Hillsborough County Public Schools

Simmons Career Center



2022-23 Ungraded Schoolwide Improvement Plan

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Simmons Career Center

1202 W GRANT ST, Plant City, FL 33563

[no web address on file]

Demographics

Principal: Cleto Chazares Start Date for this Principal: 10/10/2022

2021-22 Status (per MSID File)	Active
School Function (per accountability file)	Alternative
School Type and Grades Served (per MSID File)	Combination School PK-12
Primary Service Type (per MSID File)	Alternative Education
2021-22 Title I School	No
2021-22 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	100%
2021-22 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* English Language Learners* Hispanic Students* White Students Economically Disadvantaged Students*
	2021-22: Commendable
	2020-21: No Rating
School Improvement Rating History	2018-19: Commendable
	2017-18: Commendable
	2016-17: Commendable
DJJ Accountability Rating	2023-24: No Rating

School Board Approval

This plan is pending approval by the Hillsborough County School Board.

SIP Authority

A Schoolwide Improvement Plan (SIP) is a requirement for Comprehensive Support and Improvement (CSI) ungraded schools pursuant to 1001.42 F.S. and the Every Student Succeeds Act (ESSA) and for DJJ schools

receiving a rating of Unsatisfactory pursuant to Sections 1003.51 and 1003.52, F.S. and Rule 6A-1.099813, F.A.C.

CSI schools can be designated as such in 2 ways:

- 1. Have a graduation of 67% or lower; or
- 2. Have an overall Federal Index below 41%.

DJJ Unsatisfactory Ratings are based on percentages by program type:

Prevention and Intervention: 0%-50%

Nonsecure Programs: 0%-59%

• Secure Programs: 0%-53%

SIP Plans for Ungraded CSI schools and DJJ schools receiving an Unsatisfactory rating must be approved by the district and reviewed by the state.

Purpose and Outline of the SIP

The School Improvement Plan (SIP) provides schools and Local Educational Agencies (LEAs) the opportunity to identify the academic and priority goals along with strategies for each school. School leadership teams may refine their SIP annually to define their school's academic and priority goals to increase student achievement.

Schools and LEAs are strongly encouraged to collaborate in the development and implementation of this plan.

Part I: School Information

School Mission and Vision

Provide the school's mission statement.

Simmons Career Acceleration Academy provides students with the skills, experiences, and strategies to become leaders in today's world. Students are imbedded with the confidence and fortitude to adapt to an ever changing society through personalized academic and socioemotional growth programs.

Provide the school's vision statement.

Simmons Career Acceleration Academy seeks to become a community leader in producing graduates who confidently pursue one or more of the following career paths: collegiate attendance, skill development and certification at a trade/technical school, or immediately enter the workforce with the knowledge obtained at Simmons.

Briefly discuss the population unique to your school and the specific supports provided to meet the mission and vision.

Simmons Career Acceleration Academy student population historically has been overwhelmingly Hispanic/Latino. On average the student body each school year has been 60% or more Hispanic/Latino with Black and White students making up the remaining 40%. Many of these Hispanic students are also considered migrant students meaning they will for weeks to months at a time miss valuable instructional time to work to provide for their families. As a result of this Simmons has implemented a hybrid learning model in which students can attend face-to-face classes but also can make up or complete for the first time credits through the online educational platform, Edgenuity. In conjunction with this Simmons provides additional resources from a bilingual staff to small class sizes to maximize the potential and focus of each student.

School Leadership Team

Membership

Identify the name, email address, position title, and job duties/responsibilities as it relates to SIP implementation for each member of the school leadership team.:

Name	Position Title	Job Duties and Responsibilities
Chazares, Cleto	Principal	Communicate with stakeholders Manage the daily operations of the site
Pineda, Christopher	Teacher, K-12	SIP Creator Instructional Leadership Team SAC Chair
Henderson, Alison	Teacher, K-12	Student Government Sponsor Teen Parent Program Director Social Services Liaison
Williams, Theresa	Assistant Principal	Communicate with stakeholders Manage the daily operations of the site Scheduling
Knotts, Jeanne	School Counselor	Scheduling Credit Monitoring Post-Secondary Counseling
Hill, Kandice	Behavior Specialist	ESE Specialist Behavior tracking Scheduling
Lackey, Amelia	Teacher, K-12	Senior Sponsor Career Specialist Edgenuity Specialist
McDaniel , Wendy	Curriculum Resource Teacher	IEP Specialist Resource Teacher IEP Administrator

Is education provided through contract for educational services?

No

If yes, name of the contracted education provider.

NA

Demographic Information

Principal start date

Monday 10/10/2022, Cleto Chazares

Total number of students enrolled at the school.

169

Total number of teacher positions allocated to the school.

16

Number of teachers with professional teaching certificates?

15

Number of teachers with temporary teaching certificates?

0

Number of teachers with ESE certification?

5

Identify the number of instructional staff who left the school during the 2021-22 school year.

1

Identify the number of instructional staff who joined the school during the 2022-23 school year.

2

Demographic Data

Early Warning Systems

2022-23

The number of students by grade level that exhibit each early warning indicator listed:

Indicator	Grade Level													Total
mulcator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOtal
Number of students enrolled	0	0	0	0	0	0	0	0	0	0	5	54	99	158
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	1	3	18	51	73
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	4	0	4
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	0	52	2	54
Course failure in Math	0	0	0	0	0	0	0	0	0	0	1	37	1	39
Level 1 on 2022 statewide FSA ELA assessment	0	0	0	0	0	0	0	0	0	0	1	37	1	39
Level 1 on 2022 statewide FSA Math assessment	0	0	0	0	0	0	0	0	0	0	0	52	2	54
Number of students with a substantial reading deficiency	0	0	0	0	0	0	0	0	0	0	0	0	56	56

The number of students with two or more early warning indicators:

Indicator	Grade Level													Total
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	3	0	3

The number of students identified as retainees:

ludiosto.	Grade Level													Total
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	1	1
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

Date this data was collected or last updated

Tuesday 10/18/2022

2021-22 - Updated

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOtal
Number of students enrolled	0	0	0	0	0	0	0	0	0	0	12	65	108	185
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	3	44	60	107
Course failure in Math	0	0	0	0	0	0	0	0	0	0	3	44	60	107
Level 1 on 2019 statewide FSA ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide FSA Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
Number of students with a substantial reading deficiency	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator						Gr	ade	e Le	vel					Total
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOLAT
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students identified as retainees:

Indicator	Grade Level													Total
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

Part II: Needs Assessment/Analysis

School Data Review

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component		2022			2021		2019				
School Grade Component	School	District	State	School	District	State	School	District	State		
ELA Achievement		51%	55%					57%	61%		
ELA Learning Gains								56%	59%		
ELA Lowest 25th Percentile								52%	54%		
Math Achievement		41%	42%					55%	62%		
Math Learning Gains								57%	59%		
Math Lowest 25th Percentile								49%	52%		
Science Achievement		48%	54%				·	50%	56%		

School Grade Component		2022 2021							
School Grade Component	School	District	State	School	District	State	School	District	State
Social Studies Achievement		57%	59%					77%	78%

Grade Level Data Review - State Assessments

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

			ELA			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
01	2022					
	2019					
Cohort Cor	nparison					
02	2022					
	2019					
Cohort Cor	nparison	0%				
03	2022					
	2019					
Cohort Cor	nparison	0%				
04	2022					
	2019					
Cohort Cor	nparison	0%				
05	2022					
	2019					
Cohort Cor	nparison	0%				
06	2022					
	2019					
Cohort Cor	nparison	0%				
07	2022					
	2019					
Cohort Cor	nparison	0%				
08	2022					
	2019					
Cohort Cor	nparison	0%				

			MATH	1		
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
01	2022					
	2019					
Cohort Cor	Cohort Comparison					
02	2022					
	2019					
Cohort Cor	Cohort Comparison					
03	2022					
	2019					
Cohort Comparison		0%				

			MATH	I		
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
04	2022					
	2019					
Cohort Con	nparison	0%				
05	2022					
	2019					
Cohort Con	Cohort Comparison					
06	2022					
	2019					
Cohort Con	nparison	0%				
07	2022					
	2019					
Cohort Con	Cohort Comparison				· ·	
08	2022					
	2019					
Cohort Con	nparison	0%			•	

			SCIENC	E		
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
05	2022					
	2019					
Cohort Co	mparison					
06	2022					
	2019					
Cohort Co	mparison	0%				
07	2022					
	2019					
Cohort Co	mparison	0%			'	
08	2022					
	2019					
Cohort Comparison		0%			-	

	BIOLOGY EOC						
Year	School	District	School Minus District	State	School Minus State		
2022							
2019	13%	66%	-53%	67%	-54%		
		CIVIC	S EOC				
Year	School	District	School Minus District	State	School Minus State		
2022							
2019							

		HISTO	RY EOC		
Year	School	District	School District Minus State District		School Minus State
2022					
2019	36%	73%	-37%	-37% 70%	
		ALGE	BRA EOC		
Year	School	District	School Minus District	State	School Minus State
2022					
2019	21%	63%	-42%	61%	-40%
•		GEOME	TRY EOC	•	
Year	School	District	School Minus District	State	School Minus State
2022					
2019	24%	57%	-33%	57%	-33%

Subgroup Data Review

	2022 SCHOOL GRADE COMPONENTS BY SUBGROUPS										
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2020-21	C & C Accel 2020-21
SWD				5				20		68	
ELL					10		7	21		83	5
BLK										69	
HSP				4	7		10	33		81	21
WHT				9				30		61	17
FRL	20			4	12		13	33		73	20
		2021	SCHO	OL GRAD	E COMF	ONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2019-20	C & C Accel 2019-20
SWD										67	18
ELL				5	40			14		67	31
BLK										59	8
HSP				6	35			28		69	35
WHT				5				35		63	52
FRL				5	34		8	27		66	36
		2019	SCHO	OL GRAD	E COMP	ONENT	S BY SU	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD										60	8
ELL				16				16		44	
BLK										58	
HSP				20				18		51	17
WHT				25				58		70	29
FRL	6	9		23				35	_	56	17

ESSA Data Review

This data has been updated for the 2018-19 school year as of 7/16/2019.

This data has been updated for the 2018-19 school year as of 7/16/2019.	
ESSA Federal Index	
ESSA Category (TS&I or CS&I)	CSI
OVERALL Federal Index – All Students	25
OVERALL Federal Index Below 41% All Students	YES
Total Number of Subgroups Missing the Target	5
Progress of English Language Learners in Achieving English Language Proficiency	
Total Points Earned for the Federal Index	176
Total Components for the Federal Index	7
Percent Tested	96%
Subgroup Data	
Students With Disabilities	
Federal Index - Students With Disabilities	23
Students With Disabilities Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	1
English Language Learners	
Federal Index - English Language Learners	21
English Language Learners Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years English Language Learners Subgroup Below 32%	2
Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	0
Asian Students	
Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	0
Black/African American Students	
Federal Index - Black/African American Students	69
Black/African American Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Black/African American Students Subgroup Below 32%	0

Hispanic Students	
Federal Index - Hispanic Students	26
Hispanic Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Hispanic Students Subgroup Below 32%	2
Multiracial Students	
Federal Index - Multiracial Students	
Multiracial Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Multiracial Students Subgroup Below 32%	0
Pacific Islander Students	
Federal Index - Pacific Islander Students	
Pacific Islander Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	0
White Students	
Federal Index - White Students	29
White Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years White Students Subgroup Below 32%	1
Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	25
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	3

Part III: Planning for Improvement

Data Analysis

Answer the following analysis questions using the progress monitoring data and state assessment data, if applicable.

Reflect on the Areas of Focus from the previous school year. What progress monitoring was in place related to the Areas of Focus?

One of the monitoring tools to assist students who were identified under the ESSA subgroup was monthly progress checks. This consisted of meetings with various school staff such as the guidance counselor and principal to encourage students to continue making progress. Also students with individualized educational plans held a monthly meeting with their case manager to make sure they were performing at a C or above in their classes.

Which data component showed the most improvement? What new actions did your school take in this area?

The Hispanic number of students who graduated and met their benchmark grew by 5% or more. This meant that this group as a whole performed on level on standardized assessments such as the ACT and FSA resulting in more standard diplomas being obtained by this group.

What area is in the greatest need of improvement? What specific component of this area is most problematic? What is your basis (data, progress monitoring) for this conclusion?

The greatest area in need of improvement at this site is tied to the number of African American students who attend and graduate from Simmons. More specifically this is problematic due to the fact that many of the students in this group do not attend Simmons from the surrounding area. The focus here needs to be tied to diversity and encouraging this group to attend this site. The data tied to this is in the 2018-2019 school year less than 20 students were enrolled at this site and in the current school year that number dropped to 14.

What trends emerge across grade levels, subgroups and core content areas?

The most common trend that emerges among several subgroups is tied to attendance, monitoring, and resources. If students are encouraged and persuaded to attend on a more consistent basis through Parent links and emails this results in higher academic success. Also if students are being held accountable through progress meetings with staff and parents this also results in more academic and social success. Lastly, if students are provided with additional resources such as tutoring services and workbooks their scores on standardized assessments also improves.

What strategies need to be implemented in order to accelerate learning?

Access to technology- if students do not have access to adequate technology such as computers which function properly consistently coupled with headphones academic potential and acceleration will be limited.

Access to extracurricular activities- students need physical outlets such as physical education in conjunction with socioemotional ones such as clubs which provides students with volunteer and team building opportunities which inherently leads to academic growth.

Additional Career Electives- Students must be properly exposed and trained in various occupations such as robotics and coding to be competitive in a society which is heavily invested in STEM education and careers.

Based on the contributing factors and strategies identified to accelerate learning, describe the professional development opportunities that will be provided to support teachers and leaders.

Faculty committees were put in place this year tied to online instruction, school procedures/policies, and staff development for the benefit of both the faculty and students. The school is also in the process of trying to petition the district for additional technological equipment to promote student learning in conjunction with education software. Professional development will be in the form of workshops by teachers to share their knowledge of new educational tools and software to increase student learning.

Areas of Focus:

#1. ESSA Subgroup specifically relating to Students with Disabilities

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Based on the number of students retained in the EWS section, the focus must be on increasing student social and academic success through engagement in the classroom. If students are actively engaged they will inherently perform better on state assessments and will also attend more regularly. Special attention will be given to SWD students through visual and social aids like videos.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The outcome is two-fold: one for students to attend school on average 80% or more each quarter and secondly for students to make gains on state assessments based on class performance and assessments.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

- 1. Students will be monitored for behavior and academic progress through IEP meetings and teacher planning notes
- 2. Teachers will collaborate with behavioral coaches such as the school psychologist and district staff to develop targeted strategies for increasing engagement among SWD
- 3. Holding quarterly conferences with parents to discuss student progress and routes for improvement.

Person responsible for monitoring outcome:

Cleto Chazares (cleto.chazares@hcps.net)

Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus.

The strategy being implemented for this area of focus is to create:

- 1. Student classroom and school incentives such as spirit week to encourage positive social interactions and academic success.
- 2. Incorporating more student driven activities and projects such as a historical poster to increase student engagement and critical thinking.
- 3. Students will work with VE teachers to stay on track in their face to face and online classes.

Rationale for Evidence-based Strategy:

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

By increasing student buy-in instructional effectiveness and engagement will also increase which ultimately will translate into academic success and social growth.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- 1. Students will be monitored for behavior and academic progress through IEP meetings and teacher planning notes
- 2. Teachers will collaborate with behavioral coaches such as the school psychologist and district staff to develop targeted strategies for increasing engagement among SWD
- 3. Holding quarterly conferences with parents to discuss student progress and routes for improvement

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please

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describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

#2. ESSA Subgroup specifically relating to Economically Disadvantaged

Area of Focus Description and Rationale: Include a rationale that explains how it was identified as a critical need from the data reviewed. The area of focus for these students is tied to providing additional resources and supplies to students who are financially challenged. If these students are provided with consumables such as workbooks which they can keep and mark up they will be more prepared for state and classroom assessments.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The measurable outcome here is to increase attendance among free and reduced lunch students by 7% each quarter. Also to lower behavioral infractions such as suspensions by 5% each quarter.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

- 1. Weekly student conferences will be held to make sure students have the resources and supplies they need to be successful
- 2. A supply area in the main office for students to request supplies
- 3. Classroom consumables which students will be able to write in and keep

Person responsible for monitoring outcome:

Cleto Chazares (cleto.chazares@hcps.net)

Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus.

The strategy here is to provide students with economic needs the supplies such as note books, paper, markers, etc. to be able to participate in classroom activities. Also special focus will be given to these students to send home printed out notes, work, and consumables to complete assignments while practice academic skills.

Rationale for Evidence-based Strategy:

Explain the rationale for selecting this specific strategy. Describe the resources/ criteria used for selecting this strategy.

This strategy was selected because it focuses on providing students with the consumable resources and everyday supplies to be academically successful while preventing social ridicule. As a result of this students will feel more comfortable to engage in classroom instruction while also attending more regularly.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- 1. Weekly student conferences will be held to make sure students have the resources and supplies they need to be successful
- 2. A supply area in the main office for students to request supplies
- 3. Classroom consumables which students will be able to write in and keep

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Students who identify as White will also be included in this area of focus and strategy implementation. This group also receive consumables such as notebooks and writing utensils. Additionally monthly progress monitoring meetings will be held with this group by teachers and other staff to encourage open communication and academic success. Lastly, students who fall into this group will be given Progress Monitoring Tools in various disciplines such as Social Studies and Math to improve comprehension and standardized test preparation throughout the year.

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

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If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

#3. ESSA Subgroup specifically relating to Black/African-American

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a critical need from the data reviewed.

The area of focus for African American students is tied to lowering suspension numbers each quarter. Studies have shown that if students are not present in school they are more likely to struggle academically and socially long-term. This area of focus was identified on suspension rates from prior years in which African American students were suspended at a 3:1 ratio compared to White and Hispanic students on average.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The measurable outcome here is to limit the number of suspensions by African American student each quarter to no more than five. This would lead to these students increasing their attendance average and also being more academically prepared for standardized assessments.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

- 1. These students will be encouraged to form relationships with peers and staff which promote their academic and social growth
- 2. Staff will contact parents for school events and encourage students to participate
- 3. These students will be encouraged to advocate for themselves when they have any concerns or questions

Person responsible for monitoring outcome:

Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus.

Christopher Pineda (christopher.pineda@hcps.net)

The strategy to lower the suspension number among African American students is to empower these students and to build positive relationships with staff, faculty, and peers. This will translate into these students feeling more accepted and safe in a school setting.

Rationale for Evidence-based Strategy:

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

The strategy of empowerment is tied to positive behavior in which students who buy-in into a system and feel invested in that system are more likely to perform well academically and interact in a socially constructive manner.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- 1. These students will be encouraged to form relationships with peers and staff which promote their academic and social growth
- 2. Staff will contact parents for school events and encourage students to participate
- 3. These students will be encouraged to advocate for themselves when they have any concerns or questions

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41%

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threshold according to the Federal Index.

#4. ESSA Subgroup specifically relating to Hispanic

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a critical need from the data reviewed.

The area of focus in relation to Hispanic students is tied to student attendance. At this site Hispanic students makeup over 60% of the student population, but also experience the most absences of consecutive days. This means that this group is most likely to be absent for extended periods of time (2 days or more).

Measurable Outcome:

school plans to achieve. This should be a data based, objective outcome.

State the specific measurable outcome the The outcome here is to increase the yearly attendance average of Hispanic students to 82% or more.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

- 1. These students will be encouraged to form relationships with peers and staff which promote their academic and social growth
- 2. Staff will contact parents for school events and encourage students to participate
- 3. These students will be encouraged to advocate for themselves when they have any concerns or questions
- 4. These students will be presented presentations tied to Career and Technical training/colleges to increase daily attendance

Person responsible for monitoring outcome:

Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus. Cleto Chazares (cleto.chazares@hcps.net)

The strategy to address this area of focus is connected to more proactive student monitoring and parent communication. This means implementing more interventions to increase the daily attendance average of Hispanic students. Also to present this group with more resources and paths once they graduate from high school.

The rationale for this strategy is that many Hispanic students tend to miss school for cultural reasons such as staying home with younger siblings when their parents are working. Also being that this site is in a migrant community many students will travel with family for work and will often times miss extended periods of school time to help financially at home.

Rationale for Evidence-based Strategy:

Explain the rationale for selecting this specific strategy. Describe the resources/ criteria used for selecting this strategy.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- 1. These students will be encouraged to form relationships with peers and staff which promote their academic and social growth
- 2. Staff will contact parents for school events and encourage students to participate
- 3. These students will be encouraged to advocate for themselves when they have any concerns or questions
- 4. These students will be presented presentations tied to Career and Technical training/colleges to increase daily attendance

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe

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the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

#5. Instructional Practice specifically relating to Differentiation

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Acceleration with a focus on recovering lost learning and ultimately increasing graduation rates will be an area of focus. In conjunction it is also imperative to increase the number of students meeting their math and reading benchmarks to increase the number of students who graduate with their standard diploma. The rationale here is to demonstrate acceleration by increasing the number of graduates and students who meet their benchmarks.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The measurable outcome here is to increase the number of students who graduate with their standard diplomas by ten or more. Also to increase by 3% the pass rate for students on EOC exams and FSA.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

- 1. Encourage students to stay on track for graduation through month progress monitoring conferences
- 2. Present students with the routes to success after graduation to encourage student success
- 3. Quarterly parent-teacher conferences to discuss student progress and concerns related to graduation
- 4. Weekly reminders for students working online of their target goal and date
- 5. Monthly meetings among the ILT to discuss students at risk and solutions for improvement

Person responsible for monitoring outcome:

Cleto Chazares (cleto.chazares@hcps.net)

Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus.

Rationale for Evidence-based Strategy:

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

The strategy to accomplish this is to provide students with a variety of resources such as extended learning practice, working with various staff in a small group setting, and completing course online through Edgenuity. Also staff will incorporate scaffolding into daily lessons along with district approved acceleration activities to stimulate engagement and understanding of key themes.

The rationale behind this strategy is that by providing students with more tools to be successful academically a school will inherently have more students graduate and lower the number of students who withdraw or drop out. Also by implementing district resources tied to acceleration students will grasp course materials more effectively and demonstrate that understanding on standardized assessments.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- 1. Encourage students to stay on track for graduation through month progress monitoring conferences
- 2. Present students with the routes to success after graduation to encourage student success
- 3. Quarterly parent-teacher conferences to discuss student progress and concerns related to graduation
- 4. Weekly reminders for students working online of their target goal and date

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups,

1. Students who experience rampant unexcused absences of five or more will be required to have a parent student conference with administration

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please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

- progress monitoring the impact of the Area of Focus as it relates to all acknowledgment inside the classroom and outside of it
 - 3. Students will be given a dress down pass for having perfect attendance on a quarterly basis

#6. Instructional Practice specifically relating to Professional Learning Communities

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Professional development is important for staff and faculty in an educational setting because it teaches them new skills and strategies to utilize in relation to students. The sharing of knowledge among peers will inherently lead to more diverse and creative instructional practices with a focus on student achievement. This is based on prior assessment data which shows growth in some areas such as Algebra 1 EOC scores, but decreases in others like U.S. History.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The measurable outcome here is that students should be able to not only maintain a C average in all face-to-face classes each grading period, but will also culminate on higher standardized assessments scores of 10 points or more.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

- 1. Staff will be offered professional development opportunities by site administration and staff.
- 2. Staff will be encouraged to reach out to other educators and district staff for instructional resources and strategies
- 3. Staff will collaborate in Professional Learning Communities with co-workers to develop cross-discipline lessons and share instructional tools/tips.

Person responsible for monitoring outcome:

Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus.

Cleto Chazares (cleto.chazares@hcps.net)

The strategy being implemented for this area of focus is professional development tied to tolerance, diversity, and instructional practice. This is also tied to hybrid learning in which staff learn how to more effectively run online credit labs while also increasing their instructional toolbox.

Rationale for Evidence-based Strategy:

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

Professional development in the following areas will allow staff to interact and collaborate more effectively with student's and parents who come from various socioeconomic statuses, religious practices, and cultural differences. Furthermore, this will spill over into classroom instruction in which teachers create more culturally sensitive lesson plans while presenting sensitive topics through a honed lens.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- 1. Staff will be offered professional development opportunities on the school internal site
- 2. Staff will be encouraged to reach out to other educators and district staff for instructional resources and strategies
- 3. Staff will collaborate in Professional Learning Communities with co-workers to develop cross-discipline lessons and share instructional tools/tips.

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of

- 1. Students who experience rampant unexcused absences of five or more will be required to have a parent student conference with administration
- 2. Staff and faculty will encourage student praise and acknowledgment inside the classroom and outside of it

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the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

3. Students will be given a dress down pass for having perfect attendance on a quarterly basis

#7. ESSA Subgroup specifically relating to English Language Learners

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Student attendance is directly connected to student success for ELL students. If students are not present, virtually or face-to-face, then they cannot participate in discussions, engage in instructional material, and develop critical thinking skills effectively. The goal is for student attendance across all grade levels and demographic identifiers who are ELL to be 85% or more in semester and yearly averages.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

As noted in the previous section the measurable outcome here is for student semester and yearly attendance averages to be 90% or greater.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

- 1. Monthly attendance meetings performed by the ILT to identify ELL students who have more than three unexcused absences in that time period,
- 2. Quarterly meetings with ELL students to encourage consistent attendance and advocation
- 3. Parent links which are documented to show intervention for ELL students

Person responsible for monitoring outcome:

Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus.

Rationale for Evidence-based Strategy:

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

Cleto Chazares (cleto.chazares@hcps.net)

Several strategies will be utilized to increase student attendance averages such as student incentives in the form of snacks and drinks, classroom privileges, shout-outs on the morning show, and classroom activities. Also parent links and conferences will be scheduled for students who display attendance concerns.

The rationale tied to these strategies is student buy-in and empowerment. If students are recognized and rewarded more consistently for being present and accountable, they are more likely to perform well on state assessments. Also students who are able to see the fruits of their labor will be empowered to collaborate with peers while also encouraging positive behavior.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

- 1. Students who experience rampant unexcused absences of five or more will be required to have a parent student conference with administration
- 2. Staff and faculty will encourage student praise and acknowledgment inside the classroom and outside of it
- 3. Students will be given a dress down pass for having perfect attendance on a quarterly basis

Person Responsible

Cleto Chazares (cleto.chazares@hcps.net)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41%

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threshold according to the Federal Index.

RAISE

The RAISE program established criteria for identifying schools for additional support. The criteria for the 2022-23 school year includes schools with students in grades Kindergarten through fifth, where 50 percent or more of its students, for any grade level, score below a level 3 on the most recent statewide English Language Arts (ELA) assessment.

Area of Focus Description and Rationale

Include a description of your Area of Focus (Instructional Practice specifically relating to Reading/ELA) for each grade below, how it affects student learning in literacy, and a rationale that explains how it was identified as a critical need from the data reviewed. Data that should be used to determine the critical need should include, at a minimum:

- The percentage of students below Level 3 on the 2022 statewide, standardized ELA assessment.
 Identification criteria must include each grade that has 50 percent or more students scoring below level 3 in grades 3-5 on the statewide, standardized ELA assessment.
- The percentage of students in kindergarten through grade 3, based on 2021-2022 end of year screening and progress monitoring data, who are not on track to score Level 3 or above on the statewide, standardized ELA assessment.
- Other forms of data that should be considered: formative, progress monitoring and diagnostic assessment data.

Grades K-2: Instructional Practice specifically relating to Reading/ELA

NA since our site only accepts students in grades 9-12.

Grades 3-5: Instructional Practice specifically relating to Reading/ELA

NA since our site only accepts students in grades 9-12.

Measurable Outcomes:

State the specific measurable outcome the school plans to achieve for each grade below. This should be a data based, objective outcome. Include prior year data and a measurable outcome for each of the following:

- Each grade K-3, using the new coordinated screening and progress monitoring system, where 50 percent or more of the students are not on track to pass the statewide ELA assessment.
- Each grade 3-5 where 50 percent or more of its students scored below a level 3 on the most recent statewide, standardized ELA assessment and
- Grade 6 measurable outcomes may be included, as applicable.

Grades K-2: Measureable Outcome(s)

NA

Grades 3-5: Measureable Outcome(s)

NA

Monitoring:

Describe how the school's Area(s) of Focus will be monitored for the desired outcomes. Include a description of how ongoing monitoring will take place with evaluating impact at the end of the year.

NA

Person responsible for monitoring outcome:

Select the person responsible for monitoring this outcome.

Chazares, Cleto, cleto.chazares@hcps.net

Evidence-based Practices/Programs:

Describe the evidence-based practices/programs being implemented to achieve the measurable outcomes in each grade and describe how the identified practices/programs will be monitored. The term "evidence-based" means demonstrating a statistically significant effect on improving student outcomes or other relevant outcomes as provided in 20 U.S.C. §7801(21)(A)(i). Florida's definition limits evidence-based practices/programs to only those with strong, moderate or promising levels of evidence.

- Do the identified evidence-based practices/programs meet Florida's definition of evidence-based (strong, moderate or promising)?
- Do the evidence-based practices/programs align with the district's K-12 Comprehensive Evidencebased Reading Plan?
- Do the evidence-based practices/programs align to the B.E.S.T. ELA Standards?

NA

Rationale for Evidence-based Practices/Programs:

Explain the rationale for selecting the specific practices/programs. Describe the resources/criteria used for selecting the practices/programs.

- Do the evidence-based practices/programs address the identified need?
- Do the identified practices/programs show proven record of effectiveness for the target population?

NA

Action Steps to Implement:

List the action steps that will be taken to address the school's Area(s) of Focus. To address the area of focus, identify 2 to 3 action steps and explain in detail for each of the categories below:

- Literacy Leadership
- Literacy Coaching
- Assessment
- Professional Learning

Action Step

Person Responsible for Monitoring

NA

Chazares, Cleto, cleto.chazares@hcps.net

Positive Culture & Environment

A positive school culture and environment is critical in supporting sustainable schoolwide improvement initiatives. When schools implement a shared focus on improving school culture and environment, students are more likely to engage academically. A positive school culture and environment can also increase staff satisfaction and retention.

Select a targeted element from the menu to develop a system or process to be implemented for schoolwide improvement related to positive culture and environment.

Parent Engagement

Describe how data will be collected and analyzed to guide decision making related to the selected target.

Communication and participation logs will be kept tied to the following:

Site Staff- collaborate on lessons, offer students and others positive praise, and maintain a positive line of communication with other stake holding groups such as parents.

Administration- provide constructive feedback to staff regarding instructional practices, maintain a positive line of communication with stakeholders, and encourage all stakeholders to offer input regarding school events and policies.

Parents- maintain a open line of communication with site staff and administration, encourage student(s) to attend regularly, participate in school organizations such as SAC, volunteer in school events such as the Great American Teach In

Students- advocate ideas and concerns through appropriate channels, work diligently on maintaining a C or above in all classes, be actively involved in school functions such as graduation while encouraging others

Describe how the target area, related data and resulting action steps will be communicated to stakeholders.

The school informs stakeholders by sending out periodic parent links and newsletters with important information. Additionally this site sends emails and letters to surrounding businesses regarding any employment and career opportunities available for students. The SAC committee also plans periodic events for staff and students to participate in for attendance, behavior, and academic accomplishments. The focus of the school is to provide all stakeholders with the most up to date information concerning students, while promoting teachers to teach in a creative and engaging manner.

Describe how implementation will be progress monitored.

This implementation will be monitored by school personnel through time stamped parent links, email archives, and other school logs. Additionally, a quarterly meeting will held by administration, faculty, and community members to discuss successes and shortcomings of the implementation. A bi-annual school culture and climate survey will be sent out to staff, students, and parents to gauge the impact and effectiveness of the proposed implementations.

Action Steps to Implement:

and decisions

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Action Step	Person Responsible for Monitoring
 Parent links will be sent out weekly with important information and updates Teachers and other staff will be encouraged to reach out to parents regarding class concerns and volunteer opportunities at the school. SAC will send out periodic reminders to stakeholders concerning upcoming meetings 	Chazares, Cleto, cleto.chazares@hcps.net