

Ruben Dario Middle School



2014-15 School Improvement Plan

Ruben Dario Middle School

350 NW 97TH AVE, Miami, FL 33172

<http://dario.dadeschools.net/>

School Demographics

School Type

Middle

Title I

Yes

Free/Reduced Price Lunch

89%

Alternative/ESE Center

No

Charter School

No

Minority

98%

School Grades History

Year	2013-14	2012-13	2011-12	2010-11
Grade	C	B	A	A

School Board Approval

This plan is pending approval by the Dade County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <https://www.floridacims.org>.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida’s Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

DA Regions

Florida’s DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA – currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only – currently A or B with at least one F in the prior three years
- Prevent – currently C
- Focus – currently D
 - Planning – two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
 - Implementing – two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority – currently F
 - Planning – declined to a grade of F in the most recent grades release and have not received a planning year or implemented a turnaround option during the previous school year
 - Implementing – two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F – currently A-D with at least one F in the prior three years; SIP is monitored by FDOE
- Planning – Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing – Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

2014-15 DA Category and Statuses

DA Category	Region	RED
Not In DA	5	Gayle Sitter
Former F	Turnaround Status	
No		

Part I: Current School Status

Supportive Environment

School Mission and Vision

Provide the school's mission statement

The mission of Rubén Darío Middle Community School is to educate all students in a culturally diverse environment by adherence to the highest educational standards and the use of all relevant data for instruction that will empower our students to become productive and competitive citizens in a world of knowledge and technology.

The administration and faculty of Rubén Darío Middle Community School implement the Florida Continuous Improvement Model, which emphasizes progress monitoring and data analysis to determine classroom instruction. The core departments will be implementing the district's pacing guides and tailor instructional focus calendars based on the needs of the students to target specific benchmarks and monitor student learning. The STREAM Program provides an opportunity for highly motivated students in grades six, seven and eight to pursue in depth and accelerated studies and first-hand knowledge about the application of science, math and technology in business, industry, research and government.

Provide the school's vision statement

Our vision at Rubén Darío Middle Community School is to provide students with a safe and structured learning environment that uses a challenging curriculum with data driven instruction and active parental involvement, to assure student learning, critical thinking, and high achievement in all their future endeavors.

School Environment

Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

Rubén Darío Middle Community School collaborates with district programs and services, community agencies and the business community in order to integrate educational services to students and family members. This collaboration includes: Adult Education, Vocational Career Awareness, Staff Development Department, Miami-Dade County Health Department, community colleges, universities, ESOL/LEP Programs, the Parent Academy, the Parent Information and Resource Center (PERC), the PTS/PSTA, and through compacts with local municipalities as well as Metro Dade County. These collaborative efforts will eliminate gaps in service for the ELL students, children with disabilities, migrant children, N & D children, homeless children, and migrant children. An avenue will be provided for sharing information about available services, and for helping to eliminate duplication and fragmentation within the programs. Title I personnel will, on an on-going basis, work with the appropriate staff to increase program effectiveness of the instructional program. Representatives from these agencies will meet as necessary to coordinate various services for families and children to increase student achievement. Additionally, the school receives funding under the School Improvement Grant Fund/School Improvement Grant Initiative in order to increase the achievement of the lowest performing subgroups through comprehensive, ongoing data analysis, curriculum and instruction alignment, and specific interventions such as Differentiated instruction/intervention, classroom libraries, and Project CRISS.

Describe how the school creates an environment where students feel safe and respected before, during and after school

Rubén Darío Middle Community School utilizes grant funds to provide after-school tutoring in mathematics and reading from 3:55 p.m. to 5:30 p.m. Students are given the opportunity to receive tutoring in mathematics and language arts, utilizing computer based instruction and support in order to target reading and mathematics skills. In addition, through Title III funds, after-school tutoring is available to ELL in reading and mathematics. Students report to assigned classrooms with specified teachers.

Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

Ruben Dario Middle Community School utilizes the Mutli-Tiered Support System in order to support the administration through a process of problem solving as issues and concerns arise through an ongoing, systematic examination of available data with the goal of impacting student achievement, school safety, school culture, literacy, attendance, student social/emotional well being, and prevention of student failure through early intervention. Through a common vision the use of data-based decision-making, ensures that the school-based team is implementing MTSS, conducts assessment of MTSS skills of school staff, ensures implementation of intervention support and documentation, ensures adequate professional development to support MTSS implementation, and communicates with parents regarding school-based MTSS plans and activities.

Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

Rubén Darío Middle Community School has a partnership through the district with The Children's Trust, Miami-Dade County Health Department for Health Connect in Our Schools (HCiOS). The program offers a coordinated level of school-based healthcare which integrates education, medical and/or social and human services on school grounds. HCiOS services reduce or eliminate barriers to care, connect eligible students with health insurance and a medical home, and provide care for students who are not eligible for other services. HCiOS also delivers coordinated social work and mental/behavioral health interventions in a timely manner to students and families in need. In addition, the school's guidance and TRUST counselor work closely with teachers and students, meeting frequently with identified students and family members.

Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

Describe the school's early warning system and provide a list of the early warning indicators used in the system

Through the MTSS the administration and counselors monitor students' behavior and academics. The team utilizes the Student Case Management System, attendance, and academic data reports to monitor progress or lack there of. The team will monitor the number of suspensions and referrals by student behavior, as well as, the attendance rate of students. The team will make recommendations and develop interventions to improve student behavior with the assistance of guidance counselor, school psychologist, school social worker, core teachers and parents.

Provide the following data related to the school's early warning system

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level			Total
	6	7	8	
Attendance below 90 percent	25	26	40	91
One or more suspensions	6	12	18	36
Course failure in ELA or Math	3	7	8	18
Level 1 on statewide assessment	156	124	143	423
Retained Students	2	4	0	6
Failed two or more Core Subjects	3	7	5	15

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level			Total
	6	7	8	
Students exhibiting two or more indicators	17	12	23	52

Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system

The MTSS Leadership Team meets with the Educational Excellence School Advisory Council (EESAC) and principal to help develop the school's early warning system. The team provides data and strategies on: academic subject that needed to be addressed; helps set clear expectations for instruction (Rigor, Relevance, Relationship). Throughout the school year the team will monitor and adjust the school's academic and behavioral goals through data gathering and data analysis and monitor fidelity of the delivery of instruction and intervention. Lastly, the team will provide levels of support and interventions to students based on available data and implement actions steps included in the SIP.

Family and Community Involvement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

Will the school use its PIP to satisfy this question?

Yes

PIP Link

The school completes a Parental Involvement Plan (PIP), which is available at the school site.

Description

Title I PIP.

Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

School Leadership Team

Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Mccarthy, Verona	Principal
Izaguirre, Fabiola	Assistant Principal
Kennedy, Gino	Teacher, K-12
Duarte, Maribel	Teacher, K-12
Pages, Natasha	Teacher, K-12
Gonzalez, Oscar	Teacher, K-12
Russo, Alessandra	Guidance Counselor

Duties

Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

The MTSS is an extension of the school's Leadership Team, strategically integrated in order to support the administration through a process of problem solving as issues and concerns arise through an ongoing, systematic examination of available data with the goal of impacting student achievement, school safety, school culture, literacy, attendance, student social/emotional well being, and prevention of student failure through early intervention.

Principal: Provides a common vision for the use of data-based decision-making, ensures that the school-based team is implementing MTSS and the SIP, conducts assessment of MTSS skills of school staff, ensures implementation of intervention support and documentation, ensures adequate professional development to support MTSS implementation, and communicates with parents regarding school-based MTSS plans and activities.

Assistant Principals: Ensure commitment to the MTSS and SIP process and allocate resources for teachers and students. Additionally, assistant principals monitor the levels of support from core to intensive practices and interventions, as well as, make recommendations for professional development to support the MTSS and SIP implementation. Review student data and progress for all students, including target groups and individual students.

General Education Teachers: Share common goal of improving instruction for all students and will work together to build staff support, internal capacity and sustainability over time. Provide information about core instruction, participate in student data collection, delivers Tier 1 instruction/intervention, collaborates with other staff to implement Tier 2 interventions, and integrates Tier 1 materials/ instruction with Tier 2/3 activities.

Exceptional Student Education (ESE) Teachers: Participate in student data collection, integrates core instructional activities/materials into Tier 3 instruction, and collaborates with general education teachers through such activities as co-teaching. ESE teachers review intensive instructional and/or behavioral interventions with the goal of increasing individual student's rate of progress academically and/or behaviorally.

School Psychologist: Participates in collection, interpretation, and analysis of data; facilitates development of intervention plans; provides support for intervention fidelity and documentation; provides professional development and technical assistance for problem-solving activities.

Technology Specialist: Develops or brokers technology necessary to manage and display data; provides professional development and technical support to teachers and staff regarding data management and display.

Speech Language Pathologist: Educates the team in the role language plays in curriculum, assessment, and instruction, as a basis for appropriate program design; assists in the selection of

screening measures; and helps identify systemic patterns of student need with respect to language skills.

Student Services Personnel: Provides quality services and expertise on issues ranging from program design to assessment and intervention with individual students. In addition to providing interventions, school social workers continue to link child-serving and community agencies to the schools and families to support the child's academic, emotional, behavioral, and social success. Counselors will monitor students' rate of progress academically and/or behaviorally.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

The MTSS Leadership Team meets with the Educational Excellence School Advisory Council (EESAC) and principal to help develop the SIP. The team provides data and strategies on: academic subject that needed to be addressed; helps set clear expectations for instruction (Rigor, Relevance, Relationship). Throughout the school year the team will monitor and adjust the school's academic and behavioral goals through data gathering and data analysis and monitor fidelity of the delivery of instruction and intervention. Lastly, the team will provide levels of support and interventions to students based on available data and implement actions steps included in the SIP.

Title I, Part A

Supplementary services are provided throughout the school year to ensure students requiring additional remediation are assisted through extended learning opportunities (after-school and Saturday Academy). The district coordinates with Title II and Title III in ensuring staff development needs are provided. In addition, support services are provided to the school, students, and families through professional development and workshops targeting areas of need. Curriculum leaders develop and facilitate professional development opportunities for staff focusing on effective reading and instructional strategies. Leadership Team reviews data assessments and reports identifying students and teachers in need of support encourage teachers to engage in professional growth opportunities. School based, Title I funded Community Involvement Specialists (CIS), serve as bridge between the home and school through home visits, telephone calls, school site and community parenting activities. Parents participate in the design of their school's Parent Involvement Plan (PIP), the school improvement process and the life of the school and the annual Title I Parent Meeting at the beginning of the school year. The annual M-DCPS Title I Parent/Family Involvement Survey is intended to be used toward the end of the school year to measure the parent program to inform planning for the following year. Other components that are integrated into the school-wide program include an extensive Parental Program; Title CHES; Supplemental Educational Services; and special support services to special needs populations such as homeless, migrant, and neglected and delinquent students. The district coordinates with Title II and Title III in ensuring staff development needs are provided. .

Title I, Part C- Migrant

The school provides services and support to migrant students and parents. The District Migrant liaison coordinates with Title I and other programs and conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of migrant students

Title I, Part D

District receives funds to support the Educational Alternative Outreach program. Services are coordinated with district Drop-out Prevention programs. Counselors work with at-risk students throughout the year.

Title II

The District uses supplemental funds for improving basic education as follows:

- Training to certify qualified mentors for the New Teacher (MINT) Program
- o Mentors are assigned to new/beginning teachers and they provide instructional support during the

school year through observations, professional development, content area discussions and feedback.

- Training for add-on endorsement programs, such as Reading, Gifted, ESOL

o Identified teachers are encouraged to complete subject/content-based endorsements based on student need.

- Training and substitute release time for Professional Development Liaisons (PDL) at each school focusing on Professional Learning Community (PLC) development and facilitation, as well as Lesson Study Group Implementation and Protocols

The PDL plans and organizes in-house professional development workshops based on student/teacher need.

Title III

Title III funds are used to supplement and enhance the programs for English Language Learner (ELL) and Recently Arrived Immigrant Children and Youth by providing funds to implement and/or provide:

- tutorial programs (K-12)
- parent outreach activities (K-12) through the Bilingual Parent Outreach Program (The Parent Academy)
- professional development on best practices for ESOL and content area teachers
- coaching and mentoring for ESOL and content area teachers(K-12)
- reading and supplementary instructional materials(K-12)
- cultural supplementary instructional materials (K-12)
- purchase of supplemental hardware and software for the development of language and literacy skills in reading, mathematics and science, as well as, thematic cultural lessons is purchased for selected schools to be used by ELL students and recently arrived immigrant students (K-12, RFP Process)
- Cultural Activities through the Cultural Academy for New Americans for eligible recently arrived, foreign born students

ELL students are encouraged to participate in after-school tutoring services focusing on math, reading and writing. Students are tutored by ESOL endorsed teachers that speak the students' native language.

Title X- Homeless

- Miami-Dade County Public Schools' School Board approved the School Board Policy 5111.01 titled, Homeless Students. The board policy defines the McKinney-Vento Law and ensures homeless students receive all the services they are entitled to.

- The Homeless Education Program seeks to ensure a successful educational experience for homeless children by collaborating with parents, schools, and the community.

- The Homeless Education Program assists schools with the identification, enrollment, attendance, and transportation of homeless students. All schools are eligible to receive services and will do so upon identification and classification of a student as homeless.

- The Staff in the Homeless Education Program provides annual training to: 1) School Registrars on the procedures for enrolling homeless students, 2) School Counselors on the McKinney-Vento Homeless Assistance Act which ensures that homeless children and youth are not to be stigmatized, separated, segregated, or isolated on their status as homeless, and are provided all entitlements, and 3) all School Homeless Liaisons assigned by the school administrator to provide further details on the rights and services of students identified as homeless.

- Project Upstart and The Homeless Trust, a community organization, provides a homeless sensitivity, awareness campaign to all the schools - each school is provided a video and curriculum manual, and a contest is sponsored by The Homeless Trust-a community organization.

- Project Upstart provides tutoring and counseling to selected homeless shelters in the community.

- The District Homeless Liaison continues to participate in community organization meetings and task forces as it relates to homeless children and youth.

- A school-based School Homeless Liaison has been identified and has attended training on the McKinney-Vento Law ensuring appropriate services are provided to the homeless students.

Supplemental Academic Instruction (SAI)

This school will receive funding from Supplemental Academic Instruction (SAI) as part of its Florida Education Finance Program (FEFP) allocation.

Violence Prevention Programs

- The Safe and Drug-Free Schools Program addresses violence and drug prevention and intervention services for students through curriculum implemented by classroom teachers, elementary counselors, and/or TRUST Specialists.
- Training and technical assistance for elementary, middle, and senior high school teachers, administrators, counselors, and/or TRUST Specialists is also a component of this program.
- TRUST Specialists focus on counseling students to solve problems related to drugs and alcohol, stress, suicide, isolation, family violence, and other crises.

District Policy Against Bullying and Harassment

- Miami Dade County Public Schools adopted Policy 5517.01, titled Bullying and Harassment. It is the policy of the Miami-Dade County Public School District that all of its students and school employees have an educational setting that is safe, secure and free from harassment and bullying of any kind.
- This policy provides awareness, prevention and education in promoting a school atmosphere in which bullying, harassment, and intimidation will not be tolerated by students, school board employees, visitors, or volunteers.
- Administrators or designees are required to begin any investigation of bullying or harassment within 24 hours of an initial report.
- All Staff, Students, and Parents/Volunteers MUST receive training on an annual basis.
- Every school site is required to implement 5 curriculum lessons on Bullying and Violence Prevention per grade level Pre-K thru 12.

Nutrition Programs

- The school adheres to and implements the nutrition requirements stated in the District Wellness Policy.
- Nutrition education, as per state statute, is taught through physical education.
- The School Food Service Program, school breakfast, school lunch, and after care snacks, follows the Healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy. Ruben Dario Middle Community School is a Healthy School and as such encourages the consumption of healthy snacks and meals.

Housing Programs

N/A

Head Start

N/A

Adult Education

N/A

Career and Technical Education

By promoting Career Pathways and Programs of Study students will become academy program completers and have a better understanding and appreciation of the postsecondary opportunities available and a plan for how to acquire the skills necessary to take advantage of those opportunities. In addition, articulation agreements allow students to earn college and postsecondary technical credits in high school and provides more opportunities for students to complete 2 and 4 year postsecondary degrees. Students will gain an understanding of business and industry workforce requirements by acquiring Ready to Work and Industry certifications. Readiness for postsecondary will strengthen with the integration of academic and career technical components and a coherent sequence of courses.

Job Training

N/A

Other

Parental

Involve parents in the planning and implementation of the Title I Program and extend an open invitation to our school's parent resource center or parent area in order to inform parents regarding available programs, their rights under No Child Left Behind and other referral services.

Increase parental engagement/involvement through developing (with on-going parental input) our school's Title I School-Parent Compact; our school's Title I Parental Involvement Plan; scheduling the Title I Annual Meeting; and other documents/activities necessary in order to comply with

dissemination and reporting requirements.

Conduct informal parent surveys to determine specific needs of our parents, and schedule workshops, Parent Academy Courses, etc., with flexible times to accommodate our parents. This impacts our goal to empower parents and build their capacity for involvement.

Complete Title I Administration Parental Involvement Monthly School Reports and the Title I Parental Involvement Monthly Activities Report and submit to Title I Administration by the 5th of each month as documentation of compliance with NCLB Section 1118. Additionally, the M-DCPS Title I Parent/Family Survey, distributed to schools by Title I Administration, is to be completed by parents/families annually in May. The Survey's results are to be used to assist with revising our Title I parental documents for the approaching school year.

Health Connect in Our Schools (HCiOS)

HCiOS offers a coordinated level of school-based healthcare which integrates education, medical and/or social and human services on school grounds. HCiOS services reduces or eliminates barriers of care, connects eligible students with health insurance and a medical home, provides care for students who are not eligible for other services. It enhances the health education activities provided by the schools and by the health department.

HIV/AIDS Curriculum: AIDS Get the Facts!

- AIDS: GET the Facts!, is an curriculum that provides a series of general objectives, lessons, activities and resources for providing HIV/AIDS instruction in grades K-12.
- HIV/AIDS curriculum is consistent with state legislation, as well as school policy and procedures including: Florida Statute 1003.46, Health education; instruction in acquired immune deficiency syndrome, School Board Policy: 6Gx13-5D-1.021 Welfare; School Health Services Program, the M-DCPS Worksite HIV/AIDS Hand Book, and Control of Communicable Disease in School Guidebook for School Personnel.
- HIV/AIDS curriculum content is also in alignment with Florida Sunshine State Standards.
- HIV/AIDS content teachers are trained on the curriculum and can participate in yearly professional development about health and wellness related topics.

Miami Lighthouse / Heiken Children's Vision Program

- Heiken Children's Vision Program provides free complete optometric exams conducted at school sites via vision vans and corrective lenses to all failed vision screenings if the parent /guardian cannot afford the exams and or the lenses.

School Advisory Council (SAC)

Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Verona McCarthy	Principal
Maribel Duarte	Teacher
Barbara Walker	Teacher
Ana Paneda	Parent
Fabiola Izaguirre	Education Support Employee
Aida Talavera	Teacher
Gino Kennedy	Teacher
Barbara Flores	Education Support Employee
Odette Adan	Education Support Employee
Odalys Del Rio	Parent
Alfonso Boca	Parent
Berta Padilla	Parent
Lucinda Flores	Parent
Katherine Padilla	Student
Andrea Penda	Student
Lalo Martinez	Business/Community
Norman Torres	Business/Community

Duties

Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

Evaluation of last year's school improvement plan

SAC members assisted in the evaluation of the school improvement plan. During the first SAC meeting of the 2014-2015 SAC members reviewed last year's SIP and made recommendations for this school year's Action Plan and SIP.

Development of this school improvement plan

The SAC meets on a monthly basis at which time the school improvement plan is discussed and reviewed. SAC members make recommendations based on gathered data and students' needs. SAC members are very familiar with the school improvement plan and approve any changes or revisions made throughout the year.

Preparation of the school's annual budget and plan

During the first SAC meeting of this school year, the committee made recommendations for this year's annual budget. Teachers submit proposed plans for assistance with supplies and materials.

Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

SAC funds will be used for classroom materials/supplies and teachers' requests. The allocated funds for the 2014-2015 school year are \$3,061.00 to be distributed as follows:

- Ms. Vento-Tatum - Music program \$1000.00
- Mr. Latinette - Sports supplies and materials \$500.00
- Dr. Nicholas - Royalty program \$200.00

Ms. Talavera - Reading program headphones \$245.00
Principal request - technology supplies \$980.00

Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC

Yes

If the school is not in compliance, describe the measures being implemented to meet SAC requirements

Literacy Leadership Team (LLT)

Membership

Identify the name, email address and position title for each member of the school-based LLT.:

Name	Title
Mccarthy, Verona	Principal
Izaguirre, Fabiola	Assistant Principal
Pages, Natasha	Teacher, K-12
Gonzalez, Oscar	Teacher, K-12
Duarte, Maribel	Teacher, K-12
Kennedy, Gino	Teacher, K-12
Russo, Alessandra	Guidance Counselor

Duties

Describe how the LLT promotes literacy within the school

The focus for the 2014-2015 school year will be to ensure all students are meeting reading proficiency and/or are making learning gains and ensure instruction is geared towards Common Core. The team will identify the students in need of additional support, and review students' data, grades and progress monitoring results in order to provide intensive supplemental instruction. The LLT will maintain a connection to the schools MTSS and SIP process by using RtI problem solving approach to ensure that a multi-tiered system of literacy support is present and effective. The LLT will also plan, develop and monitor best practice workshops focusing on Common Core State Standards.

Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

Ruben Dario Middle Community School teachers participate in Professional Learning Communities three times a month in order to collaborate and plan effectively. In addition, best practices workshop are set up once a month in order for teachers to present and share learned strategies and instructional practices.

Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

The assistant principal will oversee the following strategies to recruit and retain highly qualified teachers:

1. Offer in-house professional development targeting area(s) of need
2. Schedule quarterly meetings with new teachers
3. Provide release time in order to observe and learn from master teachers

4. Form partnership with local colleges and universities for internship placement and completion of class hours.

In addition, the assistant principal will collaborate with department chairs and team leaders in order to provide additional support for teachers via professional development, learning communities and/or observations.

Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

Through the district's Mentoring and Induction for New Teachers (MINT) Mentor teachers will be assigned a Mentor teacher that has participated in MINT training. The mentor teacher will collaborate with new teacher and commit to providing professional growth and learning through a series of strategies throughout the year such as, bi-weekly meetings with mentee in order to discuss evidence-based strategies and best practices in appropriate subject area. Mentor will observe mentee and provide feedback and coaching.

Ambitious Instruction and Learning

Instructional Programs and Strategies

Instructional Programs

Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards

Ruben Dario Middle Community school teachers utilize District developed pacing guides, which are aligned to the Florida Standards. Core instructional teachers follow the pacing guides and make revisions to lesson plans based on the needs of their students. Supplementary materials are also aligned to the Florida Standards. Teachers also utilize the state's CPALMs website in order to integrate lessons and instructional activities that are aligned to the Florida Standards.

Instructional Strategies

Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments

Ruben Dario Middle Community School teachers share a common goal of improving instruction for all students and will work together to build staff support, internal capacity and sustainability over time. The administration and Leadership Team provide information about core instruction, participate in student data collection, plan for and deliver intervention strategies to faculty. In order to meet the needs of all students, general education teachers collaborate with ESE teachers through a co-teaching model. In addition, teachers plan together and student progress is discussed in Team and Department Meetings.

Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Extended School Day

Minutes added to school year: 17,500

Students performing at mastery will participate in enrichment activities such as project-based/hands-on learning. Teachers will incorporate high complexity questions and activities into their lessons in order to support acceleration. Computerized/web-based programs, such as FCAT Explorer, Riverdeep, and Gizmos will be utilized. Teachers will implement instructional strategies and best practices discussed in department and team meetings to provide different methods of delivering instruction to students not achieving mastery. Resources and strategies provided at professional development workshops will also be implemented.

Strategy Rationale

Strategy Purpose(s)

- Teacher collaboration, planning and professional development

Person(s) responsible for monitoring implementation of the strategy

Izaguirre, Fabiola, fizaguirre@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Students participating in after-school tutorial sessions will complete a pre-test and post-test in order to measure skills growth. All personnel providing services will meet to discuss documentation of strategies and interventions in order to effectively target instruction. Additionally, assessments through FCAT Explorer will also be utilized to determine the effectiveness of supplemental instruction.

Strategy: Weekend Program

Minutes added to school year: 2,500

During Saturday Academy resources from state adopted textbooks which are designed for intensive instruction will be utilized. Additionally, supplementary subject area materials focusing on annually assessed benchmarks will also be utilized in the classrooms. Computerized/web-based programs, such as FCAT Explorer, Riverdeep, and Gizmos will be utilized. Teachers will implement instructional strategies and best practices discussed in department and team meetings to provide different methods of delivering instruction to students not achieving mastery. Resources and strategies provided at professional development workshops will also be implemented.

Strategy Rationale

Strategy Purpose(s)

- Teacher collaboration, planning and professional development

Person(s) responsible for monitoring implementation of the strategy

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Students participating in Saturday Academy tutorial sessions will complete a pre-test and post-test in order to measure skills growth. All personnel providing services will meet to discuss documentation of strategies and interventions in order to effectively target instruction. Additionally, assessments through Edusoft will also be utilized to determine the effectiveness of supplemental instruction.

Student Transition and Readiness

PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

Through yearly articulation meetings, selected faculty members visit feeder elementary schools and high schools in order to obtain relevant information regarding program of studies and learning objectives. The guidance counselor, ELL department chair and ESE department chair meet with new and transitioning students in order to facilitate the process more effectively.

College and Career Readiness

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

By promoting Career Pathways and Programs of Study students will become academy program completers and have a better understanding and appreciation of the postsecondary opportunities available and a plan for how to acquire the skills necessary to take advantage of those opportunities. In addition, articulation agreements allow students to earn college and postsecondary technical credits in high school and provides more opportunities for students to complete 2 and 4 year postsecondary degrees. Students will gain an understanding of business and industry workforce requirements by acquiring Ready to Work and Industry certifications. Readiness for postsecondary will strengthen with the integration of academic and career technical components and a coherent sequence of courses.

Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs

Through the STREAM classes and graphics technology courses students learn skills that they can apply to their future careers. Students learn the correlation between technology, science and math courses and the usefulness in future careers. Students participate in competitions in which they showcase their talents and abilities. Teachers encourage student participation and advancement.

Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

N/A

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal

B =
Barrier

S = Strategy

1 = Problem Solving Step  S123456 = Quick Key

Strategic Goals Summary

- G1.** We will increase student achievement by improving core instruction across all content areas.
- G2.** Our goal for the 2014-2015 school year is to reduce the number of students with attendance below 90 percent.
- G3.** Our goal for the 2014-2015 school year is to increase the number of students participating in STEM-related experiences by 20%.
- G4.** See Title I PIP

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

G1. We will increase student achievement by improving core instruction across all content areas. 1a

G050124

Targets Supported 1b

Indicator	Annual Target
AMO Reading - All Students	70.0
FSA - English Language Arts - Proficiency Rate	
ELA/Reading Gains	74.0
ELA/Reading Lowest 25% Gains	74.0
AMO Reading - ED	69.0
AMO Reading - ELL	57.0
AMO Reading - Hispanic	70.0
AMO Reading - SWD	51.0
CELLA Listening/Speaking Proficiency	62.0
CELLA Reading Proficiency	36.0
AMO Reading - White	76.0
AMO Reading - African American	78.0
AMO Math - All Students	67.0
AMO Math - African American	73.0
AMO Math - ED	65.0
AMO Math - ELL	64.0
AMO Math - Hispanic	66.0
AMO Math - SWD	46.0
AMO Math - White	79.0
AMO Math - White	79.0
FSA - Mathematics - Proficiency Rate	
Math Gains	60.0
Math Lowest 25% Gains	68.0
Algebra I EOC Pass Rate	69.0
Geometry EOC Pass Rate	100.0
Middle School Performance in EOC and Industry Certifications	71.0
FCAT 2.0 Science Proficiency	44.0
Bio I EOC Pass	
CELLA Writing Proficiency	46.0

Resources Available to Support the Goal 2

- District support staff, department chairs, teachers/faculty, district pacing guides, Language Arts Florida Standards (LAFS), Mathematics Florida Standards (MFS), Science Benchmarks, online journals/articles and videos, CPALMS, and FLDOE resources.

Targeted Barriers to Achieving the Goal 3

- Lack of rigor in the implementation of higher-level essential questions, questioning strategies, structures and activities.

Plan to Monitor Progress Toward G1. 8

Conduct classroom walk-throughs, following the FCIM model, assessment data will be reviewed and instruction will be adjusted as needed.

Person Responsible

Verona Mccarthy

Schedule

Weekly, from 9/26/2014 to 6/4/2015

Evidence of Completion

Classroom assessments, student work, observations, Interim Assessments, and FSA/MFA results.

G2. Our goal for the 2014-2015 school year is to reduce the number of students with attendance below 90 percent. 1a

G050264

Targets Supported 1b

Indicator	Annual Target
Attendance Below 90%	10.0
2+ Course Failures - Middle Grades	1.0

Resources Available to Support the Goal 2

- Utilize the District's Code of Student Conduct as a guide for model behavior and attendance. Utilize attendance review committee in order to target at risk students. Utilize District resources and implement the MTSS throughout. Review the District's Student Progression Plan and monitor students' academic progress.

Targeted Barriers to Achieving the Goal 3

- Students who miss 10% or more of instructional time exhibiting a decline in academic grades and conduct.

Plan to Monitor Progress Toward G2. 8

Review targeted students' attendance record.

Person Responsible

Fabiola Izaguirre

Schedule

Monthly, from 10/15/2014 to 5/29/2015

Evidence of Completion

Attendance reports.

G3. Our goal for the 2014-2015 school year is to increase the number of students participating in STEM-related experiences by 20%. 1a

G050298

Targets Supported 1b

Indicator	Annual Target
	20.0

Resources Available to Support the Goal 2

- Teachers will utilize and engage students in STEM related activities and competitions, such as SECME, field trips, Fairchild Challenge Competitions and resources and the South Florida Regional Science Fair.

Targeted Barriers to Achieving the Goal 3

- An area of improvement in STEM is the percent of students participating in STEM related activities.

Plan to Monitor Progress Toward G3. 8

Meet with STEM activities sponsors and review enrollment participation.

Person Responsible

Fabiola Izaguirre

Schedule

Monthly, from 10/15/2014 to 5/29/2015

Evidence of Completion

Meeting sign in sheets, participation rosters.

G4. See Title I PIP 1a

G050302

Targets Supported 1b

Indicator	Annual Target
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Resources Available to Support the Goal 2

Targeted Barriers to Achieving the Goal 3

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key


G = Goal **B** =
Barrier **S** = Strategy

1 = Problem Solving Step  S123456 = Quick Key

G1. We will increase student achievement by improving core instruction across all content areas. **1**

 G050124

G1.B1 Lack of rigor in the implementation of higher-level essential questions, questioning strategies, structures and activities. **2**

 B125831

G1.B1.S1 Increase Rigor and Higher Order Thinking Skills - Implement questioning strategies and activities in content areas to encourage rigorous student interactions with text to deepen understanding of core concepts. Explicitly teach students to independently form and answer questions that help them analyze, synthesis, evaluate and interpret topics while problem solving. **4**

 S137726

Strategy Rationale

Through the increase or rigor and higher order thinking, students will be able to think critically and solve problems, as well as, helping them develop capacity to understand complex content.

Action Step 1 **5**

Introduce strategy of increasing higher-level essential questions, questioning strategies, structures and activities through leadership team, PLCs, and faculty meetings.

Person Responsible

Fabiola Izaguirre

Schedule

On 9/11/2014

Evidence of Completion

Agenda , Minutes and Sign-in Logs and Researched-based practices on rigor

Action Step 2 5

Implement the strategy of higher-level essential questions, questioning strategies, structures and activities by creating and revising lesson plans that reflect rigorous instructional activities.

Person Responsible

Natasha Pages

Schedule

Daily, from 9/12/2014 to 11/26/2014

Evidence of Completion

Lesson plan reflective of Researched-based practices on rigor

Action Step 3 5

Conduct classroom walkthroughs to monitor the application of the strategy and identify teachers in need of additional support.

Person Responsible

Verona Mccarthy

Schedule

Weekly, from 9/17/2014 to 11/26/2014

Evidence of Completion

Lesson plans, sample of students' work and classroom walkthrough notes and collaborative conversations.

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Monitor consistently to ensure fidelity and provide feedback / support to maintain the implementation of rigor in the classroom.

Person Responsible

Verona Mccarthy

Schedule

Weekly, from 9/26/2014 to 11/26/2014

Evidence of Completion

Administrative Classroom walkthrough notes.

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Provide additional support to identified teachers, as needed through peer collaborations, walkthroughs, model teaching and best practices.

Person Responsible

Verona Mccarthy

Schedule

Weekly, from 9/26/2014 to 11/26/2014

Evidence of Completion

Lesson plans, sample of students' work and classroom walkthrough notes, teacher reflections and collaborative conversations.

G2. Our goal for the 2014-2015 school year is to reduce the number of students with attendance below 90 percent. 1

G050264

G2.B1 Students who miss 10% or more of instructional time exhibiting a decline in academic grades and conduct. 2

B125890

G2.B1.S1 Student services and the ARC committee will conduct monthly meetings, targeting at-risk students and guardians. 4

S137826

Strategy Rationale

By providing parents and students with information about school attendance and student success, parents and students will put forth effort on school attendance.

Action Step 1 5

Review of daily attendance report and Case Management History in order to identify students with high number of absences.

Person Responsible

Fabiola Izaguirre

Schedule

Daily, from 9/5/2014 to 5/29/2015

Evidence of Completion

Attendance reports

Plan to Monitor Fidelity of Implementation of G2.B1.S1 6

Meet with counselors and ARC members in order to review student absences and workshop effectiveness.

Person Responsible

Fabiola Izaguirre

Schedule

Monthly, from 10/15/2014 to 5/29/2015

Evidence of Completion

Student attendance reports, parent workshop sign-in sheets.

Plan to Monitor Effectiveness of Implementation of G2.B1.S1 7

Review targeted students' attendance record.

Person Responsible

Fabiola Izaguirre

Schedule

Monthly, from 10/15/2014 to 5/29/2015

Evidence of Completion

Attendance reports.

G3. Our goal for the 2014-2015 school year is to increase the number of students participating in STEM-related experiences by 20%. 1

G050298

G3.B1 An area of improvement in STEM is the percent of students participating in STEM related activities. 2

B125989

G3.B1.S1 Promote STEM related activities throughout the school and community. 4

S137871

Strategy Rationale

Though the promotion of STEM related activities, students and parents will become more knowledgeable about specific activities and competitions.

Action Step 1 5

Enrollment and project-based participation in STEM related activities.

Person Responsible

Fabiola Izaguirre

Schedule

Monthly, from 10/15/2014 to 5/29/2015

Evidence of Completion

Participation in various competitions and projects.

Plan to Monitor Fidelity of Implementation of G3.B1.S1 6

Meet with STEM activities sponsors and review enrollment participation.

Person Responsible

Fabiola Izaguirre

Schedule

Monthly, from 10/15/2014 to 5/29/2015

Evidence of Completion

Meeting sign in sheets, participation rosters.

Plan to Monitor Effectiveness of Implementation of G3.B1.S1 7

Meet with STEM activities sponsors and review enrollment participation.

Person Responsible

Fabiola Izaguirre

Schedule

Monthly, from 10/15/2014 to 5/29/2015

Evidence of Completion

Meeting sign in sheets, participation rosters.

Appendix 1: Implementation Timeline

Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B1.S1.A1	Introduce strategy of increasing higher-level essential questions, questioning strategies, structures and activities through leadership team, PLCs, and faculty meetings.	Izaguirre, Fabiola	9/4/2014	Agenda , Minutes and Sign-in Logs and Researched-based practices on rigor	9/11/2014 one-time
G2.B1.S1.A1	Review of daily attendance report and Case Management History in order to identify students with high number of absences.	Izaguirre, Fabiola	9/5/2014	Attendance reports	5/29/2015 daily
G3.B1.S1.A1	Enrollment and project-based participation in STEM related activities.	Izaguirre, Fabiola	10/15/2014	Participation in various competitions and projects.	5/29/2015 monthly
G1.B1.S1.A2	Implement the strategy of higher-level essential questions, questioning strategies, structures and activities by creating and revising lesson plans that reflect rigorous instructional activities.	Pages, Natasha	9/12/2014	Lesson plan reflective of Researched-based practices on rigor	11/26/2014 daily
G1.B1.S1.A3	Conduct classroom walkthroughs to monitor the application of the strategy and identify teachers in need of additional support.	Mccarthy, Verona	9/17/2014	Lesson plans, sample of students' work and classroom walkthrough notes and collaborative conversations.	11/26/2014 weekly
G1.MA1	Conduct classroom walk-throughs, following the FCIM model, assessment data will be reviewed and instruction will be adjusted as needed.	Mccarthy, Verona	9/26/2014	Classroom assessments, student work, observations, Interim Assessments, and FSA/MFA results.	6/4/2015 weekly
G1.B1.S1.MA1	Provide additional support to identified teachers, as needed through peer collaborations, walkthroughs, model teaching and best practices.	Mccarthy, Verona	9/26/2014	Lesson plans, sample of students' work and classroom walkthrough notes, teacher reflections and collaborative conversations.	11/26/2014 weekly
G1.B1.S1.MA1	Monitor consistently to ensure fidelity and provide feedback / support to maintain the implementation of rigor in the classroom.	Mccarthy, Verona	9/26/2014	Administrative Classroom walkthrough notes.	11/26/2014 weekly
G2.MA1	Review targeted students' attendance record.	Izaguirre, Fabiola	10/15/2014	Attendance reports.	5/29/2015 monthly
G2.B1.S1.MA1	Review targeted students' attendance record.	Izaguirre, Fabiola	10/15/2014	Attendance reports.	5/29/2015 monthly

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G2.B1.S1.MA1	Meet with counselors and ARC members in order to review student absences and workshop effectiveness.	Izaguirre, Fabiola	10/15/2014	Student attendance reports, parent workshop sign-in sheets.	5/29/2015 monthly
G3.MA1	Meet with STEM activities sponsors and review enrollment participation.	Izaguirre, Fabiola	10/15/2014	Meeting sign in sheets, participation rosters.	5/29/2015 monthly
G3.B1.S1.MA1	Meet with STEM activities sponsors and review enrollment participation.	Izaguirre, Fabiola	10/15/2014	Meeting sign in sheets, participation rosters.	5/29/2015 monthly
G3.B1.S1.MA1	Meet with STEM activities sponsors and review enrollment participation.	Izaguirre, Fabiola	10/15/2014	Meeting sign in sheets, participation rosters.	5/29/2015 monthly

Appendix 2: Professional Development and Technical Assistance Outlines

Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.

Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. We will increase student achievement by improving core instruction across all content areas.

G1.B1 Lack of rigor in the implementation of higher-level essential questions, questioning strategies, structures and activities.

G1.B1.S1 Increase Rigor and Higher Order Thinking Skills - Implement questioning strategies and activities in content areas to encourage rigorous student interactions with text to deepen understanding of core concepts. Explicitly teach students to independently form and answer questions that help them analyze, synthesis, evaluate and interpret topics while problem solving.

PD Opportunity 1

Introduce strategy of increasing higher-level essential questions, questioning strategies, structures and activities through leadership team, PLCs, and faculty meetings.

Facilitator

Curriculum Support Specialist - Christine Rosario

Participants

Teachers

Schedule

On 9/11/2014

PD Opportunity 2

Implement the strategy of higher-level essential questions, questioning strategies, structures and activities by creating and revising lesson plans that reflect rigorous instructional activities.

Facilitator

Department Chairs

Participants

Teachers

Schedule

Daily, from 9/12/2014 to 11/26/2014

PD Opportunity 3

Conduct classroom walkthroughs to monitor the application of the strategy and identify teachers in need of additional support.

Facilitator

District Support Specialist / Central Region Office

Participants

Administrators

Schedule

Weekly, from 9/17/2014 to 11/26/2014

Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

Budget Rollup

Summary

Description	Total
Grand Total	0