

2014-15 School Improvement Plan

Laurel Nokomis School

1900 LAUREL RD E, Nokomis, FL 34275				
www.sarasotacountyschools.net/laurelnokomis				
School Demographics				
School Type		Title I	Free/Redu	uced Price Lunch
Combination		No		43%
Alternative/ESE Cer	nter	Charter School	1	Minority
No		No		18%
School Grades History				
Year	2013-14	2012-13	2011-12	2010-11
Grade	А	A	А	А
School Board Approval				

This plan was approved by the Sarasota County School Board on 11/18/2014.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <u>https://www.floridaCIMS.org</u>.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- · Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

DA Regions

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only currently A or B with at least one F in the prior three years
- Prevent currently C
- Focus currently D
 - Planning two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
 - Implementing two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority currently F
 - Planning declined to a grade of F in the most recent grades release and have not received a planning year or implemented a turnaround option during the previous school year
 - Implementing two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior three years; SIP is monitored by FDOE
- Planning Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

2014-15 DA Category and Statuses

DA Category	Region	RED
Not In DA	4	Jim Browder
Former F		Turnaround Status
No		

Part I: Current School Status

Supportive Environment

School Mission and Vision

Provide the school's mission statement

The mission of Laurel Nokomis School is, "Can do, work hard, get smart."

Provide the school's vision statement

We Believe:

Students have the right to learn, and teachers have the right to teach. Students learn best and teachers instruct best in an environment free of disruption.

Administrators, educators, and staff members have a responsibility to work cooperatively, support one another, display mutual respect, and provide a positive educational environment that meets the physical, academic, social and emotional needs of all students.

Students also have a responsibility to work cooperatively, supporting one another with respect for adults and peers in the learning community. Students should be held accountable for their own behavior.

Every child can learn successfully when strategies that best meet his/her needs are identified and utilized.

In addition to traditional subject areas, a comprehensive curricuum should include art, music, physical education, horticulture/science, technology and languages.

Academic excellence and continuous improvement by both staff and students is promoted and celebrated.

We adhere to and support the rigorous Florida Common Core Standards.

We encourage active, supportive participation of parents and the community as it is essential for the success of our students and our school.

School Environment

Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

Teachers use, "The First Twenty Days of School" by Douglas Fisher to orient their students. LNS has two School Counselors who work with each classroom to help build relationships. Teachers take advantage of learning opportunities within the curriculum to learn about and explore students' background.

Describe how the school creates an environment where students feel safe and respected before, during and after school

LNS uses a Positive Behavior System and has an anti-bullying program. Students are oriented to the school rules by the homeroom teachers, and each classroom is visited by the Assistant Principal and the School Resource Officer. During the visits, the students interact with the SRO and administrator to understand the purpose and procedures of our school disicipline policy. They also learn how to report bullying and how to seek guidance from one of our school counselors. Our PTO produces and provides the Student Agenda Books for each students. The Agenda book contains the Student/Family Handbook which contains our behavior policies.

The school campus is well-supervised before, during and after school by school staff, the School Security Aide and the School Resource Officer.

Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

LNS uses a progressive discipline program which is outlined in the Student Agenda Book. We have staffed an AIC room (Academic Intervention Center) where administrators may place disruptive students for brief periods of time, and where the students continue their academic work. The students are also supported by two behavior specialists. Key staff members are trained in crisis prevention, a program endorsed by our district.

Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

The school counselors provide small group counseling and LNS partners with community agencies such as BIGS to provide mentors. A school guidance program called K-9 For Kids pairs sixth grade students with a mentor and trained therapy dog as a social/academic intervention program. This program is coordinated by our School Resource Officer. The school also has the services of two behavior specialists and two ESE Liaisons. Our Student of the Month program provides instruction and rewards students who display the character traits we learn about each month. (ie honesty, compassion)

Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

Describe the school's early warning system and provide a list of the early warning indicators used in the system

Provide the following data related to the school's early warning system

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level	Total
Attendance below 90 percent		
One or more suspensions		
Course failure in ELA or Math		
Level 1 on statewide assessment		

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level	Total

Students exhibiting two or more indicators

Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system

Our students may be regrouped by skill level for reading and math intervention as needed. To accomplish this, our school master schedule is carefully aligned across grade levels. Reading intervention is achieved through the use of SRA Reading Mastery and Corrective Reading materials by three reading resource teachers. Math intervention is carefully planned and monitored by our math consultant. Teachers are provided training monthly in reading, writing and math instruction during our Data Monitoring meetings.

Our CARE Team/SWAT team meets each week to identify, discuss and advise about best strategies

and interventions for students displaying attendance, behavior and academic problems. We provide after school reading tutoring through our partnership with the YMCA who provides volunteers. In the area of science, we provide all elementary students with two science classes (Lab and Horticulture) on our Specials wheel.

Our ESE Liaisons and Behavior Specialists provide extra support as needed to struggling students. In addition our school has a school social worker, a school psychologist, an attendance officer and itnerant support teachers for speech/language and Occupational Therapy.

Family and Community Involvement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

Will the school use its PIP to satisfy this question?

No

PIP Link

The school completes a Parental Involvement Plan (PIP), which is available at the school site.

Description

Parents are encouraged to beome involved with their child's acacdemic and behavioral program by attending school-sponsored events such as CARE/SWAT team meetings; Open House; Donuts for Dads; Muffins for Moms; Meet Your Teacher; parent conferences; science night; literacy night; Fall Festival; PALS Volunteer Program; and Book Fair. Parents are included in our SAC membership. Our PTO is very active and raises thousands of dollars yearly to support our academic interventions. As we monitor at-risk students, parents are kept informed by letters and conferences.

Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

Our school works closely with local foundations such as the Education Foundation, the Laurel Civic Association and with the YMCA to provide enhancements to our academic programs. The benefits of this association include after-school tutoring and additional resources (computers, furniture) for our STEM classes in grades 6-8.

Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

School Leadership Team

Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Dubin, Nancy	Principal
Cohen, Debbie	Assistant Principal
Cutrona, Sheryl	Instructional Coach
Dembinski, Shari	SAC Member
Holden, Judy	Instructional Media
Zieminski, Elizabeth	Teacher, ESE
Russell, Marcy	Teacher, ESE

Duties

Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

SBMT/SAC approves budget expenditures designed to support student achievement initiatives.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

School uses in-program assessments for reading and math.Current rubrics used to score writing samples from each student on a quarterly basis. District assessments used three times per year in reading and math. Administrators and teachers meet twice per month in grade level teams to review student data, moniter interventions and regroup students according to academic need. Title II funds will be used to provide teachers and staff with professional development in CCSS and math.

School Advisory Council (SAC)

Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Nancy Dubin	Principal
Shari Dembinski	Teacher
Steve Dembinski	Business/Community
John Jefferson	Business/Community
Luanne Pare	Education Support Employee
Julie Fortune	Parent
	Student
Sue Glass	Education Support Employee

Duties

Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

Evaluation of last year's school improvement plan

As data becomes available, SAC reviews school progress.

Development of this school improvement plan

The SAC approves the SIP.

Preparation of the school's annual budget and plan

SAC approves certain school expenditures including A+ funds.

Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

Not yet allocated.

Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC

Yes

If the school is not in compliance, describe the measures being implemented to meet SAC requirements

Minutes will be sent to the district office and posted to the district website.

Literacy Leadership Team (LLT)

Membership

Identify the name, email address and position title for each member of the school-based LLT.:

Name	Title
Cutrona, Sheryl	Instructional Coach
Dubin, Nancy	Principal
Cohen, Debbie	Assistant Principal
Holden, Judy	Instructional Media

Duties

Describe how the LLT promotes literacy within the school

The LLT will monitor the progress of every student with special attention given to students scoring Level 1 and 2 on FCAT 2014. The team will also monitor the effectiveness of professional development relating to the Florida State Standards and effective best practices.

Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

Teachers are assigned to a collaborative planning group and meet together twice per month. Minutes are shared with the team and with administration. in addition, teachers meet with administration, literacy team and math intervention specialist twice per month.

Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

School level administrators work with district level administrators to recruit, and retain highly qualified staff. We are guided by district policy and the bargaining agreements with the employee union.

Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

Each first year teacher is assigned a mentor. Activities designed to support the teacher are prescribed by district policy and union contract.

Ambitious Instruction and Learning

Instructional Programs and Strategies

Instructional Programs

Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards

The school is guided by district staff, careful review of proposed materials and district-approved curriculum and instructional focus guides.

Instructional Strategies

Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments

We regroup students according to skill levels for reading and math. We provide intensive reading and math instruction for students in grades 6-8.

Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Extended School Day Minutes added to school year: 5,400

Our county's referendum funds an extra 30 minutes per day above state funding to provide extra instruction in all areas for the students.

Strategy Rationale

Strategy Purpose(s)

- · Instruction in core academic subjects
- Enrichment activities that contribute to a well-rounded education

Person(s) responsible for monitoring implementation of the strategy Dubin, Nancy, nancy.dubin@sarasotacountyschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

State assessments such as FCAT

Student Transition and Readiness

PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

Local preschoolers are invited to tour the school each spring in preparation for Kindergarten roundup. Kindergarten roundup provides parents and children with an overview of KG expectations and suggestions on how to prepare over the summer. College and career readiness goals are part of the middle school curriculum.

College and Career Readiness

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs

Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>, as required by section 1008.37(4), Florida Statutes

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal **B** = Barrier **S** = Strategy

1 = Problem Solving Step 🔍 S123456 = Quick Key

Strategic Goals Summary

- **G1.** By 2015 our average daily student attendance will improve by %.
- **G2.** By the year 2015 the subgroups will meet the AMO goals set by the state for Reading and Math for proficiency and learning gains.
- G3.
- G4.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

G1. By 2015 our average daily student attendance will improve by %. 1a

Targets Supported 1b	
Indicator	Annual Target
Attendance rate	

Resources Available to Support the Goal 2

• Our attendance team meets each month with our and our School Wide Assistance Team meets each week to monitor students at-risk with attendance issues.

Targeted Barriers to Achieving the Goal 3

• Effectively communicating with parents about the importance of being on time for school and attending school every day.

Plan to Monitor Progress Toward G1. 8

Teachers will make home contact after 3 absences. Teachers will refer students to SWAT for review as needed.

Person Responsible

Schedule On 6/1/2015

Evidence of Completion End of year district data. **G2.** By the year 2015 the subgroups will meet the AMO goals set by the state for Reading and Math for proficiency and learning gains. 1a

Targets Supported 1b

🔍 G038256

Indicator	Annual Target
AMO Reading - All Students	87.0
AMO Reading - Asian	92.0
AMO Reading - White	89.0
AMO Reading - SWD	73.0
AMO Reading - ED	81.0
AMO Math - SWD	65.0
AMO Math - White	86.0
AMO Math - ED	78.0

Resources Available to Support the Goal 2

- Students in Grades 6-8 will improve in math using our Classroom of Tommorrow/iEngage equipment and materials. These classrooms are equipped with extra technology such as flat screen computer monitors, interactive computers for every six students, the ability to interact electronically with the activboards and a variety of other specialized materials and equipment as part of our district's STEM initiative.
- Students in Grades 3-5 have daily scheduled lab time using our Successmaker software to enhance math and reading achievement.
- Students in grades 3-5 regroup by skill levels in reading and math.
- Resource teachers in reading and math provide extra instruction and support for struggling students in a small group setting.
- ESE resource teachers at grades 6-8 provide support to ESE students in the the general education classroom so that ESE students may access rigorous, high-quality curriculum.
- At-risk students are monitored on a monthly basis by our reading and math specialists.
- •

Targeted Barriers to Achieving the Goal 3

Plan to Monitor Progress Toward G2. 8

FCAT

Person Responsible

Schedule

Evidence of Completion

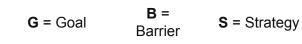
Increase of students scoring 3 or higher on FCAT SCIENCE

G3	. 1a		
	Targets Supported 1b		🔍 G038258
	Indicator	Annual Target	
	Resources Available to Support the Goal 2 •		
	Targeted Barriers to Achieving the Goal 3		
	Plan to Monitor Progress Toward G3. 8		
	Students' scores on unit tests will be used to progress	monitor students in math.	
	Person Responsible Nancy Dubin		
	Schedule		
	<i>Evidence of Completion</i> Passing scores and teacher judgement. FSA 20	15 Math testing.	
G4	. 1a		
	Targets Supported 1b		🔍 G038259
	Indicator	Annual Target	
	Resources Available to Support the Goal 2		
	Targeted Barriers to Achieving the Goal 3		
	Plan to Monitor Progress Toward G4. 8		
	Person Responsible		
	Schedule		
	Evidence of Completion		

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key



1 = Problem Solving Step 🥄 S123456 = Quick Key

G1. By 2015 our average daily student attendance will improve by %. 🚺 👘

G1.B1 Effectively communicating with parents about the importance of being on time for school and attending school every day.

🔍 B111024

🔍 G038254

G1.B1.S1 Our PTO has offered to develop and implement an electronic newsletter for all families which could be used to communicate with parents about attendance.

Strategy Rationale	S129823
Action Step 1 5	

Electronic parent newsletter

Person Responsible

Nancy Dubin

Schedule

Monthly, from 9/24/2014 to 9/24/2014

Evidence of Completion

Funding Source: SAC Funds Cost: \$250

Action Step 2 5

Collect parent email addresses

Person Responsible

Nancy Dubin

Schedule

Evidence of Completion

Team Leaders will collect parent email addresses and return them to the principal

Action Step 3 5

Person Responsible

Schedule

Evidence of Completion

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Person Responsible

Schedule

Evidence of Completion

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 🔽

Attendance Improvement

Person Responsible

Schedule

Evidence of Completion

Will our student attendance rate improve this year? The end of year data will be reviewed.

Appendix 1: Implementation Timeline

Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B1.S1.A1	Electronic parent newsletter	Dubin, Nancy	9/24/2014	Funding Source: SAC Funds Cost: \$250	9/24/2014 monthly
G1.B1.S1.A2	Collect parent email addresses	Dubin, Nancy	Team Leaders will collect parent email addresses and return them to the principal	one-time	
G1.B1.S1.A3	[no content entered]			one-time	
G1.MA1	Teachers will make home contact after 3 absences. Teachers will refer students to SWAT for review as needed.		8/18/2014	End of year district data.	6/1/2015 one-time
G1.B1.S1.MA1	Attendance Improvement		Will our student attendance rate improve this year? The end of year data will be reviewed.	one-time	
G1.B1.S1.MA1	[no content entered]			one-time	
G2.MA1	FCAT		Increase of students scoring 3 or higher on FCAT SCIENCE	one-time	
G3.MA1	Students' scores on unit tests will be used to progress monitor students in math.	Dubin, Nancy	Passing scores and teacher judgement. FSA 2015 Math testing.	one-time	
G4.MA1	[no content entered]			one-time	

Appendix 2: Professional Development and Technical Assistance Outlines

Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.

Professional Development Opportuntities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

Budget Rollup

	Summary
Description	Total
Grand Total	0