Bay District Schools

New Horizons Learning Center



2022-23 Ungraded Schoolwide Improvement Plan

Table of Contents

School Demographics	3
Purpose and Outline of the Ungraded SIP	4
School Information	5
Needs Assessment	8
Planning for Improvement	13
R.A.I.S.E	0
Positive Culture & Environment	16

New Horizons Learning Center

3200 MINNESOTA AVE, Panama City, FL 32405

[no web address on file]

Demographics

Principal: Gordon Pongratz

Start Date for this Principal: 8/10/2022

2021-22 Status (per MSID File)	Active
School Function (per accountability file)	ESE
School Type and Grades Served (per MSID File)	High School 6-12
Primary Service Type (per MSID File)	Alternative Education
2021-22 Title I School	Yes
2021-22 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	100%
2021-22 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* Black/African American Students* White Students* Economically Disadvantaged Students*
	2021-22: Maintaining
	2020-21: No Rating
School Improvement Rating History	2018-19: Maintaining
	2017-18: Unsatisfactory
	2016-17: Maintaining
DJJ Accountability Rating	2023-24: No Rating

School Board Approval

This plan is pending approval by the Bay County School Board.

SIP Authority

A Schoolwide Improvement Plan (SIP) is a requirement for Comprehensive Support and Improvement (CSI) ungraded schools pursuant to 1001.42 F.S. and the Every Student Succeeds Act (ESSA) and for DJJ schools receiving a rating of Unsatisfactory pursuant to Sections 1003.51 and 1003.52, F.S. and Rule 6A-1.099813, F.A.C.

CSI schools can be designated as such in 2 ways:

- 1. Have a graduation of 67% or lower; or
- 2. Have an overall Federal Index below 41%.

DJJ Unsatisfactory Ratings are based on percentages by program type:

Prevention and Intervention: 0%-50%

Nonsecure Programs: 0%-59%Secure Programs: 0%-53%

SIP Plans for Ungraded CSI schools and DJJ schools receiving an Unsatisfactory rating must be approved by the district and reviewed by the state.

Purpose and Outline of the SIP

The School Improvement Plan (SIP) provides schools and Local Educational Agencies (LEAs) the opportunity to identify the academic and priority goals along with strategies for each school. School leadership teams may refine their SIP annually to define their school's academic and priority goals to increase student achievement.

Schools and LEAs are strongly encouraged to collaborate in the development and implementation of this plan.

Part I: School Information

School Mission and Vision

Provide the school's mission statement.

Our mission at New Horizons Learning Center is to provide an exceptional special education program in a safe and positive-behavior supportive environment that meets that the unique learning needs of every student and partners with families as well as the community to foster students' academic, social, and emotional growth for success beyond graduation.

Provide the school's vision statement.

To become an exceptional special education school that empowers students to become successful in the classroom and community.

Briefly discuss the population unique to your school and the specific supports provided to meet the mission and vision.

New Horizons is a center school, 100% ESE with various disabilities to include behavior, IND, learning disabilities, speech and language and OHI. (As of 8/1/22) Our student population is 113 with 23 (22%) females and 90 (78%) males to start off our year. We are 100% Free and Reduced lunch. We support our students and staff with small core classes and a para in each classroom.

School Leadership Team

Membership

Identify the name, email address, position title, and job duties/responsibilities as it relates to SIP implementation for each member of the school leadership team.:

Name	Position Title	Job Duties and Responsibilities
Pongratz Gordon	Principal	Initiate and facilitate PLC and team/faculty meetings based on the needs of the district, staff/students; serves as advisory member of content and grade group PLC teams; performs ongoing data collection and analysis to determine academic and behavior needs of our school; assists all teachers/ paraprofessionals with professional development when needed.
Mitchell, Helen	Assistant Principal	Initiate and facilitates PLC and team meetings based on the needs of the district, staff/students; heads up the SIP team, works with teachers on gradebook, curriculum; reviews lesson plans weekly; serves as advisory member of content and grade group PLC teams; performs ongoing data collection and analysis to determine academic and behavior needs of our school; assists all teachers/paraprofessionals with professional development as needed.
Grady, Brittney	School Counselor	As a School Counselor, Brittney holds intake meetings for students on academic and behavior expectations; daily counseling and intervention, completes academic plans for each grade level; response team support and participation; and is our Title 1 school based coordinator. Brittney also heads up the Attendance PLC.
Nelson, Helen	School Counselor	As a School Counselor, Helen holds intake meetings for students on academic and behavior expectations; daily counseling and intervention, completes academic plans for each grade level; response team support and participation; and is our MTSS coordinator.
Hunter, Anita	Other	Anita is our IEP coordinator, working with teachers on writing IEPs, goal setting, and point sheets. She participates in all IEP parent meetings and manifestations working with teachers, parents, students and the district on strategies to hep students be successful. New this year, Anita will serve as liaison between district ESE Department staff and school staff relating updated information on IEPs, participate in monthly ESE Team Leader meetings and continue to serve as the primary contact for school-based team members for all qustions pertaining to developing compliant IEPs.

Is education provided through contract for educational services?

No

If yes, name of the contracted education provider.

n/a

Demographic Information

Principal start date

Wednesday 8/10/2022, Gordon Pongratz

Total number of students enrolled at the school.

113

Total number of teacher positions allocated to the school.

19

Number of teachers with professional teaching certificates?

18

Number of teachers with temporary teaching certificates?

1

Number of teachers with ESE certification?

9

Identify the number of instructional staff who left the school during the 2021-22 school year.

7

Identify the number of instructional staff who joined the school during the 2022-23 school year.

5

Demographic Data

Early Warning Systems

2022-23

The number of students by grade level that exhibit each early warning indicator listed:

Indicator					(3ra	de l	_eve	el					Total
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Number of students enrolled	0	0	0	0	0	0	13	19	27	16	20	16	11	122
Attendance below 90 percent	0	0	0	0	0	0	11	9	15	11	13	11	7	77
One or more suspensions	0	0	0	0	0	0	12	16	20	11	16	9	5	89
Course failure in ELA	0	0	0	0	0	0	0	3	1	5	9	5	1	24
Course failure in Math	0	0	0	0	0	0	0	0	0	1	2	1	0	4
Level 1 on 2022 statewide FSA ELA assessment	0	0	0	0	0	0	12	18	21	22	12	1	6	92
Level 1 on 2022 statewide FSA Math assessment	0	0	0	0	0	0	12	18	21	22	12	1	6	92
Number of students with a substantial reading deficiency	0	0	0	0	0	0	0	0	0	0	0	0	0	
13	12	21	15	16	13	9	0	0	0	0	0	0	0	86

The number of students with two or more early warning indicators:

Indicator		Grade Level												Total
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Students with two or more indicators	0	0	0	0	0	0	13	14	23	15	18	14	7	104

The number of students identified as retainees:

Indicator	Grade Level											Total		
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	3	6	2	2	1	0	14
Students retained two or more times	0	0	0	0	0	0	0	3	3	3	4	3	4	20

Date this data was collected or last updated

Tuesday 8/9/2022

2021-22 - Updated

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level										Total			
illuicator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOLAI
Number of students enrolled	0	0	0	0	0	0	3	3	6	13	5	2	1	33
Attendance below 90 percent	0	0	0	0	0	0	3	3	6	12	5	2	1	32
One or more suspensions	0	0	0	0	0	0	3	3	5	10	3	0	1	25
Course failure in ELA	0	0	0	0	0	0	0	1	0	4	5	2	1	13
Course failure in Math	0	0	0	0	0	0	2	2	2	3	4	1	1	15
Level 1 on 2019 statewide FSA ELA assessment	0	0	0	0	0	0	2	2	5	11	4	2	1	27
Level 1 on 2019 statewide FSA Math assessment	0	0	0	0	0	0	1	1	6	13	5	2	1	29
Number of students with a substantial reading deficiency	0	0	0	0	0	0	14	21	27	16	22	16	8	124

The number of students with two or more early warning indicators:

Indicator		Grade Level												Total
mulcator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOLAT
Students with two or more indicators	0	0	0	0	0	0	3	3	6	13	5	2	1	33

The number of students identified as retainees:

Indicator						Gr	ade	e Le	evel					Total
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	1	1	1	5	1	1	0	10

Part II: Needs Assessment/Analysis

School Data Review

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component		2022			2021		2019				
School Grade Component	School	District	State	School	District	State	School	District	State		
ELA Achievement		52%	51%					57%	56%		
ELA Learning Gains								49%	51%		
ELA Lowest 25th Percentile								35%	42%		
Math Achievement		33%	38%					58%	51%		
Math Learning Gains								53%	48%		
Math Lowest 25th Percentile								50%	45%		
Science Achievement		53%	40%					74%	68%		
Social Studies Achievement		56%	48%					76%	73%		

Grade Level Data Review - State Assessments

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

			ELA			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
06	2022					
	2019	12%	56%	-44%	54%	-42%
Cohort Con	nparison					
07	2022					
	2019	7%	54%	-47%	52%	-45%
Cohort Con	nparison	-12%				
08	2022					
	2019	0%	59%	-59%	56%	-56%
Cohort Con	nparison	-7%				

			MATI	1		
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
06	2022					
	2019	6%	53%	-47%	55%	-49%
Cohort Con	nparison					
07	2022					
	2019	3%	59%	-56%	54%	-51%
Cohort Con	nparison	-6%				
08	2022					
	2019	7%	48%	-41%	46%	-39%
Cohort Com	nparison	-3%			•	

			SCIEN	CE		
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
06	2022					
	2019					
Cohort Com	parison					

			SCIENC	CE		
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
07	2022					
	2019					
Cohort Con	parison	0%				
08	2022					
	2019	0%	51%	-51%	48%	-48%
Cohort Com	nparison	0%			•	

		BIOLO	GY EOC		
Year	School	District	School Minus District	State	School Minus State
2022					
2019	0%	71%	-71%	67%	-67%
		CIVIC	S EOC		
Year	School	District	School Minus District	State	School Minus State
2022					
2019	4%	74%	-70%	71%	-67%
		HISTO	RY EOC		
Year	School	District	School Minus District	State	School Minus State
2022					
2019	0%	74%	-74%	70%	-70%
_		ALGEE	BRA EOC		
Year	School	District	School Minus District	State	School Minus State
2022					
2019	0%	64%	-64%	61%	-61%
		GEOME	TRY EOC		
Year	School	District	School Minus District	State	School Minus State
2022					
2019	0%	62%	-62%	57%	-57%

Subgroup Data Review

2022 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2020-21	C & C Accel 2020-21
SWD	13	35	62	12	46	73	18	22			
BLK	14	29		20	17						

		2022	SCHOO	DL GRAD	E COME	ONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2020-21	C & C Accel 2020-21
WHT	18	48		12	58			27			
FRL	15	38	64	13	38		18	26			
		2021	SCHO	OL GRAD	E COMF	ONENT	S BY SU	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2019-20	C & C Accel 2019-20
SWD	10	12	9	2	18					60	
BLK	21	13			18						
MUL											
WHT	9	10		5	24					70	
FRL	12	14	10	3	15						
		2019	SCHO	OL GRAD	E COMF	ONENT	S BY SU	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD	25	49	75	16	27	20	31	7		74	5
BLK	25	36		20	31						
WHT	29	52		19	34		36	13		71	7
FRL	20	43	70	13	21	20	26	4		80	5

ESSA Data Review

This data has been updated for the 2018-19 school year as of 7/16/2019.

ESSA Federal Index					
ESSA Category (TS&I or CS&I)					
OVERALL Federal Index – All Students					
OVERALL Federal Index Below 41% All Students	YES				
Total Number of Subgroups Missing the Target	4				
Progress of English Language Learners in Achieving English Language Proficiency					
Total Points Earned for the Federal Index	270				
Total Components for the Federal Index	8				
Percent Tested	88%				

Subgroup Data

Students With Disabilities	
Federal Index - Students With Disabilities	35
Students With Disabilities Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	0

English Language Learners	
Federal Index - English Language Learners	
English Language Learners Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years English Language Learners Subgroup Below 32%	0
Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	0
Asian Students	
Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	0
Black/African American Students	
Federal Index - Black/African American Students	20
Black/African American Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Black/African American Students Subgroup Below 32%	3
Hispanic Students	
Hispanic Students Federal Index - Hispanic Students	
	N/A
Federal Index - Hispanic Students	N/A 0
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year?	
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32%	
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students	
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students	0
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year?	0 N/A
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32%	0 N/A
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students	0 N/A
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Federal Index - Pacific Islander Students	0 N/A 0
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Federal Index - Pacific Islander Students Pacific Islander Students Subgroup Below 41% in the Current Year?	0 N/A 0
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Federal Index - Pacific Islander Students Pacific Islander Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	0 N/A 0
Federal Index - Hispanic Students Hispanic Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Hispanic Students Subgroup Below 32% Multiracial Students Federal Index - Multiracial Students Multiracial Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Multiracial Students Subgroup Below 32% Pacific Islander Students Federal Index - Pacific Islander Students Pacific Islander Students Subgroup Below 41% in the Current Year? Number of Consecutive Years Pacific Islander Students Subgroup Below 32% White Students	0 N/A 0 N/A 0

Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	30
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	3

Part III: Planning for Improvement

Data Analysis

Answer the following analysis questions using the progress monitoring data and state assessment data, if applicable.

Reflect on the Areas of Focus from the previous school year. What progress monitoring was in place related to the Areas of Focus?

Academically, we trended down across the board from our 2021-2022 school year. Over the last three years, lack of attendance is trending up and behavior issues continue to be a barrier to student success. Based on 2021-2022 Discipline data there were 738 discipline referrals written which resulted in 277 days of Out of school suspension and 89 days of In-School Suspension. This significant loss of learning has negatively impacted our students' academic success.

Which data component showed the most improvement? What new actions did your school take in this area?

We have to begin with improving our attendance and correcting behavior. Academically IXL and iReady are not reliable because many of our students refuse to test correctly or to take testing seriously. Utilizing our spring FSA scores, our ELA learning gains dropped from 2019 at 44% to 31%. ELA will continue to be our goal. We utilized IXL last year also for supplementing areas of need.

Our areas of need begin with attendance, then continuing to lower our discipline referrals so that we can get our academics back to the previous year at "MAINTAINING". Attendance and behavior must be our priorities. Academics will strengthen once these two areas are stronger.

What area is in the greatest need of improvement? What specific component of this area is most problematic? What is your basis (data, progress monitoring) for this conclusion?

Some of the contributing factors are that our population of students is very transient. We have students who enroll into our school during any time of the school year. Also, many exit for a 21 period when they are enrolled in DJJ. Since the population changes so often, sometimes consistency is hard to occur thus resulting in gains being dropped.

The new actions that we will address is working with DJJ teachers to ensure continuity of instruction, so when students return they will still be on track with their peers. This school year, we are going to a 7th period schedule, which aligns with the other schools in Bay District. This will also help with a consistent pattern for students who transfer into New Horizons.

What trends emerge across grade levels, subgroups and core content areas?

Our math learning gains went from 28% in 2018-2019 to 40% in 2021-2022 school year. The use of i Ready and IXL will help continue the support that helped us make the learning gains.

What strategies need to be implemented in order to accelerate learning?

Last Modified: 5/4/2024 https://www.floridacims.org Page 13 of 17

We attribute this increase to the Intense Math class that was offered this past year. We placed students who had Level 1 and Level 2 scores on the FSA from the previous school year.

The use of i Ready and IXL for progress monitoring allowed for teachers to troubleshoot low areas in real time.

Based on the contributing factors and strategies identified to accelerate learning, describe the professional development opportunities that will be provided to support teachers and leaders.

We will continue to offer credit recovery through Edgenuity for our students who failed classes to get them to their correct grade level. The District has also allowed us to open new credit through Edgenuity to all of our Science and History classes. In high school, we will continue using IXL and in middle school the district has us using i Ready in ELA and Math classes to support the core curriculum.

Areas of Focus:

#1. Instructional Practice specifically relating to B.E.S.T. Standards

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a critical need from the data reviewed.

Utilizing the new B.E.S.T standards, we will increase the percent of students making learning gains in ELA.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

To increase the percent of students making learning gains in ELA by 5%

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

The district adopted our new ELA curriculum to match B.E.S.T.

standards. We also have incorporated intensive reading classes

and that teacher is supporting the ELA teachers.

Person responsible for monitoring outcome:

Helen Mitchell (mitchhe@bay.k12.fl.us)

We are a unique school in that we only have a population of 120

students grades 6-12. Because we are so small, our PLCs are

unique - Middle School PLC, High School PLC,

Special Areas -

Attendance PLC and Elective PLC. Data is discussed relating to

attendance, behavior and then our academics. Our next PLC, for

example, we will be looking at the student data from the iReady

and IXL diagnostic tests. The ELA B.E.S.T standards are being

addressed as whole group and then using iReady data in pull out

sessions with the teachers.

1. Assessment data, to include iReady and IXL, FSA and EOC's, has shown a decline in student assessment performances for the

past year.

2. Integration of Knowledge and Ideas and Key Ideas are still the

two sub-skills areas in which our students perform the weakest.

3. Barrier include: attendance and behaviors. We will have an

attendance PLC to include our school counselors, TRIAD.

Graduation Coach and IEP Coordinator.

Evidence-based Strategy:

Describe the evidence-based strategy being implemented for this Area of Focus.

Rationale for Evidence-based Strategy:

Explain the rationale for selecting this specific strategy. Describe the resources/criteria used for selecting this strategy.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

PLCs will devote time to discuss the ELA data for each of our students and the strategies to help our below grade level students as well as enrichment for our grade level and above grade level students. The attendance PLC will collaborate with administration to create incentives for students who attend school

regularly, who are in attendance during all progress monitoring and do their best, both behavior wise and academically.

Person Responsible

Helen Mitchell (mitchhe@bay.k12.fl.us)

Monitoring ESSA Impact:

If this Area of Focus is not related to one or more ESSA subgroups, please describe the process for progress monitoring the impact of the Area of Focus as it relates to all ESSA subgroups not meeting the 41% threshold according to the Federal Index.

Our area of focus is for all subgroups because all of our students have an IEP. Our subgroups consist of 11 Hispanic/Latino, 43 Black/African American, 58 white, 21 females and 91 males. Of our 112 student population, 11 are special diploma and take the FSAA.

Positive Culture & Environment

A positive school culture and environment is critical in supporting sustainable schoolwide improvement initiatives. When schools implement a shared focus on improving school culture and environment, students are more likely to engage academically. A positive school culture and environment can also increase staff satisfaction and retention.

Select a targeted element from the menu to develop a system or process to be implemented for schoolwide improvement related to positive culture and environment.

Other

Describe how data will be collected and analyzed to guide decision making related to the selected target.

We have an attendance/behavior PLC that pulls attendance and behavior data bi-monthly. As they pull and update the data, they work on strategies to help our students, teachers and parents. Included in their data collection is looking at the Positive Behavior Plans (PBIPs) that every student at this school has to determine better strategies and goals to help our students

Describe how the target area, related data and resulting action steps will be communicated to stakeholders.

The attendance/behavior PLC (school counselors, TRIAD team, social worker, SLP, IEP coordinator, Grad Coach) communicates to the leadership team and teachers the trends they are seeing, strategies to help teachers work with students and parents in both areas as needed. and communicates to our in-house social worker and the districts' PRESENT team to help with the attendance by making home visits.

Describe how implementation will be progress monitored.

TRIAD - helps with behavior and mental health issues. With regard to behavior, they work on skills to help prevent the behaviors in the future.

School Counselors - help the students with preparing for the future, working with schedules, outside agencies, and working with parents to help families in and outside the school setting.

Graduation Coach - assist school counselors in conducting checks for graduation requirements.

Teachers/Paras - working in homeroom with social/emotional skills, conferencing with parents/students to share both successes and concerns.

Action Steps to Implement:

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

The attendance PLC will collaborate with administration to create incentives for teachers who take attendance on time as well as incentives for students who attend school.

Mitchell, Helen, mitchhe@bay.k12.fl.us