## Seminole County Public Schools Highlands Elementary School <br> 

2022-23 Schoolwide Improvement Plan

## Table of Contents

School Demographics ..... 3
Purpose and Outline of the SIP ..... 4
School Information ..... 7
Needs Assessment ..... 10
Planning for Improvement ..... 14
Positive Culture \& Environment ..... 0
Budget to Support Goals ..... 0

## Highlands Elementary School

1600 SHEPARD RD, Winter Springs, FL 32708
http://www.scps.k12.fl.us/schools/schoolinfopage.cfm?schoolnumber=0331

## Principal: Jodi Farbstein

| 2019-20 Status (per MSID File) | Active |
| :---: | :---: |
| School Type and Grades Served (per MSID File) | Elementary School PK-5 |
| Primary Service Type (per MSID File) | K-12 General Education |
| 2021-22 Title I School | No |
| 2021-22 Economically Disadvantaged (FRL) Rate (as reported on Survey 3) | 62\% |
| 2021-22 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk) | Students With Disabilities* <br> English Language Learners <br> Asian Students <br> Black/African American Students <br> Hispanic Students <br> Multiracial Students <br> White Students <br> Economically Disadvantaged Students |
| School Grades History | $\begin{aligned} & \text { 2021-22: B }(60 \%) \\ & 2018-19: B(55 \%) \\ & 2017-18: B(58 \%) \end{aligned}$ |
| 2019-20 School Improvement (SI) Information* |  |
| SI Region | Southeast |
| Regional Executive Director | LaShawn Russ-Porterfield |
| Turnaround Option/Cycle | N/A |
| Year |  |
| Support Tier |  |
| ESSA Status | ATSI |
| ${ }^{\text {* }}$ As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, click here. |  |

## School Board Approval

This plan was approved by the Seminole County School Board on 10/25/2022.

## SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS\&I) and Comprehensive Support and Improvement (CS\&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS\&I, a school must have one or more ESSA subgroup(s) with a Federal Index below $41 \%$. This plan shall be approved by the district. There are three ways a school can be designated as CS\&l:

1. have a school grade of $D$ or $F$
2. have a graduation rate of $67 \%$ or lower
3. have an overall Federal Index below 41\%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.
The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all noncharter schools with a current grade of D or F, or a graduation rate $67 \%$ or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at www.floridacims.org.

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## Table of Contents

Purpose and Outline of the SIP ..... 4
School Information ..... 7
Needs Assessment ..... 10
Planning for Improvement ..... 14
Title I Requirements ..... 0
Budget to Support Goals ..... 0

## Highlands Elementary School

1600 SHEPARD RD, Winter Springs, FL 32708
http://www.scps.k12.fl.us/schools/schoolinfopage.cfm?schoolnumber=0331

## School Demographics

## School Type and Grades Served (per MSID File)

Elementary School PK-5

Primary Service Type (per MSID File)

K-12 General Education
K-12 General Education

## 2021-22 Title I School

No

Charter School

No

2021-22 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)

62\%

2018-19 Minority Rate
(Reported as Non-white on Survey 2)

School Grades History

| Year | 2021-22 | $2020-21$ | $2019-20$ | $2018-19$ |
| :--- | :---: | :---: | :---: | :---: |
| Grade | B |  | B | B |

## School Board Approval

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## SIP Authority

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The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all noncharter schools with a current grade of $D$ or $F$ (see page 4). For schools receiving a grade of $A, B$, or $C$, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridaCIMS.org.

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## Part I: School Information

## School Mission and Vision

## Provide the school's mission statement.

The mission of the Seminole County Public Schools is to ensure that all students acquire the knowledge, skills, and attitudes to be productive citizens. At Highlands Elementary, the parents, teachers, and staff in our school community are committed to providing a safe and educational environment while preparing all students to become responsible, life-long learners and leaders.

Provide the school's vision statement.
At Highlands Elementary, we believe in developing the whole child. To do this, our goal is to build an environment where our students can realize their potential in the areas of academics, the arts, athletics, and social-emotional development to become the leaders of tomorrow. As Highlands Huskies we believe: All children can be leaders, All children have genius, All children can create change, All children are in charge of their learning, All children have a voice.

## School Leadership Team

## Membership

For each member of the school leadership team, select the employee name and email address from the dropdown. Identify the position title and job duties/responsibilities.:

| Name | Position <br> Title | Job Duties and Responsibilities |
| :--- | :---: | :--- |

Farbstein,
Jodi

|  | The School Counselor works with students, families, and staff to support |  |
| :--- | :--- | :--- |
| Nelson, | School | Therall well-being. This includes supporting and aiding in the implementation <br> over <br> of intervention, academic accommodation, and communicating to <br> stakeholders academic or behavioral needs. |

The Instructional Coach supports all teachers and instructional paraprofessionals with understanding benchmarks, best practices, and data to drive successful instruction and student learning while focusing on SIP goals.

Laughrey, Instructional Assist Principal in the overall function of school operations and instructional Toni Technology success of the school

Houle, Assistant Supporting principal with all district and school initiatives including School
Angela Principal Improvement Goals.

## Principal start date

Friday 7/1/2022, Jodi Farbstein
Number of teachers with a 2022 3-year aggregate or a 1-year Algebra state VAM rating of Highly Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

0

Number of teachers with a 2022 3-year aggregate or a 1-year Algebra state VAM rating of Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

6

Total number of teacher positions allocated to the school
37
Total number of students enrolled at the school
505
Identify the number of instructional staff who left the school during the 2021-22 school year. 4

Identify the number of instructional staff who joined the school during the 2022-23 school year. 3

## Demographic Data

## Early Warning Systems

Using prior year's data, complete the table below with the number of students by current grade level that exhibit each early warning indicator listed:

| Indicator | Grade Level |  |  |  |  |  |  |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | K | 1 | 2 | 3 | 4 | 5 | 6 | 78 |  | 1 | 11 | 12 |  |
| Number of students enrolled | 86 | 76 | 87 | 79 | 86 | 97 | 0 | 0 |  | 0 | 0 | 0 | 511 |
| Attendance below 90 percent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |  | 0 | 0 |  |
| One or more suspensions | 0 | 0 | 2 | 1 | 0 | 1 | 0 | 0 |  |  | 0 | 0 | 4 |
| Course failure in ELA | 3 | 8 | 12 | 1 | 1 | 2 | 0 | 0 |  |  | 0 | 0 | 27 |
| Course failure in Math | 3 | 3 | 4 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12 |
| Level 1 on 2022 statewide FSA ELA assessment | 0 | 0 | 0 | 6 | 6 | 12 | 0 | 0 | 0 |  | 0 | 0 | 24 |
| Level 1 on 2022 statewide FSA Math assessment | 0 | 0 | 0 | 5 | 12 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| Number of students with a substantial reading deficiency | 2 | 2 | 7 | 8 | 0 | 0 | 0 | 0 | 0 |  | 0 | 0 | 19 |

Using the table above, complete the table below with the number of students by current grade level who have two or more early warning indicators:

| Indicator | Grade Level |  |  |  |  |  |  |  |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |  |
| Students with two or more indicators | 3 | 5 | 7 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 |

Using current year data, complete the table below with the number of students identified as being "retained.":

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retained Students: Current Year | 4 | 5 | 6 | 7 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| Students retained two or more times | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |

Date this data was collected or last updated
Monday 8/15/2022

The number of students by grade level that exhibit each early warning indicator:

| Indicator | Grade Level |  |  |  |  |  |  |  |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Number of students enrolled | 70 | 82 | 81 | 92 | 90 | 92 | 0 | 0 | 0 |  | 0 | 0 | 0 | 507 |
| Attendance below 90 percent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  | 0 | 0 | 0 |  |
| One or more suspensions | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  | 0 | 0 | 0 | 1 |
| Course failure in ELA | 1 | 4 | 12 | 1 | 7 | 2 | 0 | 0 | 0 |  | 0 | 0 | 0 | 27 |
| Course failure in Math | 2 | 1 | 0 | 1 | 1 | 2 | 0 | 0 | 0 |  | 0 | 0 | 0 | 7 |
| Level 1 on 2019 statewide FSA ELA assessment | 0 | 0 | 0 | 4 | 10 | 16 | 0 | 0 | 0 |  | 0 | 0 | 0 | 30 |
| Level 1 on 2019 statewide FSA Math assessment | 0 | 0 | 0 | 4 | 12 | 17 | 0 | 0 | 0 |  | 0 | 0 | 0 | 33 |
| Number of students with a substantial reading deficiency | 2 | 4 | 8 | 14 | 0 | 0 | 0 | 0 | 0 |  | 0 | 0 | 0 | 28 |

The number of students with two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with two or more indicators | 0 | 0 | 0 | 1 | 6 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 |

The number of students identified as retainees:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retained Students: Current Year | 3 | 3 | 6 | 5 | 6 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28 |
| Students retained two or more times | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |

The number of students by grade level that exhibit each early warning indicator:

| Indicator | Grade Level |  |  |  |  |  |  |  |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |  | 10 |  | 12 |  |
| Number of students enrolled | 70 | 82 | 81 | 92 | 90 | 92 | 0 | 0 | 0 |  | 0 | 0 | 0 | 507 |
| Attendance below 90 percent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  | 0 | 0 | 0 |  |
| One or more suspensions | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  | 0 | 0 | 0 | 1 |
| Course failure in ELA | 1 | 4 | 12 | 1 | 7 | 2 | 0 | 0 | 0 |  | 0 | 0 | 0 | 27 |
| Course failure in Math | 2 | 1 | 0 | 1 | 1 | 2 | 0 | 0 | 0 |  | 0 | 0 | 0 | 7 |
| Level 1 on 2019 statewide FSA ELA assessment | 0 | 0 | 0 | 4 | 10 | 16 | 0 | 0 | 0 |  | 0 | 0 | 0 | 30 |
| Level 1 on 2019 statewide FSA Math assessment | 0 | 0 | 0 | 4 | 12 | 17 | 0 | 0 | 0 |  | 0 | 0 | 0 | 33 |
| Number of students with a substantial reading deficiency | 2 | 4 | 8 | 14 | 0 | 0 | 0 | 0 | 0 |  | 0 | 0 | 0 | 28 |

The number of students with two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with two or more indicators | 0 | 0 | 0 | 1 | 6 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 |

The number of students identified as retainees:

| Indicator | $\mathbf{K}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Retained Students: Current Year | 3 | 3 | 6 | 5 | 6 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28 |
| Students retained two or more times | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |

## Part II: Needs Assessment/Analysis

## School Data Review

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

| School Grade Component | 2022 |  |  | 2021 |  |  | 2019 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | School | District | State | School | District | State | School | District | State |
| ELA Achievement | $68 \%$ | $65 \%$ | $56 \%$ |  |  |  | $70 \%$ | $67 \%$ | $57 \%$ |
| ELA Learning Gains | $63 \%$ |  |  |  |  |  | $53 \%$ | $61 \%$ | $58 \%$ |
| ELA Lowest 25th Percentile | $58 \%$ |  |  |  |  |  | $40 \%$ | $51 \%$ | $53 \%$ |
| Math Achievement | $66 \%$ | $46 \%$ | $50 \%$ |  |  |  | $69 \%$ | $70 \%$ | $63 \%$ |
| Math Learning Gains | $63 \%$ |  |  |  |  |  | $55 \%$ | $66 \%$ | $62 \%$ |
| Math Lowest 25th Percentile | $44 \%$ |  |  |  |  |  | $41 \%$ | $50 \%$ | $51 \%$ |
| Science Achievement | $61 \%$ | $65 \%$ | $59 \%$ |  |  |  | $59 \%$ | $62 \%$ | $53 \%$ |

Grade Level Data Review - State Assessments
NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

| ELA |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
| 01 | 2022 |  |  |  |  |  |
|  | 2019 |  |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |
| 02 | 2022 |  |  |  |  |  |
|  | 2019 |  |  |  |  |  |
| Cohort Comparison |  | 0\% |  |  |  |  |
| 03 | 2022 |  |  |  |  |  |
|  | 2019 | 76\% | 67\% | 9\% | 58\% | 18\% |
| Cohort Comparison |  | 0\% |  |  |  |  |
| 04 | 2022 |  |  |  |  |  |
|  | 2019 | 63\% | 65\% | -2\% | 58\% | 5\% |
| Cohort Comparison |  | -76\% |  |  |  |  |
| 05 | 2022 |  |  |  |  |  |
|  | 2019 | 63\% | 64\% | -1\% | 56\% | 7\% |
| Cohort Comparison |  | -63\% |  |  |  |  |


| MATH |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
| 01 | 2022 |  |  |  |  |  |
|  | 2019 |  |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |
| 02 | 2022 |  |  |  |  |  |
|  | 2019 |  |  |  |  |  |
| Cohort Comparison |  | 0\% |  |  |  |  |
| 03 | 2022 |  |  |  |  |  |
|  | 2019 | 76\% | 71\% | 5\% | 62\% | 14\% |
| Cohort Comparison |  | 0\% |  |  |  |  |
| 04 | 2022 |  |  |  |  |  |
|  | 2019 | 76\% | 72\% | 4\% | 64\% | 12\% |
| Cohort Comparison |  | -76\% |  |  |  |  |
| 05 | 2022 |  |  |  |  |  |
|  | 2019 | 49\% | 65\% | -16\% | 60\% | -11\% |
| Cohort Comparison |  | -76\% |  |  |  |  |


| SCIENCE |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- <br> District <br> Comparison | State | School- <br> State <br> Comparison |
| 05 | 2022 |  |  |  |  |  |
|  | 2019 | $56 \%$ | $62 \%$ | $-6 \%$ | $53 \%$ | $3 \%$ |
| Cohort Comparison |  |  |  |  |  |  |


| 2022 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { ELA } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Math Ach. | $\begin{gathered} \text { Math } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci <br> Ach. | SS <br> Ach. | MS Accel. | $\begin{gathered} \text { Grad } \\ \text { Rate } \\ 2020-21 \end{gathered}$ | $\begin{gathered} \text { C \& C } \\ \text { Accel } \\ 2020-21 \end{gathered}$ |
| SWD | 33 | 47 | 45 | 26 | 42 | 41 | 30 |  |  |  |  |
| ELL | 54 | 67 |  | 54 | 73 |  |  |  |  |  |  |
| ASN | 83 |  |  | 92 |  |  |  |  |  |  |  |
| BLK | 67 |  |  | 39 |  |  |  |  |  |  |  |
| HSP | 58 | 62 | 50 | 57 | 55 | 44 | 47 |  |  |  |  |
| MUL | 73 |  |  | 67 |  |  |  |  |  |  |  |
| WHT | 73 | 66 | 75 | 74 | 64 |  | 70 |  |  |  |  |
| FRL | 64 | 64 | 68 | 58 | 56 | 44 | 54 |  |  |  |  |
| 2021 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { ELA } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Math Ach. | Math LG | $\begin{gathered} \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci <br> Ach. | $\begin{gathered} \text { SS } \\ \text { Ach. } \end{gathered}$ | MS Accel. | $\begin{array}{\|c\|} \hline \text { Grad } \\ \text { Rate } \\ 2019-20 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { C \& C } \\ \text { Accel } \\ \text { 2019-20 } \end{array}$ |
| SWD | 21 | 23 | 20 | 27 | 38 |  | 10 |  |  |  |  |
| ELL | 54 | 50 |  | 42 | 20 |  |  |  |  |  |  |
| ASN | 90 |  |  | 80 |  |  |  |  |  |  |  |
| BLK | 29 |  |  | 21 |  |  |  |  |  |  |  |
| HSP | 51 | 54 |  | 43 | 13 |  | 42 |  |  |  |  |
| WHT | 66 | 48 |  | 66 | 30 |  | 58 |  |  |  |  |
| FRL | 55 | 42 | 27 | 45 | 18 | 31 | 48 |  |  |  |  |
| 2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{aligned} & \text { ELA } \\ & \text { LG } \\ & \text { L25\% } \end{aligned}$ | Math Ach. | Math LG | $\begin{gathered} \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci <br> Ach. | $\begin{gathered} \text { SS } \\ \text { Ach. } \end{gathered}$ | MS Accel. | Grad <br> Rate <br> 2017-18 | $\begin{gathered} \text { C \& C } \\ \text { Accel } \\ 2017-18 \end{gathered}$ |
| SWD | 29 | 31 | 25 | 44 | 51 | 48 | 29 |  |  |  |  |
| ELL | 77 | 67 |  | 68 | 60 |  |  |  |  |  |  |
| BLK | 37 | 42 |  | 47 | 50 |  |  |  |  |  |  |
| HSP | 70 | 53 | 35 | 66 | 51 | 38 | 54 |  |  |  |  |
| MUL | 70 |  |  | 80 |  |  |  |  |  |  |  |
| WHT | 74 | 56 | 44 | 74 | 56 | 43 | 66 |  |  |  |  |
| FRL | 64 | 53 | 37 | 63 | 53 | 40 | 50 |  |  |  |  |

## ESSA Data Review

This data has not been updated for the 2022-23 school year.

| ESSA Federal Index | ATSI |
| :--- | :---: |
| ESSA Category (TS\&I or CS\&I) | 60 |
| OVERALL Federal Index - All Students | NO |
| OVERALL Federal Index Below 41\% All Students | 1 |
| Total Number of Subgroups Missing the Target | 56 |
| Progress of English Language Learners in Achieving English Language Proficiency | 479 |
| Total Points Earned for the Federal Index | 8 |
| Total Components for the Federal Index |  |


| ESSA Federal Index |  |
| :---: | :---: |
| Percent Tested | 100\% |
| Subgroup Data |  |
| Students With Disabilities |  |
| Federal Index - Students With Disabilities | 38 |
| Students With Disabilities Subgroup Below 41\% in the Current Year? | YES |
| Number of Consecutive Years Students With Disabilities Subgroup Below 32\% | 0 |
| English Language Learners |  |
| Federal Index - English Language Learners | 61 |
| English Language Learners Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years English Language Learners Subgroup Below 32\% | 0 |
| Native American Students |  |
| Federal Index - Native American Students |  |
| Native American Students Subgroup Below 41\% in the Current Year? | N/A |
| Number of Consecutive Years Native American Students Subgroup Below 32\% | 0 |
| Asian Students |  |
| Federal Index - Asian Students | 88 |
| Asian Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Asian Students Subgroup Below 32\% | 0 |
| Black/African American Students |  |
| Federal Index - Black/African American Students | 53 |
| Black/African American Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Black/African American Students Subgroup Below 32\% | 0 |
| Hispanic Students |  |
| Federal Index - Hispanic Students | 54 |
| Hispanic Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Hispanic Students Subgroup Below 32\% | 0 |
| Multiracial Students |  |
| Federal Index - Multiracial Students | 70 |
| Multiracial Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Multiracial Students Subgroup Below 32\% | 0 |


| Pacific Islander Students |  |
| :---: | :---: |
| Federal Index - Pacific Islander Students |  |
| Pacific Islander Students Subgroup Below 41\% in the Current Year? | N/A |
| Number of Consecutive Years Pacific Islander Students Subgroup Below 32\% | 0 |
| White Students |  |
| Federal Index - White Students | 70 |
| White Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years White Students Subgroup Below 32\% | 0 |
| Economically Disadvantaged Students |  |
| Federal Index - Economically Disadvantaged Students | 58 |
| Economically Disadvantaged Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32\% | 0 |

## Part III: Planning for Improvement

## Data Analysis

Answer the following analysis questions using the progress monitoring data and state assessment data, if applicable.

What trends emerge across grade levels, subgroups and core content areas?
Low performance of students with disabilities across all state assessment components.
What data components, based off progress monitoring and 2022 state assessments, demonstrate the greatest need for improvement?

Components in need of improvement include ELA and Math low 25 learning gans.
What were the contributing factors to this need for improvement? What new actions would need to be taken to address this need for improvement?

Factors contributing to the low performance of students with disabilities in ELA and Math proficiency and learning gains include disruption in instructional continuity due to the pandemic that further widened gaps in students' foundational skills. Actions to support improvement in these areas will include frequent formative progress monitoring with target support and acceleration in identified areas of need

What data components, based off progress monitoring and 2022 state assessments, showed the most improvement?

All school grade components showed improvement.
What were the contributing factors to this improvement? What new actions did your school take in this area?

Deliberate monitoring of specific student groups contributed to this improvement. Actions included focus on the monitoring of the lowest $30 \%$ of students, acceleration of high level 1 and high level 2 and level 3 students along with standards based tutoring.

What strategies will need to be implemented in order to accelerate learning?
Acceleration strategies will include strategic monitoring of lowest $30 \%$ of students, acceleration of high level 1 and high level 2 and level 3 students, more frequent common formative assessment to gather progress monitoring data and highly structured professional learning community discussions using this data to collaborate on strategies to accelerate student learning

Based on the contributing factors and strategies identified to accelerate learning, describe the professional development opportunities that will be provided at the school to support teachers and leaders.

Professional development will be focused on the development of highly effective professional learning communities and how school-based leaders can foster the growth and development of teacher collaboration for student success.

Provide a description of the additional services that will be implemented to ensure sustainability of improvement in the next year and beyond.

Additional services dedicated to student acceleration include focus on instructional strategies Sustainability of improvement efforts Additional services dedicated to student acceleration include support of standards based instruction across all content areas, social emotional learning support for students and families, data driven tutoring and acceleration support and expanded use of SCPS early warning tracking and MTSS based support

## Areas of Focus

Identify the key Areas of Focus to address your school's highest priorities based on any/all relevant data sources.
\#1. ESSA Subgroup specifically relating to Students with Disabilities

Area of Focus Description and Rationale:
Include a rationale that explains how it was identified as a critical need from the data reviewed.

Measurable Outcome:
State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

Monitoring:
Describe how this Area of Focus will be monitored for the desired outcome.
Person responsible for monitoring outcome:

## Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus.

Rationale for Evidence-based Strategy:
Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

Increasing academic achievement of students with disabilities. ESSA Federal Percent of Points Index indicates this is a high priority need and focusing on the success of these students will reduce achievement gaps and prepare these students for future academic success

Increase achievement and learning gains for students with disabilities.

This area of focus will be monitored through classroom walk throughs, review of progress monitoring data and through data chats with professional learning communities
[no one identified]
Lessons aligned to B.E.S.T. benchmarks at the appropriate grade level of complexity with ongoing feedback loops between leadership and teachers, students and teachers and student with students and PLCs focused on data, instructional planning and student evidence of learning.

Standards based lessons differentiated to meet the needs of these specific student groups and data driven deliberate action planning will improve achievement and learning gains for our students. This strategy is aligned to having high expectations for all learners and teachers.

## Action Steps to Implement

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.
Weekly Professional Learning Communities
Person Responsible Jodi Farbstein (jodi_farbstein@scps.k12.fl.us)
The school administration communicates weekly to stakeholders through School Messenger, Facebook, and printed documents in efforts to foster a positive school/home relationship. Parent-Teacher conferences will be held to inform parents of student progress.

Person Responsible
Jodi Farbstein (jodi_farbstein@scps.k12.fl.us)
PLC Data Chats
Person Responsible

## Positive Culture \& Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles
and relationships in student learning and a culture that values trust, respect and high
expectations. Consulting with various stakeholder groups is critical in formulating a statement of vision, mission, values, goals, and employing school improvement strategies that impact the school culture and environment. Stakeholder groups more proximal to the school include teachers, students and families of students, volunteers and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services and business partners.

## Describe how the school addresses building a positive school culture and environment.

Teachers and administrators use multiple strategies to contact families, including but not limited to, (1) contacting families prior to the start of school to welcome the students to the new school year, (2) inviting families to curriculum nights and open house meetings to meet teachers and school staff and to learn about the curriculum ( in person or virtually), (3) providing access to school grades, progress monitoring data and other relevant achievement information through the SCPS Skyward Family Access Portal, (4) ensuring students show evidence of "owning their data" and scheduling student led conferences as applicable, (5) inviting families to participate in SAC and PTA Boards, (6) inviting families to attend PTA meetings and participate in school related events( in person or virtually), (7) using social media, as well as sending electronic/paper-based school information to families on a regular basis, (8) advertising events on school marquees, (9) Calling families once a week to give a Week at a Glance, (10) and numerous other out-reach strategies developed by school staff.

## Identify the stakeholders and their role in promoting a positive school culture and environment.

Highlands positive school culture and learning environment can be attributed to the following stakeholder groups: 1. Teachers, 2. Staff, 3. Students, 4. Families, 5. PTA, 6. SAC, 7. Lighthouse Team, 8. Student Lighthouse Team, 9. School Advisory Counsel, 10. Empower, 11. SCPS Board Members, 12. Business Partners, 13. Seminole State College, and the 14. University of Central Florida. The stakeholders work together to foster an environment where students are willing to take risks in their learning, be open minded to new experiences and people, and help facilitate the idea of being life long learners and leaders.

