Hillsborough County Public Schools

Tampa Palms Elementary School



2023-24 Schoolwide Improvement Plan (SIP)

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Tampa Palms Elementary School

6100 TAMPA PALMS BLVD, Tampa, FL 33647

[no web address on file]

SIP Authority

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a new, amended, or continuation SIP for each school in the district which has a school grade of D or F; has a significant gap in achievement on statewide, standardized assessments administered pursuant to s. 1008.22 by one or more student subgroups, as defined in the federal Elementary and Secondary Education Act (ESEA), 20 U.S.C. s. 6311(b)(2)(C)(v)(II); has not significantly increased the percentage of students passing statewide, standardized assessments; has not significantly increased the percentage of students demonstrating Learning Gains, as defined in s. 1008.34, and as calculated under s. 1008.34(3)(b), who passed statewide, standardized assessments; has been identified as requiring instructional supports under the Reading Achievement Initiative for Scholastic Excellence (RAISE) program established in s. 1008.365; or has significantly lower graduation rates for a subgroup when compared to the state's graduation rate. Rule 6A-1.098813, Florida Administrative Code (F.A.C.), requires district school boards to approve a SIP for each Department of Juvenile Justice (DJJ) school in the district rated as Unsatisfactory.

Below are the criteria for identification of traditional public and public charter schools pursuant to the Every Student Succeeds Act (ESSA) State plan:

Additional Target Support and Improvement (ATSI)

A school not identified for CSI or TSI, but has one or more subgroups with a Federal Index below 41%.

Targeted Support and Improvement (TSI)

A school not identified as CSI that has at least one consistently underperforming subgroup with a Federal Index below 32% for three consecutive years.

Comprehensive Support and Improvement (CSI)

A school can be identified as CSI in any of the following four ways:

- 1. Have an overall Federal Index below 41%;
- 2. Have a graduation rate at or below 67%;
- 3. Have a school grade of D or F; or
- 4. Have a Federal Index below 41% in the same subgroup(s) for 6 consecutive years.

ESEA sections 1111(d) requires that each school identified for ATSI, TSI or CSI develop a support and improvement plan created in partnership with stakeholders (including principals and other school leaders, teachers and parent), is informed by all indicators in the State's accountability system, includes evidence-based interventions, is based on a school-level needs assessment, and identifies resource inequities to be addressed through implementation of the plan. The support and improvement plans for schools identified as TSI, ATSI and non-Title I CSI must be approved and monitored by the school district. The support and improvement plans for schools identified as Title I, CSI must be approved by the school district and

Department. The Department must monitor and periodically review implementation of each CSI plan after approval.

The Department's SIP template in the Florida Continuous Improvement Management System (CIMS), https://www.floridacims.org, meets all state and rule requirements for traditional public schools and incorporates all ESSA components for a support and improvement plan required for traditional public and public charter schools identified as CSI, TSI and ATSI, and eligible schools applying for Unified School Improvement Grant (UniSIG) funds.

Districts may allow schools that do not fit the aforementioned conditions to develop a SIP using the template in CIMS.

The responses to the corresponding sections in the Department's SIP template may address the requirements for: 1) Title I schools operating a schoolwide program (SWD), pursuant to ESSA, as amended, Section 1114(b); and 2) charter schools that receive a school grade of D or F or three consecutive grades below C, pursuant to Rule 6A-1.099827, F.A.C. The chart below lists the applicable requirements.

SIP Sections	Title I Schoolwide Program	Charter Schools
I-A: School Mission/Vision		6A-1.099827(4)(a)(1)
I-B-C: School Leadership, Stakeholder Involvement & SIP Monitoring	ESSA 1114(b)(2-3)	
I-E: Early Warning System	ESSA 1114(b)(7)(A)(iii)(III)	6A-1.099827(4)(a)(2)
II-A-C: Data Review		6A-1.099827(4)(a)(2)
II-F: Progress Monitoring	ESSA 1114(b)(3)	
III-A: Data Analysis/Reflection	ESSA 1114(b)(6)	6A-1.099827(4)(a)(4)
III-B: Area(s) of Focus	ESSA 1114(b)(7)(A)(i-iii)	
III-C: Other SI Priorities		6A-1.099827(4)(a)(5-9)
VI: Title I Requirements	ESSA 1114(b)(2, 4-5), (7)(A)(iii)(I-V)-(B) ESSA 1116(b-g)	

Note: Charter schools that are also Title I must comply with the requirements in both columns.

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Department encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

I. School Information

School Mission and Vision

Provide the school's mission statement.

To provide all students with the opportunities to acquire the knowledge and skills necessary to realize their potential.

Provide the school's vision statement.

Tampa Palms will be in the top one percent of elementary schools in the nation.

School Leadership Team, Stakeholder Involvement and SIP Monitoring

School Leadership Team

For each member of the school leadership team, select the employee name and email address from the dropdown. Identify the position title and job duties/responsibilities as it relates to SIP implementation for each member of the school leadership team.:

Name	Position Title	Job Duties and Responsibilities
Gluth, Angela	Principal	
May, Jennifer	Assistant Principal	
Small, Elyse		
Sciandra, Cindy		
Girard, Erin		

Stakeholder Involvement and SIP Development

Describe the process for involving stakeholders (including the school leadership team, teachers and school staff, parents, students (mandatory for secondary schools) and families, and business or community leaders) and how their input was used in the SIP development process. (ESSA 1114(b)(2))

Note: If a School Advisory Council is used to fulfill these requirements, it must include all required stakeholders.

The school leadership team, school staff, parents, and the SAC met to review and review the SIP for the school during the summer and first few weeks of the school year. We reviewed data from the previous school year to develop a plan to increase student learning throughout the school year.

SIP Monitoring

Describe how the SIP will be regularly monitored for effective implementation and impact on increasing the achievement of students in meeting the State's academic standards, particularly for those students with the greatest achievement gap. Describe how the school will revise the plan, as necessary, to ensure continuous improvement. (ESSA 1114(b)(3))

The SIP will be monitored during the school year by the Leadership Team and SAC using information provided from ongoing progress monitoring assessment results and classroom observation data.

Demographic Data

Only ESSA identification and school grade history updated 3/11/2024

2023-24 Status (per MSID File)	Active
School Type and Grades Served	Elementary School
(per MSID File)	PK-5
Primary Service Type	
(per MSID File)	K-12 General Education
2022-23 Title I School Status	No
2022-23 Minority Rate	75%
2022-23 Economically Disadvantaged (FRL) Rate	49%
Charter School	No
RAISE School	No
ESSA Identification	
*updated as of 3/11/2024	N/A
Eligible for Unified School Improvement Grant (UniSIG)	No
Eligible for offined school improvement Grant (offisio)	Students With Disabilities (SWD)
2021-22 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	English Language Learners (ELL) Asian Students (ASN) Black/African American Students (BLK) Hispanic Students (HSP) Multiracial Students (MUL) White Students (WHT) Economically Disadvantaged Students (FRL)
School Grades History *2022-23 school grades will serve as an informational baseline.	2021-22: A 2019-20: A 2018-19: A 2017-18: A
School Improvement Rating History	
DJJ Accountability Rating History	
	1

Early Warning Systems

Using 2022-23 data, complete the table below with the number of students by current grade level that exhibit each early warning indicator listed:

Indicator			G	rade	Lev	vel				Total
indicator	K	1	2	3	4	5	6	7	8	Total
Absent 10% or more days	0	45	21	32	24	17	0	0	0	139
One or more suspensions	0	4	1	2	3	7	0	0	0	17
Course failure in English Language Arts (ELA)	0	0	0	26	24	0	0	0	0	50
Course failure in Math	0	0	0	25	26	0	0	0	0	51
Level 1 on statewide ELA assessment	0	0	0	23	24	15	0	0	0	62
Level 1 on statewide Math assessment	0	0	0	25	26	17	0	0	0	68
Number of students with a substantial reading deficiency as defined by Rule 6A-6.0531, F.A.C.	10	14	14	8	7	0	0	0	0	53

Using the table above, complete the table below with the number of students by current grade level that have two or more early warning indicators:

Indicator				Gra	de L	evel				Total
	K	1	2	3	4	5	6	7	8	Total
Students with two or more indicators	0	2	0	2	8	15	0	0	0	27

Using the table above, complete the table below with the number of students identified retained:

Indicator	Grade Level												
Indicator	K	1	2	3	4	5	6	7	8	Total			
Retained Students: Current Year	0	1	0	3	0	0	0	0	0	4			
Students retained two or more times	0	0	0	0	0	0	0	0	0				

Prior Year (2022-23) As Initially Reported (pre-populated)

The number of students by grade level that exhibited each early warning indicator:

Indicator		Grade Level											
Indicator	K	1	2	3	4	5	6	7	8	Total			
Absent 10% or more days	30	37	24	23	21	15	0	0	0	150			
One or more suspensions	0	0	0	0	2	0	0	0	0	2			
Course failure in ELA	0	0	0	0	22	0	0	0	0	22			
Course failure in Math	0	0	0	0	0	0	0	0	0				
Level 1 on statewide ELA assessment	0	0	0	0	0	0	0	0	0				
Level 1 on statewide Math assessment	0	0	0	0	0	0	0	0	0				
Number of students with a substantial reading deficiency as defined by Rule 6A-6.0531, F.A.C.	0	0	0	0	0	0	0	0	0				

The number of students by current grade level that had two or more early warning indicators:

Indicator			(Grad	de L	evel	l			Total
indicator	K	1	2	3	4	5	6	7	8	TOtal
Students with two or more indicators	0	0	0	4	3	0	0	0	0	7

The number of students identified retained:

lu dia stau		Grade Level													
Indicator	K	1	2	3	4	5	6	7	8	Total					
Retained Students: Current Year	0	0	0	0	0	0	0	0	0						
Students retained two or more times	0	0	0	0	0	0	0	0	0						

Prior Year (2022-23) Updated (pre-populated)

Section 3 includes data tables that are pre-populated based off information submitted in prior year's SIP.

The number of students by grade level that exhibited each early warning indicator:

Indicator		Grade Level											
indicator	K	1	2	3	4	5	6	7	8	Total			
Absent 10% or more days	30	37	24	23	21	15	0	0	0	150			
One or more suspensions	0	0	0	0	2	0	0	0	0	2			
Course failure in ELA	0	0	0	0	22	0	0	0	0	22			
Course failure in Math	0	0	0	0	0	0	0	0	0				
Level 1 on statewide ELA assessment	0	0	0	0	0	0	0	0	0				
Level 1 on statewide Math assessment	0	0	0	0	0	0	0	0	0				
Number of students with a substantial reading deficiency as defined by Rule 6A-6.0531, F.A.C.	0	0	0	0	0	0	0	0	0				

The number of students by current grade level that had two or more early warning indicators:

Indicator			(Grad	de L	evel	l			Total
mulcator	K 1 2 3 4 5 6 7 8							8	Total	
Students with two or more indicators	0	0	0	4	3	0	0	0	0	7

The number of students identified retained:

Indicator	Grade Level									
Indicator	K	1	2	3	4	5	6	7	8	Total
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	0	0	0	

II. Needs Assessment/Data Review

ESSA School, District and State Comparison (pre-populated)

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school or combination schools). Each "blank" cell indicates the school had less than 10 eligible students with data for a particular component and was not calculated for the school.

On April 9, 2021, FDOE Emergency Order No. 2021-EO-02 made 2020-21 school grades optional. They have been removed from this publication.

Accountability Company		2023			2022			2021	
Accountability Component	School	District	State	School	District	State	School	District	State
ELA Achievement*	67	50	53	66	53	56	70		
ELA Learning Gains				64			66		
ELA Lowest 25th Percentile				54			48		
Math Achievement*	66	56	59	73	50	50	68		
Math Learning Gains				79			71		
Math Lowest 25th Percentile				71			41		
Science Achievement*	65	50	54	66	59	59	71		
Social Studies Achievement*					69	64			
Middle School Acceleration					56	52			
Graduation Rate					48	50			
College and Career Acceleration						80			
ELP Progress	69	59	59	81			75		

^{*} In cases where a school does not test 95% of students in a subject, the achievement component will be different in the Federal Percent of Points Index (FPPI) than in school grades calculation.

See Florida School Grades, School Improvement Ratings and DJJ Accountability Ratings.

ESSA School-Level Data Review (pre-populated)

2021-22 ESSA Federal Index	
ESSA Category (CSI, TSI or ATSI)	N/A
OVERALL Federal Index – All Students	67
OVERALL Federal Index Below 41% - All Students	No
Total Number of Subgroups Missing the Target	1
Total Points Earned for the Federal Index	334
Total Components for the Federal Index	5
Percent Tested	100
Graduation Rate	

2021-22 ESSA Federal Index	
ESSA Category (CSI, TSI or ATSI)	N/A
OVERALL Federal Index – All Students	69

2021-22 ESSA Federal Index								
OVERALL Federal Index Below 41% - All Students	No							
Total Number of Subgroups Missing the Target	0							
Total Points Earned for the Federal Index								
Total Components for the Federal Index	8							
Percent Tested	99							
Graduation Rate								

ESSA Subgroup Data Review (pre-populated)

		2022-23 ES	SA SUBGROUP DATA SUMMAR	RY
ESSA Subgroup	Federal Percent of Points Index	Subgroup Below 41%	Number of Consecutive years the Subgroup is Below 41%	Number of Consecutive Years the Subgroup is Below 32%
SWD	39	Yes	1	
ELL	66			
AMI				
ASN	81			
BLK	41			
HSP	56			
MUL	66			
PAC				
WHT	82			
FRL	50			

	2021-22 ESSA SUBGROUP DATA SUMMARY												
ESSA Subgroup	Federal Percent of Points Index	Subgroup Below 41%	Number of Consecutive years the Subgroup is Below 41%	Number of Consecutive Years the Subgroup is Below 32%									
SWD	44												
ELL	62												
AMI													
ASN	85												
BLK	56												
HSP	60												

	2021-22 ESSA SUBGROUP DATA SUMMARY												
ESSA Subgroup	Federal Percent of Points Index	Subgroup Below 41%	Number of Consecutive years the Subgroup is Below 41%	Number of Consecutive Years the Subgroup is Below 32%									
MUL	74												
PAC													
WHT	80												
FRL	62												

Accountability Components by Subgroup

Each "blank" cell indicates the school had less than 10 eligible students with data for a particular component and was not calculated for the school. (pre-populated)

	2022-23 ACCOUNTABILITY COMPONENTS BY SUBGROUPS													
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2021-22	C & C Accel 2021-22	ELP Progress		
All Students	67			66			65					69		
SWD	41			36			31				4			
ELL	58			68			69				5	69		
AMI														
ASN	81			86			95				5	62		
BLK	46			33			31				4			
HSP	49			59			57				5	69		
MUL	68			64							2			
PAC														
WHT	86			80			76				4			
FRL	44			44			43				5	76		

	2021-22 ACCOUNTABILITY COMPONENTS BY SUBGROUPS														
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2020-21	C & C Accel 2020-21	ELP Progress			
All Students	66	64	54	73	79	71	66					81			
SWD	33	39	42	45	58	73	20								
ELL	59	54	40	75	72		56					81			
AMI															
ASN	84	85		91	89		88					70			

	2021-22 ACCOUNTABILITY COMPONENTS BY SUBGROUPS														
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2020-21	C & C Accel 2020-21	ELP Progress			
BLK	38	55	64	45	73	83	32								
HSP	55	44	23	68	75	62	58					92			
MUL	75	71		74	75										
PAC															
WHT	83	74		84	80		78								
FRL	48	56	58	57	73	73	39					90			

			2020-2	1 ACCOU	NTABILIT	Y COMPO	NENTS BY	SUBGRO	UPS			
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2019-20	C & C Accel 2019-20	ELP Progress
All Students	70	66	48	68	71	41	71					75
SWD	27	25	33	35	31	33	21					
ELL	75	88	80	80	83		90					75
AMI												
ASN	89	82		91	79		92					87
BLK	48	43	27	38	52	46	42					
HSP	66	69		63	69		66					58
MUL	68			64								
PAC												
WHT	76	61		79	77		73					
FRL	48	49	36	43	53	38	51					71

Grade Level Data Review- State Assessments (pre-populated)

The data are raw data and include ALL students who tested at the school. This is not school grade data. The percentages shown here represent ALL students who received a score of 3 or higher on the statewide assessments.

An asterisk (*) in any cell indicates the data has been suppressed due to fewer than 10 students tested, or all tested students scoring the same.

ELA							
Grade	Year	School	District	School- District Comparison	State	School- State Comparison	
05	2023 - Spring	66%	53%	13%	54%	12%	
04	2023 - Spring	69%	54%	15%	58%	11%	

			ELA			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2023 - Spring	64%	46%	18%	50%	14%

			MATH			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2023 - Spring	62%	55%	7%	59%	3%
04	2023 - Spring	69%	59%	10%	61%	8%
05	2023 - Spring	68%	53%	15%	55%	13%

SCIENCE							
Grade	Year	School	District	School- District Comparison	State	School- State Comparison	
05	2023 - Spring	61%	47%	14%	51%	10%	

III. Planning for Improvement

Data Analysis/Reflection

Answer the following reflection prompts after examining any/all relevant school data sources.

Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.

ELA and Science Proficiency. There was a school-wide focus on math, as well as changes in ELA standards.

Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.

ELL student proficiency in ELA.

Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.

There was a positive gap of 14% for grade 3 ELA and a positive gap of 13% for grade 5 math. There was a focus on ELA and Math instruction. Equal focus must be placed on science instruction.

Which data component showed the most improvement? What new actions did your school take in this area?

Math lowest 25 percent learning gains. There was a school-wide focus on math instruction with professional development provided by district staff.

Reflecting on the EWS data from Part I, identify one or two potential areas of concern.

Proficiency and learning gains for ELA.

Rank your highest priorities (maximum of 5) for school improvement in the upcoming school year.

- 1. Students scoring proficiency in reading, math, and science
- 2. Students making learning gains
- 3. Bottom Quartile students being proficient and making learning gains

Area of Focus

(Identified key Area of Focus that addresses the school's highest priority based on any/all relevant data sources)

#1. Instructional Practice specifically relating to Student Engagement

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a crucial need from the data reviewed. One Area of Focus must be positive culture and environment. If identified for ATSI or TSI, each identified low-performing subgroup must be addressed.

Students at Tampa Palms have a wide range of learning needs. Our students will receive various methods of rigorous, differentiated instruction in core instruction as well as small group and individualized practice to meet the needs of every learner.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

The outcome is to increase achievement and learning gains as measured by the state and district assessments as of May 2024.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

Fidelity walkthroughs in core and small group instruction with specific feedback. Review of progress monitoring data from iReady and/or common grade level assessments.

Person responsible for monitoring outcome:

Angela Gluth (angela.gluth@hcps.net)

Evidence-based Intervention:

Describe the evidence-based intervention being implemented for this Area of Focus (Schools identified for ATSI, TSI or CSI must include one or more evidence-based interventions.)

Teachers will analyze purposeful and relevant information for all students and then select interventions and strategies based on individual student needs to increase student achievement.

Rationale for Evidence-based Intervention:

Explain the rationale for selecting this specific strategy.

Common assessments will be used to assess student needs. Core instruction will incorporate FLDOE Practice Profiles for Tier 1 instruction (explicit instruction, systematic instruction, scaffolded instruction, differentiated instruction, and corrective feedback). Lessons will be differentiated to reinforce and enrich learning, prepare students for upcoming learning, and to remediate as needed.

Tier of Evidence-based Intervention

(Schools that use UniSIG funds for an evidence-based intervention must meet the top three levels of evidence as defined by ESSA section 8101(21)(A).)

Tier 1 - Strong Evidence

Will this evidence-based intervention be funded with UniSIG?

No

Action Steps to Implement

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Weekly common planning with a review of ongoing progress monitoring data.

Person Responsible: Angela Gluth (angela.gluth@hcps.net)

By When: May 2024

The use of common grade level assessments each month to monitor student learning across each grade level.

Person Responsible: Jennifer May (jennifer.may@hcps.net)

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By When: May 2024

Bimonthy actionable feedback to teachers on student learning and the evidence of rigorous instruction provided to students in the classroom.

Person Responsible: Angela Gluth (angela.gluth@hcps.net)

By When: May 2024

#2. Positive Culture and Environment specifically relating to Teacher Retention and Recruitment

Area of Focus Description and Rationale:

Include a rationale that explains how it was identified as a crucial need from the data reviewed. One Area of Focus must be positive culture and environment. If identified for ATSI or TSI, each identified low-performing subgroup must be addressed.

Teachers will meet weekly to collaboratively plan instructional lessons based on common assessments and ongoing progress monitoring. At least one planning session a month will include administrative support, with the goal being to foster collaboration among teachers in every grade level.

Measurable Outcome:

State the specific measurable outcome the school plans to achieve. This should be a data based, objective outcome.

An increase of student achievement and learning gains as measured by the state and district assessments as of May 2024.

Monitoring:

Describe how this Area of Focus will be monitored for the desired outcome.

Fidelity walkthroughs after planning sessions for alignment on what was planned and what was implemented in instruction. Review of progress monitoring data will help to foster collaboration of strategies and delivery of content so that teachers are helping to build capacity with members of their grade level team.

Person responsible for monitoring outcome:

Jennifer May (jennifer.may@hcps.net)

Evidence-based Intervention:

Describe the evidence-based intervention being implemented for this Area of Focus (Schools identified for ATSI, TSI or CSI must include one or more evidence-based interventions.)

The use of BEST standards for planning for rigorous, grade level tasks that are aligned to the instructional outcomes for lessons, and feedback on fidelity walkthroughs shared with teachers. Professional development will be included based on teacher/grade level need.

Rationale for Evidence-based Intervention:

Explain the rationale for selecting this specific strategy.

When teachers collaborate to plan and implement lessons they build capacity on expertise of the grade level standards and best teaching practices, both of which positively impact student learning. Additionally, this form of collaboration develops a positive culture among the staff.

Tier of Evidence-based Intervention

(Schools that use UniSIG funds for an evidence-based intervention must meet the top three levels of evidence as defined by ESSA section 8101(21)(A).)

Tier 1 - Strong Evidence

Will this evidence-based intervention be funded with UniSIG?

No

Action Steps to Implement

List the action steps that will be taken as part of this strategy to address the Area of Focus. Identify the person responsible for monitoring each step.

Weekly common planning time allotted for teachers.

Person Responsible: Angela Gluth (angela.gluth@hcps.net)

By When: May 2024

Monthly common planning with administrative support.

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Person Responsible: Angela Gluth (angela.gluth@hcps.net)

By When: May 2024

Actionable feedback to teachers each week focused on planning and instructional delivery alignment.

Person Responsible: Jennifer May (jennifer.may@hcps.net)

By When: May 2024