

# Escambia Juvenile Detention



2014-15 School Improvement Plan

## Escambia Juvenile Detention

1800 SAINT MARY AVE, Pensacola, FL 32501

[ no web address on file ]

### School Demographics

**School Type**

High

**Title I**

No

**Free/Reduced Price Lunch**

%

**Alternative/ESE Center**

No

**Charter School**

No

**Minority**

%

### School Grades History

**Year**

**Grade**

### School Board Approval

This plan is pending approval by the Escambia County School Board.

### SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <https://www.floridaCIMS.org>.

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## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

### Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

### Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

### Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

### Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

## Differentiated Accountability

Florida’s Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

### DA Regions

Florida’s DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

### DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA – currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only – currently A or B with at least one F in the prior three years
- Prevent – currently C
- Focus – currently D
  - Planning – two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
  - Implementing – two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority – currently F
  - Planning – declined to a grade of F in the most recent grades release and have not received a planning year or implemented a turnaround option during the previous school year
  - Implementing – two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

### DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F – currently A-D with at least one F in the prior three years; SIP is monitored by FDOE
- Planning – Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing – Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

### 2014-15 DA Category and Statuses

DA Category	Region	RED
Not In DA	1	<a href="#">Melissa Ramsey</a>
Former F	Turnaround Status	
No		





## Part I: Current School Status

### Supportive Environment

#### School Mission and Vision

##### **Provide the school's mission statement**

To provide all students a high quality educational opportunity, either remedial or course specific, to improve their academic skills and knowledge while they are committed to our care.

##### **Provide the school's vision statement**

Create a safe environment that meets students' varied and individual educational needs.

#### School Environment

##### **Describe the process by which the school learns about students' cultures and builds relationships between teachers and students**

Students' average length of stay is approximately 2-3 weeks which is prohibitive of building relationships between teachers and students.

##### **Describe how the school creates an environment where students feel safe and respected before, during and after school**

Students are only present during actual school hours. School staff work closely with DJJ staff to understand special needs and provide solutions to problems before they occur.

##### **Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced**

All education staff post and follow the same rules to provide consistency. Teachers meet every week to discuss and select students earning "Student of the Week". These students receive rewards and certificates if they are exceptionally cooperative, respectful to teachers, staff, and peers, show a positive attitude, put forth excellent effort, and complete assignments in every class.

##### **Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services**

Students may request educational counseling on site; however, counseling for personal issues and mentoring are not permitted by school staff.

#### Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

##### **Describe the school's early warning system and provide a list of the early warning indicators used in the system**

Students in Detention range from 3rd - 12th grade, and some have earned a diploma or GED. Although many have failing grades and poor standardized assessment scores, some students perform well in school. Due to the length of time in Detention, and coming in from out of county or



state, records are not always quickly available, and students may be released before this information is gathered.

**Provide the following data related to the school's early warning system**

**The number of students by grade level that exhibit each early warning indicator:**

Indicator	Grade Level	Total
Attendance below 90 percent		
One or more suspensions		
Course failure in ELA or Math		
Level 1 on statewide assessment		

**The number of students identified by the system as exhibiting two or more early warning indicators:**

Indicator	Grade Level	Total
Students exhibiting two or more indicators		

**Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system**

Students work on reading, writing, and math skills daily. Online resources such as BrainPop, Accelerated Reader, and Accelerated Math are provided throughout the day. Continuation of Virtual School and/or Compass Odyssey is offered if students are enrolled in these programs prior to entering Detention.

We have an extensive library of books for recreational reading with the Accelerated Reading program, and students are rewarded for passing scores on quizzes. Students are assisted and encouraged in choosing books ranging from 1st-12th grade reading levels, and books on ipods may be provided for students reading on low levels.

**Family and Community Involvement**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

**Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress**

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

**Will the school use its PIP to satisfy this question?**

No

**PIP Link**

The school completes a Parental Involvement Plan (PIP), which is available at the school site.

**Description**

Progress reports are mailed to parents quarterly.

**Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement**

We encourage guest speakers from the community to come and provide information to the students. Topics have included sickle cell anemia, drug abuse, and motivational topics. "Cram the Van" program provides yearly resources to our school.

**Effective Leadership**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

**School Leadership Team**

**Membership**

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
morrison, debbie	Other
Coots, Kerri	Teacher, K-12

**Duties**

**Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making**

Frequent meetings are held to discuss the direction and changes made by the school district and the Florida Dept. of Juvenile Justice. This information is provided to teachers and staff, and training is given to as needed.

**Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact**

**School Advisory Council (SAC)**

**Membership**

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Debbie Morrison	Teacher
Kerri Coots	Teacher
Vickie Mathis	Principal

**Duties**

**Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes**

*Evaluation of last year's school improvement plan*

Students enrolled in Detention for 25 school days are given the STAR reading and math post tests. For the 2013-14 SIP, 83% of students made gains on the Post STAR math test. 74% of students made gains on the Post STAR reading test.

100% Students enrolled in Detention for 22 school days completed either Choices or Career Cruiser and had a conference with the lead educator.

*Development of this school improvement plan*

*Preparation of the school's annual budget and plan*

***Describe the use of school improvement funds allocated last year, including the amount budgeted for each project***

***Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC***

Yes

*If the school is not in compliance, describe the measures being implemented to meet SAC requirements*

### Literacy Leadership Team (LLT)

#### Membership

Identify the name, email address and position title for each member of the school-based LLT.:

Name	Title
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#### Duties

***Describe how the LLT promotes literacy within the school***

### Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

**Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction**

**Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school**

**Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities**

### Ambitious Instruction and Learning

#### Instructional Programs and Strategies

##### Instructional Programs

***Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards***

The Detention School uses current textbooks and standards required for the district.

##### Instructional Strategies

***Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments***

Students in Detention range from 3rd-12th grade. Instruction includes direct, individualized, or CAI.

**Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:**

**Strategy:** Extended School Day

**Minutes added to school year:**

**Strategy Rationale**

**Strategy Purpose(s)**

""

**Person(s) responsible for monitoring implementation of the strategy**

**Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy**

## Student Transition and Readiness

### PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

**Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another**

### College and Career Readiness

**Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations**

Students take Career Cruiser or Choices and conference with the lead educator about results.

**Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs**

**Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement**

**Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes**

## School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

### Problem Solving Key

**G** = Goal

**B** =  
Barrier

**S** = Strategy

**1** = Problem Solving Step

**S123456** = Quick Key

## Strategic Goals Summary

**G1.** Students enrolled in Detention more than 25 school days will show gains in reading and math.

## Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

**G1.** Students enrolled in Detention more than 25 school days will show gains in reading and math.

**1a**

### Targets Supported

**1b**

**G042739**

Indicator	Annual Target
Postsecondary Enrollments	

### Resources Available to Support the Goal

**2**

- STAR online reading and math test.

### Targeted Barriers to Achieving the Goal

**3**

- Many students are released before the 25th school day.

### Plan to Monitor Progress Toward G1.

**8**

Annual STAR reading and math results will be prepared and submitted to the office of Alternative Education.

#### Person Responsible

debbie morrison

#### Schedule

On 6/30/2015

#### Evidence of Completion

Annual reports documenting pre and post test performance.

## Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

### Problem Solving Key

**G** = Goal                      **B** =  
Barrier                      **S** = Strategy

**1** = Problem Solving Step       S123456 = Quick Key

**G1.** Students enrolled in Detention more than 25 school days will show gains in reading and math. **1**

 G042739

**G1.B1** Many students are released before the 25th school day. **2**

 B104341

**G1.B1.S1** Begin testing on the 22nd school day. **4**

 S115775

#### Strategy Rationale

To give extra time to complete the post test.

#### Action Step 1 **5**

The post testing will begin on the 22nd school day.

#### Person Responsible

debbie morrison

#### Schedule

Weekly, from 7/1/2014 to 6/30/2015

#### Evidence of Completion

STAR reading and math pre and post tests.

**Plan to Monitor Fidelity of Implementation of G1.B1.S1 6**

Annual report of pre and post test scores.

**Person Responsible**

debbie morrison

**Schedule**

On 6/30/2015

**Evidence of Completion**

Annual reports will be collected by Kerri Coots in the office of Alternative Education.

**Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7**

**Person Responsible**

**Schedule**

**Evidence of Completion**

**Appendix 1: Implementation Timeline**

*Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.*

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B1.S1.A1	The post testing will begin on the 22nd school day.	morrison, debbie	7/1/2014	STAR reading and math pre and post tests.	6/30/2015 weekly
G1.MA1	Annual STAR reading and math results will be prepared and submitted to the office of Alternative Education.	morrison, debbie	7/1/2014	Annual reports documenting pre and post test performance.	6/30/2015 one-time
G1.B1.S1.MA1	[no content entered]			one-time	
G1.B1.S1.MA1	Annual report of pre and post test scores.	morrison, debbie	7/1/2014	Annual reports will be collected by Kerri Coots in the office of Alternative Education.	6/30/2015 one-time

**Appendix 2: Professional Development and Technical Assistance Outlines**

*Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.*