems to use in their lesson plans along with the use of the FCAT Test Specifications.

### **Action Step 1**

Questions stems and test item specifications will be provided for all benchmarks and an individual trainging for each benchmark.

#### **Person or Persons Responsible**

Reading Coach, Reading Interventionist

### **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

Common Planning minutes, Lesson Plans

# Facilitator:

Janelle Porter, Reading Coach Megan Crowe, Reading Interventionist

# Participants:

All content area teachers

# Plan to Monitor Fidelity of Implementation of G8.B1.S1

Administrators will take part in the professional development training to ensure that teachers are aware of how to unwrap the benchmarks and how to create higher order questions.

# **Person or Persons Responsible**

Reading Coach, Administration

# **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

Lesson Plans, Student Work, Common Planning Notes

#### Plan to Monitor Effectiveness of G8.B1.S1

Administration and coaches will conduct instructional rounds to look for explicit instruction using benchmark related higher order questions.

# **Person or Persons Responsible**

Administration, Reading Coach

# **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

Informal Observation Notes

**G9.** All teachers will implement effective teaching instruction aligned to standards through the Gradual Release Model incorporating literacy and numeracy into science content.

**G9.B1** Fidelity to the Gradual release model of instruction and how to include literacy and numeracy into daily instruction of science content.

**G9.B1.S1** Teachers, school and district coaches can work collaboratively to plan and develop PD for gradual release model and incorporating literacy and numeracy into science content.

# **Action Step 1**

Design and deliver PD on the gradual release model using literacy and numeracy.

### Person or Persons Responsible

School-based leadership will collaborate with District and school-based coaches to develop professional development for teachers for gradual release, use of literacy and numeracy in science content.

# Target Dates or Schedule

Once a month, teachers will devote a common planning period to professional development for gradual release using literacy and numeracy in science content.

#### **Evidence of Completion**

Calendar and attendance sheets of professional development sessions of science teachers. Lesson plans and observations of teachers' lesson delivery of lessons including the gradual release model, numeracy and literacy in science content.

#### Plan to Monitor Fidelity of Implementation of G9.B1.S1

The use of gradual release model including literacy and numeracy in lesson delivery.

#### **Person or Persons Responsible**

Administrator, School-based and District Coaches

# **Target Dates or Schedule**

Monthly

#### **Evidence of Completion**

Lesson plans and observational notes form administrators and coaches of lessons delivered by teachers that include literacy and numeracy using gradual release model

#### Plan to Monitor Effectiveness of G9.B1.S1

Exit slips, teacher-made assessments, Curriculum Guide assessments and Biology End-Of-Course exams.

# Person or Persons Responsible

Administrators, School-based and District Coaches and teachers

#### **Target Dates or Schedule**

On-going basis throughout the school year.

#### **Evidence of Completion**

Results of exit-slips, teacher made-assessments recorded in Oncourse, Pearson and Biology End-Of-Course exams.

**G10.** All teachers will implement the school wide essential reading habits and vocabulary program in all content areas through the use of marking the text, table of contents and questioning strategies.

# G10.B1 Lack of gradual release model during instruction

**G10.B1.S1** Administration will identify model classrooms for teachers to observe.

# **Action Step 1**

Academic Leadership Team will conduct instructional rounding to identify the teachers who have implemented the essential reading habits with fidelity.

#### Person or Persons Responsible

Academic Leadership Team Members

#### **Target Dates or Schedule**

First two weeks of school in August

#### **Evidence of Completion**

September 30, 2013

#### **Facilitator:**

Janelle Porter, Reading Coach Megan Crowe, Reading Interventionist

# Participants:

All content area teachers

# Plan to Monitor Fidelity of Implementation of G10.B1.S1

School based coach and administration will conduct instructional rounding to monitor which teachers are using the reading habits daily.

# **Person or Persons Responsible**

Administration

# **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

Student Work samples, model classroom videos

#### Plan to Monitor Effectiveness of G10.B1.S1

Administration will review lesson plans of teachers and look for the essential reading habits in all content area lesson plans.

# **Person or Persons Responsible**

Administration

# **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

Instructional Rounding Notes, Student Work, Teacher Lesson Plans

**G11.** All teachers will implement the school wide writing strategies in all content areas using SRE (Statement Reason Evidence) and SEEDS strategies.

**G11.B1** Content area teachers must support writing in each content area consistently.

**G11.B1.S1** Reading coach will create a notebook for teachers to follow which includes a rubric, exemplars and calibration guides.

#### **Action Step 1**

Teachers will receive professional development on how to score the writing assessment.

# Person or Persons Responsible

Reading Coach

# **Target Dates or Schedule**

November 15, 2013

# **Evidence of Completion**

Student Portfolios

#### **Facilitator:**

Janelle Porter, Reading Coach

# Participants:

All content areas

# Plan to Monitor Fidelity of Implementation of G11.B1.S1

Administration will conduct instructional rounding and review student portfolios.

#### **Person or Persons Responsible**

Administration

#### **Target Dates or Schedule**

Ongoing

# **Evidence of Completion**

Student Portfolios

# Plan to Monitor Effectiveness of G11.B1.S1

Teachers will take part in professional learning dialogue regarding student writing data.

# **Person or Persons Responsible**

Reading Coach, Administration

**Target Dates or Schedule** 

Ongoing

**Evidence of Completion** 

Student Work, Data Analysis Forms

# **Coordination and Integration**

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# How federal, state, and local funds, services, and programs are coordinated and integrated at the school

William M. Raines High School uses federal, state, and local services to create a Parent Resource Center on site, with a focus on parent training in curriculum, use of computer systems such as OnCourse, continuing education opportunities, as well as volunteer opportunities. The guidance department coordinates parent

meetings, collaboration with parents/guardians in creation of IEPs, and methods to inform parents on their rights and assistance in tracking student progress. Duval Connect (School Messenger) is used to contact parents with important information, and mailers are sent to each parent-teacher/guidance/administration function on our campus. After school programs are offered 4 days per week through federal and state funding, and Saturday School is offered approximately five times per semester, using federal, state, and local funds.

Career and Technical education needs are addressed through our STEM program, which offers job certifications as part of the curriculum. In-class links to real world application also occur across the curriculum to support career education ideals in our benchmarks. Communities in Schools also offer services to students via teacher and administrator recommendation. William M. Raines High School partners with the DCPS Homeless Education Program to ensure equality of educational access for all students. Truancy officer, Community in Schools, and our professional school counselors refer students in need to Full Service programs housed at Jean Ribault High School.

# **Appendix 1: Professional Development Plan to Support School Improvement Goals**

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G2.** Teachers will identify SWD and follow their IEPs with fidelity to decrease the number of suspensions of students with disabilities by 20%

**G2.B1** Teacher training on classroom interventions they could implement when working with students who have behavioral issues.

**G2.B1.S1** Provided professional development during content common planning over the course of two days to review students' IEPs, and provide interventions to implement in their classrooms when working with these students.

### **PD Opportunity 1**

Provide PD on strategies of implementation of interventions when working with SWD

**Facilitator** 

ESE Lead, District Liaison

**Participants** 

**General Education Teachers** 

Target Dates or Schedule

October-Ongoing

**Evidence of Completion** 

Agenda, Sign-in, Resources, etc

**G3.** Culinary Arts, Digital Media, and Web Technologies will increase passing rate on certification exams by fifty percent.

### G3.B1 Linking and correlating district standards to certification standards

G3.B1.S1 Unpack certification standards and align them to district standards based on priority

### PD Opportunity 1

Provide professional development on unpacking and aligning standards from state and district curriculum

#### **Facilitator**

Timothy Simmons, Porshia Jones and Ms. Russell

# **Participants**

Mr. Clarke, Mr. Mederios, and Ms. Ford

# **Target Dates or Schedule**

October and ongoing

# **Evidence of Completion**

Lesson plans and curriculum outlook

#### **G4.** Increase the Graduation Rate 5%

### **G4.B1** Content knowledge and preparation.

**G4.B1.S2** Teachers will participate in PD that focus on quality data driven differentiated instruction and tasks and gradual release.

#### PD Opportunity 1

PD on Gradual Release Model

# **Facilitator**

Reading Coach

#### **Participants**

# **Target Dates or Schedule**

September

# **Evidence of Completion**

Classroom Observations/Lesson plans

# G5. Teachers will use structured engagements routines and differentiation to increase student engagement.

**G5.B1** Teachers lack of awareness of different ways and strategies to actively engage students.

**G5.B1.S1** Academic coaches will provide provide training for teachers on student engagement and model different strategies.

# PD Opportunity 1

Academic Coaches will provide teachers with a student engagement training.

#### **Facilitator**

Janelle Porter, Reading Coach Megan Crowe, Reading Interventionist

# **Participants**

All content Area Teachers

# **Target Dates or Schedule**

During common planning, ongoing

# **Evidence of Completion**

Instructional delivery during observations by Administrators

**G8.** All teachers will incorporate an in-depth knowledge of benchmarks, scripted higher-order thinking questions, and grade level text daily into their lesson plans to give students regular exposure to the level of rigor at which they will be.

**G8.B1** Teachers lack knowledge of how to unpack the benchmark to create higher order questions.

**G8.B1.S1** Coaches will provide professional development and give teachers higher order question stems to use in their lesson plans along with the use of the FCAT Test Specifications.

# PD Opportunity 1

Questions stems and test item specifications will be provided for all benchmarks and an individual trainging for each benchmark.

#### **Facilitator**

Janelle Porter, Reading Coach Megan Crowe, Reading Interventionist

# **Participants**

All content area teachers

#### **Target Dates or Schedule**

Ongoing

### **Evidence of Completion**

Common Planning minutes, Lesson Plans

**G10.** All teachers will implement the school wide essential reading habits and vocabulary program in all content areas through the use of marking the text, table of contents and questioning strategies.

### G10.B1 Lack of gradual release model during instruction

**G10.B1.S1** Administration will identify model classrooms for teachers to observe.

# PD Opportunity 1

Academic Leadership Team will conduct instructional rounding to identify the teachers who have implemented the essential reading habits with fidelity.

#### **Facilitator**

Janelle Porter, Reading Coach Megan Crowe, Reading Interventionist

# **Participants**

All content area teachers

# **Target Dates or Schedule**

First two weeks of school in August

# **Evidence of Completion**

September 30, 2013

**G11.** All teachers will implement the school wide writing strategies in all content areas using SRE (Statement Reason Evidence) and SEEDS strategies.

**G11.B1** Content area teachers must support writing in each content area consistently.

**G11.B1.S1** Reading coach will create a notebook for teachers to follow which includes a rubric, exemplars and calibration guides.

# PD Opportunity 1

Teachers will receive professional development on how to score the writing assessment.

#### **Facilitator**

Janelle Porter, Reading Coach

# **Participants**

All content areas

# **Target Dates or Schedule**

November 15, 2013

# **Evidence of Completion**

Student Portfolios

# **Appendix 2: Budget to Support School Improvement Goals**