# **Treasure Coast High School**



2014-15 School Improvement Plan

### **Treasure Coast High School**

1000 SW DARWIN BLVD, Port St Lucie, FL 34953

http://www.stlucie.k12.fl.us/tch/

### **School Demographics**

School Type	Title I	Free/Reduced Price Lunch
High	No	60%

Alternative/ESE Center	Charter School	Minority	
No	No	61%	

### **School Grades History**

Year	2013-14	2012-13	2011-12	2010-11
Grade	В	В	В	В

### **School Board Approval**

This plan is pending approval by the St. Lucie County School Board.

### **SIP Authority and Template**

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <a href="https://www.floridaCIMS.org">https://www.floridaCIMS.org</a>.

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### **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

#### **Part I: Current School Status**

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

### Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

### Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

### **Appendices**

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

### **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

### **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

### **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only currently A or B with at least one F in the prior three years
- Prevent currently C
- Focus currently D
  - Planning two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
  - Implementing two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority currently F
  - Planning declined to a grade of F in the most recent grades release and have not received a planning year or implemented a turnaround option during the previous school year
  - Implementing two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

### **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior three years; SIP is monitored by FDOE
- Planning Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

### 2014-15 DA Category and Statuses

DA Category	Region	RED
Not In DA	3	Ella Thompson
Former F		Turnaround Status
No		

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### **Part I: Current School Status**

### Supportive Environment

#### School Mission and Vision

#### Provide the school's mission statement

The mission of Treasure Coast High School is to ensure that all students are successful in high school and immersed in a caring, challenging, relevant learning environment.

#### Provide the school's vision statement

The vision of Treasure Coast is to continuously strive for excellence in teaching and student learning through ongoing professional development focused on student achievement. Our aim is to strive for, achieve and maintain an "A" Grade.

#### **School Environment**

# Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

- teaming as part of the master schedule (9-12) in core classes
- Grade assemblies student and guest speakers
- Advisory
- Kids At Hope program
- Small Learning Community structure with distributive leadership
- student focus groups
- Freshman Seminar course for all 9th grade students

# Describe how the school creates an environment where students feel safe and respected before, during and after school

### Before School:

- Teacher and Administrative presence prior to bell
- Visible SRO and SRD

### **During School:**

- Clear and concise school wide expectations aligned to PBIS plan
- Classroom management training for teachers
- 3 Deans of discipline
- Quad expectations
- Structure of the school with automatic locking system
- 2 Gatekeepers
- School Social Worker and Guidance available to support students
- Student-student mentoring

### After School:

- Teacher visible during required duty supervision
- Many clubs and teams that are supervised by faculty
- All administration on duty

Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

There are protocols that are in place to limit classroom distractions. The front desk limits the use of public announcements during the school day and the transfer of outside calls to classrooms. All faculty review the Teacher Handbook to review the established protocols for disciplinary issues on campus. This is done during the first week of school and when new teachers/staff are hired during the school year. Assistant Principals and Deans work together to ensure that disciplinary incidents are handled fairly and consistently. A team approach is taken on major disciplinary incidents on campus. The school has a PBIS team that works to review the school expectations and PBIS plan. Posters are placed in all classes and public areas displaying expectations.

# Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

The master scheduled is created to formulate teams in grades 9 -12 into Small Learning Communities. This allows teachers to really know their students. In addition, each Small Learning Academy structure has an assigned counselor, Assistant Principal and Dean. Students that require more support to meet their social-emotional needs can seek the assistance of the school social worker. Students are assigned mentors as required and many outside agencies come to meet with students for scheduled appointments. Guidance and ESE frequently use the mental health collaborative process to meet the emotional needs of our students.

### Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

### **School Leadership Team**

#### Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Rodriguez, Denise	Principal
Evans, Eric	Assistant Principal
Gardner, Eldrique	Assistant Principal
Poole, Nikki	Assistant Principal
Kopani, Jennifer	Assistant Principal

#### **Duties**

# Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

As part of the distributive leadership model at TCHS, no one person is responsible for instruction. Each Assistant Principal (AP's) is responsible for the instruction within their assigned Small Learning Community (SLC). AP's meet with teachers to review instructional practices and alignment to state standards. Assessment data is also reviewed. SLC meetings also focus on improved instruction. Principal and AP's visit classrooms frequently to conduct formal and informal observations, providing teachers with feedback.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

### **School Advisory Council (SAC)**

### Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Myrna Belgraves	Teacher
Denise Rodriguez	Principal
Andrea Dixon	Parent
Antonia Mueller	Parent
Ann Marie Gray	Parent
Bernadette Bodnar	Business/Community
Chalonda Parham	Parent
Denise Hunt	Teacher
Diane White	Education Support Employee
Grace Pierre Louis	Teacher
Isabel Tapanes	Student
Linda Fitzpatrick	Business/Community
Lori Applebee	Teacher
Lori Denig	Parent
Michael Bernard	Parent
	Student

#### **Duties**

Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

Evaluation of last year's school improvement plan

The SAC was updated regarding the results from the Progress Monitoring and Common Assessments analysis. SAC members had the opportunity to provide input regarding courses of action/potential interventions that may impact delivery of instruction and student achievement, as well as any changes that may need to be made to the school's improvement plan based on data analysis.

Development of this school improvement plan

The SAC assists with the development of the school's SIP by providing input based on data analysis at the beginning of the school year and evaluation feedback during the development and implementation stages of the approved plan.

Preparation of the school's annual budget and plan

School does not receive School Improvement budget.

Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

School did not receive school improvement funds last year.

Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC

Yes

If the school is not in compliance, describe the measures being implemented to meet SAC requirements

### **Public and Collaborative Teaching**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

# Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

As a leadership team, we have designed a schedule for teachers to meet once a week with colleagues to work on lessons aligned to standards. Professional develop opportunities and SLC meetings also focus on collaborative planning.

# Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

We focus on the recuitment, development and retention of highly qualified teachers. We have recruited teachers from many recruiting fairs in New York and Michigan. We have also use our district human resource system (FASTrack) to hire highly qualified applicants. www.teachers-teachers.com is a useful website to acquired highly qualified applicants. We focus our pre-planning schedule on the preparation of our new teachers to prepare them for the classroom. Teacher attend monthly meetings at the district and on our campus to learn about the art and science of teaching. New teachers are assigned a mentor on our campus to assist them in the transition into the classroom.

# Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

Each new teacher is assigned a mentor. Teacher content, expertise, personality and classroom proximity is looked at when creating a mentor-mentee pairing. Mentor's complete a log each year and this is submitted to the district for review.

### Ambitious Instruction and Learning

### **Student Transition and Readiness**

#### **PreK-12 Transition**

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

# Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

In order to successfully prepare students to transition to post high school, TCHS has created an atmosphere in which students work closely with their respective guidance counselors in order to create a well-planned graduation plan grades 9-12. In ninth grade, all students take a Freshmen Seminar Course that offers extensive career exploration, study skills, and learning pathway exploration to assist students in planning their high school classes and future college and career choices. Students conduct a student-led conference in the spring where they share their learning goals and achievements, and plans for the future with their teachers and parents. In 10th grade, students explore the career academy options and post-high school options available by taking a field trip through each career academy program at school. Sophomores also lead a spring student-led conference where they share their test scores, their work in school, their future goals and ambitions with their parents and teachers. Juniors start their portfolio for college, work or military. This portfolio is further developed in their senior year and shared with peers through a comprehensive

presentation. Students must demonstrate how their project is connected to their post-high school plans.

### **College and Career Readiness**

# Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

Upon entering Treasure Coast High School students in the 9th grade year are placed into Freshman Seminar courses that provide an introduction to high school along with in depth career and college investigation activities. Some major career and college initiatives include the Florida CHOICES program which allow students to complete career inventories from which career plans are created. Students can also use Choices to research college offerings specific to their career interests and apply for some Florida colleges and Universities. Students also benefit from district career and college fairs, Great Explorations an event hosted by Indian River State College which allow students to tour the campus and participate in career and major area of interest activities.

# Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs

Furthermore, TCHS is developing a strong recruitment program for students to complete testing for industry certifications. Each of our CTE teachers will be setting individual goals to improve the percentage of students sitting for each certification and the percentage passing the required tests. CTE Industry Certification Exams

Medical - Certified Nursing Assistant (CNA), Certified Medical Administrative Assistant (CMAA), Electrocardiography Aide (EKG)

International Business - Microsoft Office Systems (MOS) and QuickBooks

Digital / Multimedia - Adobe Photoshop & Dreamweaver

Culinary - Prostart and Serve Safe (possibility of Certified Food Manager (CFM) this year)

Engineering and Manufacturing - Manufacturing Skills Standard Council (MSSC)

Graphic Design - Adobe Photoshop

Biotechnology - Biotechnician Assistant Credentialing Exam (BACE)

# Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

Treasure Coast High School is grounded in the belief that students learn best while immersed in Small Learning Communities (SLC). These SLC's are enriched with Career and Technical Education (CTE) programs. Each CTE program is attached to an SLC and meet regularly in role alike meetings to plan and discuss student activities and lessons. Additionally, many of the CTE programs on campus offer industry certification exams and support school initiatives by promoting reading, writing and math across the curriculum. In fact one of the CTE department's goal for the 2014-2015 school year specific to reading and writing instruction is to "Strengthen the reading-writing connection to improve student opportunities to reflect and enhance background knowledge and vocabulary".

# Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>, as required by section 1008.37(4), Florida Statutes

The school has also developed a recruiting plan to recruit more students into AICE and AP level courses, in order to better prepare them for college using PSAT results to target students. TCHS offers ACT and SAT preparation for juniors and seniors, both during school and after school. Colleges visit the school and provide student with related information and tours are offered to all students as well. TCHS also hosts a FAFSA Application night, to teach parents and families how to fill out financial aid forms, as well as a College Night, to help parents and families fill out college application forms. All seniors also receive one-on-one counseling to ensure they are on path to graduate and to

review scholarship opportunities.

Qualified students will also take the Post-Education Readiness Test (PERT) to assess their college readiness level in both English and Math. Students testing "Not College Ready" will be placed in remediation classes (applicable college readiness courses).

### **School Improvement Goals**

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

### **Problem Solving Key**

### **Strategic Goals Summary**

**G1.** For the 2014-2015 school year, teachers will fully implement standards-based instruction to improve student achievement.

### **Strategic Goals Detail**

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

# **G1.** For the 2014-2015 school year, teachers will fully implement standards-based instruction to improve student achievement. 1a

### Targets Supported 1b



Indicator	Annual Target
ELA/Reading Gains	67.0

### Resources Available to Support the Goal 2

- Language
- Townsend Press
- · Plugged into Non-Fiction
- READ 180 (phasing out)
- St. Lucie Literacy Routines
- Literacy Based Questions (LBQ)
- Literacy Design Collaborative (LDC) Physical Science
- Document Based Questions (DBQ's)

### Targeted Barriers to Achieving the Goal 3

· New standards in ELA

### Plan to Monitor Progress Toward G1. 8

Performance Matters data will be collected for the District Comprehensive subject assessments and classroom common assessment data analysis sheets/ review.

### Person Responsible

Denise Rodriguez

#### **Schedule**

Monthly, from 9/5/2014 to 6/3/2015

### **Evidence of Completion**

Increased student achievement, evidenced by District Comprehensive and Classroom Common Assessments.

### **Action Plan for Improvement**

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

### **Problem Solving Key**

**G** = Goal

B = Barrier

S = Strategy

1 = Problem Solving Step 🔍 \$123456 = Quick Key

**G1.** For the 2014-2015 school year, teachers will fully implement standards-based instruction to improve student achievement.



G1.B5 New standards in ELA 2



G1.B5.S1 Teachers will be review the content limits associated with the new state assessments.



### **Strategy Rationale**

The content limits will be released by the DOE during the current school year, which will reduce the amount of time that teachers have to become familiar with these limitations.

### Action Step 1 5

Professional development will be given to all ELA (9th/10th/11th English) teachers on the new standards

#### Person Responsible

Denise Rodriguez

#### **Schedule**

Monthly, from 8/4/2014 to 6/3/2015

#### Evidence of Completion

Instructional focus calendars aligned to new standards

### Action Step 2 5

**English and Reading Department Collaboration** 

#### Person Responsible

Denise Rodriguez

#### **Schedule**

Monthly, from 8/13/2014 to 6/3/2015

### **Evidence of Completion**

Lesson plans

### Plan to Monitor Fidelity of Implementation of G1.B5.S1 6

Administration will monitor the development of the instructional focus calendars and review monthly lesson plans.

### **Person Responsible**

Denise Rodriguez

#### **Schedule**

Monthly, from 9/2/2014 to 6/3/2015

### **Evidence of Completion**

Collection of Instructional focus calendars aligned to new standards and lesson plans

### Plan to Monitor Effectiveness of Implementation of G1.B5.S1 7

Administration will provide teachers with common planning time to develop lessons and instructional calendars.

### Person Responsible

Denise Rodriguez

#### **Schedule**

Monthly, from 9/2/2014 to 6/3/2015

### **Evidence of Completion**

Administration will monitor the effective use of the teachers' instructional focus calendars during regular classroom walk-throughs.

### G1.B5.S6 Teachers will work in vertical teams to align instruction in 9th/10th/11th.

### Strategy Rationale

This will allow for the sharing of best practices.

### Action Step 1 5

Teachers will work collaboratively in role-alike groups to develop instructional focus calendars, two common assessments, analyze assessment data, lesson plans, .

### Person Responsible

Denise Rodriguez

### **Schedule**

Monthly, from 8/5/2014 to 6/3/2015

### **Evidence of Completion**

Instructional Focus Calendars, lesson plans, common assessments, meeting minutes, meeting attendance log, and role-alike administrative classroom observations.

### Plan to Monitor Fidelity of Implementation of G1.B5.S6 6

Attendance for meetings will be monitored

### Person Responsible

Denise Rodriguez

### Schedule

Monthly, from 8/5/2014 to 6/3/2015

### **Evidence of Completion**

Attendance records

### Plan to Monitor Effectiveness of Implementation of G1.B5.S6 7

Administrators will attend role-alike meetings

**Person Responsible** 

Denise Rodriguez

**Schedule** 

Monthly, from 8/5/2014 to 6/3/2015

**Evidence of Completion** 

Attendance records will be collected

### **Appendix 1: Implementation Timeline**

Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B5.S1.A1	Professional development will be given to all ELA (9th/10th/11th English) teachers on the new standards	Rodriguez, Denise	8/4/2014	Instructional focus calendars aligned to new standards	6/3/2015 monthly
G1.B5.S6.A1	Teachers will work collaboratively in role-alike groups to develop instructional focus calendars, two common assessments, analyze assessment data, lesson plans, .	Rodriguez, Denise	8/5/2014	Instructional Focus Calendars, lesson plans, common assessments, meeting minutes, meeting attendance log, and role-alike administrative classroom observations.	6/3/2015 monthly
G1.B5.S1.A2	English and Reading Department Collaboration	Rodriguez, Denise	8/13/2014	Lesson plans	6/3/2015 monthly
G1.MA1	Performance Matters data will be collected for the District Comprehensive subject assessments and classroom common assessment data analysis sheets/ review.	Rodriguez, Denise	9/5/2014	Increased student achievement, evidenced by District Comprehensive and Classroom Common Assessments.	6/3/2015 monthly
G1.B5.S1.MA1	Administration will provide teachers with common planning time to develop lessons and instructional calendars.	Rodriguez, Denise	9/2/2014	Administration will monitor the effective use of the teachers' instructional focus calendars during regular classroom walk-throughs.	6/3/2015 monthly
G1.B5.S1.MA1	Administration will monitor the development of the instructional focus calendars and review monthly lesson plans.	Rodriguez, Denise	9/2/2014	Collection of Instructional focus calendars aligned to new standards and lesson plans	6/3/2015 monthly
G1.B5.S6.MA1	Administrators will attend role-alike meetings	Rodriguez, Denise	8/5/2014	Attendance records will be collected	6/3/2015 monthly
G1.B5.S6.MA1	Attendance for meetings will be monitored	Rodriguez, Denise	8/5/2014	Attendance records	6/3/2015 monthly

### **Appendix 2: Professional Development and Technical Assistance Outlines**

Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.

### **Professional Development Opportuntities**

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** For the 2014-2015 school year, teachers will fully implement standards-based instruction to improve student achievement.

### G1.B5 New standards in ELA

**G1.B5.S1** Teachers will be review the content limits associated with the new state assessments.

### **PD Opportunity 1**

Professional development will be given to all ELA (9th/10th/11th English) teachers on the new standards

### **Facilitator**

Eric F. Evans/Eldrique T. Gardner

### **Participants**

9th/10th/11th grade English Teachers

### **Schedule**

Monthly, from 8/4/2014 to 6/3/2015

### PD Opportunity 2

English and Reading Department Collaboration

### **Facilitator**

Kim Cooper and Sandy Southerly (with support from other District trained teachers)

### **Participants**

**English and Reading Department** 

### **Schedule**

Monthly, from 8/13/2014 to 6/3/2015