

Pinellas County Schools

# Disston Academy



## 2022-23 Ungraded Schoolwide Improvement Plan

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# Disston Academy

5125 11TH AVE S, Gulfport, FL 33707

<http://www.hamilton.pinellas.k12.fl.us>

## Demographics

**Principal: Tamika Hughes Leeks**

Start Date for this Principal: 3/1/2014

<b>2021-22 Status</b> (per MSID File)	Active
<b>School Function</b> (per accountability file)	Alternative
<b>School Type and Grades Served</b> (per MSID File)	High School 5-12
<b>Primary Service Type</b> (per MSID File)	Alternative Education
<b>2021-22 Title I School</b>	Yes
<b>2021-22 Economically Disadvantaged (FRL) Rate</b> (as reported on Survey 3)	100%
<b>2021-22 ESSA Subgroups Represented</b> (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities Black/African American Students* White Students Economically Disadvantaged Students*
<b>School Improvement Rating History</b>	2021-22: I 2020-21: No Rating 2018-19: Maintaining 2017-18: Maintaining 2016-17: Maintaining
<b>DJJ Accountability Rating</b>	2023-24: No Rating

## School Board Approval

This plan is pending approval by the Pinellas County School Board.

## SIP Authority

A Schoolwide Improvement Plan (SIP) is a requirement for Comprehensive Support and Improvement (CSI) ungraded schools pursuant to 1001.42 F.S. and the Every Student Succeeds Act (ESSA) and for DJJ schools

receiving a rating of Unsatisfactory pursuant to Sections 1003.51 and 1003.52, F.S. and Rule 6A-1.099813, F.A.C.

CSI schools can be designated as such in 2 ways:

1. Have a graduation of 67% or lower; or
2. Have an overall Federal Index below 41%.

DJJ Unsatisfactory Ratings are based on percentages by program type:

- Prevention and Intervention: 0%-50%
- Nonsecure Programs: 0%-59%
- Secure Programs: 0%-53%

SIP Plans for Ungraded CSI schools and DJJ schools receiving an Unsatisfactory rating must be approved by the district and reviewed by the state.

### **Purpose and Outline of the SIP**

The School Improvement Plan (SIP) provides schools and Local Educational Agencies (LEAs) the opportunity to identify the academic and priority goals along with strategies for each school. School leadership teams may refine their SIP annually to define their school's academic and priority goals to increase student achievement.

Schools and LEAs are strongly encouraged to collaborate in the development and implementation of this plan.

## Part I: School Information

### School Mission and Vision

**Provide the school's mission statement.**

100% Student success through preparation, performance and pride.

**Provide the school's vision statement.**

Disston Academy's school mission is to educate and prepare each student for college, career and life through the expectation of performance and infusion of pride.

**Briefly discuss the population unique to your school and the specific supports provided to meet the mission and vision.**

Our school population are considered to be off-track from their peers in one or more of the following areas: course completion, GPA, Reading or Math deficiencies, attendance and/or discipline. In addition to meeting that criteria, most scholars are trauma-exposed or trauma-experienced . These students are receiving access to a full-scale Student Services team including a social worker, school psychologist, behavior specialist, and school counselors.

### School Leadership Team

**Membership**

Identify the name, email address, position title, and job duties/responsibilities as it relates to SIP implementation for each member of the school leadership team.:

Name	Position Title	Job Duties and Responsibilities
Hughes-Leeks, Tamika	Principal	<ul style="list-style-type: none"> <li>• Developing, implementing, and evaluating school philosophy, goals and objectives reflecting district and state goals.</li> <li>• Developing alternative methods and options for obtaining high school completion/graduation.</li> </ul>
Merrett, Jacob	Assistant Principal	<ul style="list-style-type: none"> <li>• Models the leadership and follow-through necessary to build collaborative school based teams which ensure curriculum and instruction initiatives are student-focused, researched based and aligned with statutes.</li> </ul>
Brown, Herbert	Behavior Specialist	<ul style="list-style-type: none"> <li>* Conducts Functional Behavior Assessments and develops Positive Behavior Intervention Plans for students exhibiting significant behavior and assists in creating data collection tools.</li> </ul>
Ephraim, Carla	School Counselor	<ul style="list-style-type: none"> <li>• Implements the comprehensive school counseling program as outlined in the Pinellas County School District's Professional Counselor plan.</li> </ul>
Cooper, Brian	Other	<ul style="list-style-type: none"> <li>* Supervises and maintains a safe and orderly environment for students engaged in the school's educational process and it's related school activities.</li> </ul>
Pippert, Devlin	Other	<ul style="list-style-type: none"> <li>• Facilitates student and teacher learning on issues such as character education, child abuse, suicide, safety, alcohol/drug abuse, human relationships, communication skills, peer mediation, teen pregnancy, and other mental health/social issues.</li> </ul>
Hassler, Elizabeth	Teacher, K-12	<ul style="list-style-type: none"> <li>• Identifies long-range goals and specific objectives and plans a program for individualized and group instruction.</li> <li>• Prepares, administers, and corrects tests and records results; evaluates student achievements.</li> </ul>
Witeck, Melissa	Teacher, K-12	<ul style="list-style-type: none"> <li>• Identifies long-range goals and specific objectives and plans a program for individualized and group instruction.</li> <li>• Prepares, administers, and corrects tests and records results; evaluates student achievements.</li> </ul>
Sampson, Sharon	Teacher, Career/ Technical	<ul style="list-style-type: none"> <li>• Identifies long-range goals and specific objectives and plans a program for individualized and group instruction.</li> <li>• Prepares, administers, and corrects tests and records results; evaluates student achievements.</li> </ul>

Name	Position Title	Job Duties and Responsibilities
Sandman, Natasha	Teacher, K-12	<ul style="list-style-type: none"> <li>• Identifies long-range goals and specific objectives and plans a program for individualized and group instruction.</li> <li>• Prepares, administers, and corrects tests and records results; evaluates student achievements.</li> </ul>
Mason, Zyllion	Other	<ul style="list-style-type: none"> <li>• Supervises, evaluates, trains, and delegates work to assigned custodial and, if applicable, maintenance and grounds keeping staff</li> <li>• Inspects areas of facilities for cleanliness and proper maintenance</li> </ul>
Mobley, Lakeshia	Administrative Support	<ul style="list-style-type: none"> <li>• Maintains complex set of confidential school records, property files, and financial records; checks and posts invoices; processes work orders and payroll.</li> <li>• Prepares payrolls, monthly budgets and required internal accounting reports</li> </ul>
Douglas, Pamela	Teacher, K-12	<ul style="list-style-type: none"> <li>• Identifies long-range goals and specific objectives and plans a program for individualized and group instruction.</li> <li>• Prepares, administers, and corrects tests and records results; evaluates student achievements.</li> </ul>

**Is education provided through contract for educational services?**

No

**If yes, name of the contracted education provider.**

N/A

**Demographic Information**

**Principal start date**

Saturday 3/1/2014, Tamika Hughes Leeks

**Total number of students enrolled at the school.**

150

**Total number of teacher positions allocated to the school.**

18

**Number of teachers with professional teaching certificates?**

14

**Number of teachers with temporary teaching certificates?**

4

**Number of teachers with ESE certification?**

3

Identify the number of instructional staff who left the school during the 2021-22 school year.

3

Identify the number of instructional staff who joined the school during the 2022-23 school year.

4

**Demographic Data**

**Early Warning Systems**

**2022-23**

The number of students by grade level that exhibit each early warning indicator listed:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	0	0	0	0	0	0	18	38	55	43	74	55	33	316
Attendance below 90 percent	0	0	0	0	0	0	5	9	20	25	60	35	31	185
One or more suspensions	0	0	0	0	0	0	3	7	3	4	3	0	1	21
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Course failure in Math	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Level 1 on 2022 statewide FSA ELA assessment	0	0	0	0	0	0	8	30	39	32	47	33	21	210
Level 1 on 2022 statewide FSA Math assessment	0	0	0	0	0	0	5	31	39	28	54	26	20	203
Number of students with a substantial reading deficiency	0	0	0	0	0	0	8	30	39	32	47	33	21	210

The number of students with two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	0	0	0	0	0	15	35	47	38	70	49	29	283

The number of students identified as retainees:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	0	0	0	0	0	0	4	6	12	11	42	22	22	119
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Date this data was collected or last updated

Friday 5/27/2022

**2021-22 - Updated**

The number of students by grade level that exhibit each early warning indicator:



Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	0	0	0	0	0	0	1	4	5	22	41	28	15	116
Attendance below 90 percent	0	0	0	0	0	0	1	3	5	22	34	24	13	102
One or more suspensions	0	0	0	0	0	0	0	0	0	1	1	1	0	3
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Course failure in Math	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Level 1 on 2019 statewide FSA ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Level 1 on 2019 statewide FSA Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Number of students with a substantial reading deficiency	0	0	0	0	0	0	0	0	0	0	0	0	0	0

**The number of students with two or more early warning indicators:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	0	0	0	0	0	0	0	0	3	2	0	0	5

**The number of students identified as retainees:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	0	0	0	0	0	0	1	8	18	27	45	25	12	136
Students retained two or more times	0	0	0	0	0	0	1	4	5	7	9	13	4	43

**Part II: Needs Assessment/Analysis**

**School Data Review**

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component	2022			2021			2019		
	School	District	State	School	District	State	School	District	State
ELA Achievement		51%	51%					56%	56%
ELA Learning Gains								51%	51%
ELA Lowest 25th Percentile								43%	42%
Math Achievement		38%	38%					45%	51%
Math Learning Gains								44%	48%
Math Lowest 25th Percentile								41%	45%
Science Achievement		42%	40%					64%	68%
Social Studies Achievement		47%	48%					71%	73%

**Grade Level Data Review - State Assessments**

**NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.**

ELA						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
05	2022					
	2019					
Cohort Comparison						
06	2022					
	2019					
Cohort Comparison		0%				
07	2022					
	2019	0%	51%	-51%	52%	-52%
Cohort Comparison		0%				
08	2022					
	2019	0%	55%	-55%	56%	-56%
Cohort Comparison		0%				

MATH						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
05	2022					
	2019					
Cohort Comparison						
06	2022					
	2019					
Cohort Comparison		0%				
07	2022					
	2019	0%	60%	-60%	54%	-54%
Cohort Comparison		0%				
08	2022					
	2019	0%	31%	-31%	46%	-46%
Cohort Comparison		0%				

SCIENCE						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
05	2022					
	2019					
Cohort Comparison						
06	2022					
	2019					
Cohort Comparison		0%				
07	2022					
	2019					
Cohort Comparison		0%				
08	2022					
	2019	0%	51%	-51%	48%	-48%
Cohort Comparison		0%				

<b>BIOLOGY EOC</b>					
<b>Year</b>	<b>School</b>	<b>District</b>	<b>School Minus District</b>	<b>State</b>	<b>School Minus State</b>
2022					
2019	4%	62%	-58%	67%	-63%
<b>CIVICS EOC</b>					
<b>Year</b>	<b>School</b>	<b>District</b>	<b>School Minus District</b>	<b>State</b>	<b>School Minus State</b>
2022					
2019	0%	68%	-68%	71%	-71%
<b>HISTORY EOC</b>					
<b>Year</b>	<b>School</b>	<b>District</b>	<b>School Minus District</b>	<b>State</b>	<b>School Minus State</b>
2022					
2019	22%	70%	-48%	70%	-48%
<b>ALGEBRA EOC</b>					
<b>Year</b>	<b>School</b>	<b>District</b>	<b>School Minus District</b>	<b>State</b>	<b>School Minus State</b>
2022					
2019	4%	55%	-51%	61%	-57%
<b>GEOMETRY EOC</b>					
<b>Year</b>	<b>School</b>	<b>District</b>	<b>School Minus District</b>	<b>State</b>	<b>School Minus State</b>
2022					
2019	0%	56%	-56%	57%	-57%

**Subgroup Data Review**

<b>2022 SCHOOL GRADE COMPONENTS BY SUBGROUPS</b>											
<b>Subgroups</b>	<b>ELA Ach.</b>	<b>ELA LG</b>	<b>ELA LG L25%</b>	<b>Math Ach.</b>	<b>Math LG</b>	<b>Math LG L25%</b>	<b>Sci Ach.</b>	<b>SS Ach.</b>	<b>MS Accel.</b>	<b>Grad Rate 2020-21</b>	<b>C &amp; C Accel 2020-21</b>
BLK		36								69	
FRL	7	42		8				4		65	

<b>2021 SCHOOL GRADE COMPONENTS BY SUBGROUPS</b>											
<b>Subgroups</b>	<b>ELA Ach.</b>	<b>ELA LG</b>	<b>ELA LG L25%</b>	<b>Math Ach.</b>	<b>Math LG</b>	<b>Math LG L25%</b>	<b>Sci Ach.</b>	<b>SS Ach.</b>	<b>MS Accel.</b>	<b>Grad Rate 2019-20</b>	<b>C &amp; C Accel 2019-20</b>
BLK					42					62	
WHT										29	
FRL	13	46		5	43		5	4		49	

2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD											
BLK	4	24			27			12		7	
WHT										16	
FRL	4	24			27			18		10	

**ESSA Data Review**

This data has been updated for the 2018-19 school year as of 7/16/2019.

ESSA Federal Index	
ESSA Category (TS&I or CS&I)	CSI
OVERALL Federal Index – All Students	16
OVERALL Federal Index Below 41% All Students	YES
Total Number of Subgroups Missing the Target	2
Progress of English Language Learners in Achieving English Language Proficiency	
Total Points Earned for the Federal Index	114
Total Components for the Federal Index	7
Percent Tested	57%

**Subgroup Data**

**Students With Disabilities**

Federal Index - Students With Disabilities	
Students With Disabilities Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	0

**English Language Learners**

Federal Index - English Language Learners	
English Language Learners Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years English Language Learners Subgroup Below 32%	0

**Native American Students**

Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	0

**Asian Students**

Federal Index - Asian Students	
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Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	0
Black/African American Students	
Federal Index - Black/African American Students	15
Black/African American Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Black/African American Students Subgroup Below 32%	3
Hispanic Students	
Federal Index - Hispanic Students	
Hispanic Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Hispanic Students Subgroup Below 32%	0
Multiracial Students	
Federal Index - Multiracial Students	
Multiracial Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Multiracial Students Subgroup Below 32%	0
Pacific Islander Students	
Federal Index - Pacific Islander Students	
Pacific Islander Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	0
White Students	
Federal Index - White Students	
White Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years White Students Subgroup Below 32%	0
Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	18
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	3

### Part III: Planning for Improvement

#### Data Analysis

Answer the following analysis questions using the progress monitoring data and state assessment data, if applicable.

**Reflect on the Areas of Focus from the previous school year. What progress monitoring was in place related to the Areas of Focus?**

The data point with the lowest performance is attached to the Biology EOC. Disston Academy is at 0% proficiency in Biology. Contributing factors that impacted students were a lack of access to project-based planning and student-centered instruction.

**Which data component showed the most improvement? What new actions did your school take in this area?**

The data point with the lowest performance is attached to the US History EOC. Disston Academy is at 12% proficiency on the US History EOC. Contributing factors that impacted students included the increased use of

**What area is in the greatest need of improvement? What specific component of this area is most problematic? What is your basis (data, progress monitoring) for this conclusion?**

Disston Academy's area of greatest concern is in the mastery of literacy BEST standards, skills and application to real life. Across content area, grade level and subgroup, scholars struggling with vocabulary acquisition, fluency and comprehension. These deficits have an impact across all content areas. Data used to evaluate and monitor student growth includes Performance Matters data, FSA data, common assessment and formative assessment data, Method Test prep data, Apple Routh and iReady data.

**What trends emerge across grade levels, subgroups and core content areas?**

Scholar engagement is a trending area across grade levels and subgroups. Early warning indicators have shown a minimum of 25% improvement in student attendance rates. Additionally, significant decrease in student discipline indicators (referrals, % of student receiving ISS and OSS) resulting in increases instructional time and improved course completion and GPAs.

**What strategies need to be implemented in order to accelerate learning?**

Instructional staff will continue to implement literacy standards via the DBQ project and Stanford History Education Group lessons. Instructional staff will provide differentiated, individualized or small group instruction that is aligned to services and interventions identified in specially designed plans. Instructional staff will implement and utilize digital platforms and adopted curriculum aligned to the standards inclusive of STEAM cross-content or interdisciplinary units.

**Based on the contributing factors and strategies identified to accelerate learning, describe the professional development opportunities that will be provided to support teachers and leaders.**

Professional development opportunities include:

1. Training on instructional strategies aligned to literacy such as closed reading, text dependent questioning and focused note-taking (AVID WICOR).
2. Training on instructional systems aligned to culturally relevant teaching and diverse and inclusionary text, techniques and structures.
2. Training within the PLC model regarding lesson design and review, activities (protocols/ collaborative discussions) and resources (graphic organizers/sentence starters) in order to help students practice effective elaboration techniques.
3. Training on engagement strategies and systems including Excellence in Equity, Restorative Practices, Check and Connect, and School Mental Health.

**Areas of Focus:**

**#1. Instructional Practice specifically relating to Science**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

**Problem:**

The current level of performance is inconclusive, at this time for Science FSA data due to the lack of testing because of Covid-19. The problem/gap that is occurring because of a lack of consistent standards-based planning and student-centered instruction.

**Goal:**

Through, Biology EOC, cycle assessments, common assessments, walkthrough observations, PLC, collaborative planning, and documents reflection, if standards based planning and student-centered instruction is implemented, the problem/gap would be reduced by 15%.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The percent of all students meeting Science proficiency will increase from the current data point by 15%, as measured by the FSA Science assessments.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

**Monitoring Insert:**

- Administration will monitor classrooms on a bi-weekly basis and provide constructive feedback regarding the effective use of best instructional practices.
- PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**Person responsible for monitoring outcome:**

[no one identified]

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

**Evidence-based Strategy:**

- Enhance the science staff capacity to identify critical content from the standards in alignment with district resources.
- Strengthen staff ability to engage students in complex tasks.
- Support staff to utilize data to organize student to interact with content in manners which differentiates/ scaffolds instruction to meet the needs of each student.
- The strategies identified to improve or enhance student success measures are identified upon student mastery data by standard.
- There are patterns found within our digital platform data identifying areas that consistently require remediation or re-visitation.
- Identifying these standards and increasing the rigor built into the lesson structure as well as identifying instructional strategies that are evidenced to promote progression in our student populations will increase student success.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. The Science Instructional staff will plan collectively to create and implement standards-based lesson plans that incorporate cognitively complex tasks.

**Person Responsible**

Elizabeth Hassler (hasslere@pcsb.org)

2. The Science Instructional staff will implement and utilize digital platforms and adopted curriculum aligned to the standards inclusive of STEAM cross-content or interdisciplinary units

**Person Responsible**

Elizabeth Hassler (hasslere@pcsb.org)

3. Literacy Action Step:

- The Science Instructional staff will implement differentiated scaffolding with question stems our schoolwide literacy initiative “HOQ is What We Do.” Also for Science CERs.
- Specific higher order questioning techniques will be reviewed weekly to determine student growth weekly through a schoolwide mini assessment.

**Person Responsible**

Elizabeth Hassler (hasslere@pcsb.org)

4. Equity Action Step:

- The Science Instructional staff will receive professional development, such as AVID CRT, Argument Driven Inquiry, culturally relevant teaching, focused note taking, and incorporation of Scientific practice aligned to FSA Science Standards.
- The Science Instructional staff well work to receive Equity Champion status and participation in a schoolwide equity-based book study.

**Person Responsible**

Elizabeth Hassler (hasslere@pcsb.org)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

- Administration will monitor classrooms on a bi-weekly basis and provide constructive feedback regarding the effective use of best instructional practices.
- PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**Person Responsible**

Elizabeth Hassler (hasslere@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

- Administration will monitor classrooms on a bi-weekly basis and provide constructive feedback regarding the effective use of best instructional practices.
- PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.



**#2. Instructional Practice specifically relating to ELA**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Assessment data show that students struggle to understand the reading on their Apex courses, state assessments, etc. Students struggle to analyze the content and context of written information presented in their course work. 15% of students will make gains on the ELA FSA.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

15% of students will make gains on the ELA FSA.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

Administration will monitor classrooms on a bi-weekly basis and provide constructive feedback regarding the effective use of best instructional practices. PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**Person responsible for monitoring outcome:**

[no one identified]

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

Effectively implement high-leverage strategies that supports engaging students in rigorous student-centered instruction with purposeful and intentional teacher planning to close the achievement gap. Then we will see increased student achievement and learning gains.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

By focusing our school improvement efforts on increasing student engagement, rigorous standard-based instruction and effectively applying individualized support for struggling students with fidelity, based on data, we will increase student gains by at least 15%.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Teacher will participate in professional development centered around rigor and identifying critical content, CRT and equity, and student engagement including collaborative systems.

**Person Responsible**

[no one identified]

Teachers will participate in observing other ELA teachers and in monthly collaborative planning.

**Person Responsible**

[no one identified]

Literacy Action step: D.E.A.R. (Drop Everything and Read) will be implemented on a schoolwide basis. D.E.A.R. will be implemented in conjunction with standards-based questioning. Questioning focus will be change monthly. Questioning focus will be chosen based on assessment data.

**Person Responsible**

[no one identified]

Equity Action step: ELA instructional staff will receive professional development regarding the inclusion of culturally relevant strategies including the pursuit of Equity Champion status.

**Person Responsible**

Melissa Witeck (witeckm@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the

• Administration will monitor classrooms on a bi-weekly basis and provide constructive feedback regarding the effective use of best instructional practices.

process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

- PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**#3. Instructional Practice specifically relating to Social Studies**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Assessment data show that students struggle to understand the reading on their Apex courses, state assessments, etc. Students struggle to analyze the content and context of written information presented in their course work. If standards-based planning and student-centered instruction would occur, students should make gains on the FSA Social Studies assessments (US History, M/J Civics).

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

15% of students will make gains on the FSA Social Studies assessments (US History, M/J Civics)

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

Administration will monitor classrooms and provide constructive feedback regarding the effective use of best instructional practices. PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**Person responsible for monitoring outcome:**

Jacob Merrett (merrettj@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

1. Engage in culturally responsive (CRT) practices that support choice, voice, collaboration and accountability to raise achievement level and close achievement gap in social studies.
2. Strengthen staff ability to engage students in complex tasks.
3. Support staff to utilize data to organize student to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

There are patterns found within our digital platform data identifying areas that consistently require remediation or re-visitiation. Identifying these standards and increasing the rigor built into the lesson structure as well as identifying instructional strategies that are evidenced to promote progression in our student populations will increase student success.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Social Studies teachers will implement and utilize APEX/Edmentum digital platforms and adopted curriculum aligned to the standards inclusive of high-yield instructional strategies.

**Person Responsible**

Jacob Merrett (merrettj@pcsb.org)

Social Studies teachers conduct monthly collaborative PLC to create and implement additional standards based lesson plans that incorporate cognitively complex tasks and cultural relevant topics

**Person Responsible**

Natasha Sandman (sandmann@pcsb.org)

Social Studies teachers will participate in school-wide DEAR reading initiative and integrate literacy standards into the social studies content via Document Based Question (DBQ) Project materials and/or Stanford History Education Group (SHEG) lessons.

**Person Responsible**

Jacob Merrett (merrettj@pcsb.org)

Teacher will participate in professional development centered around rigor and identifying critical content, CRT and equity, and student engagement including collaborative systems.

**Person Responsible**

Jacob Merrett (merrettj@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Administration will monitor classrooms on a bi-weekly basis and provide constructive feedback regarding the effective use of best instructional practices. PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**#4. Instructional Practice specifically relating to Math**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our current level of performance is inconclusive, as evidenced in Mathematics FSA data sources due to testing impacts of a global pandemic. The problem/gap that is occurring shows a lack of consistent standards-based planning and a lack of student comprehension of their course content. If standards-based planning and student comprehension of their course content would occur, the problem and gap would be reduced by 15%.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The number of students earning learning gains equal to a level increase will improve by minimum of 15% on the Algebra I and Geometry EOCs.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

Administration will monitor classrooms on a biweekly basis and provide constructive feedback regarding the effective use of best instructional practices. PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**Person responsible for monitoring outcome:**

Pamela Douglas (douglaspam@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

Enhance staff capacity to identify critical content from the standards in alignment with district resources. Staff will use Literacy Strategy to enforce and engage students in complex tasks. Strengthen staff's ability to utilize a literacy technique for their content area to focus on consistently.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

The strategies identified to improve to enhance student success measures are identified upon student mastery data by standards. There are patterns found within our digital platform data that identify areas that consistently require remediation or re-visitation. With structured, repeated practice students' proficiency with comprehension and analyzing texts will increase.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

***No action steps were entered for this area of focus***

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Administration will monitor classrooms on a biweekly basis and provide constructive feedback regarding the effective use of best instructional practices.

- PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**#5. ESSA Subgroup specifically relating to Economically Disadvantaged**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our ESSA Federal Index for the Economically Disadvantaged subgroup is 5% and has been below 32% for three consecutive years. Any ESSA subgroup under 41% identifies a subgroup to be focused on for improvement.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The percent of our Economically Disadvantaged subgroup achieving learning gains equal to one-level elevation in math and ELA will increase to at least 41% as measured by FSA data.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

Attendance and engagement data and cycle assessment data, EOC/FSA assessment data and course completion data within digital platform.

**Person responsible for monitoring outcome:**

Michelle Branton (brantonm@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

Implement effective academic, behavioral, and culturally relevant teaching practices based on the close monitoring of student data to meet each students needs in this subgroup.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

Focusing our efforts equally across all subgroups will help increase student achievement and decrease student discipline offenses.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Ensure staff receives or has access to student data bi-weekly if not in real time.
2. Continuously review and analyze student achievement during PLCs, CST, MTSS meetings.
3. Continue providing teachers and staff with training on equity as well as CRT.

**Person Responsible**

Michelle Branton (brantonm@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Monitor data sources on a bi-weekly basis at a minimum to ensure progress is headed in the correct direction for this subgroup.

**#6. ESSA Subgroup specifically relating to Black/African-American**

**Area of Focus Description and Rationale:**  
 Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our current level of performance is below state and federal levels, as evidenced in

**Measurable Outcome:**  
 State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The percentage of black students graduating from high school with their cohort will increase from current levels to 80% as measured by FLDOE end of the year graduation file.

**Monitoring:**  
 Describe how this Area of Focus will be monitored for the desired outcome.

Instructional Leadership Team walkthroughs will focus on the implementation of Culturally Relevant Teaching strategies across all content areas.

**Person responsible for monitoring outcome:** Tamika Hughes-Leeks (hughes-leekst@pcsb.org)

**Evidence-based Strategy:**  
 Describe the evidence-based strategy being implemented for this Area of Focus.

Develop learner profiles and personalized learning plans for all black students who are not on-track to graduate. Implement effective academic, behavioral, and culturally relevant teaching practices based on the close monitoring of student data to meet each students needs in this subgroup.

**Rationale for Evidence-based Strategy:**  
 Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

Research shows that when students have a plan and show ownership of the learning they are more inclined to attain academic success. Focusing our efforts equally across all sub groups will help increase student achievement and decrease student discipline offenses.

**Action Steps to Implement:**  
 List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Ensure 100% of 11th and 12th grade students have graduation and post-secondary plans in place.
2. Implement the mentoring and monitoring systems inclusive of weekly advisement.
3. Implement services and systems using necessary resources to support students deemed at-risk including trauma-informed care, equity in education and cultural-responsive teaching.
4. Ensure staff receives or has access to student data bi-weekly if not in real time.
5. Continuously review and analyze student achievement during PLCs, CST, MTSS meetings.
6. Continue providing teachers and staff with training on equity as well as CRT.

**Person Responsible** Tamika Hughes-Leeks (hughes-leekst@pcsb.org)

**Monitoring ESSA Impact:**  
 If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Monitor data sources on a bi-weekly basis at a minimum to ensure progress is headed in the correct direction for this subgroup.



**#7. ESSA Subgroup specifically relating to Outcomes for Multiple Subgroups**

**Area of Focus Description and Rationale:**  
 Include a rationale that explains how it was identified as a critical need from the data reviewed.

Provide a school-wide structure to include: support for PBIS, CST, and MTSS. Teachers will continue to implement the school-wide structured support system to motivate and promote student achievement with improved conditions for learning. EWS data indicates that 87% of our students have less than 90% attendance.

**Measurable Outcome:**  
 State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

Decrease the percentage of students with less than 90% attendance to 75%. Record less than 100 discipline referrals for the 2022-2023 school year, and more than 50% reduction in retention rates.

**Monitoring:**  
 Describe how this Area of Focus will be monitored for the desired outcome.

Through bi-weekly MTSS, CST and PBIS review of data in FOCUS and School Profiles.

**Person responsible for monitoring outcome:**

Tamika Hughes-Leeks (hughes-leekst@pcsb.org)

**Evidence-based Strategy:**  
 Describe the evidence-based strategy being implemented for this Area of Focus.

1. Scheduling every student an advisory period to attend once a week.
2. PBIS Tier 1,2, and 3 implementation and proper usage including monthly incentivized events and activities.
3. MTSS focusing on tier 2 and 3 interventions for discipline and academic issues.
4. CST focusing on tier 2 and 3 interventions for tardies and unexcused absences on a bi-weekly basis.

**Rationale for Evidence-based Strategy:**  
 Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

The MTSS framework provides targeted support and interventions to students struggling with behavioral as well as academic issues. The CST framework does the same for attendance. An increase in the use of PBIS systems and rewards should achieve the results desired. Check and connect has been proven to work in the mentorship of all students but most importantly African American Males.

**Action Steps to Implement:**  
 List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Provide training on PBIS strategies to all staff members. (Danielle Troupe)
2. Schedule consistent CST, PBIS Team and MTSS meetings. (Admin Team)
3. Create and monitor interventions put in place to determine effectiveness. (Admin Team)
4. When teachers submit a student concern form, make sure it is addressed in a timely manner and the intervention/action steps are provided to the teacher. (MTSS/CST).

**Person Responsible**

Tamika Hughes-Leeks (hughes-leekst@pcsb.org)

**Monitoring ESSA Impact:**  
 If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

- Administration will monitor classrooms on a bi-weekly basis and provide constructive feedback regarding the effective use of best instructional practices.
- PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.



**#8. ESSA Subgroup specifically relating to Students with Disabilities****Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our 2020-21 levels of performance were inconclusive due to impacts of the pandemic in 2020. The 2021-22 data shows that we had 28% of our ESE students tested made gains in ELA and 16% of our ESE students tested made gains in math. We expect our performance level to be increased by 15% by the culmination of the 2022-23 school year.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The percent of ESE students achieving learning gains in Mathematics and ELA proficiency will increase from the current data point to +15% as measured by the FSA Mathematics and ELA assessments.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

1. Weekly walkthroughs by administration.
2. VE Teacher schedule will include ELA/Math classes with the greatest ESE populations.
3. Cycle assessment data broken down into sub categories to include ESE and 504 students.
4. Apex data pulled and shared weekly with all staff but more specifically discussed during MTSS meetings.

**Person responsible for monitoring outcome:**

Jacob Merrett (merrettj@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

1. Students requiring ESE services work towards mastery of meaningful Individualized Education Plan (IEP) goals while learning the foundational skills they need to engage in rigorous, grade-level content in the Least Restrictive Environment (LRE).
2. Ensure that students requiring ESE services receive instruction designed to teach students and advocate for their academic, social and emotional needs.
3. Support staff to utilize data to organize students to interact with content in manners that differentiate/scaffolds instruction to meet the needs of each student.
4. Utilizing the VE Teacher to support ESE students in the general education setting during their core classes.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

The rationale for this strategy is to ensure that the percentage of ESE students achieve mastery in the FSA Mathematics and ELA Assessments.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Increase collaboration between Mathematics & ELA teams and ESE teacher to identify and implement rigorous instructional strategies and differentiated instruction/services/supports.
2. IEP team will review student data during IEP meetings to determine if student could benefit from additional support and potential enrollment into a learning strategies course.
3. Monitor teacher practices and provide authentic, constructive feedback to support instructional staff development while supporting students with disabilities.
4. Provide professional development to all instructional staff on inclusive instructional practices to support students with disabilities. Note: Administration will review available courses through PLN and the BEES website and finalize the training for staff.

- 5. VE Teacher schedule will include ELA/Math classes with the greatest ESE populations.
- 6. Weekly walkthroughs by administration.

**Person Responsible**

Jacob Merrett (merrettj@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

VE teacher and/or case manager will monitor their students progress to ensure all ESSA subgroups are making adequate progress.

**#9. Other specifically relating to Conditions for Learning**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Using the Equity-Centered Problem-Solving Process to review office discipline referrals, ISS and OSS data.

- Analyze current level of performance using multiple data points.
- Brainstorm and prioritize alterable barriers contributing to the problem/gap in performance
- Develop predictions on what evidence-based strategy would eliminate or reduce the impact of the target barrier.
- Identify methods and times to monitor implementation fidelity and effectiveness of action plan steps used to implement targeted strategies.

Examples of data to be considered: Office Discipline Referrals (ODRs), ISS, OSS, Classroom Behavior Calls, Tier 1 PBIS Walkthrough with Restorative Date Analysis.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

At the end of the 2022-23 school year the percentage for Black/ African American students receiving one or more referrals as evidenced by the School Profiles Behavior Dashboard will be reduced to 60% or less. The gap is occurring because there is a cultural mismatch between students and staff. If staff establish and maintain positive relationships with all students, we should meet this goal.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

Discipline data will be discussed and monitored monthly during our MTSS team meetings.

**Person responsible for monitoring outcome:**

Herbert Brown (brownher@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

- During preschool and the fall semester, SBLT members will train all staff on discipline procedures for major and minor behavior problems and the data systems to ensure school-wide consistency during preschool. Members of the leadership team will conduct monthly checks for accuracy of information and comprehension (e.g. referral process flowchart, definitions of problem behaviors, explanation of major vs. minor referral forms).
- The Restorative Practices trainer will hold monthly 20 and out sessions during planning periods on classroom management including appropriate use of preventative and proactive surface management as well as minor and major corrective feedback that is delivered in culturally responsive ways.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

Strategies and actions are based on research and evidence-based nationally recognized programs (PBIS and Restorative Practices).

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Attend district training for Restorative approaches and SEL.
2. Ensure at least one staff member attends training and becomes a certified trainer of Restorative Practices.
3. Implement school-wide roll-out plan and develop a plan of RP/SEL
4. Conduct learning opportunities
5. Monitor and support staff for implementation with fidelity.
6. Review student and teacher data for trends and next steps
7. Update school-wide plan on a monthly basis-celebrate area of growth, and update areas for improvement.

**Person Responsible**

Herbert Brown (brownher@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Administration will monitor classrooms on a bi-weekly basis and provide constructive feedback regarding the effective use of best instructional practices.

- PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**#10. ESSA Subgroup specifically relating to English Language Learners**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our current level of performance is 50% (1of2) in meeting the graduation requirement as a senior by passing the FSA-ELA retake test. As we plan to have more ELL students enrolled for the 2022-2023 school year, we must ensure we have a strong plan and structure in place to continue this type of success.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The percent of ELL students achieving ELA proficiency will not drop below 75% from the current data point.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

1. Weekly walkthroughs by administration.
2. Cycle assessment data broken down into sub categories to include ELL students separately.
3. Apex data pulled and shared weekly with all staff but more specifically discussed during MTSS meetings.

**Person responsible for monitoring outcome:**

Jacob Merrett (merrettj@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

1. Enhance staff capacity to strategically plan and implement lessons which meet the needs of English Learners.
2. Strengthen school processes for engaging ELL Learners and families through meaningful communication. If necessary, utilizing the PCSB interpretation services available.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

The rationale for selecting these strategies is to promote the use of strategies for ELL students to ensure they are receiving the most beneficial instruction to meet their needs.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Administration will provide data driven conversations at monthly PLC meetings to ensure no additional interventions are needed for our ELL students.

**Person Responsible**

Jacob Merrett (merrettj@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Monitor Cycle assessment data and APEX progress by subgroup to ensure all groups are progressing forward in each subject area.

**#11. Other specifically relating to Parent Involvement**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our current level of performance of XX% of student are eligible for dual-enrollment, as evidenced by the Pinellas County Schools dualenrollment program requirements. The performance gap is occurring because students do not use a concise post-secondary planning tool to track and monitor attainment of dual-enrollment criteria. If students are placed in grade-level coursework and complete a minimum or two credit recovery criteria, satisfaction would occur, the problem would be reduced by XX%.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The percentage of all students earning access to dual-enrollment options will increase from XX% to 50% as measured by criteria established by Pinellas County Schools.

1. Improve scheduling design to increase the probability of students completing required coursework simultaneously during credit recovery.

2. Strengthen stakeholders' understanding of the Pathways to Graduation (HS) and Advanced Course Pathways (MS).

3. Intensify staff capacity to support students in successfully completing and attaining industry certification.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

Tamika Hughes-Leeks  
(hughes-leekst@pcsb.org)

**Person responsible for monitoring outcome:**

**Evidence-based Strategy:**

1. Improve scheduling design to increase the probability of

Describe the evidence-based strategy being implemented for this Area of Focus.

students completing required coursework simultaneously during credit recovery.  
 2. Strengthen stakeholders' understanding of the Pathways to Graduation (HS) and Advanced Course Pathways (MS).  
 3. Intensify staff capacity to support students in successfully completing and attaining industry certification.  
 Students entering Disston Academy are typically off-track for graduation by 1.5 to 2 in credit acquisition for core academic area courses. It is essential to build individualized plans inclusive of blended instruction, access to digital platforms (APEX) and postsecondary goals to guide the work of students and staff.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Align all school-wide Student Services systems (scheduling, counseling, mentoring) to increase the percentage of students meeting on-track status by the end of the academic year.

**Person Responsible**

Tamika Hughes-Leeks  
(hughes-leekst@pcsb.org)

Enroll all students in a digital platform (Naviance, Future Plans, etc.) supporting post-secondary planning and update the plan at least once per academic year.

**Person Responsible**

Kaydianne Jackson  
(jacksonkay@pcsb.org)

The guidance team will communicate all acceleration options including site-based industry certifications and dual-enrollment at Pinellas Technical and St. Petersburg College.

**Person Responsible**

Carla Ephraim  
(ephraimc@pcsb.org)

Through Title I initiatives, Student Services will host three school-wide events promoting pathways to all post-secondary options including college, vocational education and non-traditional careers exploration.

**Person Responsible**

Sharon Sampson  
(sampsons@pcsb.org)

The SBLT will develop and implement a plan for targeted recruitment of rising eligible juniors and seniors not otherwise engaged in college level courses to take SLS 1101 The College Experience and to ensure seniors with a GPA of at least 2.0 who have not completed an acceleration option take the SLS 1101 course in the fall of their senior year.

**Person Responsible**

Carla Ephraim  
(ephraimc@pcsb.org)

The administration team will increase the number of partnerships with post-secondary institutions and municipal agencies to provide students access to post-secondary career and college opportunities.

**Person Responsible**

Carla Ephraim  
(ephraimc@pcsb.org)

Establish the expectation that every student enrolled in a career and technical education program earns at least one industry certification.

**Person Responsible**

Carla Ephraim  
(ephraimc@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

All data during leadership team meetings will be broken down into ESSA subgroups.



## #12. Other specifically relating to Discipline

### Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a critical need from the data reviewed.

School culture and school climate are intangible, but essential elements within a school environment. Positive school culture provides a safe, supportive, encouraging, inviting and challenging environment for students and staff, which in turn allows students' academic achievement to evolve.

### Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

By intentionally focusing on school culture and climate, it is our goal to decrease the number of behavioral and disciplinary infractions among students, increase positive relationships between all stake holders.

### Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

Through monthly review of data sources including School Profile, FOCUS Discipline inquiry, Student Conductor, and PBIS Rewards, administration will provide feedback and reflection. Additionally, administration and the Student Services specialists will conduct walkthroughs in an effort to observe classroom

management practices and restorative systems to support a reduction in disciplinary action and loss of instructional time.

**Person responsible for monitoring outcome:**

Jacob Merrett  
(merrettj@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

The evidence-based strategy that will be used for achieving this goal is the full implementation of the PBIS Rewards program and promotion of PBIS events.

When implemented with fidelity, PBIS can profoundly change school climate Refocusing discipline away from punitive measures and investing in teaching appropriate behaviors changes the way your staff and students relate to one another. The improved relationships between students and staff have a positive effect on the entire school population.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Admin-facilitated professional development
2. Collaborative planning sessions for faculty and staff in their respective roles.
3. Development AND consistent meetings of a school-based PBIS committee.
4. School-based professional development as needed for faculty and staff.

**Person Responsible**

Jacob Merrett  
(merrettj@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Date will be monitored during our MTSS meetings and disaggregated by ESSA subgroups..

**#13. Other specifically relating to College and Career Readiness**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our current level of performance of XX% of student are eligible for dual-enrollment, as evidenced by the Pinellas County Schools dualenrollment program requirements. The performance gap is occurring because students do not use a concise post-secondary planning tool to track and monitor attainment of dual-enrollment criteria. If students are placed in grade-level coursework and complete a minimum or two credit recovery criteria, satisfaction would occur, the problem would be reduced by XX%.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The percentage of all students earning access to dual-enrollment options will increase from XX% to 50% as measured by criteria established by Pinellas County Schools.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

1. Improve scheduling design to increase the probability of students completing required coursework simultaneously during credit recovery.
2. Strengthen stakeholders' understanding of the Pathways to Graduation (HS) and Advanced Course Pathways (MS).

**Person responsible for monitoring outcome:**

3. Intensify staff capacity to support students in  
Tamika Hughes-Leeks (hughes-leekst@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

- 1. Improve scheduling design to increase the probability of students completing required coursework simultaneously during credit recovery.
- 2. Strengthen stakeholders' understanding of the Pathways to Graduation (HS) and Advanced Course Pathways (MS).
- 3. Intensify staff capacity to support students in successfully completing and attaining industry certification.

Students entering Disston Academy are typically off-track for graduation by 1.5 to 2 in credit acquisition for core academic area courses. It is essential to build individualized plans inclusive of blended instruction, access to digital platforms (APEX) and postsecondary goals to guide the work of students and staff.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- 1. Align all school-wide Student Services systems (scheduling, counseling, mentoring) to increase the percentage of students meeting on-track status by the end of the academic year.

**Person Responsible**

Tamika Hughes-Leeks (hughes-leekst@pcsb.org)

2. Enroll all students in a digital platform (Naviance, Future Plans, etc.) supporting post-secondary planning and update the plan at least once per academic year.

**Person Responsible**

Kaydianne Jackson  
(jacksonkay@pcsb.org)

3. The guidance team will communicate all acceleration options including site-based industry certifications and dual-enrollment at Pinellas Technical and St. Petersburg College.

**Person Responsible**

Carla Ephraim  
(ephraimc@pcsb.org)

4. Through Title I initiatives, Student Services will host three school-wide events promoting pathways to all post-secondary options including college, vocational education and non-traditional careers exploration.

**Person Responsible**

Sharon Sampson  
(sampsons@pcsb.org)

5. The SBLT will develop and implement a plan for targeted recruitment of rising eligible juniors and seniors not otherwise engaged in college level courses to take SLS 1101 The College Experience and to ensure seniors with a GPA of at least 2.0 who have not completed an acceleration option take the SLS 1101 course in the fall of their senior year.

**Person Responsible**

Carla Ephraim  
(ephraimc@pcsb.org)

6. The administration team will increase the number of partnerships with post-secondary institutions and municipal agencies to provide students access to post-secondary career and college opportunities.

**Person Responsible**

Carla Ephraim  
(ephraimc@pcsb.org)

7. Establish the expectation that every student enrolled in a career and technical education program earns at least one industry certification.

**Person Responsible**

Carla Ephraim  
(ephraimc@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

All data during leadership team meetings will be broken down into ESSA subgroups.

**#14. Other specifically relating to Community Engagement**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Data identified through our Comprehensive Needs Assessment showed this to be an area of concern for our school

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

By the end of the 2021-2022 school year, we will have 4 or more partnerships built with community resources to enhance PBIS and learning opportunities.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

Mr. Brown will update the administration team at least once a month on her current prospects and/or commitments received.

**Person responsible for monitoring outcome:**

Herbert Brown (brownher@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

1. Maintain effective social media platforms and school website to enhance and promote the Disston Academy "Brand" to attract community organizations to partner with our school.
2. Continue growing partnerships with community organizations. Last year, Ms. Troupe was able to build relationships with McDonalds and Home Depot and will continue to strengthen these

relationships as well as developing additional opportunities.

Research has proven that businesses who have current, updated and enhanced content on their site attracts more visitors.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/ criteria used for selecting this strategy.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Continue our relationship with the City of Saint Petersburg's Cohort of Champions program to mentor and facilitate learning for our 5000 Role Model Students.
2. Continue relationship with Home Depot and Mcdonalds to obtain incentives for PBIS and to make the campus more attractive.
3. Build new partnerships by sending letters and/or calling new potential community partners to gauge interest.

**Person Responsible**

Herbert Brown  
(brownher@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Providing more relevant rewards to our students and providing them a campus they can be proud to call theirs.



**#15. Other specifically relating to Equity & Diversity**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

As the result of equity-centered problem solving within an MTSS framework, Disston Academy will develop an equity goal to build relational capacity, empower student voice, and hold high expectations within the following school improvement areas for equity systems change through:

- Sustained Professional Development
- Improved leadership capacity to facilitate equity-centered problem solving for the adoption of equitable practices to impact student learning and successes in instructional practices.
- To address mindset shift for the adoption of equitable practice
- To participate in whole school equity-centered PD and obtain schoolwide Equity Champion status.
- To participate in whole school AVID Training.
- To participate in whole school LGBTQ+ Training.
- School wide book study
- Document the number of PD sessions and the percentage of participation by of instructional staff

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

- Measure medium-term outcomes by examining changes in instructional practice using a CRT classroom walkthrough.
- Review the changes in the observable CRT practices of teachers who consistently practice CRT as observed in classroom walkthroughs.
- Progress will be measure by increase or decrease in attendance, increasing the Graduation rate by 15%, reducing the achievement gap, and reducing the number of Discipline Referrals for minority students by 15%.

Measure medium-term outcomes by examining changes in instructional practice using a CRT classroom walkthrough.

- Review the changes in the observable CRT practices of teachers who consistently practice CRT as observed in classroom walkthroughs.
- Progress will be measure by increase or decrease in attendance, increasing the Graduation rate by 15%, reducing the achievement gap, and reducing the number of discipline referrals for minority students by 15%

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

**Person responsible for monitoring outcome:**

Melissa Witeck (witeckm@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

Equitable practices we be implemented schoolwide with a focus on integration of culturally relevant teaching and restorative practices at the classroom level.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

Research shows that student attendance and engagement increase when CRT/Equity Strategies are implemented school wide.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- Sustained Professional Development
- Improved leadership capacity to facilitate equity-centered problem solving for the adoption of equitable practices to impact student learning and successes in instructional practices.
- To address mindset shift for the adoption of equitable practice
- To participate in whole school equity-centered PD and obtain schoolwide Equity Champion status.
- To participate in whole school AVID Training.
- To participate in whole school LGBTQ+ Training.
- School wide book study: “For White Folks Who Teach in The Hood.”
- Document the number of PD sessions and the percentage of participation by of instructional staff.

**Person Responsible**

[no one identified]

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

- Administration will monitor classrooms on a biweekly basis and provide constructive feedback regarding the effective use of best instructional practices.
- PLCs will include a monthly, comprehensive analysis and review of formative and summative individual and schoolwide student data to guide instructional shifts.

**#16. Other specifically relating to Social/Emotional Learning**

**Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our current level of performance in regard to specific measures of social emotional functioning (e.g., knowledge and skills of social/emotional targets) were not assessed during the 2020-2021 school year. However, proximal indicators of social and emotional well-being often include attendance and behavior discipline indicators. Our average attendance rate was 78.2% (as of 5/26/22), with approximately 84% of students experiencing a 10% absence rate or higher (according to data from School Profiles). We had a total of 5 behavior discipline referrals (according to FOCUS as of 7/12/21). The low attendance rate suggests low levels of student engagement, a key indicator of social emotional well-being. Disston Academy's goal is that all students are engaged and active learners who are self-aware, caring, respectful, connected to others, responsible decision makers, and academic achievers. It is also Disston Academy's goal that all educators, students, families, and community members work together to support the

healthy social, emotional, and academic development of all students. The current discrepancy may be occurring because the level of intervention is not matched to the social/emotional and environmental needs of students. If multi-tiered systems of support for social emotional learning were in place (including professional development and student-level intervention would occur), the problem would be reduced by the end of the next school year, as evidenced by a reduction in absenteeism and discipline referrals.

The percent of all students missing more than 10% of the school year will decrease by at least 10%, evidenced by attendance dashboard data. Other evidence-based indicators of social emotional well-being that may be used to assess response to SEL interventions includes:  
Increased State Assessment Test Scores  
Improvement in School Climate as demonstrated by school climate surveys  
Increased relationships between school and attending families  
Increased use of social emotional skills (students demonstrate that they are self-aware,

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

caring, respectful, connected to others, responsible decision makers, and academic achievers)

The following will be monitored and documented:

1) Development and implementation of an SEL professional development session and student level intervention programs (at least quarterly); and 2) Data indicating effectiveness of school-wide social emotional learning interventions (on a biweekly basis via MTSS meetings).

Jacob Merrett  
(merrettj@pcsb.org)

Strengthen the social emotional learning assessment and intervention process to address and support the needs of students across all tiers on an ongoing basis.

Enhance staff capacity to strategically plan and implement behaviors and lessons which meet the social emotional needs of all students.

The percentage of all students attending less than 90% is currently at 81% for this school year, which is an amount that correlates to a Tier I intervention focus. If multi-tiered systems of support for social emotional learning were in place (including

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

**Person responsible for monitoring outcome:**

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

professional development and student-level intervention would occur), the problem would be reduced by the end of the next school year, as evidenced by a reduction in absenteeism and discipline referrals.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Review social emotional learning assessment processes and the school-wide strategies for positive social emotional learning with all staff.

**Person Responsible**

Jacob Merrett  
(merrettj@pcsb.org)

During the first SEL/MTSS meeting of the school year, map the SEL/MTSS resources, interventions and professional development at our school to support increased social emotional functioning for each tier.

**Person Responsible**

Jacob Merrett  
(merrettj@pcsb.org)

Identify and implement SEL professional development and student-level intervention programs to occur at least quarterly.

**Person Responsible**

Jacob Merrett  
(merrettj@pcsb.org)

Engage students and families in social emotional learning related activities to ensure they are knowledgeable of the data and aware of the importance of these skills. This can be accomplished through the website and through information disseminated to parents via newsletters, phone calls, emails, etc.

**Person Responsible**

Jacob Merrett  
(merrettj@pcsb.org)

Review data and effectiveness of school-wide social emotional learning interventions on a biweekly basis (via MTSS meetings).

**Person Responsible**

Jacob Merrett  
(merrettj@pcsb.org)

Implement Tier 2 and 3 plans for student-specific social/emotional needs and review barriers and effectiveness on a bi-weekly basis.

**Person Responsible**

Jacob Merrett  
(merrettj@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Review of the Tier 2 and 3 plans/interventions during MTSS/CST meetings broken down into ESSA subgroup.

**#17. Other specifically relating to Attendance****Area of Focus Description and Rationale:**

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Our current average attendance rate is 78.2% (as of 5/26/2022), with approximately 84% of students experiencing a 10% absence rate or higher (according to data from School Profiles). The problem/gap in attendance is occurring because students are disengaged in the classroom setting due to limited student-centered instruction, as well as an increase in remote learning environments. If student-centered, personalized instruction would occur, as well as a reduction of remote-learning environments, the problem would be reduced by 25% by the end of the next school year.

**Measurable Outcome:**

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The percent of all students missing more than 10% of the school year will decrease by 15% evidenced by attendance dashboard data.

**Monitoring:**

Describe how this Area of Focus will be monitored for the desired outcome.

Using data during our bi-weekly CST meetings.

**Person responsible for monitoring outcome:**

Devlin Pippert (pippertd@pcsb.org)

**Evidence-based Strategy:**

Describe the evidence-based strategy being implemented for this Area of Focus.

Strengthen the attendance problem-solving process to address and support the needs of students across all tiers on an ongoing basis

**Rationale for Evidence-based Strategy:**

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

The percentage of all students attending less than 90% is currently at 81% for this school year, which is an amount that correlates to a Tier I intervention focus.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

1. Review attendance taking process and the school-wide strategies for positive attendance with all staff. Ensure attendance is accurately taken and recorded on a daily basis and reflects the appropriate entry codes.

**Person Responsible**

Delores Green (greendel@pcsb.org)

2. During the first CST meeting of the school year, map the attendance resources, interventions and incentives at our school to support increased attendance for each tier

**Person Responsible**

Jacob Merrett (merrettj@pcsb.org)

3. Develop and implement an attendance incentive program and competitions (e.g., bulletin board posters, raffles to earn gift cards, etc.) to occur at least quarterly

**Person Responsible**

Carla Ephraim (ephraimc@pcsb.org)

4. Engage students and families in attendance related activities to ensure they are knowledgeable of the data and aware of the importance of attendance. This can be accomplished through the website and through information disseminated to parents via newsletters, phone calls, emails, etc

**Person Responsible** Tamika Hughes-Leeks (hughes-leekst@pcsb.org)

5. Review data and effectiveness of school-wide attendance strategies on a bi-weekly basis (via Child Study Team meetings, facilitated by the school social worker).

**Person Responsible** Devlin Pippert (pippertd@pcsb.org)

6. Implement Tier 2 and 3 plans for student-specific needs and review barriers and effectiveness on a bi-weekly basis. Please refer to Disston Academy's Child Study Team (CST) Intervention Protocol for specific guidance and procedures to address students experiencing at least 10% absence rate.

**Person Responsible** Tamika Hughes-Leeks (hughes-leekst@pcsb.org)

**Monitoring ESSA Impact:**

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Through CST meetings, looking at the data more deeply by the ESSA subgroups to ensure all groups of students are making adequate progress.

**Positive Culture & Environment**

A positive school culture and environment is critical in supporting sustainable schoolwide improvement initiatives. When schools implement a shared focus on improving school culture and environment, students are more likely to engage academically. A positive school culture and environment can also increase staff satisfaction and retention.

**Select a targeted element from the menu to develop a system or process to be implemented for schoolwide improvement related to positive culture and environment.**

Student Attendance

**Describe how data will be collected and analyzed to guide decision making related to the selected target.**

Attendance data will be collected through the student information system and reviewed by the social worker before recommendations are made to the child study team. Students with recurring absences or monthly absences greater than 10% will be the primary focus for support and intervention.

**Describe how the target area, related data and resulting action steps will be communicated to stakeholders.**

Our current average attendance rate is 78.2% (as of 5/26/2022), with approximately 84% of students experiencing a 10% absence rate or higher (according to data from School Profiles). The problem/gap in attendance is occurring because students are disengaged in the classroom setting due to limited student-centered instruction, as well as an increase in remote learning environments. If student-centered, personalized instruction would occur, as well as a reduction of remote-learning environments, the problem would be reduced by 25% by the end of the next school year.

**Describe how implementation will be progress monitored.**



Through CST meetings, looking at the data more deeply by the ESSA subgroups to ensure all groups of students are making adequate progress.

**Action Steps to Implement:**

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Action Step	Person Responsible for Monitoring
Review attendance process in FOCUS and schoolwide strategies for positive attendance with all instructional and support staff. Administration will work with the DMT to verify completion of attendance on a daily basis in alignment with procedure.	Hughes-Leeks, Tamika, hughes-leekst@pcsb.org
The Child Study will map attendance resources, interventions and incentives at our school to support increased attendance for each tier as identified using the problem-solving worksheets.	Pippert, Devlin, pippertd@pcsb.org
Develop and implement an attendance incentive program and competitions (e.g., bulletin board posters, raffles to earn gift cards, etc.) to occur at least quarterly.	Brown, Herbert, brownher@pcsb.org
Engage students and families in attendance related activities to ensure they are knowledgeable of the data and aware of the importance of attendance. This can be accomplished through the website and through information disseminated to parents via newsletters, phone calls, emails, etc.	Hughes-Leeks, Tamika, hughes-leekst@pcsb.org
Review data and effectiveness of school-wide attendance strategies on a bi-weekly basis (via Child Study Team meetings, facilitated by the school social worker).	Merrett, Jacob, merrettj@pcsb.org
Implement Tier 2 and 3 plans for student-specific needs and review barriers and effectiveness on a bi-weekly basis. Please refer to Disston Academy's Child Study Team (CST) Intervention Protocol for specific guidance and procedures to address students experiencing at least 10% absence rate.	Hughes-Leeks, Tamika, hughes-leekst@pcsb.org