

Neil Armstrong Elementary School



2014-15 School Improvement Plan

Neil Armstrong Elementary School

22100 BREEZESWEPT AVE, Port Charlotte, FL 33952

[no web address on file]

School Demographics

School Type

Elementary

Title I

Yes

Free/Reduced Price Lunch

78%

Alternative/ESE Center

No

Charter School

No

Minority

42%

School Grades History

Year

2013-14

2012-13

2011-12

2010-11

Grade

C

B

A

B

School Board Approval

This plan is pending approval by the Charlotte County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <https://www.floridacims.org>.

Table of Contents

Purpose and Outline of the SIP	4
Differentiated Accountability	5
Current School Status	8
8-Step Planning and Problem Solving Implementation	21
Goals Summary	21
Goals Detail	21
Action Plan for Improvement	24
Appendix 1: Implementation Timeline	27
Appendix 2: Professional Development and Technical Assistance Outlines	28
Professional Development Opportunities	29
Technical Assistance Items	31
Appendix 3: Budget to Support Goals	32

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

DA Regions

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA – currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only – currently A or B with at least one F in the prior three years
- Prevent – currently C
- Focus – currently D
 - Planning – two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
 - Implementing – two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority – currently F
 - Planning – declined to a grade of F in the most recent grades release and have not received a planning year or implemented a turnaround option during the previous school year
 - Implementing – two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F – currently A-D with at least one F in the prior three years; SIP is monitored by FDOE
- Planning – Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing – Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

2014-15 DA Category and Statuses

DA Category	Region	RED
Not In DA	4	Jim Browder
Former F	Turnaround Status	
No		

Part I: Current School Status

Supportive Environment

School Mission and Vision

Provide the school's mission statement

Neil Armstrong Elementary will lead by example to develop character and competence in every student.

Provide the school's vision statement

Student Success in the 21st Century!

School Environment

Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

During the registration process, the school takes information on families' native language. Teachers utilize this knowledge to incorporate lessons that are culture sensitive. In accordance with social studies standards, teachers provide a variety of opportunities to learn about, present information, and celebrate diversity. Neil Armstrong celebrates individuality and uniqueness through Stephen Covey's The Leader In Me. Students record special attributes about themselves and their families in their "All About Me" section of their Leadership Notebooks. An interest inventory was collected from families to gain information on special talents/skills that families would be willing to share with our students. Several families noted a willingness to share about their culture.

Describe how the school creates an environment where students feel safe and respected before, during and after school

Neil Armstrong Elementary is a Stephen Covey Leader In Me Lighthouse school that promotes the 7 Habits of Happy Kids. These philosophies carry throughout the school, student homes, and community programs. We educate parents at Parent Teacher Organization (PTO) and School Advisory Committee (SAC) meetings about what it means to be a Positive ASTRO. We read "The Juice Box Bully" and have all of our students sign the Bully Promise that is posted on our hall. We also teach "The 12 Guiding Principles of the United States". We also teach our Positive ASTRO expectations. We have a mentoring program that we implement with our 4th and 5th grade students who mentor K-2 grade students. Neil Armstrong safety patrols are trained to help keep our students safe throughout the school day. We read "Have you Filled a Bucket Today?" and encourage students to fill other students and staff member's emotional bank accounts. We educate students, staff, and families on other safety topics such as bullying, wellness, drug use/abuse, and emergency safety procedures such as Code Red.

Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

Neil Armstrong Elementary utilizes Positive Behavior Intervention Support to encourage and reward positive behaviors. NAES is a Leader In Me Lighthouse School that emphasizes the 7 Habits of Happy Kids. These expectations, along with safety procedures and routines, are taught to students and staff. Voice levels

and rules are posted throughout the building for reference. NAES has a flowchart of progressive discipline that follows the district Student Code of Conduct guidelines. Instructional time is protected, and students counsel with Leadership to discuss consequences during non-academic time. Behavioral referrals are documented and collected through the FOCUS electronic data storage system. Teachers utilize infraction reports and Office Discipline Reports to help with student behavior concerns. Teachers also use behavior management systems in the classroom. Our mentors are also used to help support those students who are struggling with expectations.

Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

The School Counselor provides individual counseling on an as needed basis. Teachers or parents can refer a child to see the counselor at any time. The school counselor uses a comprehensive school counseling program focused for all students on academic and career development, personal and social development, community involvement, and global citizenship development. Our student mentors are trained and provided with curriculum to help support our younger students with their social-emotional needs. All students sign the bullying promise that is posted in the hallway. Staff members also mentor students who are in need of adult mentors. We also teach the words of the week to our Positive ASTROs and students are able to earn awards for displaying characteristics of the words that are studied. We read "Have you Filled a Bucket Today?" and encourage students to fill other students and staff member's emotional bank accounts. Students can earn Golden Tickets for positive behavior in the cafeteria. We recognize prompt Positive ASTROs for being to school on time and ready to learn before the late bell rings. Some teachers use Class Dojo to manage behavior in the classroom.

Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

Describe the school's early warning system and provide a list of the early warning indicators used in the system

1. Attendance is recorded daily in FOCUS data storage. The Assistant Principal monitors attendance through monthly reports and graphs data for goal setting. Concerns are shared with the school social worker and documentation is kept for referral to the attendance team for intervention. Students can earn awards for being Prompt Positive ASTROs which means they are in school on time ready to learn before the late bell rings.
2. The Assistant Principal monitors referrals and suspensions and reports discipline data to grade level teams, school-wide, and at PTO/SAC meetings. Careful attention is given to over/under identification of students considering gender, disability, and race.
3. Student achievement in ELA and Mathematics is collected through diagnostic and formative assessment. Students performing below grade level expectation are given opportunities for remediation.
4. Students scoring a level 1 on the statewide assessment are identified and provided additional instructional time and intervention (iii) and given priority to remediation both before and after school.

Provide the following data related to the school's early warning system

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level						Total
	K	1	2	3	4	5	
Attendance below 90 percent	16	9	6	5	5	8	49
One or more suspensions	1	1	0	2	3	0	7
Course failure in ELA or Math	0	0	1	21	14	27	63
Level 1 on statewide assessment	0	0	0	9	12	32	53

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level						Total
	K	1	2	3	4	5	
Students exhibiting two or more indicators	3	3	1	9	8	16	40

Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system

A Multi-Tiered System of Supports (MTSS) is a term used to describe an evidence-based model of schooling that uses data-based problem-solving to integrate academic and behavioral instruction, intervention, and/or enrichment for ALL students. CCPS supports integrated instruction and intervention delivered to students in varying intensities:

Core Instruction...Tier 1

Supplemental Instruction...Tier 2

Intensive Intervention...Tier 3

Instruction/intervention is based on student need. "Need-driven" and "data-based" decision-making seeks to ensure that district resources reach the appropriate schools (students) at the appropriate levels to accelerate the performance of ALL students to achieve and/or exceed grade level expectations.

The district will provide assistance to schools/teams based upon their structures and needs.

Personnel, supported by the district, are available to site-based TST and SAT Teams as partners and coaches. Personnel include:

Behavior Specialist

Staffing Specialist

Speech and Language Pathologist

School Nurse

School Psychologists

School Counselors

School Social Workers

ESE Liaisons

Elementary Lead Teachers

Elementary and Secondary Lead RtI Coaches

PBIS/RtI: B Coaches and Team Leaders

Our Data-based problem-solving process begins by looking at the big picture and using our school's Accountability Report provided by the district to examine our overall performance and learning gains to determine our areas in need of improvement. Then we examine trends for each grade level in reading and math, determining areas of strength and areas of opportunity. Then we follow the RTI process and ensure that 80% of students in each classroom are performing on grade level, 15% are performing slightly below grade level, and 5% are intensive. Intensive literacy and ESE classes follow a growth model. Each grade level team meets in weekly child talk meetings to discuss strategies and interventions that are effective and ineffective. We also problem solve through collaboration to meet the needs of our students. School wide TST team meets weekly to monitor Tier 2 and Tier 3 students

and discuss additional effective strategies to implement. Some of the strategies we include are small group instruction, one-on-one instruction, Fair Toolkit remedial lessons, FCRR activities, iReady remedial lessons and iReady Toolkit.

The Principal, Assistant Principal, Guidance Counselor and Lead Teacher all serve as Case Managers; one per grade level team. We prioritize the needs of the students in each grade level and review the data collected on each student and place the student on the calendar for a TST Meeting. We also ensure that the health evaluation and Speech/Language Evaluations are completed in a timely manner when a student continues to struggle with Core Curriculum, even after strategies have been implemented and lessons have been remediated.

We currently analyze iReady BOY, MOY and EOY scores on our assessments for Reading and Math. Teachers maintain a data wall as well. Standards-based bulletin boards provide exemplars. Training will be integrated throughout the school year for teachers to use Softwareology. In the meantime, we will continue to collect our data on our classroom matrices. They are stored on our G-Drive on our school network to be used at TST Meetings.

We also use our Rtl forms to ensure that 80% of our students are responding effectively to Core Curriculum, or showing adequate growth in our Intensive Literacy Units and ESE Push-in classrooms. Our teachers also have classroom behavior management systems in place, and when they are not adequate for a student, an individual behavior plan is created and maladaptive cards are filled out to track anecdotes on behaviors.

Discipline and Attendance data is collected monthly by our Assistant Principal. That data is shared on a data wall in one of our hallways for our students and stakeholders to see and is also shared in our monthly newsletters.

The Rtl Model is reviewed annually with our teachers. Peer Teachers support new teachers who need to bring a child up to Rtl. Each grade level team has an Rtl Coach who has been trained by our Guidance Counselor to offer assistance on filling out paperwork and offering research-based strategies to remediate struggling students. The process is reviewed with parents when their child is going through Rtl to ensure that they understand the importance of following the steps/process of Rtl.

Family and Community Involvement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

Will the school use its PIP to satisfy this question?

Yes

PIP Link

The school completes a Parental Involvement Plan (PIP), which is accessible through the Continuous Improvement Management System (CIMS) at <https://www.floridacims.org/documents/54299>.

Description

A PIP has been uploaded for this school or district - see the link above.

Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

CCPS supports the school's Parental Involvement planning and implementation in a number of ways:

1. Near the end of each school year the Title I Resource Team conducts a training session for the Parental Involvement Planning Teams (PIPTs) for each school (Title I status is not a consideration in the invitation to attend). During the session school teams (which include parent members) review their data

from the current year, discuss needs and barriers, and draft plans for the coming year.

2. Schools' Family Resource Centers sponsor the Family Reading Experience, which encourages family literacy and provides books to build home libraries for students. The staff members who facilitate the Family Centers also offer various parent learning opportunities during the year.

3. Title I funds a K-12 online parenting resource with information in English and Spanish. The Parent Institute is accessed through the CCPS website.

4. The Leader in Me Program is an important component of the learning activities in CCPS schools, and provides opportunities for 'student-led conferences' with parents during the year.

5. The annual Title I Parent Survey and Title I Evaluation provide important information for the schools to use in their planning for parental involvement activities.

6. Parents are invited to access academic and affective information about their children through CCPS on-line programs: FOCUS and Parent Portal.

7. Staff members participate in the "I've Been Back to School" program.

8. Art teacher works with the county tax collector to raise funds by creating tag art.

9. Neil's Nuggets of Knowledge event where community partners are represented for our families to learn about the services that are available to them locally.

10. Back pack program by the Yah Yah Girls provides over 200 students with food over the weekend.

11. Chorus is highlighted throughout the community at a variety of events.

12. Artwork is displayed around the county highlighting student Art Leaders.

13. K-Kids participate in several community service projects.

14. Girls on the run participates in community service projects.

NAES will utilize various means and efforts to involve parents in our Title I programming decisions.

Parents will be invited to the Annual Title I Meeting, via a phone call, flyer, email and also on our marquee. Parents will be encouraged to sign-up for membership with our SAC and PTO Committees to have input on how our hour funds are spent, to help form policies and to discuss ways to improve our school. Parents will also have an opportunity to offer suggestions via our website. NAES staff members, parents and community members will be encouraged to participate in our Parent Involvement Planning Team where the team will review strategies for working with all of our students. In addition, we will provide a parent timely notice when their child has been assigned or has been taught for four or more consecutive weeks by a teacher who is not highly qualified.

Parents will also be invited to every family event and awards' assemblies held on campus and off and encouraged to participate in our Family Book Check-out Center weekly to help build their child's library at home. English classes will also be offered to our parents who speak another language, and interpreting will be offered in Haitian Creole and Spanish when necessary.

Finally, parents will be invited to attend a minimum of one Student-led Conference in their child's classroom this year to review how their child is doing in each subject area. Data walls will be hung in each grade level hallway to share with our stakeholders as to how our students are performing in reading and math. iReady reports will also be sent home with each student so that parents are informed of their child's ongoing progress a minimum of three times this school year for reading and math.

Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

School Leadership Team

Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Taillon, Angie	Principal
Westby, Phebe	Instructional Coach
Janiak, Cathy	Guidance Counselor
Maurer, Sharon	Teacher, ESE
Keegan, Heidi	Assistant Principal

Duties

Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

Personal and systemic leadership is an expectation in Charlotte County Public Schools that has been part of our district culture since 2002. The 7 Habits of Highly Successful People, by Dr, Stephen R. Covey, is the foundational basis for leadership training and a way of life for the employees and students of Charlotte County Public Schools.

Instructional Leadership

Data Notebooks

Lighthouse Team

Mentoring Program

Student led conferences

Classroom leadership opportunities

Safety patrols

Positive ASTRO word of the week awards

Character education added into specials

PBIS program (Act Responsibly, Stay safe, Try your best, Respect yourself and others, Own your choices)

Teacher and classroom mission statements

Performance Partnership Council

Leadership days

Literacy Committee

Professional Development Days

Instructional Rounds

WNAES News Station

Parent/teacher communication

FOCUS portal

Progress reports

Data is analyzed consistently, comparing students who are performing proficiently and those who are not, and groups are planned accordingly to differentiate instruction to meet the gaps in learning.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

The district drives curricular decisions that are made with input of teacher committees. Then shared by the Principal, AP, and the Lead Teacher. Academic and behavioral warning systems help to identify students in need of interventions through a Multi-Tiered System of Supports (MTSS). Early and timely interventions can only occur when we have a system that alerts us of the concerns. Currently, the district has three systems that provide information to help make timely adjustments necessary for Student Success. MTSS meetings are

scheduled per the needs of individual students. The SAC meets monthly with a focus on the school improvement plan. The Partnership Performance Council (PPC) is a collaborative decision making team comprised of a representative from K-2, 3-5, ESE, Special Areas, and administration that meets monthly, always

focusing on the School Improvement Plan (SIP).

As a Leader in Me Lighthouse school, our Lighthouse team meets monthly to align student leadership with student achievement.

The school leadership team meets monthly with the grade level program planners. Then the program planners facilitate weekly team meetings.

Focus data storage program-provides a variety of district reports regarding retention, referrals, ESE and ELL status, and attendance. Focus automatically generates 5 day and 10 day attendance letters to communicate a concern to the parents (guardians). In addition to the existing Focus reports, the Information Communications System (ICS) team is available to support school-based criteria for a custom report.

Performance Matters, i-Ready, and School Portal-data networks that provide a wide variety of academic reports that address both local and state assessment results. They use a color-coded system and filters which give the user opportunity to clearly see/identify students in need of intervention.

It is the responsibility of the Principal, Assistant Principal, Lead Teacher, Guidance Counselor, ESE Liaison, and District Personnel to determine the most efficient use of these programs. Principals, Assistant Principals, Guidance Counselor, ESE Liaison, and Lead Teachers meet with District Personnel monthly to review the effectiveness of programs, personnel, and funding.

School Advisory Council (SAC)

Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Stephan Acken	Parent
Kelly Alcatraz	Parent
Donna Barrett	Parent
Leather Bills	Parent
Christine Bowers	Parent
James Bulczak	Parent
Lisa Dennis	Teacher
Liza Dickson	Parent
Cecilia DiNunno	Parent
Diane Harper	Parent
Estela Holland	Parent
Dan Kyle	Parent
Arica LaCosre	Parent
Claudia Leiva	Parent
Cristina Manna	Parent
Tara Marsh	Parent
Yusitt Medina	Parent
Chondra Meissner	Teacher
Francine Kitchings	Parent
Krysti Reid	Parent
Elizabeth Robling	Parent
Lori Rugg	Parent
Frannie Slagter	Parent
Angie Tailon	Principal
Debra Thompson	Parent
Allison Wallack	Parent
Jennifer Williams	Parent
	Student

Duties

Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

Evaluation of last year's school improvement plan

NAES SAC was involved in the preparation and evaluation of the SIP. SAC presented the final draft to the public for modification and analyzed data related to the SIP.

Development of this school improvement plan

A committee including a member of SAC will draft and submit the SIP. The committee will collect and analyze data and target areas in need of improvement. The committee will set short and long term

goals to develop improvement strategies and will monitor their implementation. SAC will also gather public input on the plan and approve it.

Preparation of the school's annual budget and plan

School Improvement Funds have not been given for several years.

Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

0

Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC

No

If the school is not in compliance, describe the measures being implemented to meet SAC requirements

Literacy Leadership Team (LLT)

Membership

Identify the name, email address and position title for each member of the school-based LLT.:

Name	Title
Eyrich, Steve	Teacher, K-12
Papol, Laura	Teacher, K-12
Mitchell, Jill	Teacher, K-12
Provencal, Chelsie	Teacher, K-12
White, Melissa	Teacher, K-12
Sofilka, Celestine	Teacher, K-12
Westby, Phebe	Instructional Coach
Gramiak, Elaine	Teacher, K-12

Duties

Describe how the LLT promotes literacy within the school

Our committee's goal is to increase literacy across all grade levels. Our committee meets quarterly to discuss programs and contests our students and families can participate in.

Our Co-chairs for our LLT are Phebe Westby and Melissa White.

What will be the major initiatives of the LLT this year?

*Roles for each program are decided upon by volunteers choosing to work on a particular program and/or job category.

*Holding our annual Dr. Seuss Read Across America Day

*Readathon

*Increasing the amount of books read by continuing with our AR Book Bash

*Holding our annual Stone Crabs Reading Contest

*Increasing Family Book Check-out number of visitors by having authors and special visitors attend our center

*Buddy Reading

*Continuing with Book Clubs

*Increasing number of teachers who use the Daily 5

*Encouraging students to read Sunshine State Readers

Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

*Tuesday meeting days throughout the month. 1st Tuesday is a faculty meeting, 2nd Tuesday is a PD opportunity during grade level planning times, 3rd Tuesday is a whole staff Child talk meeting, and 4th Tuesday is team planning time with a core team member present.

*Instructional Rounds – teachers visit other teachers' classrooms to garner ideas and generate discussions about classroom routines/instruction.

*Data Days – Each grade level and ESE team will receive 3 full days and 3 partial days of collaborative data discussions, creating grade level action plans based on current data to increase student success. Teachers will focus on FL Plan Standards, planning lessons together to meet the rigor of the new standards.

*Team Planning – Each grade level team will have common planning times in which to work together.

Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

Assign a peer teacher to mentor and support new teacher—Principal

Frequent communication—Principal, AP, Lead Teacher, Program Planner, Peer Teacher

Create positive morale—Principal, AP and entire staff

Encourage cooperative team planning —Principal, AP, Lead Teacher, Program Planner

Model and foster positive leadership in all areas - Leadership Team

Collaborate—Leadership Team

Provide ongoing feedback—Leadership Team

Have a clear school vision and mission — Leadership Team

Lead by example at all times—Entire staff

Value all staff members and validate their work—Leadership Team

Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

Support NET teachers growth by providing peer support with ongoing monitoring.

Recommend Master Teachers assist fellow teachers.

Partner with Community Organizations, parent volunteers, and teachers to mentor students.

Offer in-house PD through school-wide PLCS and Data Team Meetings.

Provide opportunities to observe other classes within our schools.

Lead teacher, program planner, and district lead teacher are available to offer support.

The rationale for all of these pairings is to ensure that all new teachers have the support necessary to do their job effectively in a less stressful environment.

Ambitious Instruction and Learning

Instructional Programs and Strategies

Instructional Programs

Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards

Neil Armstrong Elementary utilizes adopted texts in alignment with the K-12 Reading Plan submitted and

approved by the State. Core instructional programs and materials are designated, purchased, and

delivered for use by the District. Adoption of materials follows the rigorous guidelines as set forth by the State.

Neil Armstrong Elementary will follow the Standards Based Instructional System with a focus on unpacking each standard and aligning effective formative assessments to the standards that will drive instruction

- *Use CMAPS program to provide curriculum maps and timelines
- *Use CPALMS resource to find Common Core Aligned lessons
- *Use MFAS resource to provide curriculum in math lessons aligned to common core
- *Use Data Days to review student data and implement instructional interventions
- *Attend Principal, Assistant Principal and Lead Teacher meetings
- *Provide safety nets for struggling students following the MTSS

Instructional Strategies

Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments

The school makes use of data from both State and local assessments, diagnostic, formative, and summative in nature. Students are then assigned a profile, prescribing instruction, and provided with an individualized instructional path through iReady. Core instruction is given in whole group and then differentiated instruction is delivered in small group settings in both ELA and Math. Students requiring additional support to meet proficiency are provided with additional immediate intensive instruction (iii) daily and given priority access to remedial programs both before and after school. As part of the Multi-

Tiered System of Support (MTSS), students who are identified as needing additional strategies are referred to the Teacher Support Team where additional, individualized strategies are implemented and data is tracked. In addition, NAES employs the strategies of Thinking Maps and will begin training on Kagan Cooperative learning structures.

Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Before School Program

Minutes added to school year: 4,800

Following the diagnostic assessment, students are provided with an individualized path of instruction. Students engage in 60 minute iReady lessons on the computer with regular progress monitoring assessments, four days per week, for 20 weeks.

Strategy Rationale

Research shows an increase in growth points correlated to time spent in the instructional program.

Strategy Purpose(s)

- Core Academic Instruction

Person(s) responsible for monitoring implementation of the strategy

Taillon, Angie, angie.taillon@yourcharlotteschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

iReady minutes logged
Diagnostic assessment data
Progress monitoring data (monthly)

Strategy: After School Program

Minutes added to school year: 4,800

Following the diagnostic assessment, students are provided with an individualized path of instruction. Students engage in 60 minute iReady lessons on the computer with regular progress monitoring assessments, four days per week, for 20 weeks.

Strategy Rationale

Research shows an increase in growth points correlated to time spent in the instructional program.

Strategy Purpose(s)

- Core Academic Instruction

Person(s) responsible for monitoring implementation of the strategy

Taillon, Angie, angie.taillon@yourcharlotteschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

iReady minutes logged
Diagnostic assessment data
Progress monitoring data (monthly)

Student Transition and Readiness

PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

The school provides readiness assessments to incoming kindergarten students that may or may not have attended voluntary pre-kindergarten programs. NAES hosts "Meet Me for Muffins," during which time, the area Kindergarten students and their parents are invited for an exciting day at school. The Core Leadership Team divides parents into groups, and each Core Team member leads a group on a planned campus tour. This way everyone gets a firsthand experience with NAES. All upcoming kindergarten students were assessed the week before school started and then students were placed accordingly. All students were assessed before they were placed into a class. The school provides an annual kindergarten expectations meeting for parents to educate them on current standards, curriculum, and procedures. Outgoing fifth grade students attend a meeting at their intended middle school. Files are reviewed, closed, and transitioned by the school guidance counselor.

College and Career Readiness

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

N/A

Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs

N/A

Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

N/A

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes

N/A

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal

B =
Barrier

S = Strategy

1 = Problem Solving Step  S123456 = Quick Key

Strategic Goals Summary

- G1.** To increase the overall % of students who are proficient in math from 30% to 40% as demonstrated on the EOY iReady Assessment in K, from 39% to 50% in 1st grade, from 26% to 50% in 2nd grade, from 47% to 55% in 3rd grade, from 36% to 60% in 4th grade, and from 37% to 70% in 5th grade.
- G2.** To increase the overall % of students who are proficient in ELA from 83% to 87% as demonstrated on the EOY iReady Assessment in K, from 83% to 85% in 1st grade, from 59% to 62% in 2nd grade, from 60% to 65% in 3rd grade, from 60% to 63% in 4th grade, and from 38% to 45% in 5th grade.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., “SMART goals”), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

G1. To increase the overall % of students who are proficient in math from 30% to 40% as demonstrated on the EOY iReady Assessment in K, from 39% to 50% in 1st grade, from 26% to 50% in 2nd grade, from 47% to 55% in 3rd grade, from 36% to 60% in 4th grade, and from 37% to 70% in 5th grade. 1a

G047593

Targets Supported 1b

Indicator	Annual Target
Math Gains	73.0

Resources Available to Support the Goal 2

- * Pd360/Edviation * AIMS guides * Response to Literature binders * K-12 Special Education text, Dr. Bill Dagget * Florida Inclusion Network (FIN) resources * District PLC Planning Forms * District PLC Meeting Logs * Program Planner Agenda * iReady Diagnostic Reports to drive and differentiate instruction * iii/Enrichment * Sunshine Math * CPALMS * MFAS * iReady Supplemental Workbook * iReady instructional program * Before and After School iReady programs * In-school remediation services by qualified personnel

Targeted Barriers to Achieving the Goal 3

- Inconsistent monitoring of lesson/domain completion and pass/fail rate in iReady instructional/assessment program. Inconsistent monitoring of mastery of standards. Implementing lessons that fill the gaps in learning.

Plan to Monitor Progress Toward G1. 8

iReady progress monitoring data for each grade level will be collected, reviewed, and analyzed

Person Responsible

Angie Taillon


Schedule

Quarterly, from 8/18/2014 to 6/5/2015

Evidence of Completion

Diagnostic and Progress Monitoring reports, especially the Mastery of Standards report, will be collected and analyzed to monitor progress toward the goal of increasing iReady proficiency in Math.

G2. To increase the overall % of students who are proficient in ELA from 83% to 87% as demonstrated on the EOY iReady Assessment in K, from 83% to 85% in 1st grade, from 59% to 62% in 2nd grade, from 60% to 65% in 3rd grade, from 60% to 63% in 4th grade, and from 38% to 45% in 5th grade. 1a

 G047592

Targets Supported 1b

Indicator	Annual Target
ELA/Reading Gains	77.0

Resources Available to Support the Goal 2

- * Pd360/Edivation * Response to Literature binders * K-12 Special Education text, Dr. Bill Dagget * Florida Inclusion Network (FIN) resources * District PLC Planning Forms * District PLC Meeting Logs * Program Planner Agenda * iReady Diagnostic Reports to drive and differentiate instruction * iiii/Enrichment * CPALMS * iReady Supplemental Workbook * iReady instructional program * Before and After School iReady programs * Thinking Maps * Kagan Cooperative Learning Structures * In-school remediation with qualified personnel

Targeted Barriers to Achieving the Goal 3

- Inconsistent monitoring of lesson/domain completion and pass/fail rate in iReady instructional/assessment program. Inconsistent monitoring of mastery of standards. Implementing lessons that fill the gaps in learning.

Plan to Monitor Progress Toward G2. 8

iReady progress monitoring data for each grade level will be collected, reviewed, and analyzed

Person Responsible

Angie Taillon

Schedule

Quarterly, from 8/18/2014 to 6/5/2015

Evidence of Completion

Diagnostic and Progress Monitoring reports, especially the Mastery of Standards report, will be collected and analyzed to monitor progress toward the goal of increasing iReady proficiency in Math.

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key

G = Goal **B** = Barrier **S** = Strategy

1 = Problem Solving Step  **S123456** = Quick Key


G1. To increase the overall % of students who are proficient in math from 30% to 40% as demonstrated on the EOY iReady Assessment in K, from 39% to 50% in 1st grade, from 26% to 50% in 2nd grade, from 47% to 55% in 3rd grade, from 36% to 60% in 4th grade, and from 37% to 70% in 5th grade. **1**

 **G047593**

G1.B1 Inconsistent monitoring of lesson/domain completion and pass/fail rate in iReady instructional/assessment program. Inconsistent monitoring of mastery of standards. Implementing lessons that fill the gaps in learning. **2**

 **B119243**

G1.B1.S1 Professional development on iReady and Florida Standards. Grade level team data days. Child talk meetings with grade level teams and TST teams to support students in need. PD will be tailored to meet the needs of our individual students. **4**

 **S131049**

Strategy Rationale

Teachers will identify iReady domains that have been turned off and areas of deficiency for reteaching to proficiency, addressed at the core and differentiated instructional levels. Teachers will analyze data during grade level data days to help drive instruction in the classroom.

Action Step 1 **5**

Lead teacher will provide professional development in identifying iReady domains that have been turned off and standards/topics where proficiency has not been met. Teachers will turn domains on and remediate deficiencies.

Person Responsible

Angie Taillon

Schedule

Monthly, from 9/2/2014 to 6/4/2015

Evidence of Completion

Team meeting action plans will be uploaded in OneDrive noting areas of concern of our students. The plan will include how each team will address the areas of concern.

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Monitor grade level action plans. Monitor student remediation and monitor monthly progress monitoring checks for improved student learning.

Person Responsible

Angie Taillon

Schedule

Monthly, from 9/2/2014 to 6/4/2015

Evidence of Completion

Team action plans uploaded in OneDrive, iReady progress monitoring graphs.

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Assistant Principal will meet with Lead teacher to discuss team progress on action plans.

Person Responsible

Angie Taillon

Schedule

Monthly, from 9/2/2014 to 6/4/2015


Evidence of Completion

iReady grade level progress in math.


G2. To increase the overall % of students who are proficient in ELA from 83% to 87% as demonstrated on the EOY iReady Assessment in K, from 83% to 85% in 1st grade, from 59% to 62% in 2nd grade, from 60% to 65% in 3rd grade, from 60% to 63% in 4th grade, and from 38% to 45% in 5th grade. 1

 G047592

G2.B1 Inconsistent monitoring of lesson/domain completion and pass/fail rate in iReady instructional/assessment program. Inconsistent monitoring of mastery of standards. Implementing lessons that fill the gaps in learning. 2

 B119255

G2.B1.S1 Professional development on iReady and Florida Standards. Grade level team data days. Child talk meetings with grade level teams and TST teams to support students in need. PD will be tailored to meet the needs of our individual students. 4

 S131055

Strategy Rationale

Research based practices increase student achievement.

Action Step 1 5

Lead teacher and core team will plan and implement PD for the school year which will include Kagan, Thinking Maps, CPALMS, and Softwarenology.

Person Responsible

Angie Taillon

Schedule

Monthly, from 9/2/2014 to 6/4/2015

Evidence of Completion

Schedule of PD for the year.

Plan to Monitor Fidelity of Implementation of G2.B1.S1 6

Review PD notes, Attend PD, and review action plans

Person Responsible

Angie Taillon

Schedule

On 9/2/2014

Evidence of Completion

PD notes and evaluations. iReady data and student gains.

Plan to Monitor Effectiveness of Implementation of G2.B1.S1 7

Classroom walk through and data.

Person Responsible

Angie Taillon

Schedule

Monthly, from 9/2/2014 to 6/4/2015

Evidence of Completion

iReady data and evaluation and observation data.

Appendix 1: Implementation Timeline

Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B1.S1.A1	Lead teacher will provide professional development in identifying iReady domains that have been turned off and standards/topics where proficiency has not been met. Teachers will turn domains on and remediate deficiencies.	Taillon, Angie	9/2/2014	Team meeting action plans will be uploaded in OneDrive noting areas of concern of our students. The plan will include how each team will address the areas of concern.	6/4/2015 monthly
G2.B1.S1.A1	Lead teacher and core team will plan and implement PD for the school year which will include Kagan, Thinking Maps, CPALMS, and Softwareology.	Taillon, Angie	9/2/2014	Schedule of PD for the year.	6/4/2015 monthly
G1.MA1	iReady progress monitoring data for each grade level will be collected, reviewed, and analyzed	Taillon, Angie	8/18/2014	Diagnostic and Progress Monitoring reports, especially the Mastery of Standards report, will be collected and analyzed to monitor progress toward the goal of increasing iReady proficiency in Math.	6/5/2015 quarterly
G1.B1.S1.MA1	Assistant Principal will meet with Lead teacher to discuss team progress on action plans.	Taillon, Angie	9/2/2014	iReady grade level progress in math.	6/4/2015 monthly
G1.B1.S1.MA1	Monitor grade level action plans. Monitor student remediation and monitor monthly progress monitoring checks for improved student learning.	Taillon, Angie	9/2/2014	Team action plans uploaded in OneDrive, iReady progress monitoring graphs.	6/4/2015 monthly
G2.MA1	iReady progress monitoring data for each grade level will be collected, reviewed, and analyzed	Taillon, Angie	8/18/2014	Diagnostic and Progress Monitoring reports, especially the Mastery of Standards report, will be collected and analyzed to monitor progress toward the goal of increasing iReady proficiency in Math.	6/5/2015 quarterly
G2.B1.S1.MA1	Classroom walk through and data.	Taillon, Angie	9/2/2014	iReady data and evaluation and observation data.	6/4/2015 monthly
G2.B1.S1.MA1	Review PD notes, Attend PD, and review action plans	Taillon, Angie	9/2/2014	PD notes and evaluations. iReady data and student gains.	9/2/2014 one-time

Appendix 2: Professional Development and Technical Assistance Outlines

Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.

Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. To increase the overall % of students who are proficient in math from 30% to 40% as demonstrated on the EOY iReady Assessment in K, from 39% to 50% in 1st grade, from 26% to 50% in 2nd grade, from 47% to 55% in 3rd grade, from 36% to 60% in 4th grade, and from 37% to 70% in 5th grade.

G1.B1 Inconsistent monitoring of lesson/domain completion and pass/fail rate in iReady instructional/assessment program. Inconsistent monitoring of mastery of standards. Implementing lessons that fill the gaps in learning.

G1.B1.S1 Professional development on iReady and Florida Standards. Grade level team data days. Child talk meetings with grade level teams and TST teams to support students in need. PD will be tailored to meet the needs of our individual students.

PD Opportunity 1

Lead teacher will provide professional development in identifying iReady domains that have been turned off and standards/topics where proficiency has not been met. Teachers will turn domains on and remediate deficiencies.

Facilitator

Phebe Westby, Angie Taillon, Heidi Keegan

Participants

All Teachers

Schedule

Monthly, from 9/2/2014 to 6/4/2015

G2. To increase the overall % of students who are proficient in ELA from 83% to 87% as demonstrated on the EOY iReady Assessment in K, from 83% to 85% in 1st grade, from 59% to 62% in 2nd grade, from 60% to 65% in 3rd grade, from 60% to 63% in 4th grade, and from 38% to 45% in 5th grade.

G2.B1 Inconsistent monitoring of lesson/domain completion and pass/fail rate in iReady instructional/assessment program. Inconsistent monitoring of mastery of standards. Implementing lessons that fill the gaps in learning.

G2.B1.S1 Professional development on iReady and Florida Standards. Grade level team data days. Child talk meetings with grade level teams and TST teams to support students in need. PD will be tailored to meet the needs of our individual students.

PD Opportunity 1

Lead teacher and core team will plan and implement PD for the school year which will include Kagan, Thinking Maps, CPALMS, and Softwareology.

Facilitator

Phebe Westby and Core Team

Participants

Core Team

Schedule

Monthly, from 9/2/2014 to 6/4/2015

Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

Budget Rollup

Summary	
Description	Total
Grand Total	0